



19<sup>th</sup> October 2017

Agenda Item: 2

**Children's Trust Executive Sponsor: Dr Kate Allen**

## **NOTTINGHAMSHIRE LOCAL MATERNITY TRANSFORMATION – BETTER BIRTHS**

### **Purpose of the Report**

1. To brief members of the Children's Trust Executive on the draft Nottinghamshire Maternity Transformation Plan which was submitted to NHS England Regional Maternity Board on 28 September 2017 and will be submitted to the National Maternity Board on 31 October 2017.
2. To inform colleagues of the draft findings and recommendations.

### **Information and Advice**

In February 2016 *Better Births* set out the Five Year Forward View for NHS Maternity Services in England. The report stated:

*'Our vision for maternity services across England is for them to become safer, more personalised, kinder, professional and more family friendly; where every woman has access to information to enable her to make decisions about her care; and where she and her baby can access support that is centred around their individual needs and circumstances.'*

*And for all staff to be supported to deliver care which is women centred, working in high performing teams, in organisations which are well led and in cultures which promote innovation, continuous learning and break down organisational and professional boundaries.'*

*Better Births* also recognised that realising the vision could only be achieved through locally led transformation, suitably supported at national and regional levels. A timeline that all areas are expected to adhere to has been published in relation to this and is as follows:

Establish the Local Maternity System (LMS), to design and deliver maternity services across boundaries, often commissioning across boundaries.

- a. By March 2017 create a Local Maternity System (LMS) coterminous with the STP Footprint and involving all commissioners and providers of maternity services, as well as service user fora.
- b. By October 2017, establish a shared vision and a plan to implement *Better Births* by the end of 2020/21.

Local Maternity Transformation Plans need to state how the LMS will deliver the following by the end of 2020/21:

- Improving choice and personalisation of maternity services so that:
  - ✓ All pregnant women have a personalised care plan
  - ✓ All women are able to make choices about their maternity care, during pregnancy, birth and postnatally.
  - ✓ Most women receive continuity of the person caring for them during pregnancy, birth and postnatally.
  - ✓ More women are able to give birth in midwifery settings (at home and in midwifery units).
  
- Improving the safety of maternity care so that by 2020/21 all services:
  - ✓ Have reduced rates of stillbirth, neonatal death, maternal death and brain injury during birth by 20% and are on track to make a 50% reduction by 2030.
  - ✓ Are investigating and learning from incidents, and are sharing this learning through their Local Maternity Systems and with others.
  - ✓ Are fully engaged in the development and implementation of the NHS Maternity and Neonatal Quality Improvement programme.

The Nottinghamshire Plan has been co-produced with local service users and maternity staff. It is based on the following four considerations:

**1. An understanding of the local population and its needs for maternity services.**

The local Joint Strategic Needs Assessment (JSNA) brings together relevant information, with the latest needs assessment for maternity care and other relevant service areas, e.g. mental health. In order to ensure that services truly meet the needs of the people they serve, the LMS will consider the population profile, geographical and socio-economic factors, e.g. transport, health deprivation and inequalities, disability and the needs of culturally diverse communities.

**2. An analysis of the gap between current service provision and the vision set out in *Better Births***

Nottinghamshire LMS has completed a thorough benchmarking exercise, including robust engagement and consultation with service users and staff, to enable an honest and accurate assessment.

**3. Alignment with other local plans.**

Nottinghamshire LMS should ensure that the strategic vision and objectives are aligned to the overall delivery of the STP. It will also be important to ensure that there is a coherent strategic vision between the local Maternity Transformation Plan, the local Health and Wellbeing Strategies and other key plans.

**4. The financial case for change**

This should include overall affordability, transition and recurrent costs, assumptions about savings and how maternity transformation will contribute to the STP's financial balance.

The local Maternity Transformation Plan sets out the vision for maternity services in Nottinghamshire for March 2021, detailing how this will lead to improved outcomes. The Plan maps out what needs to be done to implement this vision.

This mapping includes:

- A clear statement from both a service and service user perspective on how services will be different once the Plan is implemented.
- Actions and milestones, with responsible owners.
- How the Plan will be delivered, monitored, assured, and evaluated.
- Interdependencies with other work streams of the STP.
- Workforce development required to deliver the model of care.
- How the Plan has been co-produced with service users and staff and how they will be involved in implementation.
- How key messages and updates will be communicated to key stakeholders and the public.

## **5. LMS Aims**

As a LMS we agree that we should aim to ensure that women, their babies and families can:

- Access consistently safe and high quality services during pregnancy, birth and postnatally
- Choose from a range of providers that can support and meet their individual needs
- Be assured that these services will work collaboratively, reduce variation and improve outcomes
- Have good experiences of care in a location that is as close to home as possible

## **6. LMS Vision**

Using the data and feedback we have gathered and considered whilst compiling this plan it is clear that there are a number of areas that have been highlighted as priorities for improvement in Nottinghamshire and that if addressed, would make the most difference to women, their families and babies in Nottinghamshire.

These are:

- Improving access to maternity services by 12 weeks and 6 days (10 weeks NICE) and across the maternity pathway
- Improving identification and support for women with mental health needs
- Improving the support and experiences of women with complex social needs
- Improving continuity of carer in the antenatal and postnatal period
- Improving patient choice in maternity care.
- Improving women's experience of maternity services.
- Improving access to screening and vaccination.
- Reducing rates of smoking in pregnancy and Smoking At Time of Delivery (SATOD)
- Increasing rates of home birth and midwifery led care
- Reducing the rate of stillbirth, neonatal and maternal deaths and brain injuries that are caused during or soon after birth.
- Increasing rates of breastfeeding initiation and continuation
- Reducing infant mortality rates
- Improving postnatal care in all settings.

## **7. LMS Model / Local Maternity Offer**

Our local maternity offer and the Nottinghamshire vision for maternity care is summarised on page 46 of the Local Maternity System Transformation Plan, please see full document embedded below.

Please see full Plan embedded



LMS Plan for  
September submissi

## **RECOMMENDATION/S**

- 1) Endorse the content of this report and review
- 2) Provide any comments regarding the content

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