

For Information	
Public	
Report to:	Strategic Resources and Performance
Date of Meeting:	10th May 2019
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Agenda Item:	

Provisional Capital Outturn Report 2018-19

1. Purpose of the Report

- 1.1 The purpose of this report is to provide an update on the financial outturn position for capital as at 31st March 2019 (Period 12, Quarter 4).

2. Recommendations

2.1 Recommendation 1 Outturn Position

That the Police and Crime Commissioner notes the final outturn position as set out in Appendix A.

Recommendation 2 Slippage

That the Police and Crime Commission approved the green & amber slippage requests as set out in Appendix B.

2.2 Background

The original capital budget for 2018/19 is £18,067k. This is calculated as slippage from 2017/18 £6,915k; new allocations in 2018/19 of £10,652k and an additional OPCC budget of £500k.

The OPCC have approved a transfer of funds from the IT Investment Reserve to support the purchase of devices for CID of £250k as part of the IT Tech Refresh Budget, there is therefore an increase in the budget figure to the total of £18,317k.

Finance in conjunction with the project leads and budget holders have continued to review the financial position. At the end of P12 2018/19 the outturn position is as follows:

Capital Projects Period 12 2018/19

Area	Budget £'000	Out-Turn £'000	Underspend £'000	Planned c/f £'000
Assets	8,990	4,608	613	3,770
Information Services	7,945	4,611	2,799	535
Other	882	447	267	168
OPCC	500	0	500	0
Total	18,317	9,666	4,178	4,472

Actual spend to 31st March is £9,666k an increase of £1,185k from the previous month.

- 2.3 Finance have reviewed the slippage and this has been categorised into green, where there is evidence to support the carry forward and finance recommend that slippage is approved, amber where there are some grounds for recommending slippage and red where finance would raise caution in supporting slippage requests either because plans are under developed or sufficient resources exist within the 2019/20 capital budget already.

	Red £'000	Amber £'000	Green £'000	Total £'000
Assets	80	128	3,562	3,770
Information Services	47	106	381	535
Other	0	0	168	168
OPCC	0	0	0	0
	127	234	4,112	4,472

FEB are asked to confirm/refuse the requests for consideration by the OPCC.

3. Reasons for Recommendations

- 3.1 To update the Chief Officer Team and the Office of the PCC on the Force's outturn position for 2018/19 and also to comply with good financial management and Financial Regulations.

4. Summary of Key Points

- 4.1 Overall 29 projects have reported an under spend totalling £4,178k. £770k was due to procurement efficiency savings, mostly due to the command and control replacement whereby approaching the procurement a different way achieved a saving of £742k against the original budget, some of this has since been identified as a contingency against unexpected costs that occur within a project of this magnitude. £1,376k is a result of over programming, which needs to be addressed through better planning and scoping of achievable

timescales. £2,029k is out of our control and the result of either national or partner programmes for example ESN.

4.2 Assets

There were 19 separate Assets capital schemes during 2018/19, 12 of which were complete or closed by the end of the financial year, 7 projects are not complete and slippage has been requested against each of these projects.

Green

Nottm Custody Suite – Delays in the purchase of the land have caused knock on delays throughout the year for this project, the balance remaining is £2,665k, future year budget allocations are already in place see Appendix C, it would therefore seem feasible to expect the project to complete slightly later than expected. The recommendation is to carry forward the slippage of £2,665k to 2021/22.

Hucknall EMAS – There have been a few delays during the year with delays in EMAS signing off our requirements followed by contractor issues with NFRS, a contract meeting was held recently and the signs are that work will start on 29th April. The recommendation is to carry forward the slippage of £637k to 2019/20.

Custody Improvements – Due to resourcing issues in Assets it was not possible to start the work earlier in the year, orders have been placed with Lindems and Perfect Circle to complete cell improvement works at both sites during Q1. The recommendation is to carry forward the slippage of £260k to 2019/20 for this work to be completed.

Amber

Automatic Gates/Barriers – This project was slipped from 2017/18 into 2018/19 during which time no expenditure has been incurred. There has been a delay in a consultant survey being completed, tender work is currently in progress, once a suitable contractor has been appointed vetting will need to take place before the project can start, Assets expect works to complete by the end of July 2019. The recommendation is to carry forward the slippage of £52k to 2019/20 to complete this work.

Bunkered Fuel Tank Works – This project was slipped from 2017/18 into 2018/19 although there has been a shift from the original plan to reline and decommission the forces existing tanks to enter into a joint arrangement with NFRS and also decommission some of the forces existing tanks. The tender for the decommissioning is in place, but final sign off by NFRS is required before the force can start this work. The recommendation is to carry forward

the slippage of £76k to 2019/20 to complete both the decommissioning work and to complete changes to NFRS pumps.

Red

Building Management System – This work has completed with a total underspend of £101k, however as a result of the work being undertaken it has been identified that some repairs to the heating equipment are required at an estimated cost of £40k. The recommendation is to carry forward £40k of the under spend as slippage into 2019/20 to cover this additional work.

Building Condition Investment – This project has an annual reoccurring capital budget to ensure buildings are kept in optimum condition in regards to high value maintenance requirements, see Appendix C, revenue budgets are in place to cover planned maintenance costs such as decorating and low value repairs. This project was slow to get off the ground this year due to resourcing issues in Assets, as such the project has not achieved all targets resulting in an underspend of £136k. Separately it has been identified that there is a drainage issue with the kennels that requires attention, it is estimated that £40k will be required to complete this work. The recommendation is to carry forward £40k of the under spend as slippage into 2019/20 to cover this additional work.

4.3 Information Services

There were 20 separate Information Services capital schemes during 2018/19, 13 of which were complete or closed by the end of the financial year, 7 projects are not complete and slippage has been requested against each of these projects.

Green

Local Perimeter Security Enhancements – 3 firewalls have been ordered, 1 was received towards the end of 2018/19 with the remaining two expected during Q1 2019/20. Recommendation to carry forward slippage of £27k to 2019/20 to cover the cost of orders placed.

Upgrade control room SICCS – Orders have been placed for screens for the control room, these were not delivered during 2018/19. Recommendation to carry forward slippage of £59k to 2019/20 to cover the cost of orders placed.

System Centre Operation Manager – This project has been delayed due to national developments on NEP. Recommendation to carry forward slippage of £60k to support the approved NEP Business Case.

Confidential Network Hardware – This project has been delayed due to national developments on NEP. Recommendation to carry forward slippage of £25k to support the approved NEP Business Case.

ESN – This project already slipped from 2017/18, due to national delays there has been no progress during 2018/19. The review of the capital programme for 2019 – 2024 has provided for this spend, therefore there is no requirement to carry forward this amount.

Tech Refresh – This project has underspent by £210k. The recommendation is to carry forward slippage of £210k to support the approved BWV business case. Recommendation to carry forward slippage of £210k into 2021/22 to support the third year costs of the project.

Amber

ANPR Project – Cameras have been purchased and installed and the system is up and operational, overall the project has underspent by £106k due to procurement savings on the contract. Recommendation to carry forward the underspend as slippage to cover the cost of MDT in vehicles during 2019/20

Red

Upgrade SQL platform – Delays in meetings with suppliers have caused slippage throughout the year, a list of equipment has now been identified and it is anticipated that procurement will start during Q1. The original budget allocation was £60k, it is anticipated that only £47k will now be required. Recommendation to carry forward £47k to 2019/20.

4.4 Other Projects

There were 3 separate Other capital schemes during 2018/19, 2 of which were complete or closed by the end of the financial year, 1 project is not complete and slippage has been requested against this project.

Green

Northern property store –work has been completed on lighting, wall building and receipt of crates, orders have been placed for the racking, which is due to be installed directly after the fire suppression work has been completed, this work will be ready to start during April 2019, with the racking being completed shortly after. Recommendation to carry forward slippage of £168k to complete the works during Q1 2019.

5. Financial Implications and Budget Provision

- 5.1 The financial information relating to the outturn position is contained within Appendix A.
- 5.2 The financial information relating to slippage recommendations is contained within Appendix B.

5.3 A reminder of the 5 year capital programme including slippage recommendations is contained with Appendix C.

6. Human Resources Implications

6.1 There are no immediate Human Resource implications arising from this report.

7. Equality Implications

7.1 There are no equality implications arising from this report.

8. Risk Management

8.1 Please see attached Appendix B.

9. Policy Implications and links to the Police and Crime Plan Priorities

9.1 There are no policy implications arising from this report.

10. Changes in Legislation or other Legal Considerations

10.1 There are no changes in legislation or other legal considerations that are relevant to this report.

11. Details of outcome of consultation

11.1 The figures included in this report are presented to the Force Executive Board on a monthly basis.

12. Appendices

- 12.1 Appendix A – Capital Report for Quarter 4 P12 2018/19.
- 12.2 Appendix B – Slippage Recommendation Summary.
- 12.3 Appendix C – 5 Year Capital Programme with slippage recommendations.

2018/19 Capital Projects

APPENDIX A

	2017/18 Slippage	2018/19 New Budget	2018/19 Approved Budget	2018/19 Virements	2018/19 Revised Budget	2018/19 Outturn	2018/19 Requested Slippage	2018/19 Under/Over spend
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Estates Projects								
CB - Building Management System (BMS)	312	2,300	2,612	- 183	2,429	2,328	40	61
CB - Bridewell New Build	1,285	2,167	3,452	-	3,452	786	2,665	-
CB - Automatic Gates/Barriers Various	200	-	200	-	200	5	52	143
CB - Bunkered Fuel Tank Works	125	-	125	-	125	49	76	-
CB - Mansfield Lift Replacement	73	-	73	- 23	50	50	-	0
CB - Mansfield Create open plan space	130	-	130	217	347	325	-	22
CB - Replacement Control Room	115	-	115	160	275	214	-	61
CB - FHQ New perimeter fence - Enhanced metal	160	-	160	- 160	-	-	-	-
CB - Hucknall EMAS - Extension	205	500	705	- 30	675	39	637	-
CB - Mansfield replace tea points and showers on all floors	146	-	146	- 146	-	-	-	-
CB - Oxclose Lane Lift Replacement	-	60	60	3	63	63	-	0
CB - Various Building Condition Investments	-	200	200	57	257	121	40	96
CB - Fire Alarm panel replacements	45	-	45	-	45	35	-	10
CB - Fixed Electrical Works	30	-	30	18	48	47	-	1
CB - Worktop New Collaboration	-	250	250	37	287	286	-	1
CB - Custody Improvements - Mansfield	-	550	550	- 90	460	42	260	158
CB - Jubilee House	28	-	28	116	143	101	-	42
CB - Lift Replacement	-	60	60	43	103	103	-	0
CB - RAF Newton Improvements	-	50	50	- 20	30	15	-	16
	2,853	6,137	8,990	-	8,990	4,608	3,770	613

	2017/18 Slippage	2018/19 New Budget	2018/19 Approved Budget	2018/19 Virements	2018/19 Revised Budget	2018/19 Outturn	2018/19 Requested Slippage	2018/19 Under/Over spend	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Information Services Projects									
CIT - Telephony Project	134	-	134	-	134	0	-	-	
CIT - Regional Lan Desk Merger	100	-	100	-	100	0	-	-	
CIT - Local Perimeter Security Enhance	39	-	39	-	39	12	27	-	
CIT - Mobile Data Platform	239	-	239	-	239	0	-	239	
CIT - virtual desktop infrastructure	50	-	50	-	4	43	-	3	
CIT - Upgrade audio visual equipment	41	-	41	-	6	46	-	1	
CIT - upgrade control room SICCS workstations	312	-	312	-	230	82	59	-	
CIT - System Centre Operation Manager (SCOM)	60	-	60	-	60	0	60	-	
CIT - Sharepoint Portal (intranet)	160	-	160	-	160	87	-	73	
CIT - ANPR Project	401	300	701	-	701	595	106	-	
CIT - Confidential Network Hardware Refresh	160	-	160	-	160	70	25	65	
CIT - ESN	750	742	1,492	-	1,492	(37)	-	1,529	
CIT - Juniper gateway replacement	75	-	75	-	75	0	-	75	
CIT - Storage	575	-	575	-	100	675	-	13	
CIT - Technology Services Refresh and Upgrades *	710	450	1,160	-	1,288	1,078	210	-	
CIT - Command & Control	-	2,500	2,500	-	180	2,680	-	691	
CIT - Upgrading Direct Access to 2016	-	40	40	-	4	44	-	-	
CIT - Upgrade SQL 2008 R2 Platform	-	60	60	-	60	0	47	13	
CIT - Chorus Networked - Server	-	27	27	-	27	0	-	27	
CIT - Firearms / Case Management	-	70	70	-	70	0	-	70	
Total	3,806	4,189	7,995	-	50	7,945	4,611	535	2,799

	2017/18 Slippage	2018/19 New Budget	2018/19 Approved Budget	2018/19 Virements	2018/19 Revised Budget	2018/19 Outturn	2018/19 Requested Slippage	2018/19 Under/Over spend	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Other Projects									
CO - Non-Slot Vehicle Replacement	5	327	332	-	50	382	-	1	
CO - Tri-Force	300	-	300	-	300	34	-	266	
CO - Northern Property Store Increased Storage	200	-	200	-	200	32	168	-	
Total	505	327	832	-	50	882	447	168	267

	2017/18 Slippage	2018/19 New Budget	2018/19 Approved Budget	2018/19 Virements	2018/19 Revised Budget	2018/19 Outturn	2018/19 Requested Slippage	2018/19 Under/Over spend
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
OPCC Projects								
CB - SARC Relocation	-	500	500	-	500	-	-	500

Total	7,165	11,152	18,317	-	0	18,317	9,666	4,472	4,178
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*tech refresh, includes £250k as part of 2017/18 slippage as a result of revenue items slipped to capital at the end of 2017/18 and funded from reserves, see 2.2 above.

2018/19 Slippage Requests	APPENDIX B							
	17/18 Slippage	18/19 New budget	In Year Virements & Transfer from IS Reserve	18/19 Budget Available	18/19 Actual spend	18/19 Outturn	Under Spend	Requested slippage
	£'000	£'000	£'000	£'000	£'000		£'000	£'000
Assets								
Nottm Custody Suite	1,285	2,167	0	3,452	786	786	0	2,665
Hucknall EMAS	205	500	(30)	675	39	39	0	637
Custody Improvements	-	550	(90)	460	42	42	158	260
Automatic Gates/Barriers	200	-	0	200	5	5	143	52
Bunkered Fuel Tank Works	125	-	0	125	49	49	0	76
Building Management Systems	312	2,300	(183)	2,429	2,328	2,328	61	40
Building Condition Investment	-	200	57	257	121	121	96	40
	2,127	5,717	(246)	7,598	3,371	3,371	458	3,770
IS				-			0	
Local Perimeter Security Enhancement	39	-	0	39	12	12	0	27
Upgrade control room SICCS	312	-	(230)	82	23	23	0	59
System Centre Operation Manager	60	-	0	60	0	0	0	60
Confidential Network Hardware	160	-	0	160	70	70	65	25
Tech Refresh	460	450	378	1,288	1,078	1,078	0	210
ANPR Project	401	300	0	701	595	595	0	106
Upgrade SQL 2008 platform	-	60	0	60	0	0	13	47
	1,432	810	148	2,391	1,778	1,778	78	535
Other								
Northern Property Store	200	-	0	200	32	32	0	168
Total	3,759	6,527	97	10,189	5,181	5,181	536	4,472

Capital Programme 2019-20 to 2023-24

Appendix C

PRIORITY SCHEMES INCLUDED IN THE MEDIUM TERM PLAN

Project Name	Department	18/19 Slippage £k	Budget 19/20 £k	Revised 19/20 Budget	Budget 20/21 £k	18/19 Slippage £k	Budget 21/22 £k	Revised 21/22 Budget	Budget 22/23 £k	Budget 23/24 £k
CB - Nottm Custody Suite	Assets		6,430	6,430	6,430	2,665	750	3,415		
CB - Custody Improvements	Assets	260	100	360	100		100	100	100	100
CB - Joint HQ Redevelopment	Assets		352	352	15,150		2,567	2,567	257	
CB - Various Building Improvement, Renovation & Conversion works	Assets	40	1,250	1,290	2,950		2,200	2,200	2,500	2,500
Building Management System	Assets	40	-	40				-		
Hucknall EMAS	Assets	637	-	637				-		
Automatic Gates & Barriers	Assets	52	-	52				-		
Bunkered Fuel Tank Works	Assets	76	-	76				-		
		1105	8132	9237	24,630	2,665	5,617	8,282	2857	2600

Project Name	Department	18/19 Slippage £k	Budget 19/20 £k	Revised 19/20 Budget	Budget 20/21 £k	18/19 Slippage £k	Budget 21/22 £k	Revised 21/22 Budget	Budget 22/23 £k	Budget 23/24 £k
CIT - ANPR Camera Project	Information Services	106	20	126	20		-	-	-	-
CIT - ESN (Essential Services Network - Airwave Replacement)	Information Services		-	-	700		700	700	-	-
CIT - Command & Control System	Information Services		2,000	2,000	-			-		
CIT - Technology Services Refresh and Upgrades	Information Services		1,090	1,090	1,450	210	-	210	-	-
Local Perimeter Security Enhancement	Information Services	27		27				-		
Upgrade control room SICCS	Information Services	59		59				-		
NEP	Information Services	85		85				-		
Upgrade SQL Platform	Information Services	47		47				-		
		324	3,110	3,434	2,170	210	700	910	-	-

Project Name	Department	18/19 Slippage £k	Budget 19/20 £k	Revised 19/20 Budget	Budget 20/21 £k	18/19 Slippage £k	Budget 21/22 £k	Revised 21/22 Budget	Budget 22/23 £k	Budget 23/24 £k
Northern Property Store	Assets	168	-	168				-		
CO - Vehicle & Equipment Replacement Programme	Other		60	60	95		200	200	240	285
		168	60	228	95	0	200	200	240	285

Project Name	Department	18/19 Slippage £k	Budget 19/20 £k	Revised 19/20 Budget	Budget 20/21 £k	18/19 Slippage £k	Budget 21/22 £k	Revised 21/22 Budget	Budget 22/23 £k	Budget 23/24 £k
CB - SARC Redevelopment	OPCC		-	-	1,000		500	500	-	-
CB - Community Rehabilitation Companies Renovations	OPCC		25	25	-			-	-	-
		0	25	25	1000	0	500	500	0	0

TOTAL		1,597	11,327	12,924	27,895	2,875	7,017	9,892	3,097	2,885
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