

7 January 2019

Agenda Item: 10

REPORT OF THE CORPORATE DIRECTOR, ADULT SOCIAL CARE AND HEALTH

ESTABLISHING AN INTEGRATED CARE SYSTEM BOARD FOR NOTTINGHAM AND NOTTINGHAMSHIRE

Purpose of the Report

1. This report seeks approval for Nottinghamshire County Council to be a partner of the new Integrated Care System Board, in line with the shadow Terms of Reference.

Information

Background

2. Nottingham and Nottinghamshire has been formally designated as an Integrated Care System (ICS). There are only 14 designated ICSs in England.
3. In brief, the purpose of an ICS is a system in which:

NHS commissioners and providers and Local Authorities, working closely with GP networks, and other partners including the Voluntary and Community Sector, agree to take shared responsibility (in ways that are consistent with their individual legal obligations) for how they use their collective resources to improve quality of care and health outcomes. They are expected to make faster progress than other health systems in transforming the way care is delivered, to the benefit of the population they serve.

4. The Nottingham and Nottinghamshire ICS is a partnership which will:
 - re-design and integrate clinical and care pathways to better meet the needs of the local population
 - develop population health management approaches that facilitate the integration of services
 - work with key system partners and stakeholders including patients and residents and their democratic representatives, health and care staff, local government and the voluntary sector to achieve these aims;
 - take collective responsibility for managing financial and operational performance, quality of care and health and care outcomes;

- implement new methods of payment that support integration of services and population health management approaches, whilst enabling delivery of a shared system control total;
 - create more robust cross-organisational arrangements to tackle the systemic challenges that the health and care system is facing;
 - act as a leadership cohort, demonstrating what can be achieved with strong local leadership, operating with increased freedoms and flexibilities
5. This report provides an update to the Adult Social Care and Public Health Committee following agreements reached at the October Sustainability & Transformation Partnership (STP) Leadership Board held on 12 and 13 November¹, about the next steps in governance arrangements to transition into becoming an Integrated Care System (ICS).

Next steps in developing the new architecture

6. The current STP Leadership Board has undertaken a number of development sessions, some of which have included non-executive director input from the Council. The STP elected members and non-executive directors advisory and oversight group has also participated in discussions about the new governance that we now need to adopt since Nottingham and Nottinghamshire has been designated as an ICS.
7. Making these proposed changes will bring about positive benefits for patients and citizens because they will result in better system management. Establishing an ICS Board and better system oversight should also mean hospitals and other key services are there for the people who really need them and be less likely to be overwhelmed by demand. Nottinghamshire County Council has a key role to play in a range of integrated arrangements, including; supporting avoiding hospital admissions, enabling effective discharge planning and the developing local integrated care teams.
8. The new governance 'architecture' is set out in **Appendix A**.
9. Progress is being made in developing all of these areas:
- It is intended to have a single Accountable Officer for the six Nottinghamshire CCGs. This, coupled with a project plan to develop a single CCG, signals a strong direction of travel for a single CCG for Nottinghamshire
 - A specific workshop on role, responsibility, function and next steps for Local Integrated Care Partnership (**LICP**) development was held on 11 September 2018
 - A specific workshop on role, responsibility, function and next steps for **ICP** development was held on 14 September 2018
 - A further two-day workshop took place on 12-13 November to further develop the detail for **ICP and LICPs**
 - A detailed programme plan has been established to ensure delivery of the necessary changes.
10. As a result of discussions at the STP Leadership Board and at the STP elected members and non-executive directors advisory and oversight group it was determined that it would be necessary to establish a **Strategic Board (the ICS Board - ICSB)** to oversee the

¹ The workshop had representation from all statutory organisations

Nottinghamshire Integrated Care System. In the medium term, the **ICSB** will become part of the architecture itself. In the short term, it would be in shadow form to oversee the development and implementation of the new architecture.

11. The proposed purpose, scope and membership of the **ICSB** are shown in **Appendix B**. The ICSB will fulfil a different role to the current STP Leadership Board and membership needs to evolve to reflect this changed role and purpose, but crucially to also increase accountability and transparency through the direct inclusion of elected members and non-executive directors/Chairs.
12. This overhaul of membership will ensure:
 - ‘Lay’ and executive input from each statutory organisation with improved balance of lay input
 - Strengthened links with social care commissioning, provision and public health
 - Strengthened clinical representation.
13. The new ICSB would be set up and a review would be undertaken after six months to determine the effective functioning of the group. As the membership of the ICPs, LICPs and Partnership Forum become constituted, further rationalisation of the groups in the current STP governance structure is likely to be required. (The STP elected members and non-executive directors advisory and oversight group can be disestablished, for example).
14. The new arrangements were planned to come into effect from December 2018 (with the first meeting of the ICSB replacing the STP Leadership Board scheduled on 14 December 2018).

Other Options Considered

15. The ICS Board terms of reference have been drafted to reflect the required standards set out in the ICS Memorandum of Understanding agreed between health and social care partners and NHS England and NHS Improvement.

Reason/s for Recommendation/s

16. To ensure that the Council has input to and oversight of progress with the ICS plan and outcomes for the health and social care system across Nottinghamshire.

Statutory and Policy Implications

17. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

18. There are no financial implications for the Council.

RECOMMENDATION/S

1) That the Committee gives approval for Nottinghamshire County Council to be a partner of the new Integrated Care System Board, in line with the shadow Terms of Reference.

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Constitutional Comments (SSR 30/11/18)

19. The recommendation set out in the report falls within the scope of decisions which may be approved by the Adult Social Care and Public Health Committee.

Financial Comments (KAS 30/11/18)

20. The financial implications are contained within paragraph 18 of the report.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

None.

Electoral Division(s) and Member(s) Affected

All.

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