

Redefining Your Council – Children’s & Culture Portfolio as at June 2016

Progs.	<ul style="list-style-type: none"> • Integration of Family Support Services – delivering locality focussed support to children and families • Improving Outcomes for Children and Young People with Disabilities – developing an integrated approach across social care, education and health • Integrated Commissioning of Children’s Health Services – an integrated approach to community health services • Transformation of Children’s Social Care – ensuring support for vulnerable children is outcome-focused and provided by a suitably skilled workforce. Placements for Looked After Children will achieve the required outcomes at lower cost • Cultural Services Transformation – redesigning services and using alternative service delivery models 	
Benefits to be delivered	<ul style="list-style-type: none"> • Easier access to services in the right place, at the right time, with seamless transitions between services • Maintaining good quality services, maximising resources, reducing unit costs and being legally compliant • Working better with partners – reducing the need for families to continually repeat the same information • Supporting children and young people to live at home, with their families, wherever safe and possible to do so, or moving to alternative permanent placements (e.g. adoption) as quickly as possible, minimising time spent in care • Delivering services in different ways to make them more sustainable 	
Key achievements in last 3 months		Expected delivery over next 3 months
<ul style="list-style-type: none"> • Following extensive consultation, changes made to the design layout for the new Sherwood Forest Visitor Centre • Information event and procurement process started for a potential partner to run the commercial offer at Rufford Abbey Country Park. • Process efficiency reviews (Lean+) conducted across Fostering and Adoption services. Reviews necessary to increase capacity and support efficiency savings. • Development of proposals for further savings workstreams within Children’s Social Care, Provider Services. • Social Worker Support Officer / Business Support integrated model pilot established to enhance the support offer in place for Social Work Teams and achieve efficiency savings. Building on the Social Work Support Officer pilot greater integration with Business Support Colleagues is being fostered to ensure a flexible and robust support offer is in place for vulnerable children in Nottinghamshire. The long term benefits required from this project include, reduced Social Work Agency Spend, Improved Social Worker Retention and efficiencies within the Business Support Service. • The new Integrated Children’s Disability Service (ICDS) staffing 		<ul style="list-style-type: none"> • Planning permission submitted by the Royal Society for the Protection of Birds (RSPB) for the new Sherwood Forest Visitor Centre • Potential partners for commercial offer at Rufford Abbey Country Park continue to refine their proposals • Following efficiency reviews, priorities for process redesign in Fostering & Adoption Services to be agree & progressed. • Review of Terms & Conditions for all Fostering fee-paid schemes to ensure equality across all contracts and that the service offer meets demand. Currently there is a disparity in benefit packages between mainstream & Fostering Futures carers; a more equitable offer will address concerns across the fostering community and ensure the service maximises value for money. • Additional Children’s Social Care Provider Services savings proposals to be further refined and Business Cases prepared outlining potential additional savings in future years up to 2020/21 for consideration by the Children & Young People Committee approval. • Review of commissioned provision within Children’s Social Care Provider Services, including options for further residential block contract opportunities. This would be a scale up of the current block contracts

Appendix B

structure in place as of 1st April with all staff undertaking training and development to ensure that the service is operational for September 2016. This is the culmination of a years work to integrate disability services across SEND and Children's Social Care in order to respond to family feedback and reduce duplication across both service areas and reduce the amount of professionals involved in a families life whilst focusing on improving outcomes for children and young people with disabilities.

- A new Ask Us service has been established, following Department for Education approval. This Information, Advice & Support Service for young people with disabilities and their families responds to recent legislation in the SEND Reforms and is jointly commissioned with Nottingham City Council to ensure that all Nottinghamshire families get access to consistent, impartial information and advice in relation to education, health and care.
- A new draft Transitions protocol and pathway has been developed in partnership to support young people with disabilities to prepare for adulthood. This multi-agency approach aims to outline the support young people and families can request from education, health and care services from ages 12 to 25 years in order to ensure that they are fully informed about their journey to adulthood. The protocol has been endorsed by relevant boards across Education, Health and Social Care over the Summer including parent forums and young people's groups
- Commenced a detailed review focusing on Occupational Therapy, Play for Disabled Children's Team and Homecare, Sitting and Befriending Team..
- A refreshed and phased plan to enable ICDS to record on MOSAIC is in place and being progressed.

which have delivered £389k savings in 15/16 and are due to deliver over £500k savings over the next two years.

- Review of Social Worker Support Officer /Business Support pilot in Mansfield and Ashfield District Child Protection Teams and roll out model to selected frontline teams to expand pilot for fuller analysis.
- Transitions protocol and pathway approved by September Policy Committee and rolled out as appropriate following decision.
- Launch events to be held with colleagues and key partners (Schools, Colleges, Health services, City Council and voluntary sector organisations) during September/October to inform them of the key changes to support for children & young people with disabilities. Launch events for families to be held in October half term to be undertaken with the service and integrated with their yearly Family Information events.
- Current position statements developed for all areas being reviewed in phase 2 of the Improving Outcomes project
- Education, Health & Care Plans built electronically (Phase 1 of the ICT work to enable colleagues within the Integrated Children's Disability Service to case record and report on the same system) – now revised to Sep/Oct go-live date
- A coproduction plan for phase 2 of the Improving Outcomes project is developed with families, including Nottinghamshire Participation Hub and the Pioneers, to ensure that families have a voice in shaping services that affect them. In general terms coproduction sees joint working between citizens / service users & decision makers / service providers to plan future service delivery.
- A plan will be developed to address the current CFCS budget overspend which will include a review of Looked After Children; A review of Special Educational Needs Home to School Transport; a whole Department budget review.

Key risks to delivery

- The higher thresholds for the new Family Service impacts on demand for Children's Social Care.
- The phased build to MOSAIC to enable colleagues within the new ICDS staff structure will not be fully complete until September 2017 and this will impact on the team's ability to have full case recording and reporting functionality.
- An agreement not yet reached with providers to scale up the residential block contract and this may impact on achievability of savings.
- Foster carers are under pressure as much activity has been focussed on the services they provide and how they are compensated.