

## report



meeting      JOINT CITY/COUNTY HEALTH COMMITTEE

date            21 SEPTEMBER 2004                              agenda item number

### **Report of the Chair of the Joint Health Select Committee**

#### **CITY HOSPITAL FOUNDATION STATUS PROJECT AND KEY ISSUES UPDATE**

#### **Purpose of the Report**

1. The purpose of this report is to update the Joint Committee on some of the key issues regarding the City Hospital which it will need to monitor over the coming months.

#### **Background**

2. The Joint Committee has had presentations from the City Hospital regarding its application for Foundation Trust status and its Strategic Outline Case – the proposal to rebuild significant parts of the hospital campus over the next ten years or so. This report outlines the current position.

#### **Strategic Outline Case**

3. Members may recall that the City Hospital originally planned to submit its Strategic Outline Case to the Department of Health in April this year. Due to a revised timetable, the bid was not submitted and it was planned to make the submission at the next possible date, believed to be in November.
4. It is recommended that the Committee requests a presentation from the City Hospital on the content of its Strategic Outline Case prior to submission.

#### **Foundation Status**

5. Details of the latest position on Foundation status – as shown on the City Hospital's website – are attached as Appendix A.

6. A summary of the consultation on Foundation status – “Designed around the Patient” – is attached as Appendix B.
7. It is recommended that the City Hospital is requested to keep the Joint Committee informed of developments around Foundation status.

### **Children’s Services**

8. As part of the proposals linked to the new Diagnostic and Treatment Centre on the Queen’s Medical Centre (QMC) campus, the Committee has been informed of the possibility that a range of children’s services may transfer to the QMC. The Joint Committee will need to scrutinise the implications of this development.

### **Recommendations**

9. It is recommended that:
  - (i) the City Hospital is requested to give a further presentation on its Strategic Outline Case;
  - (ii) the City Hospital is requested to keep the Joint Committee informed on progress with its Foundation status application; and
  - (iii) the City Hospital and Queen’s Medical Centre are requested to keep the Joint Committee informed over proposals regarding the transfer of children’s services.

**Cllr Jim Napier**  
**Chair of the Joint Health Select Committee**

## APPENDIX A

### **Nottingham City Hospital applies to become an NHS Foundation Trust**

Nottingham City Hospital NHS Trust has been invited to apply to become an NHS Foundation Trust, as part of the Government's plans for modernising the health service.

If our application is successful this trust will be given more freedom than ever before to provide services which meet the needs of local people – and local people will be able to help influence those choices.

We are currently at a very exciting phase of our process to become an NHS Foundation Trust - seeking nominations to our brand new Members' Council and planning the elections to the Council which will follow in October.

We want as many local people as possible to support us, either as a representative on our [Members' Council](#) or as a member, so please look at the [membership section below](#) and consider playing your part in our future.

This website includes the following to help you understand our proposals:

- [Questions and answers about NHS Foundation Trusts.](#)
- [The consultation and application process - including our consultation document and our final application \(in pdf format\).](#)
- [Details about membership and how to become a member and the role of the Members' Council.](#)
- [Being a member](#)
- [How to contact us.](#)

### **Some background information**

NHS Foundation Trusts are a key part of the Government's NHS policy. The principle behind them is to build on the sense of ownership many local people and staff feel for their hospital.

Foundation Trusts will remain part of the NHS and will adhere to the same principles and standards of quality care as other NHS organisations, but they will be more democratic.

If we become an NHS Foundation Trust we will have local people and staff serving as members and Members of Council. We will also have the flexibility to more closely reflect the priorities of the community.

If you would like to know more about what NHS Foundation Trusts are - and what they are not - please look at this document produced by the Department of Health.

[Click to view](#) (PDF) (581KB)

If you have any further questions after you have read this, please do not hesitate to contact us.

### **The consultation and application process**

This hospital carried out a consultation exercise for 10 weeks in February, March and April 2004, asking patients, staff, stakeholder groups and the general public for their views of our plans for running the new organisation.

The comments received helped to inform our final application to the Department of Health and to the Independent Regulator who is currently considering our application. We expect his final decision on whether or not we become an NHS Foundation Trust in 2004, in October.

### **Consultation**

Consultation on our proposals for becoming an NHS Foundation Trust ran from 23 February to 30 April. During this time we spoke to many groups and organisations about our plans and encouraged people to respond to the nine key questions asked in the consultation document. We held five public meetings in Ilkeston, Nottingham and Newark to describe our proposals and answer people's questions.

Click here to download [the full consultation document](#) (PDF) (98KB) or the [six-page summary leaflet](#) (PDF) (180KB)

### **Our application**

Consultation on our proposals ended on 30 April. All comments received were analysed and our application amended accordingly, where appropriate. The results of our consultation are contained within the Consultation report (Book Three) below.

Our full application to become an NHS Foundation Trust was submitted to the Department of Health in June, for consideration by the Secretary of State for Health.

Our application comprises:

- Introduction and Executive Summary [PDF \(687KB\)](#)
- Service Development Strategy (Book One) [PDF \(2MB\)](#)
- HR Strategy (Book Two) [PDF \(1MB\)](#)
- Consultation report (Book Three) [PDF \(1.41MB\)](#)
- Governance Arrangements (Book Four) [PDF \(860KB\)](#)

- Membership Recruitment Strategy (Book Five) [PDF \(777KB\)](#)
- Draft Constitution (Book Six) [PDF \(611KB\)](#)

In July we learned that we had received three stars in the 2004 NHS Performance Ratings and that our application was approved by the Secretary of State for Health.

Both these pieces of good news meant that we were able to send our application to the Independent Regulator for final consideration. He is considering this now.

If we receive the approval of the Independent Regulator, we expect to become an NHS Foundation Trust with effect from 1 November 2004.

If we do not receive his approval we will have to consider re-applying to become an NHS Foundation Trust at a later date. This is unlikely to be before 2006 due to a Government review of those trusts which became Foundation Trusts during 2004. This will take place, and the outcomes analysed, before any more applications will be allowed.

## **Membership**

Our members are an essential part of our future as an NHS Foundation Trust. We hope that thousands of people will want to become more involved with our work by becoming members or perhaps by joining our Members' Council.

These are important roles for our patients, the public, staff and partner organisations who will provide broad representation of our local community, representing a variety of different views. People who may wish to consider becoming members are those who are interested in finding out about our hospital's current and future proposals and who may wish to contribute to some of the projects and planning that we do.

Being a member is completely **free**. All you have to do is register and then you can:

- Come to **special events** showing you what goes on behind-the-scenes at the hospital.
- Give us your views in an annual **survey**.
- Receive information about the hospital's plans and developments via a special members-only **website and newsletter**.
- Join specific **projects** where your personal views on our services will offer a valuable perspective.
- Stand for **election** to the Members' Council.
- **Vote** for your representatives on the Members' Council.

We are actively recruiting our first group of Foundation Trust members and we welcome any enquiries from people who may be interested in becoming a

member of our organisation.

If you think membership is a good idea and you have relatives or friends who would be eligible and who you think might be interested, please encourage them to register.

Application forms are available at various points around the hospital or they can be obtained via a dedicated freephone telephone line, freepost address or e-mail address. See the contact information at the end for these.

Being a member, however, does not entitle you to preferential health care treatment and you are free to receive care at any NHS trust.

### **Recruiting members**

We are actively recruiting our first group of Foundation Trust members and we welcome any enquiries from people who may be interested in becoming a member of our organisation.

If you are interested in finding out more about what becoming a member means or you would like us to send you an application form, contact us in one of the ways listed in the next section, 'How to contact us'.



Click here to  
become a member

or click the link below

<http://www.peppersrm.com/nhs/registration.php>

We will be looking for nominations to the Members' Council from July and will then be holding elections so that our first Members' Council is in place by 1 October 2004 - the first day of Nottingham City Hospital NHS Foundation Trust, if our application is successful.

### **The Members' Council**

The Members' Council will meet a minimum of three times each year and will discuss matters relating to the strategic direction and future development of the trust. Members of Council will give their views on how the trust is run, acting as 'guardian' of its values and ideals and giving a voice to local people.

It will act as the voice for members, representing the views of staff and our local community. People need to be registered as members to be able to apply to join the Council, but membership is free and we hope that people from all walks of life will want to be involved.

We need 23 public members and seven staff members to join the 11 representatives of local organisations who have already been nominated.

The 23 public Members of Council will comprise eight from the City of Nottingham, five from Gedling, four from Broxtowe and the Hucknall wards of Ashfield District Council, two from Erewash, two from Rushcliffe and two from Newark and Sherwood.

Anyone who is registered as a member of the new trust is eligible to put themselves forward for nomination but their application must be supported by two referees who are also registered members.

Everyone who is a registered member of the trust – staff and public – will receive a pack of information about the Members' Council, including the nomination and election process. The key dates for nominations and elections are:

- Nominations open Monday 23 August
- Nominations close Monday 13 September.
- Election begins Monday 4 October
- Election closes Thursday 21 October
- The results of the election will be published on Friday 22 October

The Members' Council will be in place on 1 November – ready for our first day as an NHS Foundation Trust, if our application is approved.

### **Being a member**



or click the link below

[http://www.pepper-technologies.com/NHS/html/index\\_new.html](http://www.pepper-technologies.com/NHS/html/index_new.html)

[Top](#)

### **How to contact us**

There are a number of ways you can get in touch with us:

- to find out more information;
- to request copies of the main consultation document and the summary leaflet;

- to register your interest in becoming a member.

You can:

- e-mail us: [foundation.trust@ncht.trent.nhs.uk](mailto:foundation.trust@ncht.trent.nhs.uk); or
- call us: Freephone 0800 0132666; or
- write to: NCH Foundation Trust Project  
Resource Centre  
Hospital HQ  
Nottingham City Hospital  
**Freepost** MID21426  
Nottingham NG5 1BR

**Cllr Jim Napier**  
**Chair of the Joint Health**  
**Committee**

**Cllr Gill Haymes**  
**Vice-Chair of the Joint Health**  
**Committee**



## **DIAGNOSTIC AND TREATMENT CENTRE**

### **Aim of the Scrutiny Review Exercise**

To review the service implications for patients of the proposed new Diagnostic and Treatment Centre on the Queen's Medical Centre campus.

### **Objectives**

1. To examine the focus of the DTC by considering the proposed range of services to be undertaken.
2. To examine the impact of the transfer of services to the DTC, especially in respect of the accident and emergency service, and the chronically ill, at the Queen's Medical Centre.
3. To consider the governance arrangements for the DTC to provide local accountability.
4. To consider the impact of the DTC on health inequalities.
5. To consider transport and access issues in respect of the DTC.

### **Timescale**

The Joint City/County Health Committee aims to produce its report by mid-May 2004 (to be confirmed).

### **Action Plan**

The review consists of a number of activities designed to achieve the five objectives of the review. Many of these activities will contribute to more than one objective.

#### **Objective 1**

1. To examine the focus of the DTC by considering the proposed range of services to be undertaken.
  - Gather evidence on proposed range of services to be provided by DTC (meet with Martin Hughes)
  - Gather evidence on impact of loss of services on QMC (meet with QMC Chief Executive/rep)
  - Gather information on the impact on staff contracts (meet with Martin Hughes)
  - Gather evidence on range of services being undertaken by DTCs elsewhere in the country (desk research)

## **Objective 2**

2. To examine the impact of the transfer of services to the DTC, especially in respect of the accident and emergency service at the Queen's Medical Centre.
  - Gather evidence on impact on QMC with specific information on the accident and emergency service and the chronically ill (meet with QMC Chief Executive/rep)
  - Consider the impact on after care for DTC patients (meet with PCTs and Social Services)
  - Ask the Patient and Public Involvement Forums in Greater Nottingham to monitor impact and report back
  - Consider changes in staffing levels at the QMC from the patient perspective (meet with QMC Chief Executive/rep)
  - Consider the financial implications of PCTs funding the DTC and any subsequent reduction in the QMC budget (meet with QMC Chief Executive/rep)
  - Consider the impact on Social Services Departments and the patient pathways, including aftercare and the impact on the voluntary sector (Evidence from Martin Hughes, City & County Social Services departments and voluntary sector)

## **Objective 3**

3. To consider the governance arrangements for the DTC to provide local accountability.
  - Gather evidence on proposed Governance arrangements for DTC (meet with Martin Hughes)
  - Gather views of Commission for Patient and Public Involvement in Health (meet with Ann Priddy/Helen Dillistone, CPPIH)
  - Gather views of QMC and Rushcliffe PCT Patient and Public Involvement Forums (meet with Chairs of both PPIFs)
  - Look at what happens to patients after treatment (meet with Martin Hughes)

## **Objective 4**

4. To consider the impact of the DTC on health inequalities.
  - Gather evidence on proposed patient profile for DTC with particular emphasis on the 60+ age groups (desk research)
  - Meet with Richard Madeley
  - Gather evidence on percentage of population in greater Nottingham not registered with GPs (desk research/local PCTs)
  - Monitor that GPs are making use of the DTC
  - To consider how the services at the DTC will be publicised to ensure equality of access

## **Objective 5**

5. To consider transport and access issues in respect of the DTC.

- Inquire whether present transport arrangements will continue to apply in respect of the DTC and who will take responsibility for organising transport? (Meet with Martin Hughes)
- Gather evidence on proposed patient levels at DTC (written evidence from Rushcliffe PCT)
- Establish future projections of patients using the QMC (written evidence from Rushcliffe PCT and QMC)
- Gather evidence on future parking arrangements at QMC (meet with Martin Hughes)
- Gather evidence on bus company plans for QMC (meet with Trent Barton rep, NCT rep, City/County Council public transport rep)
- Gather evidence on tram proposals (meet with NET rep)