

COMMITTEE TITLE:	Nottinghamshire County Council – Health Scrutiny Committee
DATE OF MEETING:	15 October 2019
TITLE:	Update on Engagement between Nottinghamshire Healthcare NHS Foundation Trust Engagement and Local Authority Commissioners.
PRESENTING OFFICER:	Kazia Foster (Service Improvement and Development Manager), Nottinghamshire Healthcare NHS Foundation Trust

1. PURPOSE OF THE REPORT

To provide the Health and Scrutiny committee with an update on Nottinghamshire Healthcare NHS Trust's (The Trust) engagement with local authority commissioners.

2. CURRENT STRUCTURES AND ENGAGEMENT ARRANGEMENTS

The Trust has recently moved to a single line management structure for mental health and general health services, sitting under Dr Julie Attfield as the Executive Director for Mental Health and Lisa Dinsdale is the Interim Associate Director of General Health Services. Both report directly to the Trust Board and the Chief Executive Dr John Brewin.

The mental health structure is split in to 3 clinical directorates – mental health services for older people, adult mental health and specialist services which includes gender, learning disabilities, improving access to psychological therapies, perinatal and child and adolescent mental health services (CAMHS). The general health structure comprises of adult services, integrated specialist services and children and young people services.

Nottinghamshire County Council commission the following services from the Trust:

- 0-19 Healthy Families (general health)
- Children's Centre Services (general health on behalf of the CCG)
- Community Children's Nursing Services (general health)
- CAMHS (mental health) (via the integrated commissioning hub on behalf of the CCG – Bassetlaw commission services separately)
- Re-ablement as part of intermediate care pathway (Bassetlaw).

In general health, the following meetings and opportunities are in place to enable the commissioner to exercise its functions:

- Quarterly service review meetings to review performance data, identify good practice and challenges to the service, endorse any actions arising from these and explore the local application of any national priorities or proposed service modifications.
- Collaborative Partnership meetings, to review the service model and how it is working.
- Quality assurance processes, where the commissioner explores patient pathways and holds focus groups with staff and patients.

From 01 June 2020, the Children's Centre contract will come to an end and the Trust with the local authority will support the seamless transition for people who use services and their families.

In mental health, the following meetings are in place to enable the commissioner to exercise its functions:

- Monthly meetings to discuss clinical effectiveness, safety, and the patient experience.
- Children and Young People's Emotional Wellbeing and Mental Health National Support Teams bring the various stakeholders together to discuss complex public health issues and evidence-based practice.
- MH:2K: focusses on engaging with children and young people who have a direct experience of mental health issues or are from 'at-risk' groups including bringing together commissioners and providers to listen to young people's concerns and ideas for service development.
- Liaison with Rachel Clarke (Nottingham City CCG) on the Local Transformation Plan.
- NHCT MH leads attend the Better Together and Bassetlaw ICP Integration & Health Citizenship Workstream

Adult mental Health is currently undergoing organisation change with a new leadership model being consulted on. This model proposes a locality structure which will mean that Bassetlaw has dedicated MH leadership. This will enable improved communication and partnerships between Trust leads and commissioners.

It is proposed that there will be one service manager overseeing all mental health services in Bassetlaw and therefore responsible for the entire pathway for mental health. This will aid discussions around developments and transformation to respond to the long-term plan and improve engagement with commissioners.

3. AMBITION

The Trust believes it is always important to continue to build and strengthen engagement with commissioners and other stakeholders which is vital for effective collaboration across the health and social care economy.

There is a jointly agreed transformation plan for delivering significant change and improvement across these services. Mental health and wellbeing are agreed priorities for the Nottingham and Nottinghamshire Integrated Care System (ICS) and for the Nottingham City ICP. There is a range of activity in train relating to mental health services in Nottinghamshire including:

- Response to requirements in NHS Long Term Plan
- Implementation of the ICS Mental Health Strategy
- Nottinghamshire Healthcare NHS Foundation Trust's service development
- CCG and Council commissioning reviews and commissioning intentions
- Development of Primary Care Networks
- Developments in CAMHS provision.
- Single management for Bassetlaw AMH service to better align

The vision set out in the Integrated Care System, all-age integrated mental health and social care strategy is:

“A whole system, all-age, person-centred approach, driven by access to physical and mental health and social care in the same place at the same time, with no wrong door, where prevention is at the heart of what we do. We will reduce inequalities and narrow the gap between severe mental illness life expectancy and the rest of the population by 3 years and increase healthy life expectancy by 3 years.”

Delivery in Nottingham City:

The developing approach of the ICP has been to seek to maximise opportunities to improve population health by: creating integrated pathways, building a neighbourhood approach and working with a broad range of partners, especially the VCS.

The diversity of the population, and prevalence of mental health issues and wellbeing challenges within the City means that care needs to be given to how services are structured and developed to deliver the ICS strategy. This may require different approaches to that of other ICPs / places where the evidence base suggests this is required.

To deliver outcomes for the Nottingham population the ICP will play a key role in shaping delivery using these principles. The onward intentions are to:

- Design and subsequently implement current mental health service developments for the City in a process that is clearly shared and co-designed by the ICP to ensure delivery is tailored to best meeting Nottingham City's population need.
- There will be an ICP workshop in November with key stakeholders to develop an integrated approach to all age mental health in the City, taking proposed service changes which are being developed as the foundations of the discussion – but exploring how we move beyond current traditional approaches using the skills and expertise of the partners within the ICP and City.
- An ICP work programme for 2019/20 is currently being developed and this work is built into this.

The Trust is actively working with partner organisations across Nottinghamshire to develop sustainable and effective services within the region. The Trust takes its engagement responsibilities very seriously. Our ambition is to develop and support best practice engagement, not only with our commissioners but with patients, carers, the public and our wider communities too.