CORPORATE EQUALITY PLAN

2006-2008



CORPORATE EQUALITY PLAN 2006-2008

INTRODUCTION

The Corporate Equality Plan (CEP) 2006-2008 shows how Nottinghamshire County Council will continually improve to meet the national diversity agenda.

All local authorities must follow the Equality Standard for Local Government and show improvement from Level 1 to 5. Each year we are required to report the level we have reached to the Audit Commission in central government. The Standard is available from www.idea-knowledge.gov.uk

The CEP is updated and reviewed every 2 months at Corporate Equality Group following consultation and feedback from internal equality groups, eSDRs, community groups and our partners.

This plan incorporates all the targets and actions that will allow Nottinghamshire County Council to maintain Levels 1, 2 and 3 of the Equality Standard for Local Government and includes many actions needed to reach Level 4. It also indicates where progress may be made towards Level 5.

Necessary actions for legislation are explicit throughout. The CEP is also the action plan for the Race Equality Scheme 2005-2008 www.nottinghamshire.gov.uk/race_equality_scheme_final.pdf, the Disability Equality Scheme 2006 - 2009 www.nottinghamshire.gov.uk/disability_equality_scheme_final.pdf and the Gender Equality Scheme to be published April 2007.

Earlier Corporate Equality Plans contained targets and achievements for Level 1 and 2 and the Race Equality Scheme 2001–2004 and can be viewed at www.nottinghamshire.gov.uk/corporateequalityactionplan2003-4.pdf

Within Nottinghamshire County Council Impact Assessments are managed and monitored through an electronic Service Diversity Review system - eSDR. They are automatically published on the internet and can be viewed at www.nottinghamshire.gov.uk/esdreviews

Diversity planning and target setting is a rigorous process led by the Corporate Equality Group (CEG) with close links to other strategic groups and the trade unions - see structure chart on page 9.

The CEP is supported by many implementation plans including Equality and Business plans in all departments

December 2006

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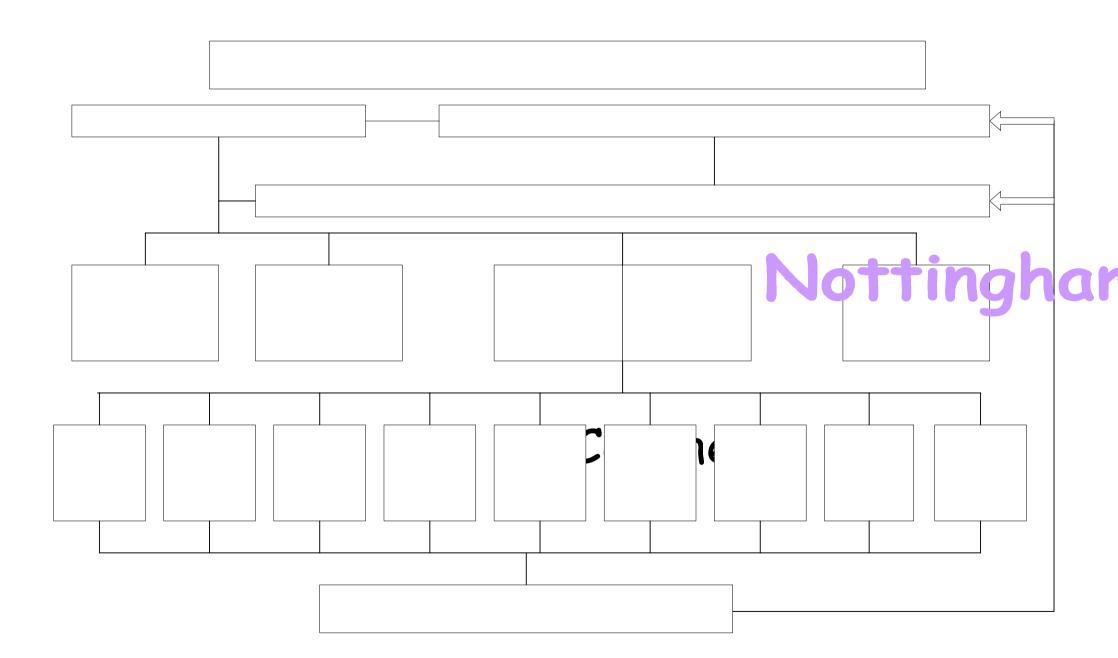
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ABBREVIATIONS

ACEO	Assistant Corporate Equality Officer
ADA	Age Discrimination Act 2004
ВБОР	Better Government for Older People
BME	Generic term for all ethnic minorities -Black and Minority Ethnic
BSL	British Sign Language
BV	Best Value
BVPI	Best Value Performance Indicator
BVSR	Best Value Service Review
BWG	Black Workers' Group
CDWG	Corporate Disabled Workers' Group
CEDSG	Corporate Equality and Diversity Strategy Group
CEG	Corporate Equality Group
CEO	Corporate Equality Officer
CEP	Corporate Equality Plan
CLGBGT	Corporate Lesbian Gay Bisexual and Transgender Group
CMB	Corporate Management Board (now SMB)
CPA	Comprehensive Performance Assessment
CWOPF	County Wide Older Persons' Forum
СУРР	Children's and Young People's Plan
DDA	Disability Discrimination Act 1995, 2004, 2005 and 2006
DES	Disability Equality Scheme
DoH	Department of Health
EA	Equality Act 2006

EE(RB)	Employment Equality Religion or Belief Regulations 2003
EE(SOR)	Employment Equality Sexual Orientation Regulations 2003
EIA	Equality Impact Assessment
EPA	Equal Pay Act
EPDR	Employee Performance and Development Review
eSDR	Electronic Service Diversity Review
ESC	Employee Services Centre
FIANN	Federation of Irish Associations in Nottinghamshire
HR	Human Resources (Personnel)
HRLG	Human Resources Leadership Group
HRA	Human Rights Act
IA	Impact Assessment
JIP	Joint Investment Plan
JNC	Joint National Council
LAA	Local Area Agreement
LGA	Local Government Association
LGBT	Lesbian, Gay, Bisexual and Transgender
LSP	Local Strategic Partnership
MG	Monitoring Group
NCC	Nottinghamshire County Council
NHIP	Nottinghamshire Hate Incident Partnership (formerly Common Monitoring Project)
NSF	National Standards Framework (for Older People)
NSF/DoH	A New Ambition for Old Age 2006 - Next Steps in implementing the NSF
NTO	National Training Organisation
PATRA	Positive Action Training and Recruitment Agency

PCT	Primary Care Trust
PIs	Performance Indicators
PIYDA	Promotion of Independence of Young Disabled Adults
PR	Public Relations
PRIDE	NCC Performance Management System
RES	Race Equality Scheme
RRAA	Race Relations Amendment Act 2001
SLDG	Strategic Learning and Development Group
SMB	Strategic Management Board (formerly CMB)
SDA	Sex Discrimination Act
SDR	Service Diversity Review



CORPORATE EQUALITY ACTION PLAN 2006/2007

	KEY OBJECTIVE	ACTIVITY	TARGET	PROGRESS MADE	OUTCOME		TANDARD			
			DATE		ACHIEVED	/ LEGI	SLATION			
1	LEADERSHIP AND CORPORATE COMMITMENT									
1.1	Update equality and	Publish updated edition	December	Latest update - January		1.1.1				
	diversity policy	of Diversity and	2006	2006		1.1.2				
		Equality Policy				1.3.1				
						1.4.1				
						1.4.8				
1.2	Develop and Produce	Publish CEP	October		1	1.1.3	RRAA			
	comprehensive corporate		2006		•	1.2.2	RES			
	and departmental equality					1.2.5	CPA			
	and diversity plans					1.3.3	BV			
						1.4.1	DDA			
						1.4.8	DES			
						1.4.9	EE(SO)			
						2.1.1	EE(RR)			
						3.1.1	EA			
						3.1.5				
						3.1.10				
						3.2.1				
		Publish departmental	April 2007			3.2.6				
		equality plans			•	3.3.1				
		Publish other service	As needed	Ongoing		3.3.2				
		action plans as require				3.3.9				
		Publish RES	Jan 2006		1	3.3.1				
					•	3.4.1				

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED		ANDARD SLATION
		Publish DES	Dec 2006		✓	DDA DES	
		Publish GES	April 2007	 CEG to give consideration to publishing NCC Equality Scheme Gender Equality Champion appointed September 2006 Gender Issues Group convened by Champion Sept 2006 		SDA EA RRAA	
1.3	Ensure departmental equality and diversity plans are produced and reflect corporate requirements	Departmental plans produced by departmental equality teams	April 2006	5 th annual plans published April 2006	√	1.3.3 1.3.4 1.3.5 2.1.3 2.3.2 2.3.4	3.1.5 3.1.7 3.3.3 3.3.5 3.3.9
1.4	Comply with new and additional equality legislation as necessary	As required eg Legislative Equality Schemes	As issued by central govt	Ongoing		1.1.4 2.4.7	
1.5	To continue high level support for the diversity agenda and support and resources for self managed workers groups	Provide annual equality and diversity budget	Ongoing		✓	1.1.6 2.2.1 3.1.6	
		Use for consultation on policies, procedure and impact assessments			✓		

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
		Support and finance all existing and any new self managed groups			√	
1.6	Equality Champion for each equality area (Member and officer)	Champions to be appointed via Corporate Equality and Diversity Strategy Group	May 2007	Overall Equality Champions appointed May 2004 - Leader (specialising in race) and Chief Exec Disability Member Champion appointed May 2005 Disability Officer Champion appointed May 2006 Gender Equality Officer Champion appointed July 2006 Appointments for age and sexual orientation to follow		EA GES DES DDA
1.7	Ensure adequate resources are provided to carry out strategic equality function	Bid within budgets	December 2006	 Budget allocation for corporate equality and diversity £11K Two full time staff Strategic lead officers in all departments 		DES DDA 2.2.4 3.3.4
2	SCRUTINY	1	1			
	Overview and Member	Scrutiny				
2.1	Ensure scrutiny for all equality functions	Liaison and regular contact with the Overview and Scrutiny Committee	Ongoing	Advice and briefing as required • Formal presentation November 2006		1.2.3 2.1.4 2.2.4 3.1.8

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STA / LEGISL	
				 Procurement - Select Committee will be considering equality in procurement Education- particular consideration of how equality issues are dealt with in Education Scrutiny 			
		Cabinet	Ongoing	Formal presentation annually			4.1.2 4.1.2
3	PERFORMANCE MANA	AGEMENT	1			L	
	Monitoring						
3.1	Monitor and evaluate equality in service take up and delivery- for the public and employees and ensure that systems are in place for self assessment and monitoring	Include all LGA performance indicators within PRIDE	October 2006	Successful pilot in Environment department complete		EE(SO) EE(RB) 1.2.3 2.1.4 2.4.6 3.1.2 3.3.6 4.3.1	
		Ensure full equality monitoring is included in all employee and customer feedback ie add religion, belief and sexual orientation to all	September 2006 - October 2006	 County BV user satisfaction survey 2006 includes all NCC categories Corporate Complaints 			

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
		NCC customer monitoring forms		monitoring - see number 3.3 and 4.16		
3.2	Gain further intelligence of how staff feel about working for the Council	Carry out 3 rd Equality and diversity survey, increase number of staff returning completed survey by 10%	September 2007 (40% return)	Diversity Working Group to re-convene November 2006		LGA standard RES, DES EA
3.3	Equitable Corporate Complaints process	Sexual orientation to be added to customer monitoring	April 2007	Sexual orientation to be added to monitoring categories on all forms and information added to RESPOND, the complaints database		1.3.1 3.3.2 3.3.3 3.3.6 RRAA RES
		Analysis to be reported regularly.	April 2007	Implementation following additional information gathering as above-based on CRE monitoring guidelines		EE(SOR) EE (RBR) EA
3.4	Enable collection of hate incidents to inform effective actions to reduce incidents across the county. See also Employment - Number 6.17	Remit of common monitoring project (Notts Hate Incident Partnership-NHIP) to be expanded to include hate incidents	March 2007	NHIP county steering group meet with statutory agencies and voluntary sector managers 4 times a year		1.2.8 RRAA RES BV 174 BV175 DES
	Number 6.1/	Corporate procedures for collecting incident information to be	January 2007	Fixed term sub group of CEG and self managed workers group reporting to		EE(RBR)

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
		established and implemented		CEG September 2006		
		Devise a corporate policy on harassment of employees by customers- incorporate requirements Notts Hate Incident Partnership		Notts Hate Incident Partnership and customer policy corporate launch date to be decided via above		
		Publish a range of corporate publicity		Task of above group - will replace existing stocks of race incident promotional material		
		Training of staff at front line service points	Ongoing	Police and REC to do initial training, followed by cascade training locally as required	✓	
3.5	Improve processes for gathering information on aspects of school life such as bullying, education	Strategic meeting between equalities team and Lead Officer for CYPP	2006 - 2009	Took place November 2006	✓	DES RES EA Children's and
	attainment and participation in school activities	Relevant measures to be decided by CYPP steering group	December 06 February 07	Actions (legal obligations and good practice) to be included in CYPP 2007/9		Young Peoples Plan (CYPP) 2007/2009
3.6	Equality and diversity targets embedded into the Institute of Customer	Evaluate pilot project and analyse the make up and diversity of	December 2006	Evaluation of pilot in progress. Monitoring form will be circulated to all		1.3.1 3.3.2 3.3.3

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
	Service -ICS Customer	participants		pilot participants		3.3.6
	Service Award Programme See also 5.3 - Learning and Development	Introduce equality and diversity monitoring of application forms the next round of the	January 2007			RRAA RES EE(SOR) EE (RBR)
		programme Undertake a Service	December	Finat atom complete		EA
		Diversity Review to be used as model practice	2006	First stage complete November 2006		
		Raise awareness about the ICS customer service awards programme at all of the corporate diversity groups	January 2007	ICS awards leaflets distributed at all workers groups meetings Customer Services Manager guest speaker at consultation	✓	
3.7	Establish a range of monitoring groups to achieve the above	Champions Liaison Group (highlight reports re Equality Standard, legislation and CEP)	Monthly	Convened 2003 ongoing	√	1.2.3 1.2.6 1.3.3 1.3.4 2.1.4
		SMB (current/	As		√	2.2.3
		forthcoming projects)	necessary		•	2.2.4
		CEDSG (highlight reports re Equality Standard, legislation and CEP)	Quarterly	Convened 2005 ongoing	√	2.2.6 3.1.8 3.1.10 3.1.7
		CEG (as above, plus inclusion of	Every 2 months	Convened 1999 ongoing	√	3.3.3 3.3.6

KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
	departmental issues, new legislation and amendments to Equality standard)				3.4.4 4.1.3 4.1.6 RRAA
	Departmental monitoring groups (above issues within departments)	Quarterly	Convened 2000 ongoing	✓	EA BV CPA EE(SOR EE(RBR)
	Self managed workers Groups (consultation on all NCC policies and procedures, legislative codes etc)	Monthly	First group convened 1976 ongoing	✓	
	eSDR Quality Assurance Group (impact assessment quality assurance group - formal reporting system to above groups and managers)	Monthly	Internal staff /self managed groups meeting since July 2006	✓	
	Countywide Diversity Forum (see also Number 4.3)	February 2007	Partnership with NAVO - external representative community groups and statutory agencies		

4 SERVICE DELIVERY AND CUSTOMER CARE

Strategy

	KEY OBJECTIVE	ACTIVITY	TARGET	PROGRESS MADE	OUTCOME	LGA STANDARD
			DATE		ACHIEVED	/ LEGISLATION
4.1	To link into the work of	Implement Strategic	April 2006	Published at	\checkmark	1.2.7
	community related	Plan	- March	www.nottinghamshire.gov.u		2.2.2
	corporate projects:		2010	k/home/your_council/allto		3.2.5
				<u>getherbetter</u>		4.1.6
			June 2007	Review as part of Annual		RRAA
				Performance Plan		RES
		Publish Community	September	 Corporate group 		DDA
		Cohesion Strategy and	2006	established 2004		DES
		Action Plan		 £50k projects 		EE(SOR)
				supported 2005/6		EE(RBR)
		Copy available from		 Partnership with 		
		safercommunities.cc@n		Inter Faith Council		
		ottscc.gov.uk		established		
				 Action plan 		
				consultation March -		
				August 2006		
		Publish Community	April 2006	 Community Strategy 		
		Strategy	-April 2009	approved by		
				Nottinghamshire		
				Partnership		
				September 2005		
				 Partnership Group 		
				established January		
				2006		
		Delivery plan published	September	Draft delivery plan - June		
			2006	2006		
		Develop Local Area	April 2007	Establish Nottinghamshire		
		Agreement		Partnership		

KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
			 CEP to be agenda item - November 2006 Full equality presentation December 2006 Ensure links to Community Engagement Strategy, Public Engagement Policy and NCPF 		
	Publish Community Engagement Strategy	September 2006	Nottinghamshire Consultation Practitioners Forum established June 2006	√	
	Public Engagement Policy (and NCC plan)	October 2005	Copy available from www.nottinghamshire.gov.u k/home/whatdoyouthink		
	Publish Community Safety Strategy	September 2006	Copy available from www.nottinghamshire.gov.u k/home/youandyourcommu nity/staysafe	√	
Community consultation	Publish Community Safety Action plan	October 2006	Draft action plan available safercommunities.cc@nott scc.gov.uk		

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
4.2	Give visible high level support to minority groups in the county	Developing programme of Leader's visits to minority groups led by research into community activity. To include all equality areas - initial visits have concentrated on ethnic minorities	Ongoing	Communities and associated faith groups already visited include: Bangladeshi Chinese Greek /Cypriot Indian Gypsy and Traveller West Indian Caribbean Vietnamese		1.2.1 1.2.4 2.2.1 2.2.3 2.2.5 3.2.4 RES DES
		Civic support for minority and hard to reach groups	June 2006 - May 2007	Programme of visits for the Chairman of Council, including Gypsy and Traveller site, CLGBTG Vietnamese community and Asian lunch and social clubs		
		Continue core funding and support for groups and organisations eg CVS, REC	Ongoing	Budget allocation annually in March Councillors and community development staff active participation in management boards	✓	
4.3	Establish systematic process for consultation on equality and diversity with designated community groups	 Establish County Diversity Forum with NAVO for consultation, quality assurance 	February 2007	First meeting of key stakeholders 21 December 2006		2.2.1 3.1.3 3.2.3 3.2.4 3.2.6

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
		and impact assessment (see also monitoring groups number 3.5) • Combine with Community Engagement strategy				DES RES
	Partnerships					
4.4	Ensure that all partners are aware of their equality and diversity obligations relating to NCC corporate policy and legal requirements	LAA Partnership operational arrangements	September 2006	Lead Officer for LAA to include equality obligations and clauses relating to partnership working		3.1.3 2.2.7
		All partners to receive access to free learning and development	April 2007	 Briefing note and audio to be added to the Partnership website - www.nottinghamshir epartnership.org.uk CD of above to be available to all other partners 		
		Equality and diversity issues and obligations discussed at LSPs	Ongoing	Regular agenda item at LSCs since 2004		

	KEY OBJECTIVE	ACTIVITY	TARGET	PROGRESS MADE	OUTCOME	LGA STANDARD
			DATE		ACHIEVED	/ LEGISLATION
4.5	Meet all new legislative requirements relating to Gypsies and Travellers	Publish County Code of Conduct/Protocol and obtain sign up from all relevant agencies	March 2007	Consultant to be appointed September 2006		RRAA RES HRA EE (RB)
		County accommodation needs assessment of Gypsies and Travellers (Led by Newark and Sherwood DC)	October 2006	County Group established - funding being sought from Regional Assembly	✓	EE (SO) 2.2.3 3.2.3 Home Office guidance "Managing
		Continue to support the NGLG and Health and Well Being of Gypsies and Travellers Strategy	Ongoing	Group established 2001 Health passports for Travellers now a national pilot	✓	Unauthorised Camping"
		Appoint Gypsy and Traveller Liaison Officer	November 2006	To be advertised September 2006		
4.6	Meet legal requirements regarding CC Gypsy and Traveller transit site	Agree pitch allocation criteria and site status	November 2006	Corporate Property to discuss with site management		
	Communication	,				
4.7	Enable access to all information, promotional and management material via a variety of formats	Update and expand Equalities in Communication element of Corporate Communications Strategy	March 2007	Copy available from corporate.communications @nottscc.gov.uk		DDA RRA 3.2.2 3.3.3 RES DES
		All future NCC DVDs to	December	 CPU to build into 		

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
		be available with subtitles	2006	corporately governed media contracts • CEG/CEDSG reps to add to management team agendas for incorporation in all relevant policies • To be added to corporate communications strategy		
		Liaison with Corporate Communications' Practitioners' group and associated action plans	Ongoing	Equalities team to regularly brief the group on current equality issues		
4.8	Implement an effective translation and	Review the use of translating and	February 2006	Draft policy agreed April 2006	✓	
	interpreting service	interpreting services, including NCC service and the Braille Bureau covering all written, spoken and sign language	January 2007	Implementation Strategy under negotiation with partners (Nottingham City Council et al)		

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
4.9	Raise awareness of specific areas in the equality and diversity work programme	Designated member of staff to produce statistical information and regular articles for internal and external media.	July 2006	Ongoing		3.4.4 RES DES
	Access					
4.10	Ensure all IT systems are accessible	Chief officer to convene an IT accessibility group to be part of IT governance framework / ICT Board	January 2007	New governance group established - September 2006 SDR/impact assessment on systems completed by December 2006		3.3.3 3.3.4 DDA 2004 BV 156
4.11	Ensure access to all public areas of all Council buildings - see Notes - page 35	DDA 2004 Corporate Group established 2001	100% accessible by March 2007	£2million spent - 85% accessible March 2006		
4.12	Ensure all public County Council land is accessible and promote NCC country parks and footpaths to all community groups	Full impact assessment/SDR on all aspects of services	Various - up to December 2007	Impact assessment/SDRs in progress • Access to County Contact • Access to library services • Physical access to library buildings		

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
				 Countryside Access Country Parks Service: Marketing Country Parks Service: Physical access and buildings www.nottinghamshire.gov uk/esdreviews 		
	Gender					
4.13	Ensure all obligations of new legislative requirements relating to	Publish the Gender Equality Scheme	April 2007	Sub group of CEG - first meeting November 2006		EA SDA BV011a
	gender issues are addressed	Chief Exec and AD from CEDSG to convene Gender issues Group to address career development issues	September 2006	First meeting 12 th October 2006 Terms of reference to include differentials within salaries		
4.14	Ensure service areas are engaged in meeting equality targets related to domestic violence	CEG to link to Domestic Violence Action Plan 06 -08, LAA target for DV and CYPP targets for DV through CEG	Ongoing	Lead Officers for DV to do annual presentation at CEG		NCC Domestic Violence Strategy
	Age discrimination					
4.15	Examine the implications of the next stage of the DoH/NSF to combat age	Publish Opportunity Age in Nottinghamshire:	October 2006	Implementation plan in progress		1.1.2 2.1.3 BGOP

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
	discrimination	countywide strategy for an ageing population				NSF AGA
	Sexual Orientation					
4.16	Examine the implications of the goods and service provisions of the Equality Act 2006	Ensure that the authorities specific legal obligations are met with regard to LGB customers	April 2007	Discussions with the CLGBT sub group underway Action plan to be finalised when the EA Codes are available for consultation		EA EE(SO)
	Asylum Seekers and E	conomic Migrants				
4.17	Increase awareness of asylum seekers and economic migrants activity within the county	Develop a picture of asylum seekers and economic migrants within the County and put measures in place for needs assessment.	July 2007	NCC research team working with relevant local agencies to map economic migrant activity.		RRAA RES EE (RB) 2.2.3 3.2.3
	Health and well-being					
4.18	Ensure that tackling and reducing health inequalities across	Coordinate the outcomes of the HCOP LAA	2009	LAA agreed -delivery plan in place September 2006	√	CPA DDA DES
	communities with our health partners takes account of needs and aspirations of	Traveller health and well-being working group	September 2006	Funding acquired for Traveller Health Education post from N&S PCT. Post to be based at N&S CVS	✓	RRAA RES
	disadvantaged groups		September 2006	Health Inequalities Team Leader to join county group	√	

KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
Impact Assessment ar	nd eSDR				
Establish a system to ensure quality impact assessments are carried out on all services	Electronic system of Service Diversity Reviews (eSDR/Impact assessment) went live January 2006 www.nottinghamshire.gov.uk/esdreviews	March 2007 - 100 SDRs	70+ eSDRs published on NCC website - August 2006		1.1.4 1.3.2 2.1.2 2.2.2 2.2.4 2.2.5 2.3.1 3.2.1
Ensure staff understand the need to do impact assessments and are trained to use the SDR system - see number 5.1	All staff to complete eBriefing by 1 November 2006	September 2006	Incorporated in impact assessment/SDR briefing to targeted staff		3.3.3 3.4.9 4.1.2 4.1.6 RES RRAA DES DDA
Ensure that Members understand their specific legal obligations relating to SDR/impact assessments	Enhanced training and development for Members - especially those receiving SDRs at Cabinet and committee	February 2007	Appropriate ways of engaging Members are being planned by Leader, Chief Exec and relevant staff.		
Establish systems to maintain and monitor	Maintenance of system via project group	Ongoing	Next SDR system review January 2007		
eSDR system	Set up Quality Assurance Group/critical friends consultation forum	July 2006	See Monitoring groups Number 3.5		
	Establish a system to ensure quality impact assessments are carried out on all services Ensure staff understand the need to do impact assessments and are trained to use the SDR system - see number 5.1 Ensure that Members understand their specific legal obligations relating to SDR/impact assessments Establish systems to maintain and monitor	Establish a system to ensure quality impact assessments are carried out on all services Ensure staff understand the need to do impact assessments and are trained to use the SDR system - see number 5.1 Ensure that Members understand their specific legal obligations relating to SDR/impact assessments Establish systems to maintain and monitor eSDR system Establish systems to maintain and monitor eSDR system	Establish a system to ensure quality impact assessments are carried out on all services Ensure staff understand the need to do impact assessments and are trained to use the SDR system - see number 5.1 Ensure that Members understand their specific legal obligations relating to SDR/impact assessments Establish systems to maintain and monitor eSDR system Establish system Ensure that Members assessments Enhanced training and development for Members - especially those receiving SDRs at Cabinet and committee Establish systems to maintain and monitor eSDR system Establish systems Establish systems Establish systems Enhanced training and development for Members - especially those receiving SDRs at Cabinet and committee Establish systems to maintain and monitor eSDR system September 2006 February 2007 Members - especially those receiving SDRs at Cabinet and committee Establish systems to maintain and monitor eSDR system Via project group Set up Quality Assurance Group/critical friends	Establish a system to ensure quality impact assessments are carried out on all services Ensure staff understand the need to do impact assessments and are trained to use the SDR system - see number 5.1 Ensure that Members understand their specific legal obligations relating to SDR/impact assessments Establish systems to maintain and monitor eSDR system Establish systems to maintain and monitor eSDR system Establish system of Service Diversity Reviews (eSDR/Impact assessment) went live January 2006 Www.nottinghamshire.g ov.uk/esdreviews All staff to complete eBriefing by 1 November 2006 Enhanced training and development for Members - especially those receiving SDRs at Cabinet and committee Establish systems to maintain and monitor eSDR system September 2006 Incorporated in impact assessment/SDR briefing to targeted staff February 2007 Appropriate ways of engaging Members are being planned by Leader, Chief Exec and relevant staff. Committee Establish systems to maintain and monitor eSDR system Via project group Set up Quality Assurance Group/critical friends	Establish a system to ensure quality impact assessments are carried out on all services Ensure staff understand the need to do impact assessments and are trained to use the SDR system - see number 5.1 Ensure that Members understand their specific legal obligations relating to SDR/impact assessments Establish systems to maintain and monitor eSDR system Establish systems to maintain and monitor eSDR system Establish systems Establish systems Establish systems to maintain and monitor eSDR system Establish systems E

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
4.23	Ensure that contracts with all external providers have equality clauses that	Carry out internal audit	June 2006	Internal audit section 2004 undertaken 2 nd review in progress	√	1.3.3 2.2.7 2.3.3
	require compliance with County Council equality objectives http://www.nottinghamshi re.gov.uk/home/your_coun cil/sellingtonottinghamshi recountycouncil/procurem entandequalityofopportuni ty.htm	Establish a cross functional Procurement Board that represents the authority on all procurement related decisions and coordinates all actions Involving advice from CEDSG, CEG and CPU as appropriate and linked with the 3 year procurement business plan	December 2006	First meeting of Procurement Board - 3rd October 2006		3.1.4 3.3.7 3.3.8 4.2.6 4.3.2 5.3.8 RRAA RES DDA DES EA
		Monitor through CPU and category manager network and Procurement Board Ensure organisations	October 2006 - August 2009 November	Procurement business plan agreed and implementation in progress Implicit within the above		
		tendering for contacts and other related functions eg commodity and service board contacts have robust equality policies and procedures in place	2006	Implicit within the above		

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
5	LEARNNG AND DEVEL	OPMENT				
5.1	Equality and diversity learning and good practice to be rolled out across the council to all staff, Members and partners by quality staff training and development	Develop and implement equality and diversity learning and development strategy 2005 - 2008	April 2006 - August 2006 September 2006	 Introductory eBriefing launched to 2,500 managers Impact assessment/SDR briefing to targeted staff 		1.1.6 1.4.9 2.4.8 3.4.5 3.4.6 3.4.7 3.4.9 RES
			September 2006 onwards	6 equality briefings for all staff - Age, Gender, Sexual Orientation, Race, Religion and Belief, Disability	✓	RRAA DDA DES EE (SOR)
5.2	Ensure equality objectives and targets are built into appraisal systems for managers	Equality and diversity competency established in all staff appraisal systems:		Valuing Diversity - Key Leadership Skills programme in place		EE (RR)
		Heads of Service and above	October 2006 - March 2007			
		Service Managers	March 2007 - September 2007			
5.3	Ensure equality objectives and targets are built into core competencies for all	Final stage of above programme for all staff	September 2007 - March			

KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
staff		2008			
EMPLOYMENT					
Diversity Survey					
Encourage more staff to return completed forms	Chief Exec/Leader/Equality Champions to provide reassurance of confidentiality	10% increase in overall returns ie 40% return by September 2007	3rd Diversity survey planned for 2007- preparation to begin December 2006		EE (RR) EE(SO) RRAA DES EA
Equality schemes					
Ensure all employment policies, actions and monitoring are consistent with statutory equality schemes	Task group including lead officers for equality in employment, community members and staff	Various - see number 1.2	Groups established - see Number 1.2 for detail		3.4.1 DDA RRAA
Mediation					
Enable employees to address E & D issues informally	Social Services mediation scheme pilot successful Develop and implement corporate mediation scheme for all staff	October 2007	Scheme being reviewed as part of the HR integration exercise		Staff E & D survey Q 24, 2005 HR Strategy
	EMPLOYMENT Diversity Survey Encourage more staff to return completed forms Equality schemes Ensure all employment policies, actions and monitoring are consistent with statutory equality schemes Mediation Enable employees to address E & D issues	EMPLOYMENT Diversity Survey Encourage more staff to return completed forms Equality schemes Ensure all employment policies, actions and monitoring are consistent with statutory equality schemes Mediation Enable employees to address E & D issues informally EMPLOYMENT Chief Exec/Leader/Equality Champions to provide reassurance of confidentiality Task group including lead officers for equality in employment, community members and staff Social Services mediation scheme pilot successful Develop and implement corporate mediation	EMPLOYMENT Diversity Survey Encourage more staff to return completed forms Exec/Leader/Equality Champions to provide reassurance of confidentiality Ensure all employment policies, actions and monitoring are consistent with statutory equality schemes Ensure all employment policies, actions and monitoring are consistent with statutory equality schemes Mediation Enable employees to address E & D issues informally Develop and implement corporate mediation EMPLOYMENT 10% increase in overall returns ie 40% return by September 2007 Various - see number equality in employment, community members and staff October 2007	EMPLOYMENT Diversity Survey Encourage more staff to return completed forms Exec/Leader/Equality Champions to provide reassurance of confidentiality Equality schemes Ensure all employment policies, actions and monitoring are consistent with statutory equality schemes Enable employees to address E & D issues informally Exec/Leader/Equality increase in overall returns ie 40% return by September 2007 For 2007 - preparation to begin December 2006 Various - see number 1.2 Groups established - see Number 1.2 for detail Number 1.2 for detail October 2007 Scheme being reviewed as part of the HR integration exercise	Ensure all employment policies, actions and monitoring are consistent with statutory equality schemes Ensure all employment with statutory equality schemes Ensure all employment policies, actions and monitoring are consistent with statutory equality schemes Ensure all employment policies, actions and monitoring are consistent with statutory equality schemes Ensure all employment policies, actions and monitoring are consistent with statutory equality schemes Ensure all employment policies, actions and monitoring are consistent with statutory equality in employment, community members and staff Mediation Enable employees to address E & D issues informally Develop and implement corporate mediation Data 10% increase in overall returns ie 40% return begin December 2006 Various - see number 1.2 Groups established - see Number 1.2 for detail Number 1.2 for detail October 2007 Scheme being reviewed as part of the HR integration exercise

	KEY OBJECTIVE	ACTIVITY	TARGET	PROGRESS MADE	OUTCOME	LGA STANDARD
			DATE		ACHIEVED	/ LEGISLATION
6.4	Improve recruitment of	New Head of Service	November	Head of Service post will		1.4.1
	employees from under	function to lead and	2006	be included within senior		1.4.2
	represented groups	coordinate specific		management structure in		1.4.6
		workforce planning/		reorganisation		1.4.7
		succession planning/				2.1.5
		recruitment initiatives				2.4.2
		including:				2.4.3
		coordinating				2.4.6
		representation at				3.3.3
		recruitment fairs with				3.3.6
		personnel staff and				3.4.2
		self managed staff				DES
		groups				RES
		To review the Adult	April 2007	Ready4Work presentations		GES
		Social Care and Health		at all relevant internal		BVSR - PIYDA
		pilot facilitated by		groups eg		(Rec. 4)
		Ready4Work on		CEG November 2006		
		retention of disabled				
		employees in the				
		workforce				
6.5	Ensure publicity for	Part of the	April 2007	SDR to begin September		1.4.5
	vacancies does not	Recruitment and		2006		2.4.4
	unfairly restrict the	Selection SDR/impact				
	range of applicants	assessment				
	Workforce Profiling (see also Appendices pa	1 1908 1908 1908 1909 1909 1909 1909 1909 1909 1909 1909 1909 1909 1909 1909 1909	1		
6.6	Validate equality	Employees to be asked	January			RES
	monitoring data held on	to voluntarily declare	2007 -			DES

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
	employees	personal information related to diversity monitoring on a rolling programme	December 2011			CPA
6.7	Publish corporate policy on employee monitoring and evaluation	Adapt Social Services departmental policy on race monitoring to cover all aspects of corporate equality monitoring	December 2006	Draft to CEG September 2006		3.1.2
6.8	Seek agreement on how future targets will be set at a corporate level	New system to be agreed with HRLG and CEG	April 2007	Discussed September 2006, CEDSG October 2006, HRLG November 2006 CEG		
6.9	Meet the annual corporate health target via departmental action plans in respect of:	Top 5% Excluding teachers, NCC have 554 staff who are senior managers ie staff paid on or above point 47 - £37,476 per annum. For Best Value purposes these staff are known as Top 5%				1.4.2 1.4.7 2.4.6 3.1.9 BV11a & b BV16 BV17 DDA DES EE (SO)
6.10	Top 5% - black and ethnic minority employees in senior management (BV011b)	Increase % from 1.37 to 2.28	March 2007	Currently 7 people in the Top 5% are bme - by March 2007 we aim to have 13 bme staff in the Top 5%		EE (RB) RRAA RES CPA

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
6.11	Increase % of black and	Increase % from 2.3 to	March	The aim is to reflect the		
	ethnic minority employees	2.5	2007	community we serve ie		
	(BV017a)	(2003/4 was 1.41%)		4.3% bme		
6.12	Top 5% - women in senior	Increase from 45.31%	March	Currently 252 of the Top		
	management (BV011a)	to 51.02%	2007	5% are women -by March		
		(2003/4 was 44.13%)		2007 we aim to have more		
				women than men in senior		
				management to match 2004		
				population estimates which		
				indicate that women make		
				up 51.02% of the county's		
				population		
6.13	Top 5% - disabled people	Increase from 1.26% to	March	Currently 6 people in the		
	in senior management	1.31%	2007	Top 5% are disabled - by		
	(BV011)c			March 2007 we aim to have		
				7 disabled people in the Top		
				5%		
6.14	Disabled employees in the	Increase from 1.28% to	March	The LLMO figures for		
	workforce (BV016a)	1.34%	2007	disabled people eligible for		
		(2003/4 was 1.29%)		work in Nottinghamshire is		
				11.8%. which means that		
				disabled people are under		
				represented in our		
				workforce at all levels. We		
				are aware from the		
				Diversity Survey 2005 that		
				a significant percentage of		
				the workforce have not		

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
				declared a disability		
6.15	Ensure equal treatment across all equality groups in respect of: - recruitment monitoring - harassment/ disciplinary/ grievance procedures - training and development take-up	Establish how and what workforce profile information will be collected within the new structure with Corporate HR; ESC; LDS (Learning and Development System) Monitor case work in terms of equality issues	December 2006 Ongoing	Employee Service Centre (ESC) and CEG have agreed a process for statistical collection		1.2.8 1.4.2 1.4.7 2.1.5 2.4.6 4.1.2 RRAA RES DDA DES
6.16	Ensure equal access to: - parental leave scheme, - adoption leave scheme, - flexible working - maternity leave scheme, - career break scheme - pensions scheme	Develop carers leave scheme Develop flexible retirement policy Ensure legislative changes are implemented	April 2007 January 2007 October 2006 April 2006	On target for implementation On target for implementation All aspects of new legislation is being incorporated into current polices - specifically - age discrimination, sexual orientation and religion and belief Sexual orientation provisions of Equality Act incorporated into current	✓	EE(SO) EE(RB) EA 2005 E&D survey Q? ADA
		Promote and publicise	Ongoing	policies eg single sex pensions Systematically promoted at		

	KEY OBJECTIVE	ACTIVITY	TARGET	PROGRESS MADE	OUTCOME	LGA STANDARD
			DATE		ACHIEVED	/ LEGISLATION
		schemes to all staff		EPDR, induction, intranet,		
				internet etc		
6.17	Continue to support the	 Launch a 	March	Agreed to extend Common		2.1.5
	Hate incidents (Common	corporate policy	2007	Monitoring Scheme to		BVPI 174/175
	Monitoring Scheme)	on harassment of		include all hate incidents at		RRAA/RES
		employees by		June 2006 CEG.		DDA/DES
	See also Monitoring -	customers to		Working Group established		
	Number 3.4	include		August 2006 to devise new		
		procedures for		policy and obtain corporate		
		recording hate		approval		
		incidents linking				
		to the Common				
		Monitoring				
		Scheme				
		• Update				
		Harassment				
		policy to include				
		hate incidents				
		and Common				
		Monitoring				
6.18	Degrand to Equal Day Act	procedures	March	The live and an area of the		1.1.5 3.4.3
0.10	Respond to Equal Pay Act (EPA)	Respond to new pay structure	2007	Included as part of the phase 2 programme		1.4.2 3.4.11
	(CFA)	structure	2007	phase 2 programme		1.4.3 5.4.5
						1.4.4 RRA/RES
						2.4.1 DDA/DES
						2.4.3 EA
6.19	Age discrimination 2006	Publish guidance for	October	Review all recruitment		Q 17 diversity

	KEY OBJECTIVE	ACTIVITY	TARGET DATE	PROGRESS MADE	OUTCOME ACHIEVED	LGA STANDARD / LEGISLATION
	(career development)	staff	2007	documents in line with new		survey
		Provide Learning and	October	age regulations		
		Development for	2007	Include in Corporate		
		employees		Strategy -eBriefing to be		
				issued in October		
	Hostile environment					
6.20	Raise awareness of	Reduce number of	August	The results of the 2005		
	inappropriate behaviour at	discriminatory jokes	2007	Diversity Survey indicated		
	work	and comments in the		that 21.6% of staff heard		
		workplace		discriminatory jokes and		
				comments in the workplace		
				during the last 12 months		
				In 2007 this figure will be		
				reduced to 15%		
		Include in the	June -	First equality briefing	1	EA
		Corporate learning and	September	circulated April 2006		2.1.5
		development strategy	2006			2005 E&D survey
		Repeat circulation of	November	To be circulated to all		EE(SO)
		manager's briefing	2006	staff		EE(RB)

NOTES

BVPI 156	BVPI 156 is measured by Part M of the building regulations and we expect to have 100% accessible to
and	this standard by April 2007. In addition to this our buildings are accessible within DDA legislation and to
DDA 2004	the satisfaction of our customer groups. The Council do not believe that Part M on its own is good enough
	for customers and would like to see BVPI 156 measured differently. The Corporate Equality Officer has
	been in discussion with DCLG and Audit Commission and it is expected the indicator will change, but
	probably not until 2007/08.
Other BVPIs	There are several additional BVPIs relating to improvements for disabled people that are included in
	Departmental Equality Action Plans. eg
BVPI 165	Adaptations for pedestrian crossings for disabled people
	Monitored by the Communities Department
BVPI 178	Length of footpaths and other rights of way that are easy to use by members of the public.
	Monitored by the Communities Department

This document is available in other formats.

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APPENDICES

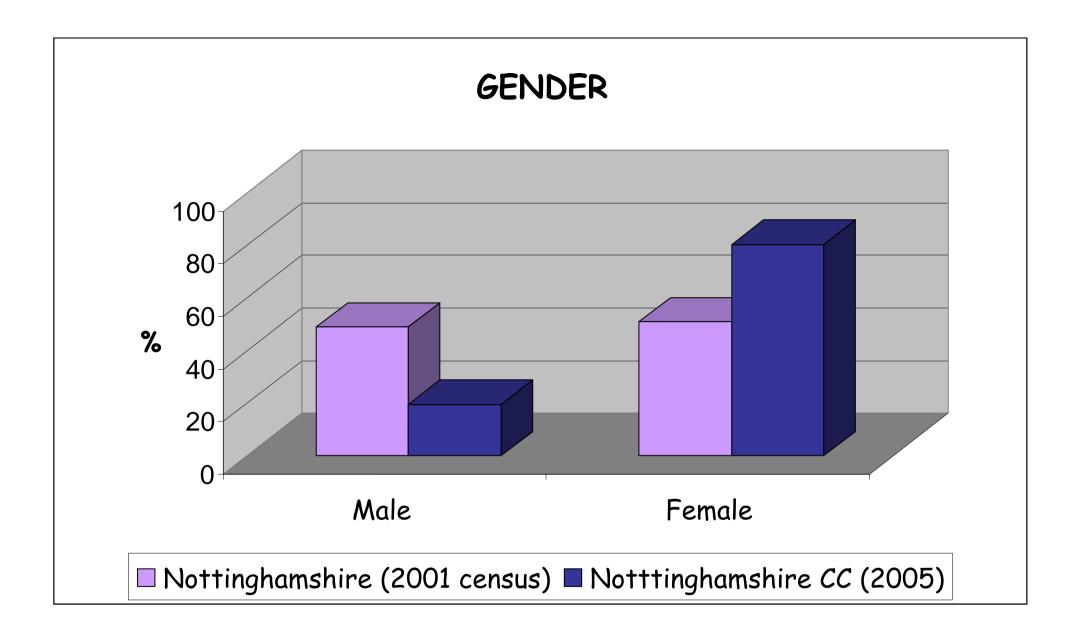
WORKFORCE MONITORING 2006 Statistical information

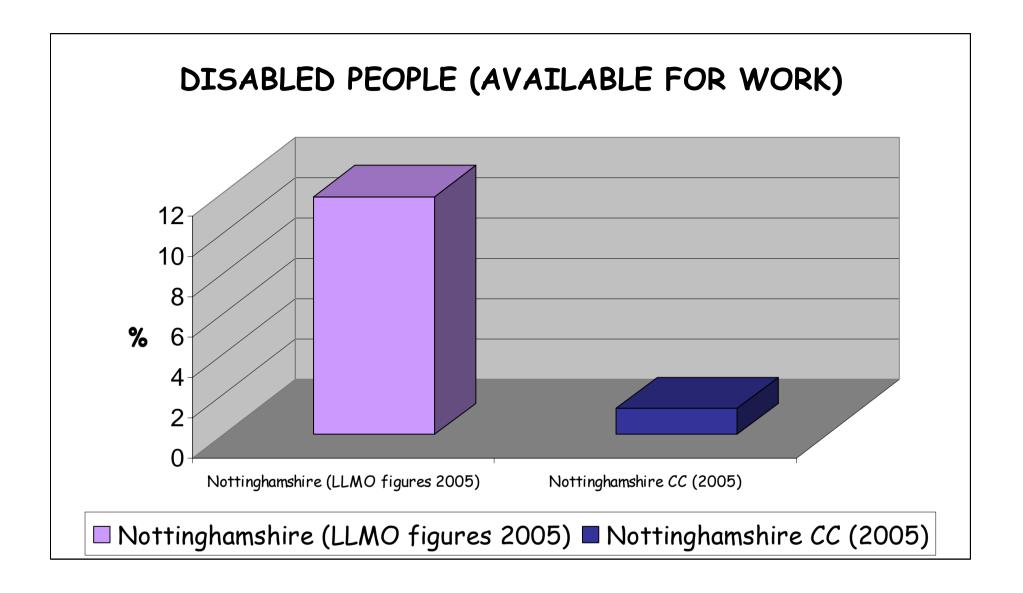
Appendix 1 Gender

Appendix 2 Disability

Appendix 3 BME

Appendix 4 Age





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