

Meeting	HEALTH AND WELLBEING BOARD
Date	Wednesday, 6 April 2016 (commencing at 2.00 pm)

Membership

Persons absent are marked with an 'A'

COUNTY COUNCILLORS

Joyce Bosnjak (Chair)
Kay Cutts MBE
Kate Foale
Martin Suthers OBE
Jacky Williams

DISTRICT COUNCILLORS

	Jim Aspinall	-	Ashfield District Council
	Susan Shaw	-	Bassetlaw District Council
A	Dr John Doddy	-	Broxtowe Borough Council
	Henry Wheeler	-	Gedling Borough Council
	Debbie Mason	-	Rushcliffe Borough Council
	Tony Roberts MBE	-	Newark and Sherwood District Council
	Andrew Tristram	-	Mansfield District Council

OFFICERS

	David Pearson	-	Corporate Director, Adult Social Care, Health and Public Protection
	Colin Pettigrew	-	Corporate Director, Children, Families and Cultural Services
	Dr Chris Kenny	-	Director of Public Health

CLINICAL COMMISSIONING GROUPS

	Dr Jeremy Griffiths	-	Rushcliffe Clinical Commissioning Group (Vice-Chair)
	Dr Mark Jefford	-	Newark & Sherwood Clinical Commissioning Group
A	Dr Gavin Lunn	-	Mansfield and Ashfield Clinical Commissioning Group
	Dr Guy Mansford	-	Nottingham West Clinical Commissioning Group
	Phil Mettam	-	Bassetlaw Clinical Commissioning Group
	Vacancy	-	Nottingham North & East Clinical Commissioning Group

LOCAL HEALTHWATCH

Joe Pidgeon - Healthwatch Nottinghamshire

NHS ENGLAND

Oliver Newbould - North Midlands Area Team, NHS England

NOTTINGHAMSHIRE POLICE AND CRIME COMMISSIONER

A Chris Cutland - Deputy Police and Crime Commissioner

ALSO IN ATTENDANCE

Frankie Cook - Nottinghamshire Healthcare NHS Foundation Trust
Peter Herring - Sherwood Forest Hospitals NHS Foundation Trust
Peter Homa - Nottingham University Hospitals NHS Trust
Professor Chris Packham - Nottinghamshire Healthcare NHS Foundation Trust

OFFICERS IN ATTENDANCE

Joanna Cooper - Better Care Fund Programme Manager
Jenny Charles-Jones - Public Health
Paul Davies - Democratic Services
Gill Oliver - Public Health

MINUTES

The minutes of the last meeting held on 2 March 2016 having been previously circulated were confirmed and signed by the Chair.

APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Dr John Doddy, Dr Gavin Lunn and Chris Cutland.

MEMBERSHIP

It was reported that Councillor Foale had been appointed in place of Councillor Weisz, for this meeting only.

DECLARATIONS OF INTEREST BY BOARD MEMBERS AND OFFICERS

None.

STRATEGIC SERVICE PLANS AND ESTABLISHMENT OF ACCOUNTABLE CARE PARTNERSHIP IN BASSETLAW

Phil Mettam, Chief Executive, Bassetlaw CCG gave a presentation about the development in Bassetlaw of integrated care, the Sustainability and Transformation

Plan (STP) and an Accountable Care Partnership. He emphasised that while Bassetlaw would be part of the South Yorkshire STP, there would be engagement with the Nottinghamshire STP. He explained how the Accountable Care Partnership would be a three year programme to develop new and sustainable models of care. He responded to Board members' questions and comments.

There was some unease that Bassetlaw would form part of the South Yorkshire STP, but assurances were welcomed that Bassetlaw would work with partners in the county in the interests of local people. The likely cost of the Accountable Care Partnership was queried. Mr Mettam stated that the cost would be mainly in terms of people's time in developing new ways of working, which could in themselves require resources. Part of the project would be to assess what aspects of a fully developed Accountable Care Organisation could be adopted by the partnership.

In reply to a question about financial sustainability, Mr Mettam explained that the focus for the next three years was sustaining services, and preparing for transformation which would go beyond five years. Sustainability depended on the next five year spending review, how much resources could be recycled, and the efficiencies arising from integrated working.

It was pointed out that partners should ensure that local people did not suffer from the complex organisational setting in Nottinghamshire. Asked about financial pressures and priorities, Mr Mettam indicated that Bassetlaw CCG's budget was £174m, with funding gap of £17m. The STP priorities were derived either from national priorities or local needs. He explained that the Accountable Care Partnership would have an independent chair, and be administered by the CCG management team. He added that the CCG would continue to be responsible for ensuring that statutory duties were met, including equality issues.

RESOLVED: 2016/023

That the presentation be received.

UPDATE ON SHERWOOD FOREST HOSPITALS TRUST

Peter Herring, Interim Chief Executive, Sherwood Forest Hospitals NHS Foundation Trust (SFHT) and Peter Homa, Chief Executive, Nottingham University Hospitals NHS Trust (NUH) gave a presentation to update the Board on the developing partnership between the two trusts. They explained why NUH had been chosen as the preferred partner, and outlined the benefits of the partnership for staff, patients and the wider health and social care system. They outlined the next steps to be taken, and responded to questions and comments.

Board members were pleased to note that, although the final legal status of the partnership was still to be decided, it was being seen as a merger of the two trusts rather than a takeover. In reply to questions about resources and the underlying financial position of SFHT, Mr Homa stated that they understood the scale of the challenge and the resources required. He pointed out that 96% of acute trusts were in deficit. At NUH the deficit for 2015/16 would be £47.2m, with the main issue being the tariff for emergency care. At SFHT, Mr Herring indicated that the 2015/16 deficit was approximately £50m, of which one-third related to the private finance initiative (PFI)

contract. They explained that a recovery plan for SFH would be developed, and that there were discussions with the Department of Health about the financial aspects.

Reference was made to Care Quality Commission (CQC) findings that end-of-life care at SFHT required improvement. It was queried whether there was sufficient awareness of community services for end-of-life care, and whether end-of-life care would receive sufficient attention. Mr Homa accepted the comments which had been made.

It was pointed out that research showed that when large NHS trusts merged, there was a risk of management being distracted. The representatives were asked if they recognised this, and had plans to avoid the risk. Mr Homa stated that the risks were recognised, and the risk of distraction had been a serious consideration for NUH. However, he referred to the experienced board and strong clinical leadership at NUH, and to the successful merger of the Queen's Medical Centre and City Hospital.

Board members referred to the commitment of the staff at Sherwood Forest Hospitals, and to the effect on morale of the CQC's criticisms.

The Chair thanked Mr Herring and Mr Homa for their presentation, and asked for an update in nine months time.

RESOLVED: 2016/024

That the presentations be received, and a further update be presented to the Board in nine months time.

**STRATEGIC PUBLIC HEALTH FRAMEWORK FOR NOTTINGHAMSHIRE
HEALTHCARE NHS TRUST**

Chris Packham, Associate Medical Director, Nottinghamshire Healthcare NHS Foundation Trust (NHCT), introduced the Trust's strategic framework for public health, which covered both staff and patients. He invited the Board's comments on the framework.

He was asked for assurances about delivery of the framework, and how public health would be integrated into providers' plans. Professor Packham responded that targets were being developed, and that commissioners could request providers to give greater emphasis to public health. In reply to a comment about the Trust's services being difficult for clinicians to navigate, he stated that some vanguards would help with navigation. On the other hand, there were risks that the scene would become more complex, with more providers. In his view, there should be joint work by commissioners and providers to simplify navigation.

Board members welcomed the framework. They recognised that it could not address every issue, with adolescent mental health being cited as an example. Professor Packham stated that there would be robust, evidence-based staff training. He indicated that the Trust was aware of the difficulties of young people leaving care, and the transition to adult mental health services. He observed that the Trust did what it could, within the scope of the services it was commissioned to provide.

RESOLVED: 2016/025

That the Strategic Public Health Framework for Nottinghamshire Healthcare NHS Trust be noted, as part of the overall implementation of the Nottinghamshire-wide Health and Wellbeing Strategy.

THINK FALLS: TAKING ACTION

Gill Oliver and Frankie Cook gave a presentation on the proposed pathway for the prevention and management of falls. They outlined the scale of the problem in Nottinghamshire, and explained how the pathway had been developed in Bassetlaw and was now proposed for implementation across the county.

Board members recognised the impact which falls could have on patients and their families, as well as commissioners and providers. They encouraged a rigorous approach to implementation, with clear expectations and performance measures. Involving voluntary organisations was suggested. Given the potential benefits from the new pathway, the Board agreed to strengthen the recommendations in the report, and it was:

RESOLVED: 2016/026

- 1) That the proposed pathway be agreed and its implementation be supported.
- 2) That members take this work forward locally with the County Council, CCGs and providers, and a report be provided in three months time about how the pathway is being implemented.
- 3) That a proposal be developed for evaluating the implementation and impact of the pathway.

BETTER CARE FUND PLAN 2016/17

David Pearson and Joanna Cooper introduced the Better Care Fund Plan for 2016/17. The report summarised the main points of the plan, and outlined the stages of the assurance process. The plan itself was appended to the report, and supporting documentation could be viewed on the County Council website. It was indicated that there had been positive feedback from NHS England and the regional assurance team. In reply to a question, they stated that Healthwatch would be invited to send a representative to attend BCF Programme Board meetings.

RESOLVED: 2016/027

- 1) That the Better Care Fund Plan 2016/17 be approved for submission to NHS England.
- 2) That the assurance process be noted.
- 3) That approval of the assurance plans within the required timeframes be delegated to the Corporate Director, Adult Social Care, Health and Public Protection (as Chair

of the BCF Programme Board) in consultation with the Chair and Vice-Chair of the Health and Wellbeing Board.

CHAIR'S REPORT

The One You Campaign referred to in paragraph 23 of the report was particularly recommended to Board members.

The Chair stated that this would be the last Board meeting for Chris Kenny and Joe Pidgeon. She thanked them for their contributions, and wished them well for the future.

RESOLVED: 2016/028

That the Chair's report be noted.

WORK PROGRAMME

E-cigarettes were suggested as a possible future item. It was explained that views about them were constantly developing at the present time, but that Public Health should present a report when the picture was clearer.

RESOLVED: 2016/029

That the work programme be noted.

The meeting closed at 4.50 pm.

CHAIR