

## Finance and Major Contracts Management Committee

### Monday, 02 November 2020 at 14:00

Virtual meeting, https://www.youtube.com/user/nottscc

## AGENDA

1	Minutes of the last meeting held on 28 Sept 2020	1 - 4
2	Apologies for Absence	
3	Declarations of Interests by Members and Officers:- (see note below) (a) Disclosable Pecuniary Interests (b) Private Interests (pecuniary and non-pecuniary)	
4	Financial Monitoring Report Period 5 2020-21	5 - 22
5	Catering & FM Update and New Structure for County Office Catering	23 - 30
6	The Commissioning and Procurement for Domestic Abuse Support Services	31 - 36
7	Work Programme	37 - 40

### <u>Notes</u>

(1) Councillors are advised to contact their Research Officer for details of any Group Meetings which are planned for this meeting.

(2) Members of the public wishing to inspect "Background Papers" referred to in the reports on the agenda or Schedule 12A of the Local Government Act should contact:-

Customer Services Centre 0300 500 80 80

(3) Persons making a declaration of interest should have regard to the Code of Conduct and the Council's Procedure Rules. Those declaring must indicate the nature of their interest and the reasons for the declaration.

Councillors or Officers requiring clarification on whether to make a declaration of interest are invited to contact Peter Barker (Tel. 0115 977 4416) or a colleague in Democratic Services prior to the meeting.

- (4) Councillors are reminded that Committee and Sub-Committee papers, with the exception of those which contain Exempt or Confidential Information, may be recycled.
- (5) This agenda and its associated reports are available to view online via an online calendar <u>http://www.nottinghamshire.gov.uk/dms/Meetings.aspx</u>

### Nottinghamshire County Council

### minutes

### Meeting FINANCE AND MAJOR CONTRACTS MANAGEMENT COMMITTEE – VIRTUAL MEETING

Date

28 September 2020 (commencing at 2.00pm)

Membership

Persons absent are marked with an 'A'

### COUNCILLORS

Richard Jackson (Chair) Roger Jackson (Vice Chair) John Ogle (Vice Chair)

John Clarke Keith Girling Tom Hollis Eric Kerry Diana Meale Mike Pringle Alan Rhodes Gordon Wheeler

### **OFFICERS IN ATTENDANCE**

Pete BarkerDemocratic Services OfficerKaj GhattaoraGroup Manager, ProcurementDerek HigtonService Director, Place & CommunitiesNigel StevensonService Director, Finance, Infrastructure & Improvement

### 1. MINUTES OF THE LAST MEETING

The minutes of the last meeting held on 20 July, having been circulated to all Members, were taken as read and were confirmed, and were signed by the Chair.

### 2. APOLOGIES FOR ABSENCE

There were no apologies for absence.

### 3. DECLARATIONS OF INTEREST

There were no declarations of interest.

### 4. FINANCIAL MONITORING REPORT PERIOD 4 2020-21

### RESOLVED: 2020/011

That the additional contingency requests, as detailed in the report, be approved.

### 5. <u>PERSONAL PROTECTIVE EQUIPMENT (PPE) PROCUREMENT IN RESPONSE</u> <u>TO COVID-19</u>

### RESOLVED: 2020/012

That the work undertaken on PPE to date be acknowledged and the development of a compliant PPE procurement contract be supported.

### 6. INSPIRE - CULTURE, LEARNING AND LIBRARIES CONTRACT

### RESOLVED: 2020/013

- 1) That a 5 year contract extension be approved to allow the overall service arrangements with inspire to continue until 31 March 2026.
- 2) That the Group Manager Legal, Democratic and Complaints be authorised to make the necessary arrangements to extend the contract.

### 7. COVID-19 CULTURAL SERVICE CONTRACT VARIATION EXTENSIONS

The debate and voting on this item took place in the closed session of the meeting.

### 8. WORK PROGRAMME

### **RESOLVED: 2020/014**

That the Work Programme be amended as requested by Committee.

### 9. EXCLUSION OF THE PUBLIC

### **RESOLVED: 2020/015**

That the public be excluded for the remainder of the meeting on the grounds that the discussions are likely to involve disclosure of exempt information described in Schedule 12A of the Local Government Act 1972 and the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

### 10. COVID-19 CULTURAL SERVICE CONTRACT VARIATION EXTENSIONS

### **RESOLVED: 2020/016**

- 1. That the COVID-19 contract variations and related payment mechanisms with both Parkwood Leisure Ltd. and Holme Pierrepont Leisure Trust be extended to the long-stop date of 31 December 2020.
- 2. That officers continue to closely monitor the two contracts to ensure they continue to be fit for purpose in the medium to long-term, and where appropriate seek to identify other options which could be considered for the sites.
- 3. That a progress report be brought back to a future meeting of the Committee.

The meeting closed at 3pm

CHAIR



### Report to Finance and Major Contracts Management Committee

2 November 2020

Agenda Item: 4

## REPORT OF THE SERVICE DIRECTOR – FINANCE, INFRASTRUCTURE AND IMPROVEMENT

### FINANCIAL MONITORING REPORT: PERIOD 5 2020/21

### **Purpose of the Report**

- 1. To provide a summary of the Committee revenue budgets for 2020/21.
- 2. To provide a summary of capital programme expenditure to date, year-end forecasts and approve variations to the capital programme.
- 3. To request approval for additional contingency requests
- 4. To inform Members of the Council's Balance Sheet transactions.

### Information Background

- 5. The Council approved the 2020/21 budget at its meeting on 27 February 2020. As with previous financial years, progress updates will be closely monitored and reported to management and Committee each month.
- 6. It is important to note that this Financial Monitoring report has been put together at a time when the Council is continuing to respond to the consequences of COVID19. A large number of services, resources, functions, plans and programmes have been re- and de-prioritised as the Council has had to respond to a rapidly changing and fluid situation that has included the regular provision of new guidance and legislation. A report which sets out the impact of COVID19 crisis on the work of Nottinghamshire Council and the Council's response was reported to Policy Committee on 17 June 2020.
- 7. A Financial Resilience Group has been set up to consider the financial impact arising from the COVID19 crisis. This Group is focussing on reviewing variables such as additional costs, lost income, impact on savings plans, use of reserves and cash flow position as well as additional grant received from the Government in order to assess the impact upon the Medium-Term Financial Strategy. As set out later in the report, the work of this Group is already identifying areas which mitigate the financial impact of COVID19 in the current financial year. Regular reports will be provided to the Corporate Leadership Team and Members to keep them informed about the financial implications of the crisis.

### Implications of the COVID19 Crisis

- 8. All Local Authorities are required by the Ministry for Housing, Communities and Local Government to report their forecast financial impact of the COVID19 emergency on a monthly basis. The most recent DELTA5 submission from Nottinghamshire County Council identified a total forecast financial impact of £46.5m in the current financial year. The next return is due to be submitted on 2 October 2020 when it is expected that the total impact will have decreased to approximately £38.0m as a result of the revised arrangements around the procurement of Personal Protective Equipment (PPE) see paragraph10.
- 9. In addition to the main COVID19 grant, the Authority has also received the following COVID19 related grant funding from Central Government :-
  - £3.8m Test and Trace Service Support Grant. This grant provides support to Local Authorities in England towards mitigation and management costs against local outbreaks of COVID-19.
  - £11.5m Adult Social Care Infection Control Grant plus a second tranche of £9.6m announced on 1 October 2020. 75% of this grant provides support to adult social care providers to help reduce the rate of COVID19 transmission in and between care homes and was given directly to care homes. The remaining 25% of grant is being used to support wider workforce resilience to deliver infection control. The grant must be used to cover eligible expenditure incurred between 13 May 2020 and 23 September 2020.
  - £0.6m Additional Dedicated Home to School Transport Grant. This grant has been made available to ensure that there is sufficient transport capacity so that children can get to school safely and on time.
  - £0.9m Emergency Assistance Grant for Food and Essential Supplies. This grant has been made available to support those people who are struggling to afford food and other essentials due to COVID19.

The receipt of these grants is factored into the forecast financial position as set out in this report.

- 10. All Authorities received a letter from the Department of Health and Social Care (DHSC) on 4 September 2020 which explained revised arrangements for the distribution of PPE. It set out that the DHSC had procured sufficient PPE to meet national demand and would be able to supply Authorities directly with PPE for all COVID19 use, over and above any Business as Usual use, until 31 March 2021. This supply is being made available free of charge.
- 11. The Government have also announced a scheme that will help those Local Authorities that have lost income during the pandemic and boost cash flow. The lost income return to the MHCLG is due to be returned by 30 September 2020. The value of this funding is expected to be in the region of £1.2m.
- 12. The pro-formas submitted to the Government do not include other potential significant forecast cost and cash flow implications including Council Tax and Business Rates falls in collection rates (£13m) as well as impacts upon the realisation of capital receipts (£4m). On 2 July, Central Government announced that Council Tax and Business Rates deficits are to be payable evenly over a three-year period rather than in one year as is currently the case.
- 13. As set out above, the Finance Resilience Group has been established to consider the financial impact arising from the COVID19 crisis. Already, the Group has identified factors that help to

mitigate the in-year financial impact of COVID19. For example, in the initial forecast of additional costs associated with COVID19, an estimate of £4m was identified to reflect current year savings that were at risk. Following a further assessment of current year savings proposals however it has been identified that the vast majority of savings will in fact be achieved by all departments.

- 14. Also, a review has been undertaken of all non-COVID overspends and underspends across the Council. As a consequence, a number of mitigations have been put in place, particularly in the ASCH&PH department, to reduce down any non-COVID19 variances.
- 15. The Financial Resilience Group has also carried out a review of the capital programme. As a result of this exercise increased costs associated with the capital programme have been identified. This work has also identified a number of capital schemes that can be re-profiled into future years, thereby reducing the cost of borrowing in the 2021/22 financial year.
- 16. Other themes being investigated by the Finance Resilience Group are set out in the following paragraphs.
- 17. Departments are continuing to assess both additional costs arising from the COVID19 crisis as well as lost income. Where costs have been incurred but may need to be shared with other organisations, sufficient documentation is being maintained to evidence the recharge at a future date. This information is being reported back to the Ministry of Housing, Communities and Local Government on a monthly basis.
- 18. Council on 27 February 2020 approved savings proposals of £7.9m for delivery in 2020/21, with further savings identified for the period 2021-24. As set out above, the Finance Resilience Group has undertaken a review of all approved 2020/21 savings proposals and has identified the impact on the current financial year is minimal. Officers will continue to monitor the deliverability of individual schemes and targets as part of the budget monitoring process and reflect achievability in the forecast outturn. The progress of the Council's current savings programme is reported to the Improvement and Change Sub-Committee on a regular basis and highlights all projects that are either experiencing obstacles or are at risk.
- 19. A thorough review of reserves, both corporate and departmental, is undertaken in each financial year. This exercise has been accelerated in this financial year to identify available resources that may be required to fund additional costs resulting from the COVID19 emergency that are over and above the COVID19 grants that have been received from the Government. In liaison with service representatives and departmental leadership teams, finance colleagues are undertaking a review of all departmental reserves, including revenue grant reserves.
- 20. In addition to the above work, reviews of the capital programme and capital receipts forecasts will continue. The capital programme review will identify further potential areas of slippage and other amendments required to the programme. Under the Capital Flexibility Directive, the Council has forecasted to use an element of capital receipts to fund one-off costs of transformation. A review is underway to identify if the level of forecast capital receipts will be impacted upon by the COVID19 crisis.
- 21. Other areas being investigated include a review of pressures and contingency allocations, a review of permanent and temporary over / under spends from the previous financial year, a review of the impact on the tax base and a review of departmental action plans to identify the

impact of any revised ways of working on the budget both during the emergency and in the future.

- 22. The outcome of this work will be reported back to future Finance and Major Contracts Management Committee meetings.
- 23. It is important to note that considerable uncertainty remains regarding the longer-term implications of responding to the emergency. For instance, we are beginning to see the emergence of another COVID19 wave which may continue through the Autumn and Winter period. In addition, information continues to be developed regarding significant areas of the Authority's budget including Home to School Transport, Looked After Children (LAC) and Adult Social Care and Health services.

### **Summary Revenue Position**

24. The table below summarises the revenue budgets for each Committee for the current financial year. A forecast underspend of £3.2m is currently predicted. However, there are still significant financial challenges facing the Council over the medium-term which requires a continuing need to be vigilant. Uncertainty still exists and the key message to effectively manage budgets and, wherever possible, deliver in-year savings continues to be reinforced.

Forecast Variance as at Period 4 £'000	Committee	Annual Budget £'000	Actual to Period 5 £'000	Year-End Forecast £'000	Latest Forecast Variance £'000
12,766	Children & Young People's	141,575	45,492	151,230	9,655
15,884	Adult Social Care & Public Health	212,975	74,183	219,965	6,990
8,235	Communities & Place	130,681	39,743	140,212	9,531
2,938	Policy	35,004	16,263	38,511	3,507
1,136	Finance & Major Contracts Management	2,906	4,398	3,944	1,038
(49)	Governance & Ethics	7,572	2,736	7,561	(11)
176	Personnel	15,686	6,651	15,757	71
41,086	Net Committee (under)/overspend	546,399	189,466	577,180	30,781
(42,947)	Central items	(26,799)	(27,481)	(63,624)	(36,825)
-	Schools Expenditure	21	-	21	-
2,150	Contribution to/(from) Traders	(886)	932	1,387	2,273
289	Forecast prior to use of reserves	518,735	162,917	514,964	(3,771)
-	Transfer to / (from) Corporate Reserves	1	-	1	-
(473)	Transfer to / (from) Departmental Reserves	(5,557)	223	(5,001)	556
-	Transfer to / (from) General Fund	(631)	-	(631)	-
(184)	Net County Council Budget Requirement	512,548	163,140	509,333	(3,215)

### Table 1 – Summary Revenue Position

### Committee and Central Items

The main identified variances can be split between COVID19 and Non-COVID19 reasons as follows:

			Latest
			Forecast
Committee	COVID19	Non-COVID19	Variance
Children & Young People	8,988	667	9,655
Adult Social Care & Public Health	12,066	(5,076)	6,990
Communities and Place	10,004	(473)	9,531
Policy	2,808	699	3,507
Finance & Major Contract Management	1,159	(121)	1,038
Governance & Ethics	25	(36)	(11)
Personnel	432	(361)	71
Net Committee (under)/overspend	35,482	(4,701)	30,781
COVID-19 Grant	(42,111)	-	(42,111)
Other Central Items	6,000	(714)	5,286
Traders	2,246	27	2,273
Transfer to / (from) Departmental Reserve	-	556	556
Net County Council Budget Requirement	1,617	(4,832)	(3,215)

### Table 2 – Variances Split Between COVID19 and Non-COVID19

### **COVID19 Variations**

25. The Ministry of Housing, Communities and Local Government requires all local authorities to submit a monthly DELTA data collection return. This return is designed to help departments across central government to understand the impact of the COVID19 pandemic on local authority finances. Nottinghamshire County Council's DELTA5 return was submitted on 4 September 2020 and forecast additional COVID19 pressures totalling £46.5m. The next DELTA submission has a deadline of 2 October 2020 where the forecast COVID19 additional pressures are expected to fall to around £38.0m.

### Non-COVID19 Variations

### Children & Young People's (£0.7m overspend, 0.5% of annual budget)

- 26. The Youth, Families and Social Work Division is reporting a forecast £0.2m overspend. This is made up of overspends on social work staffing, offset by an underspend on Children with Disabilities homes.
- 27. The Commissioning and Resources Division is forecasting an overspend of £0.4m. This mainly arises due to general cost increases observed towards the end of 2019/20 and the cost of additional support for complex cases etc. LAC numbers increased dramatically and are believed to be driven by the wider/indirect effects of the pandemic. Net external LAC increased by 1 in August, which is 1 less than predicted. Fortunately, the mix/composition was favourable

(Independent Fostering Agency's increased by 7, semi-independent contract decreased by 2 and the more costly semi-independent spot and residential placements also decreased by 2).

### Adult Social Care & Public Health (forecast £5.1m underspend, 2.4% of annual budget)

28. The major variances in the Adult Social Care and Public Health Department are as follows:

- Strategic Commissioning and Integration is forecasting an underspend of £1.2m. This has arisen due to additional BCF Health income of £1.1m and an underspend on staffing of £0.1m.
- Direct and Provider Services are forecasting an underspend of £0.7m across all services with a £0.2m underspend on Residential Services and a £0.6m underspending on Day Services, offset by a £0.1m overspend due to non-achievement of savings.
- Living Well and Ageing Well are forecasting an underspend of £2.2m. This consists of an overspend of £5.2m in Living Well, offset by an underspend of £7.4m in Ageing Well.
- Maximising independence is forecasting an underspend of £0.7m, mainly due to the delayed implementation of the workforce review.
- 29. Public Health is currently forecasting an underspend of £0.3m. This is primarily due to underspends on sexual health and Health Check programmes as a result of the pandemic. Any net underspend will put into reserves at the year.

### Policy Committee (forecast overspend £0.7m, 2.0%)

30. The major variances in the Policy Committee budget are as follows:

- The Growth and Development budget is forecast to overspend by £0.7m mainly as a result of increased expenditure against vacant and surplus properties and running costs associated with the highways depot.
- There is a forecast overspend of £0.5m against the HS2 delivery budget but it is expected that this will be funded from the NNDR Pool Reserve once the necessary approval has been granted.
- The above overspends are offset by a number of smaller overspends across the Committee.

### **Trading Services**

- 31. Schools and West Bridgford Catering combined are forecasting a deficit of £2.1m as a result of COVID19.
- 32. Clayfields is currently forecasting a surplus against its income target of £0.4m. This takes into account a loss of income totalling £0.3m as a result of COVID19.

### Central Items (forecast £36.8m underspend)

- 33. Central Items primarily consists of interest on cash balances and borrowing, together with various grants, contingency and capital charges.
- 34. As detailed above, the Authority has received three tranches of COVID19 grant allocations. On 27 March 2020, £22.3m was received from the first tranche of funding. However, due to a change in methodology, the Council received a much-reduced allocation of £14.7m from the second tranche. A third allocation of £5.1m was announced on 16 July and takes total COVID19 grant funding to £42.1m. This amount was not factored into projections when setting the 2020/21 budget in February 2020. It is proposed that a revised budget estimate will be set based upon the understanding of additional COVID 19 costs as at Period 6.
- 35. As set out above one of the major impacts on future budget as a result of COVID19 is the implication for the collection rates of both Council Tax and Business Rates. Overall, the County Council's share of this shortfall is estimated to be approximately £13m. As mitigation for this known issue it is proposed that a provision of £6m is made.
- 36. The remaining underspend is made up of a number of variations relating to interest, general government grant income, pension contributions and the Minimum Revenue Provision.

### Contingency Budget

- 37. Central Items includes a base contingency budget of £4.0m to cover redundancy costs, slippage of savings, additional funding requirements for the 2020/21 pay award and other unforeseen events. Also, in 2020/21 a number of demand and inflationary pressures have been identified that have a degree of uncertainty with regard to likelihood, value and profiling. As such, an additional provision of £2.6m has been made within the contingency to fund these pressures of which £1.9m has already been built into committee budgets at Period 5. All residual funding requirements are currently being reviewed and the Finance and Major Contracts Management Committee or the Section 151 Officer are required to approve the release of contingency funds.
- 38. As stated above, a provision of £2.6m was set aside in the 2020/21 contingency to fund pressures that had a degree of uncertainty. A number of these pressures have now been confirmed as set out in the following paragraphs.
- 39. A report to Children and Young People's Committee in June 2020 set out the requirement to fund a number of posts relating to the Children's Social Work Staffing pressure and to provide additional support to the agency staffing budget. A contingency request is sought for £152,000 in 2020/21 and a further £105,000 in 2021/22 to fund these requirements.
- 40. The report to the Children and Young People's Committee in June 2020 also set out the requirements to fund additional leaving care posts and there is also a need to fund on-going support costs in this area. As such a contingency request is sought for £356,000 in 2020/21 and a further £114,000 in 2021/22 to fund these requirements.
- 41.A contingency request was submitted to Policy Committee in December 2019 to provide the resources required to deliver and assure major projects within the Place Department. An

exercise has been concluded which justifies that this funding is still required in 2020/21. The contingency request sought for 2020/21 is £650,000.

- 42. A report to Improvement and Change Sub-Committee in September 2020 outlined the difficulties encountered in achieving the £250,000 Social Impact Bond saving in 2020/21. A contingency request to write off the saving in 2020/21 is sought and future savings of £250,000 in 2021/22 and 2022/23 will be factored into the Medium-Term Financial Strategy. The overall saving against the Social Impact Bond remains unchanged.
- 43.A report to Improvement and Change Sub-Committee in July 2020 set out the issues encountered with the delivery of the 2020/21 Better Practice in Support Planning for Older Adults savings option. A contingency request is sought to write off £199,000 saving in 2020/21.
- 44. In addition, a report to the Improvement and Change Sub-Committee in September 2020 also set out the required re-profiling of the Fostering Development saving. A contingency request to write off the £283,000 saving in 2020/21 is sought and future savings of £283,000 in 2021/22 and £357,000 in 2022/23 will be factored into the Medium-Term Financial Strategy. The overall saving against the Fostering Development remains unchanged.
- 45. Other contingency requests approved previously total £1.0m to support communities in their response to the impact of COVID19. Table 1 assumes that the remaining contingency budget will be utilised in full for future requests.

### Main areas of risk to the forecast

- 46. As well as the implications arising from the COVID19 emergency the usual budget monitoring process will continue to take place throughout the year to identify all major variations to budget. Progress updates will be closely monitored and reported to management and to Committee on a monthly basis. It is expected that as well as identifying additional costs, areas of reduced costs will also be identified as the Council adapts service delivery during the crisis.
- 47. The approved 2020/21 budget was set against a background of assumptions and on-going risks, specifically with regard to the demand for Council services in the areas of Children and Adult Social Care where safeguarding takes priority. In Children's Social Care specifically, significant pressures are continuing to be experienced in relation to the rise in Looked After Children external placements. This is due to sustained high numbers and little evidence that the position has stabilised. In addition, the average weekly cost of placements are rising due to complexity of need, market conditions, inflation and limited capacity within the Authority's own internal residential and foster care provision. These high-risk areas will continue to be monitored closely during the year through the robust monthly budget management process and reported back to Committee.
- 48. The 2019/20 Local Government Finance Settlement set out a one-year settlement only. As such, further considerable uncertainty beyond 2020/21 will remain until the outcome of the future Comprehensive Spending Review is known.

### **Balance Sheet**

### **General Fund Balance**

49. Members approved the 2019/20 closing General Fund Balance of £22.0m at Council on 23 July 2020. The 2020/21 budget assumes the utilisation of £0.6m of balances which will result in a closing balance of £21.4m at the end of the current financial year. This is 4.4% of the budget requirement.

### **Capital Programme**

50. Table 2 summarises changes in the gross Capital Programme for 2020/21 since approval of the original Programme in the Budget Report (Council 27/02/20):

	2020	)/21
	£'000	£'000
Approved per Council (Budget Report 2020/21)		117,384
Variations funded from County Council Allocations : Net slippage from 2019/20 and financing adjustments	2,577	
Variations funded from other sources : Net variation from 2019/20 and financing adjustments	18,023	2,577
		18,023
Revised Gross Capital Programme		137,984

### Table 2 – Revised Capital Programme for 2020/21

51. Table 3 shows actual capital expenditure to date against the forecast outturn at Period 5.

Committee	Revised Capital Programme £'000	Actual Expenditure to Period 5 £'000	Forecast Outturn £'000	Expected Variance £'000
Children & Young People's	34,828	11,856	34,828	-
Adult Social Care & Public Health	1,176	796	1,225	49
Communities & Place	67,764	11,340	66,589	(1,175)
Policy	32,493	6,996	32,366	(127)
Finance & Major Contracts Mngt	180	-	180	-
Governance & Ethics	354	77	299	(55)
Contingency	1,189	-	2,046	857
Total	137,984	31,065	137,533	(451)

### Table 3 – Capital Expenditure and Forecasts as at Period 5

### Children & Young People's

52. In the Children and Young People's Committee capital programme, the Authority have received notification from the Department of Education of a further £2.0m Schools Capital Maintenance Grant allocation. It is proposed that this funding is used to further both the Schools Building Improvement Programme and the School Access Initiative programme.

It is proposed that the Children and Young People's Committee capital programme is varied to reflect the £2.0m additional Schools Capital Maintenance Grant allocation received from the Department for Education.

### **Communities & Place**

53. In the Communities and Place Committee capital programme an underspend of £1.2m has been identified. This relates mainly to further re-profiling identified against the Flood Alleviation and Drainage programme (£0.6m) and the Rushcliffe Recycling Centre project (£0.5m).

# It is proposed that the Communities and Place capital programme is varied to reflect the re-profiling identified against the Flood Alleviation and Drainage programme and the Rushcliffe Recycling Centre.

54. Also, in the Communities and Place capital programme, there is already an approved spend to save initiative to replace lanterns in street lights for lower energy options. The Council has been awarded an additional Salix loan of £0.2m in 2020/21 to further this programme.

## It is proposed that the Communities and Place capital programme is varied by £0.2m to reflect the additional allocation in 2020/21

### Financing the Approved Capital Programme

55. Table 4 summarises the financing of the overall approved Capital Programme for 2020/21.

Committee	Capital Allocations £'000	Grants & Contributions £'000	Revenue £'000	Reserves £'000	Gross Programme £'000
Children & Young People's	21,677	12,512	-	639	34,828
Adult Social Care & Public Health	371	805	-	-	1,176
Communities & Place	14,336	52,189	1,119	320	67,964
Policy	18,255	13,438	-	800	32,493
Finance & Major Contracts Mngt	-	-	-	180	180
Personnel	354	-	-	-	354
Contingency	989	-	-	-	989
Total	55,982	78,944	1,119	1,939	137,984

### Table 4 – Financing of the Approved Capital Programme for 2020/21

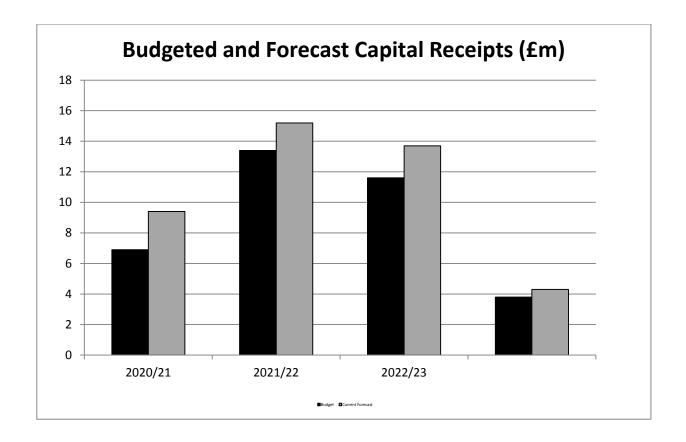
- 56. It is anticipated that borrowing in 2020/21 will increase by £1.8m from the forecast in the Budget Report 2020/21 (Council 27/02/2019). This increase is primarily a consequence of:
  - £2.6m of net slippage from 2019/20 to 2020/21 and financing adjustments funded by capital allocations.
  - Net slippage in 2020/21 of £0.8m of capital expenditure funded by capital allocation identified as part of the departmental capital monitoring exercise.

### **Prudential Indicator Monitoring**

57. Performance against the Council's Prudential Indicators is regularly monitored to ensure that external debt remains within both the operational boundary and the authorised limit.

### **Capital Receipts Monitoring**

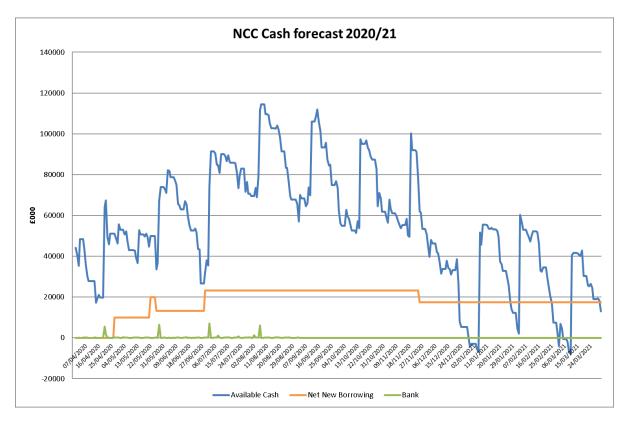
- 58. Anticipated capital receipts are regularly reviewed. Forecasts are currently based on estimated sales values of identified properties and prudently assume a slippage factor based upon a review of risk associated with each property.
- 59. The chart below shows the budgeted and forecast capital receipts for the four years to 2023/24.



- 60. The dark bars in the chart show the budgeted capital receipts included in the Budget Report 2020/21 (Council 27/02/2020). These capital receipts budgets prudently incorporated slippage, giving a degree of "protection" from the risk of non-delivery.
- 61. The capital receipt forecast for 2020/21 is £6.9m. To date in 2020/21, £0.5m of capital receipts have been received.
- 62. The number and size of large anticipated receipts increase the risk that income from property sales will be below the revised forecasts over the next three years. Although the forecasts incorporate an element of slippage, a delay in receiving just two or three large receipts could result in sales being lower than the forecast.
- 63. Current Council policy (Budget Report 2020/21) is to use the first tranche of capital receipts to fund in-year transformation costs. Any capital receipts in excess of this will be set against the principal of previous years' borrowing. This reduces the amount of Minimum Revenue Provision (MRP) to be set aside each year. It is important to regularly monitor capital receipt forecasts and their effect on the overall revenue impact of the Capital Programme.

### **Treasury Management**

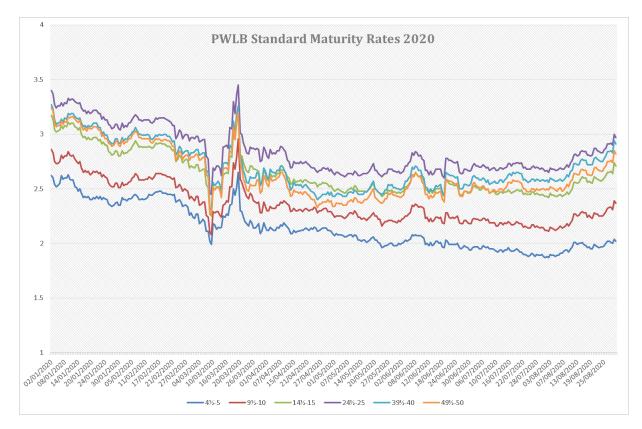
- 64. Daily cash management aims for a closing nil balance across the Council's pooled bank accounts with any surplus cash invested in accordance with the approved Treasury Management Policy. Cash flow is monitored by the Senior Accountant (Pensions & Treasury Management) with the overall position reviewed quarterly by the Treasury Management Group.
- 65. The Cash forecast chart below shows the current estimated cash flow position for the financial year 2020/21. Cash inflows are typically higher at the start of the year due to the front-loading receipt of Central Government grants, and the payment profile of precepts. Cash outflows, in particular capital expenditure, tend to increase later in the year, and the chart below reflects this. Also, expected borrowing in support of capital expenditure is not included in the forecast. The chart thereby helps highlight the points in the year when such borrowing will be necessary, and it is monitored daily so that treasury management staff can act comfortably in advance of the cash being required, the aim being to maintain adequate but not excessive liquidity.



### 66. The chart above gives the following information:

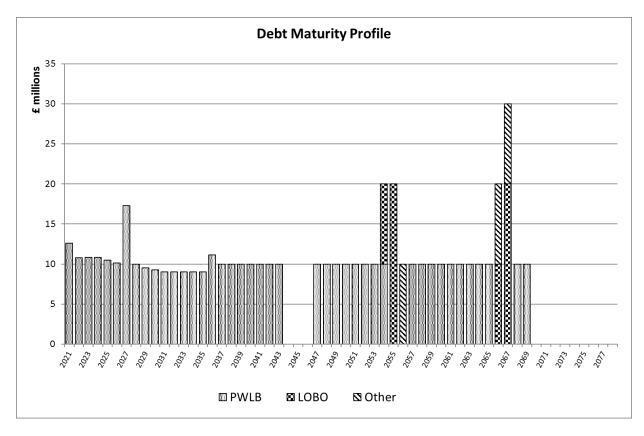
Available cash	Surplus cash (invested in call accounts or money market funds) or a shortfall of cash indicating a need to borrow.
Net new borrowing	New loans taken during the year net of principal repayments on existing borrowing.
Bank	That element of surplus cash held in the Council's Barclays Bank account.

- 67. The Treasury Management Strategy for 2020/21 identified a need to borrow approximately £50m over the course of the year to (a) fund the capital programme, (b) replenish internal balances and to (c) replace maturing debt. However, the estimate was revised and increased to £80m after the 2019/20 accounts closure (taking account of slippage). £10m of this was taken in late April, with further £10m tranches in May and June.
- 68. PWLB interest rates continue to be monitored closely to allow changes or potential changes in rates to feed into decisions on new borrowing. The Council remains able to take advantage of the PWLB "certainty rate" which is 0.2% below the standard rates. The chart below shows the movement in standard PWLB maturity rates over the course of 2020 so far. The initial effects of the coronavirus pandemic and the Government's budgetary response can be seen in early March, with rates returning only recently to their pre-pandemic levels.



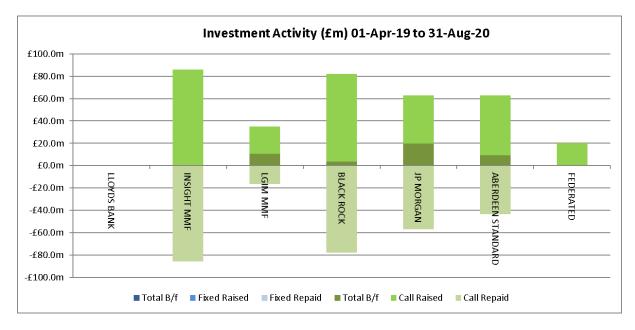
- 69. The Council is currently in the process of signing a framework agreement with the UK Municipal Bond Agency. This will allow an alternative source of borrowing bonds to be considered alongside PWLB loans in future. It is expected that UKMBA interest rates will be lower than PWLB rates. However, this benefit will be slightly offset by a loss of flexibility in choosing the start date of any bond, and a different risk profile should the bond cover a number of other local authorities in addition to Nottinghamshire.
- 70. Borrowing decisions will take account of a number of factors including:
  - expected movements in interest rates
  - current maturity profile
  - the impact on revenue budgets and the medium- term financial strategy
  - the treasury management prudential indicators.

- 71. The maturity profile of the Council's debt portfolio is shown in the chart below. The PWLB loans are reasonably well distributed and have a maximum duration of 50 years. When deciding on the lengths of future loans the Council will factor in any gaps in its maturity profile, with a view to minimising interest rate risk, but will consider this alongside other financial factors.
- 72. Long-term borrowing was also obtained from the market some years ago in the form of 'Lender's Options, Borrower's Options' loans (LOBOs). These loans are treated as fixed rate loans (on the basis that, if the lender ever opts to increase the rate, the Council will repay the loan) and were all taken at rates lower than the prevailing PWLB rate at the time. However, LOBOs could actually mature at various points before then, exposing the Council to some refinancing risk.
- 73. The 'other' loans shown in the chart consists of LOBO loans from Barclays Bank that were converted to standard fixed-term loans in 2016.



74. The investment activity for 2020/21 to date is summarised in the chart and table below. Outstanding investment balances totalled approximately £44m at the start of the year and approximately £68m at the month-end.

	Total B/F £ 000's	Raised £ 000's	Repaid £ 000's	Outstanding £ 000's
INSIGHT MMF	750	85,100	(85,700)	150
LGIM MMF	10,700	24,100	(16,400)	18,400
BLACK ROCK	3,800	78,250	(77,950)	4,100
JP MORGAN	19,800	43,250	(57,050)	6,000
ABERDEEN STANDARD	9,150	53,600	(43,600)	19,150
FEDERATED	-	20,000	-	20,000
Total	44,200	304,300	(280,700)	67,800



75. As part of the Council's risk management processes all counterparty ratings are regularly monitored, and lending restrictions changed accordingly.

### **Statutory and Policy Implications**

76. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

### RECOMMENDATIONS

- 1) To comment on the revenue budget expenditure to date and year-end forecasts.
- 2) To comment on the capital programme expenditure to date, year-end forecasts and approve variations to the capital programme.
- 3) To comment on the Council's Balance Sheet transactions.

4) To approve the additional contingency requests

### Nigel Stevenson Service Director – Finance, Infrastructure and Improvement

For any enquiries about this report please contact: Keith Palframan - Group Manager, Financial Services Tamsin Rabbitts - Senior Accountant, Pensions and Treasury Management

### Constitutional Comments (KK 07/10/2020)

77. The proposals in this report are within the remit of the Finance and Major Contracts Management Committee.

### Financial Comments (GB 24/09/2020)

78. The financial implications are stated within the report.

### **Background Papers and Published Documents**

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

None

### Electoral Division(s) and Member(s) Affected

• All

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### Nottinghamshire County Council

02 November 2020

Agenda Item: 5

### REPORT OF SERVICE DIRECTOR, COMMUNITIES AND PLACE

## CATERING & FACILITIES MANAGEMENT UPDATE AND NEW OPERATIONAL STRUCTURE FOR COUNTY OFFICE CATERING

### Purpose of the Report

1. The purpose of this report is to provide members with an update on the Catering & Facilities Management group of services response to COVID19 and to seek approval for a revised operational structure for the County Office Catering team.

### Information

- 2. Catering & Facilities Management (CFM) is a large group of traded services within the Communities and Place Division of the Place Department. The Group has a broad scope of operations that covers the whole County of Nottinghamshire and employs a significant workforce (approximately 2,500 individuals), predominantly in service settings in and around schools and public sector premises.
- 3. Services provided by CFM includes:
  - Schools catering the provision of school meals across more than 250 sites around Nottinghamshire.
  - Cleaning & facilities management the provision of cleaning, facilities management and landscaping services at over 400 sites around Nottinghamshire.
  - County office catering the delivery of staff catering services at Council office locations, principally across the West Bridgford campus
  - County Enterprise Foods –the provision of the Council's ready/hot meals services to the elderly and vulnerable.

### **Coronavirus Response**

4. Like the rest of the Council the ongoing Coronavirus pandemic continues to pose significant challenges to the Service. However, feedback from the service's broad customer base has been overwhelmingly positive, in respect of the resilience and flexibility that the Service has

shown in maintaining critical food and facilities services that the people of Nottinghamshire rely on. No staff have been furloughed. Key elements of the Service's response have included:-

### Schools Catering

- Supporting the national COVID-19 response through the preparation and distribution of school lunches to the children of key workers and children eligible for Free School Meals.
- Helping schools to continue to provide hot meals through the development of an interim menu for schools designed to be easy to deliver with reduced labour.
- Continuing the centralised production of school meals at County Hall for schools in the West Bridgford area.

### Cleaning & FM

- Protecting key workers with enhanced cleaning routines in schools and other public sector locations such as Notts Fire Service premises.
- Facilities and County Office Catering staff at County Hall have been instrumental in the organisation and distribution of vital PPE equipment across the Council and its partners, especially in the early days of lockdown when County Hall was used as a PPE distribution hub for Nottinghamshire.
- Protecting vulnerable elderly residents through additional cleaning provided at care homes.
- Keeping staff and the public/service users safe in all locations with the provision of spray bottles, chemicals and processes to allow customers to self-serve supplemental cleaning as required
- Performing a pivotal role in the safe reoccupation of County Offices over the Summer, enabling front line staff to continue to deliver critical services in a COVID-19 secure environment

### County Enterprise Foods

- From the start of lockdown in March 2020 there was an immediate 20% increase in demand for the service as a result of self-isolation and social distancing. 8 additional drivers were trained to support this and the increase in demand continues.
- Largely as a result of panic buying there were national food supply shortages at the start of the pandemic and menus were swiftly adapted to overcome this, allowing meals to be produced with the resources to hand.
- Safe and Well checks have continued and have been adapted to allow for social distancing protocols.
- County Enterprise Foods has, during these difficult times, been nominated for two national awards for the services that it provides

### **Revised Operating Structure for County Office Catering**

Page 26 of 42

- 5. The impact of COVID-19 has resulted in Nottinghamshire County Council facing a range of unanticipated operational and financial challenges.
- 6. The Riverview Restaurant at County Hall has not operated since late March 2020, as the premises have been largely unoccupied by staff. This situation is unlikely to change in the short to medium term future, due to the ongoing impact of the pandemic.
- 7. The staff catering operation at the West Bridgford Campus has historically operated on a costplus basis which means that it receives a subsidy from revenue budgets of £154,000 a year. Prior to the COVID-19 outbreak plans were in place to revise the catering offer to make it commercially viable and to remove the need for corporate subsidy. The impact of COVID-19 means that the way that the Council operates its office estate has changed. It is therefore unlikely that the office buildings across the West Bridgford Campus will have a high enough footfall in the future to commercially sustain the in-house catering provision without significant changes to its staffing and operating model, as more staff work remotely and flexibly.
- 8. It is also anticipated that for the medium term future, most staff will prefer to bring their own food to reduce the risk of contagion. As well as the challenge of safe food production, the restaurant seating areas also provide a high volume of touch points where transmission could occur. As such it is proposed that the restaurant space remains closed to staff until such a time that the risk of contagion has significantly reduced. It is not currently possible to predict accurately when this may be.
- 9. That said, it is intended to re-open the Coffee Shop on the ground floor of County Hall as an exclusively self-service unit once physical changes have been completed, and once there are a sufficient volume of staff/visitors occupying the County Hall building. The Coffee Shop will offer an enhanced menu of pre-packaged food and self-service drinks that staff/visitors can take away to consume. This will reduce the risk to staff and ensure that some staff on site food and beverage provision is retained.
- 10. This revised operating model for catering services at County Hall will require fewer staff. A revised team structure has therefore been developed. With a broad range of redeployment opportunities available across the wider Catering & Facilities Management service and the Council, it is anticipated that compulsory redundancies for affected staff can be avoided.
- 11. Trades Unions have been engaged in the proposals and impacted staff have had a period of formal consultation lasting 30 days. Due to the unusual circumstances surrounding this process due to coronavirus, virtual meetings have taken place and consultation was launched via a letter to staff that was sent by recorded delivery. A virtual meeting took place with Trades Union representatives and there have been a number of telephone conversations and virtual meetings with staff. Feedback and suggestions put forward throughout the consultation period have been incorporated into the final structure, which is attached as an appendix to this report. Voluntary Redundancy has been on offer throughout the process and there has been some interest. Staff have been and will continue to be supported throughout this process.

### **Posts in Scope**

12. There are eleven posts affected across five different grades totalling 7.85 FTE (see the following table and structure diagram at the appendix to this report). The disestablishment of these posts present a saving equivalent to the size of the current revenue budget subsidy, a saving of £154,000. The cohort of impacted staff includes a number of casual posts (4 headcount, 0.7 FTE) that have accrued employment rights due to the length and frequency of their service.

### **Disestablished posts**

Role	Grade	FTE	Headcount
Chef Manager	Hay A	1	1
Catering Supervisor	3	2	1 (1 vacant)
Waiter/waitress	1	0.75	1
Catering Assistant	1	1.5	2
General Assistant	1	2.6	6
Totals		7.85	11 ( + 1 vacant)

13. The suspension of the Riverview service will be reviewed after a period of 12 months and an assessment made as to whether a commercially viable catering offer can be provided. It is important to recognise that any future arrangement would be a very different offer to the one that has historically been provided.

### **Other Options**

14. The option of not restructuring the county office team has been considered. However, the financial pressures that the Council is facing in light of the ongoing coronavirus pandemic require officers to explore and deliver achievable cost reductions in all areas of Council operation that do not impact directly upon front line service provision.

### **Reason/s for Recommendation/s**

15. To establish a cost effective staffing structure for the county office catering team.

### **Statutory and Policy Implications**

16. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

### **Financial Implications**

17. These are set out in paragraph 12 above. The disestablishment of the posts would present a saving equivalent to the size of the revenue budget subsidy, a saving of £154,000. Any surplus above this would be used to offset any trading deficit across the wider service.

### **RECOMMENDATION/S**

It is recommended that this Committee approves the revised staffing structure for the county office catering team set out in the appendix to this report.

### Derek Higton Service Director – Communities and Place

### For any enquiries about this report please contact:

### John Hughes Group Manager – Catering, Facilities Management and County Supplies

### Constitutional Comments (KK 05/10/20)

18. The proposal in this report is within the remit of the Finance and Major Contracts Management Committee.

### Financial Comments (SES 09/10/2020)

19. The financial implications are set out in paragraph 12 of the report. The disestablishment of the posts would present a saving equivalent to the size of the revenue budget subsidy, a saving of £154,000. Any surplus above this would be used to offset any trading deficit across the wider service.

### HR Comments (JP 09/10/20)

20. Consultation has taken place with staff and the recognised trade unions. The Authority's HR policies and procedures will be applied in respect of this restructure. This includes the enabling procedure, redeployment and redundancy policies.

### **Background Papers and Published Documents**

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

• None

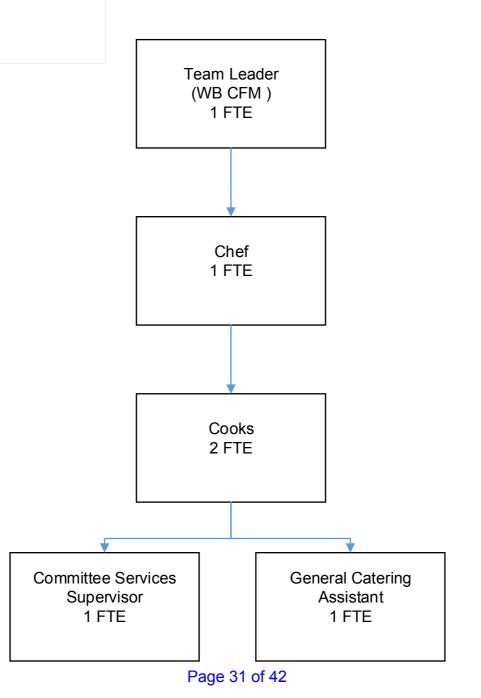
### Electoral Division(s) and Member(s) Affected

• All

### **Catering & Facilities Management**

County Office Catering – Proposed Structure







2 November 2020

Agenda Item: 6

### **REPORT OF GROUP MANAGER - PROCUREMENT**

## THE COMMISSIONING AND PROCUREMENT FOR DOMESTIC ABUSE SUPPORT SERVICES

### Purpose of the Report

1. To inform Committee of the Commissioning and Procurement of Domestic Abuse Support Services.

#### Information

- 2. The Support for Survivors of Domestic Abuse Contracts ceased on the 31/03/2020.
- 3. A steering group was set up in July 2019 to commission a new Domestic Abuse Support Service to replace the above previous Contract on the 01/04/2020. The steering group had representatives from the Police and Crime Commissioner and the County Council as the Contract would cover the requirements of both public sector bodies.
- 4. The scope of the service was to reduce the impact of Domestic Abuse in Nottinghamshire through the provision of appropriate services and support for women, men and children who are experiencing domestic abuse or whose lives have been adversely affected by domestic abuse.

### **Commissioning Approach**

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- 5. The market was well established in Nottinghamshire and the steering group had identified clear requirements for the service. Therefore an open tender approach under the Light Touch Regime of the Public Contract Regualtions 2015 was the most appropriate route to tender the service.
- 6. There were different requirements in Nottinghamshire and the tender was split into three Lots each requiring a single provider under the terms of a Framework Agreement. A Framework Agreement allows for separate Call-Off Contracts to be established with different periods and values.
- 7. The Lots were specificed as follows:
  - Lot 1 Services in South Nottinghamshire (Ashfield, Broxtowe, Gedling and Rushcliffe)

- Lot 2 Services in North Nottinghamshire (Bassetlaw, Newark & Sherwood and Mansfield)
  - Lot 3 Prevention, Promotion and Training Services (Countywide)
- 8. Each Lot had these initial Call-Off contracts specified:

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Lot	Title	Fixed Term	Extension	Value Per Annum
Lot 1	Domestic Abuse Support Services in South Nottinghamshire: Ashfield, Broxtowe, Gedling and Rushcliffe	4 Years	Up To 4 Years	£580,000
Lot 1	Young People's Violence Advocate	1 Year	None	£40,000
Lot 2	Domestic Abuse Support Services in North Nottinghamshire: Bassetlaw, Newark & Sherwood and Mansfield	4 Years	Up To 4 Years	£580,000
Lot 2	Refuge Support Services in North Nottinghamshire	4 Years	Up To 4 Years	£174,852
Lot 2	Young People's Violence Advocate	1 Year	None	£40,000
Lot 3	Domestic Abuse Prevention, Service Promotion and Training	4 Years	Up To 4 Years	£20,000
Lot 3	Domestic Abuse Prevention, Service Promotion and Training – Children Affected by Domestic Abuse	1 Year	None	£35,000

### Timeline of the tender process

Stage		Description	Date(s)	
Tender clari stage	ification	Period during which Bidders may raise clarifications on the ITT.	23 Septe to 12 not October 2	on 28
Bidder Info Event	rmation	Opportunity for potential Bidders to learn more about the Framework and initial Call- off Contracts and tender process	2pm Mone October 2 County Nottinghar NG2 7QP	019 Hall
ITT Response	Date	Date by which Bidders must compile their bids in the required format and submit them.	12 Monday November 2019	noon 4

Stage	Description	Date(s)
Evaluation stage	Period during which the Authority may wish to invite Bidders to meet in order to clarify aspects of tender submissions.	5 to 19 November 2019
Notification of evaluation outcome	After selection of any successful Bidder(s), the Authority will notify all Bidders of the outcome of the evaluation. A 10 days standstill period will commence from this date.	9 December 2019
Commencement Date	Framework active – ALL LOTS	1 April 2020
Commencement Date	Call-Off Contracts Lot 1 Call-Offs Reference 1A & 1B Lot 2 Call-Offs Reference 2A, 2B & 2C Lot 3 Call-Off Reference 3A Lot 3 Call-Off Reference 3B	1 April 2020 1 April 2020 1 April 2020 1 Sept 2020

9. There was a delay in issuing the Notification of Award due to a process of clarifying the submissions and receipt of Due Diligence information. The confirmation of award subject to the signature of the Contracts was on the 10<sup>th</sup> January 2020.

### The awarded Providers were as follows:

- Lot 1 Juno Women's Aid
- Lot 2 Nottinghamshire Women's Aid Limited
- Lot 3 Equation Nottinghamshire trading as Equation

### Savings and/or benefits from the tender process

- All three successful Bidders are experienced local organisations and evaluators were very satisfied of their ability to deliver framework agreement call-off contracts.
- The number of Service Users to be supported that was bid under the price evaluation was in all cases at, or close to, the maximum specified by the Authority. Therefore all tenders offered good value for money and an increase in the indicative number of Service Users supported from that provided under the previous Contract and budget envelope.
- A set budget has been applied for the 4 year call-off Contracts with no inflationnary increase.

- The establishment of a Framework Agreement provides greater flexibility to the Commisioners who will be able to purchase additional work as and when required, including pilot and other short term projects.
- The Framework Agreement has allowed for an additional call-off contract covering a 24 hour helpline.
- The initial call-off contracts included in the tender are subject to updated service specifications and monitoring requirements compared to those that were currently in place for the previous contracts. Clearer performance information is available, contributing to effective contract management.

### **Reasons for Recommendations**

10. To allow Committee to consider whether there are any actions they require in relation to the information provided in this report.

### **Statutory and Policy Implications**

11. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

#### **Financial Implications**

12. The indicative annual Public Health budget investing in the Domestic Abuse Support Service is £1,554,746.

#### RECOMMENDATIONS

13. That Committee considers whether there are any actions they require in relation to the information provided in this report.

### Kaj Ghattaora Group Manager - Procurement

### For any enquiries about this report please contact:

Michael Fowler Category Manager, Procurement T: 0115 9774360 E:<u>michael1.fowler@nottscc.gov.uk</u>

### Constitutional Comments (EP 17/09/2020)

14. The Finance and Major Contracts Management Committee is the appropriate body to consider the contents of the report. If Committee resolves that any actions are required, it must be satisfied that such actions are within the Committee's terms of reference.

### Financial Comments (DG 15/09/20)

15. The indicative annual Public Health budget investing in the Domestic Abuse Support Service is £1,554,746, which includes £84,894 for the countywide helpline, and a contribution from the Police and Crime Commissioner of £469,496. The balance is funded from the Public Health Grant.

### **Background Papers and Published Documents**

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

None

### Electoral Division(s) and Member(s) Affected

All.



2 November 2020

Agenda Item: 7

## REPORT OF THE SERVICE DIRECTOR - CUSTOMERS, GOVERNANCE AND EMPLOYEES

### WORK PROGRAMME

### Purpose of the Report

1. To consider the Committee's work programme for 2020/21.

### Information

- 2. The County Council requires each committee to maintain a work programme. The work programme will assist the management of the committee's agenda, the scheduling of the committee's business and forward planning. The work programme will be updated and reviewed at each pre-agenda meeting and committee meeting. Any member of the committee is able to suggest items for possible inclusion.
- 3. The attached work programme has been drafted in consultation with the Chair and Vice-Chairs, and includes items which can be anticipated at the present time. Other items will be added to the programme as they are identified.
- 4. As part of the transparency introduced by the revised committee arrangements from 2012, committees are expected to review day to day operational decisions made by officers using their delegated powers. It is anticipated that the committee will wish to commission periodic reports on such decisions. The committee is therefore requested to identify activities on which it would like to receive reports for inclusion in the work programme.
- 5. The meeting dates and agenda items are subject to review in light of the ongoing COVID-19 pandemic.

### **Other Options Considered**

6. None.

### **Reason/s for Recommendation/s**

7. To assist the committee in preparing its work programme.

### **Statutory and Policy Implications**

8. This report has been compiled after consideration of implications in respect of crime and disorder, finance, human resources, human rights, the NHS Constitution (Public Health only), the public sector equality duty, safeguarding of children and vulnerable adults, service users, sustainability and the environment and ways of working and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required

### **RECOMMENDATION/S**

That the Committee considers whether any amendments are required to the Work Programme.

### Marjorie Toward Customers, Governance and Employees

### For any enquiries about this report please contact: Pete Barker, x74416

### **Constitutional Comments (HD)**

9. The Committee has authority to consider the matters set out in this report by virtue of its terms of reference.

### **Financial Comments (NS)**

10. There are no direct financial implications arising from the contents of this report. Any future reports to Committee on operational activities and officer working groups, will contain relevant financial information and comments.

### **Background Papers**

None.

### Electoral Division(s) and Member(s) Affected

All.

### FINANCE & MAJOR CONTRACTS MANAGEMENT COMMITTEE – WORK PROGRAMME

Report Title	Brief summary of agenda item	Lead Officer	Report Author
30 November 2020			
Monthly Budget & Capital Monitoring Report 2020/21	Budget Capital Monitoring, Capital Receipts, Capital Variations	Nigel Stevenson	Glen Bicknell
Hucknall Town Centre Improvement Scheme – Variation of the Capital Programme	Request for capital variation.	Mike Barnett	Mike Barnett
Cultural Service Contracts	Update report	Derek Higton	Mick Allen
Contract Management and Procurement	Update report	Kaj Ghattaora	Kaj Ghattaora
18 January 2021			
Monthly Budget & Capital Monitoring Report 2020/21	Budget Capital Monitoring, Capital Receipts, Capital Variations	Nigel Stevenson	Glen Bicknell
Latest estimated Cost report – Investing in nottinghamshire: Making the Best Use of Council Premises	Latest estimated cost report of the Investing in Nottinghamshire Programme	Derek Higton	Phil Berrill
8 February 2021			
Monthly Budget & Capital Monitoring Report 2020/21	Budget Capital Monitoring, Capital Receipts, Capital Variations	Nigel Stevenson	Glen Bicknell
Budget Report		Nigel Stevenson	Nigel Stevenson
15 March 2021			
Monthly Budget & Capital Monitoring Report 2020/21	Budget Capital Monitoring, Capital Receipts, Capital Variations	Nigel Stevenson	Glen Bicknell
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### FINANCE & MAJOR CONTRACTS MANAGEMENT COMMITTEE – WORK PROGRAMME

19 April 2021			
Monthly Budget & Capital Monitoring Report 2020/21	Budget Capital Monitoring, Capital Receipts, Capital Variations	Nigel Stevenson	Glen Bicknell
LEC 2021/22 Property planned maintenance Programme (PPMP) and Schools Building Improvement Programme (SBIP)	Latest estimated Cost report of the Property Planned Maintenance and School Building improvement programme	Derek Higton	Phil Berrill
TO BE PLACED			
Agency Staffing Update	Progress report	Kaj Ghattaora	Lorraine Dennis
LEC New Primary, Chapel Lane Bingham	LEC report for a New Primary at the Chapel Lane development, Bingham	Derek Higton	Phil Berrill