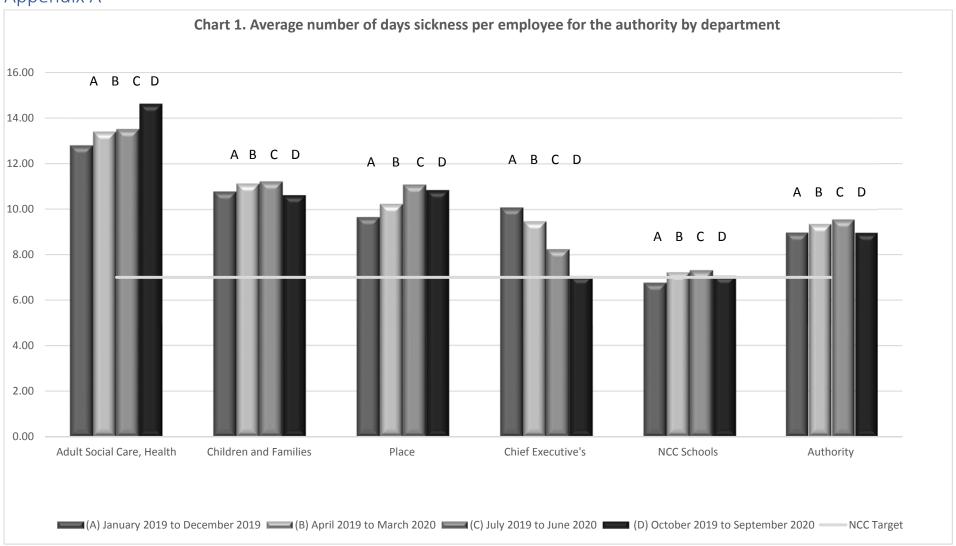
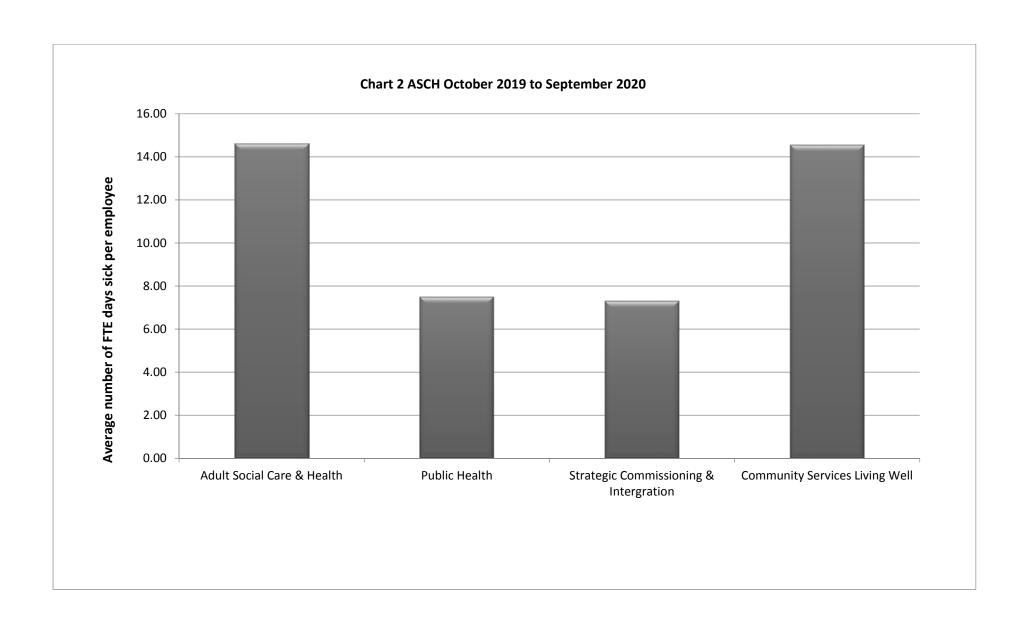
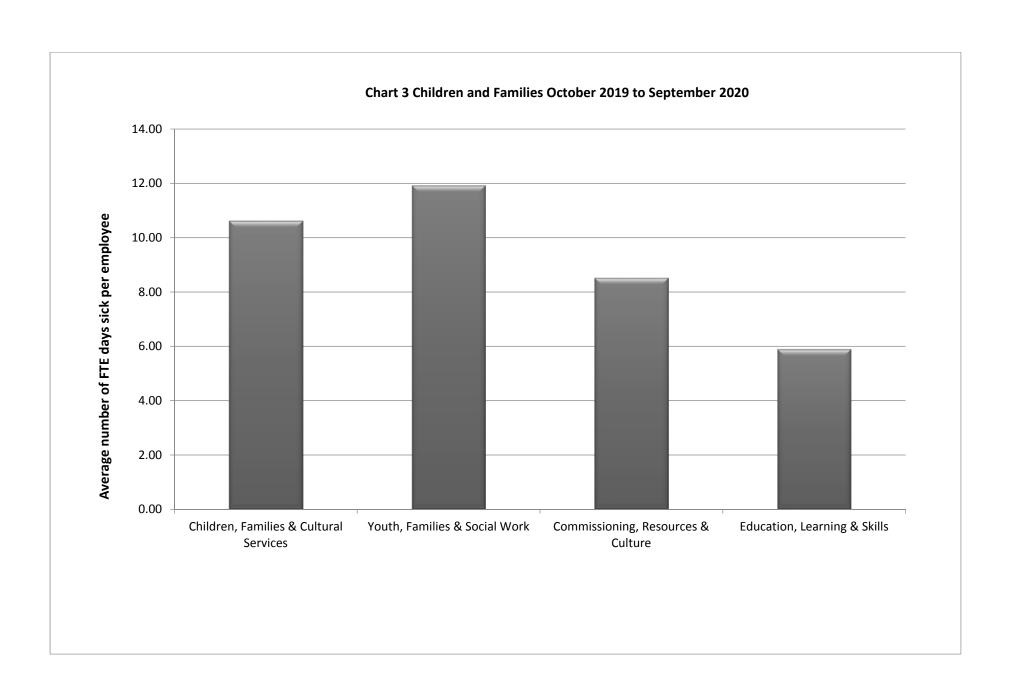
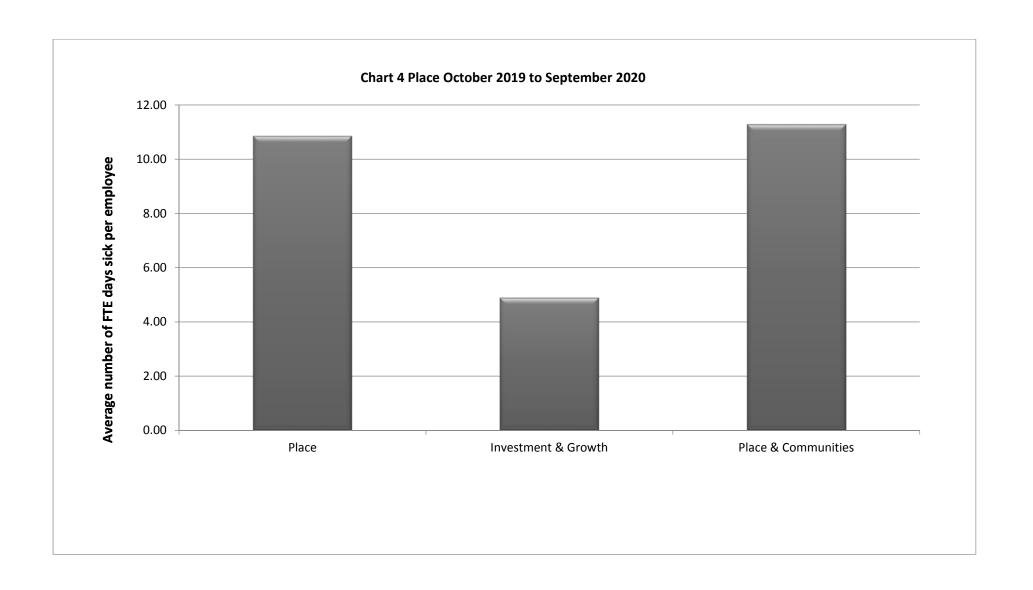
Appendix A









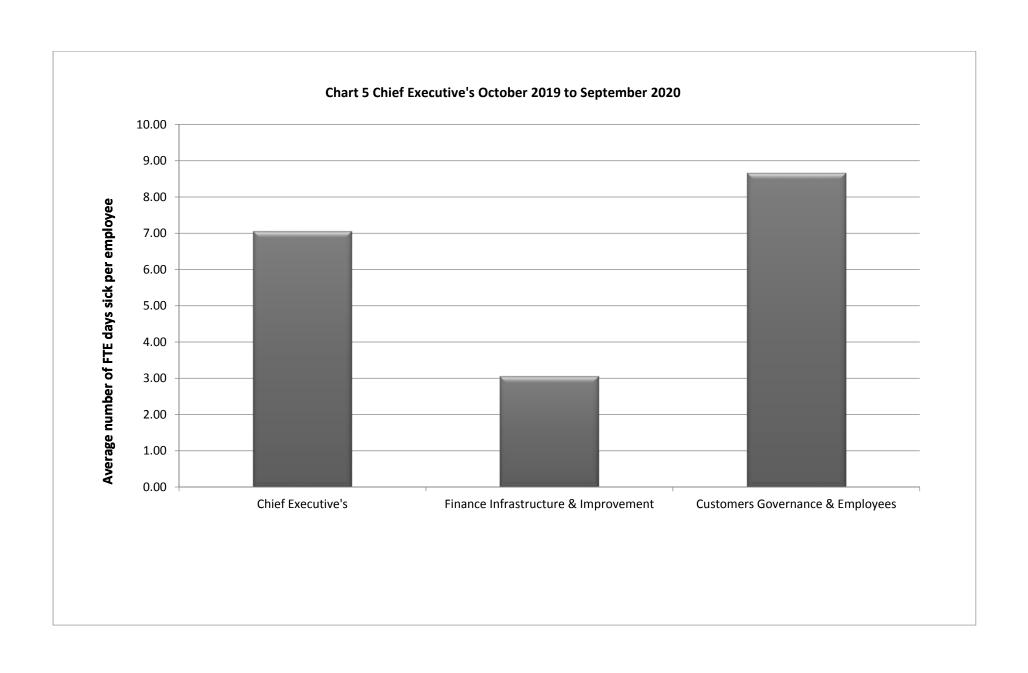


Table 1. Sickness Levels over rolling 12 month basis by Department

	(A) January 2019 to December 2019	(B) April 2019 to March 2020	(C) July 2019 to June 2020	(D) October 2019 to September 2020
Adult Social Care,				
Health	12.80	13.40	13.51	14.62
Children and Families	10.79	11.13	11.23	10.63
Place	9.65	10.24	11.09	10.85
Chief Executive's	10.09	9.46	8.25	7.06
NCC Schools	6.78	7.22	7.33	7.07
Authority	8.97	9.34	9.55	8.96