

STRATEGIC PLAN Priority 1 - Supporting safe and thriving communities

Key Indicators						
Outcome	Indicator	National	Target	Latest	Previous	Good is
1.1	Average time between a child entering care and moving in with its adoptive family, for those adopted children (days) (Q3)	593	Better than 2012-15 National	573	363	Low
1.1	Percentage of those children remaining in long-term placements (Q3)	68%	Higher than national	78.1%	76.8%	High
1.1	Percentage of adult safeguarding service users who were asked what outcomes they wanted (Q3)	N/A	75%	70%	69%	High
1.1	Percentage of adult safeguarding service users who were satisfied that their outcomes were achieved (Q3)	N/A	95.0%	92%	92%	High
1.2	All recorded crime (Q3)	N/A	40,873	45,012	43,986	Low
1.3	People killed or seriously injured in road traffic collisions (Annual 2015/16)	N/A	393	-	320	Low
1.4	Number of tailored interventions to protect vulnerable residents based on the risk, threat and harm to the individual (Q3)	N/A	250	206	141	High

Key Actions and Milestones	
Outcome	Milestone
1.1	To embed fully the Child & Family Assessment process, and review it
Progress	Whilst timescales for completion of the Child and Family Assessment have been consistently better than the national average, a pilot started in January whereby one team takes the assessment through from start to finish. The purpose of the pilot is to complete child and family assessments in a more efficient manner and to provide a single point of contact for the family during the assessment. The aim is to deliver better outcomes for the family. Work has started in Ashfield and Mansfield and will shortly be extended to Broxtowe, Gedling and Rushcliffe, followed by Bassetlaw and Newark & Sherwood.
1.1	To implement the Looked After Children & Care Leavers Strategy's annual action plans
Progress	The multi-agency Looked After Children and Care Leavers Strategy Group have implemented the actions under the 2016/17 Annual Action Plan and continue to monitor and report on progress. The Children in Care Council recently undertook a review of the Looked After Children and Care Leavers Strategy, in order to inform the actions and priorities of the 2017/18 Annual Action Plan, which is currently in development.
1.1	To strengthen preventative and early identification strategies so that children & young people at risk of emerging threats are protected and supported
Progress	Progress via the 'Tackling Emerging Threats to Children' project has significantly strengthened preventative and early identification mechanisms. Key resources and guidance materials on emerging threats have been developed, and made available to schools via the Schools Portal. The Children's Society is now delivering the Child Sexual Exploitation (CSE) / Child Sexual Abuse (CSA) support service in Nottinghamshire. The service is delivering high quality child centred outcomes and focused therapeutic recovery support to children, young people and their families.
1.1	To implement the Children's Social Care Recruitment and Retention Plan (2016-18)
Progress	The Social Work Support Officer (SWSO) pilot has been extended for a further year, whilst the first retention payment for Social Workers in hard-to-retain teams have been implemented during Q3. Our recruitment programme has resulted in a net increase of 33.5FTE social work staff joining the service since April 2016, and the vacancy rate has shown a sustained and significant decrease during this period. As a consequence of this, the number of agency staff has fallen to 57.3 fte at the end of Q3 - compared to 84.2 fte a year earlier.
1.2	Develop effective partnerships between Public Health, Trading Standards, Community Safety and Social Care to continue to develop new ways to address issues threatening the safety of vulnerable people.
Progress	The Community Safety social worker (South Notts) has been working successfully with partners on the South Notts Vulnerable Persons Panels to provide guidance around possible actions/recommendations to support individuals with mental health needs. The main focus of the work has been around reducing risks to self, reducing the risk of entering statutory services, building resilience, promoting independence and self-management. It has also been highlighting good practice and establishing clear pathways for individuals that do not access statutory services.
1.3	Implement and monitor the Annual Road Safety Plan for 2016/17.
Progress	The actions contained in the Road Safety Plan continue to progress well in quarter 3: - Major casualty reduction schemes such as new traffic lights at A6097 Oxtan Lane/Flatts Lane; and significant bend improvements at Hollygate Lane Cotgrave are nearing completion. - Zebra crossing upgrades on Victoria Road, Netherfield have been implemented, with another 50 local safety schemes programmed to be delivered before the end of the year. - Cycling training has been delivered to 2,264 pupils and Road safety education to 15,000 pupils, of which 9,750 were in secondary schools. - Working with local business', such as Wilkinsons and Uniper, occupational road risk education has been delivered to members of their workforce to develop a safer driving ethos across the company. Since September we have delivered occupational road risk education to over 500 employees of local companies; and preparatory work is taking place to roll this out to other organisations. - During 2016, 169 older road users attended 'Drive On' workshops with over 100 of them going on to have 'accompanied drives' with a driving instructor. Another 6 events are already planned.
1.4	Increase and improve work with agencies and organisations to protect residents from frauds, scams and other crimes by building on partnerships with police and social care.
Progress	In October 2016 the National Scams Team launched a new Friends Against Scams campaign to raise awareness of scams and empower communities to take a stand against them. Trading Standards Officers in Notts are working with colleagues in our Customer Service Centre to promote the scheme. Officers are actively promoting the campaign at doctors surgeries, pharmacies, care agencies and many other organisations that work with people at risk.

Summary
<p>Overall performance in Children's Social Care remains strong in quarter 3. The percentage of children remaining in long term placements has increased, demonstrating a positive contribution towards effectively protecting and supporting vulnerable children. However, adoption performance dropped in Q3 as five of the seven children who were adopted had special needs and took longer to place. Nottinghamshire continues to focus on adoptions for hard to place children as this is in their best interests.</p> <p>The focus on the recruitment and retention of Social Workers in Children's Services has resulted in a significant reduction in Agency Social Worker spend and is helping to improve stability in Social Work Teams. The Social Work Support Officer (SWSO) post in the front line child protection team has also continued to contribute towards the improved retention of qualified Social Workers.</p> <p>The Council continues to take action to reduce casualties on Nottinghamshire roads through the Road Safety Plan. During this period this has included the implementation of major casualty reduction schemes in Rushcliffe. This has been supported by the Road Safety education events, which are delivered to school children across the county to promote safety awareness, as well as to local businesses in order to develop a safer driving ethos for their employees.</p> <p>During this period, Nottinghamshire Trading Standards Officers have been working with key stakeholders (doctors, pharmacies, care agencies) and the Customer Service Centre to actively promote the National 'Friends Against Scams' campaign. This is aimed at empowering communities to take a 'Stand Against Scams', in order to help to make Nottinghamshire a fair and safe place to do business.</p> <p>Pressures and challenges: The key challenge for the Trading Standards service is moving to a more commercial model of service delivery to income generate and to reduce the net cost of the Trading Standards Service from £1,143k to £823k over a 3 year period. The approach involves shifting some staff resource away from core enforcement work to discretionary income generating activity and upskilling officers to gain any additional specialist knowledge and expertise needed.</p>

STRATEGIC PLAN Priority 2 - Protecting the environment

Key Indicators

Outcome	Indicator	National	Target	Latest	Previous	Good is
2.1	Number of visitors to Country Parks (Rufford and Sherwood) (Q3)	N/A	765,000	572,708	421,268	High
2.2	Percentage of household waste reused, recycled or composted (Q2)	N/A	44.0%	43.25%	42.70%	High
2.2	Percentage of Local Authority Municipal Waste Land filled (Q2)	N/A	15.00%	8.00%	7.40%	Low
2.2	Number of volunteer hours for natural and historic environment projects (Annual 2015/16)	N/A	5,608	-	5,608	High
2.3	Change in weather corrected carbon emissions from energy use in Council buildings (Annual 2016/17)	N/A	67,457	-	64,233	Low

Key Actions and Milestones

Outcome	Milestone
2.1	Transition of Sherwood Forest Country Park to management by the RSPB
Progress	Culture Committee approved in July 2015 an agreement for the Council to partner with the RSPB to design and operate a new visitor centre at Sherwood Forest Country Park and to decommission the existing facilities. In quarter 3, the County Council has supported Newark & Sherwood District Council's planning application process with planning permission granted in January 2017. The RSPB are planning to commence preparatory works during 2017. It is expected that the new centre will open for business in April 2018.
2.1	Secure a partner for the commercial operation at Rufford Abbey Country Park so that the site can operate with reduced Council subsidy
Progress	The project outcome is to achieve a long-term, sustainable future for Rufford Abbey Country Park, to conserve (protect and enhance) the heritage of the historic abbey buildings and the surrounding parkland and to develop a modern and attractive visitor offer. The County Council appointed Parkwood Leisure Ltd as the preferred partner on 1st November 2016 and during this period work has been undertaken to prepare for the commencement of the contract on 1st February 2017. The Council will continue to be responsible for maintaining the park.
2.1	Develop a number of programmes at a landscape scale to benefit biodiversity, heritage, local people and the economy, working closely with the Local Nature Partnership and other partnerships and partners.
Progress	Preparation on the stage 2 application has not progressed as previously envisaged towards an application in February. The Council is working with partners to consider the options available.
2.2	Reduce reliance on landfill by utilising the Eastcroft Energy and Sheffield Energy Recovery Facility and moving waste up the waste hierarchy (minimise, reuse, recycle and energy recovery)
Progress	The Council has maximised utilisation of the Eastcroft Energy Facility for residual waste from Broxtowe, Gedling and Rushcliffe boroughs as a result of the improved availability of the site. Newark and Worksop Transfer Stations are ensuring full utilisation of available capacity at the Sheffield Energy Recovery facility for residual waste from Bassetlaw and Newark and Sherwood districts. Construction of the Welshcroft Close transfer station, which will handle waste from Ashfield and Mansfield districts is due to be completed in March 2017 and this will provide a long term delivery point for ensuring that landfill diversions are maximised. The targets related to landfill diversion should be comfortably met in 2016/17 despite waste levels increasing. Improved garden waste collection schemes are now implemented in Ashfield and Newark and Sherwood, and Bassetlaw intend to introduce their new garden waste collection scheme from February 2017. Mansfield, Rushcliffe, Broxtowe and Gedling are already operating this scheme.
2.5	Support bus quality partnerships including the Mansfield and Beeston Statutory Quality Bus Partnership, and introduce Voluntary Quality Bus Partnerships (VQBP) for Worksop.
Progress	The Greater Nottinghamshire Bus Integration Partnership (GNBIP) and North Nottinghamshire Bus Quality Partnership (NNBQP) continue to meet on a six monthly basis as they seek to deliver public transport improvements across the County. The developed schemes (Mansfield and Beeston Statutory Quality Partnerships and Worksop Voluntary Quality Partnership) continue to be monitored and are performing very well. The GNBIP and NNBQP are the over-arching partnerships within which these specific schemes sit. During this quarter, the Council carried out its annual passenger surveys in Mansfield, Beeston and Worksop to measure performance and benchmark standards. The satisfactions ratings of these services remain high at above 90%.

The council is putting in place measures to help to protect the countryside and attract more visitors including working with a new partner - the RSPB - to develop a new visitor centre at Sherwood Forest Country Park. In addition, progress has been made in achieving a long-term sustainable future for Rufford Abbey Country Park. This has been through the appointment of Parkwood Leisure Ltd as the preferred partner of the Council (on 1 November 2016).

The council has made a positive impact towards helping to protect the environment by maximising the utilisation of the Eastcroft Energy facility for the collection of residual waste from Broxtowe, Gedling and Rushcliffe Boroughs.

Further developments on improving garden waste collection schemes in Ashfield and Newark and Sherwood have resulted in improvements to increased green waste recycling. Bassetlaw intend to introduce this scheme in February 2017.

The Waste service continues to work with a range of partners to minimise the amount of waste collection and maximise recycling and composting levels. This includes supporting the popular Love Food Hate Waste campaign, reducing recycling contamination, the schools waste education programme and school visits at the Materials Recovery Facility (MRF).

NCC is working in partnership with bus companies in order to improve the usage of public transport. This is through promoting the local bus network by committing resources to support the achievement of the Statutory Quality Bus Partnership (SQBP) and delivery of services. For example, the council carried out annual passenger surveys in Mansfield and Beeston to measure performance and benchmark standards. The satisfactions ratings of these services continue to remain high.

The Council established a Voluntary Quality Bus Partnership in Worksop as an interim arrangement, while the impact of the bus station and changes to local bus provision were evaluated. This agreement gave more flexibility than a long term Statutory Quality Bus Partnership agreement. The Council continues to work with the operators to identify traffic 'hotspots' and look for solutions to further improve reliability and punctuality, thus demonstrating a positive contribution towards improving connectivity across the region.

Key Indicators

Outcome	Indicator	National	Target	Latest	Previous	Good is
3.1	Number of development schemes brought forward by the County Council and partners that are prioritised in future Growth Plans (Annual 2015/16)	N/A	3	-	4	High
3.3	Total number of premises passed by a fibre-based broadband infrastructure (Q3)	N/A	7,856	8,830	6,349	High
3.5	Percentage of young people aged 16-17 not in education, employment or training (NEET) (Q3)	N/A	2.0%	1.7%	1.6%	Low
3.5	Number of young people taking up apprenticeships through the Council's investment in youth employment (Q3)	N/A	16	6	0	High

Key Actions and Milestones

Outcome	Milestone
3.1	Support Nottinghamshire projects to access capital investment through the D2N2 Strategic Economic Plan, Growing Places Fund (GPF), Regional Growth Fund (RGF) and the Nottinghamshire Investment Fund Progress An announcement on the D2N2 LEP's Growth Deal and the Local Growth Fund is anticipated shortly; the N2 Town Centres Programme is a priority of the N2 Economic Prosperity Committee and the Smarter Bus Travel submission has scored well in initial assessments. The LEP's Growing Place Fund remains open for bids and is being promoted across the County with one project positioned favourably at this time. A S106 Agreement at the Beeston Business Park Enterprise Zone is close to being agreed. Harrier Park Hucknall no longer requires LEP investment but is making excellent progress with private sector interest already high. Regional Growth Fund Programmes are close to cessation.
3.3	Deliver phase 1 of the Better Broadband for Nottinghamshire programme Contract 2 Progress The Better Broadband for Nottinghamshire Programme is currently in Phase 2a and 2b of delivery. The annual target of 7,856 additional premises in 2016/17 has now been exceeded with a total of 2,481 homes passed during quarter 3.
3.3	Deliver the Hucknall improvement scheme to regenerate the town centre Progress Work on the Hucknall improvement scheme started in 2015 with construction of a new road commencing in January 2016. A major milestone was completed during the quarter with the road opened to traffic on Sunday 27th November 2016. The pedestrianisation of the High Street is due to be completed in June 2017.
3.3	Work with Via East Midlands to ensure Service Level Agreement (SLAs) are met to ensure an effective and efficient highway services are delivered Progress A Governance structure for the contract is now in place including a Term Operational Board which now meets monthly. The Health and Safety subgroup has been formed and a number of key processes are in place including the risk register, insurance protocol and invoicing arrangements. Via are in the process of producing a series of Method Statements which will highlight how its services are to be delivered. A Contract Management Team has been established to ensure Via adheres to its contractual obligations. This team will review the quality and cost effectiveness of the Services and Works undertaken by Via on behalf of the County Council. An independent assessment recently undertaken by the British Standards Institution reported 'Transition from in house to external contract service has been well managed'. and that 'Good communication through Board Meetings and Safety Sub Groups was evidenced'.
3.4	We continue to pay all central employed staff the Living Wage Foundation rate as a minimum which will also apply to new employees. Progress As part of its commitment to fair pay and promoting this as good practice to other employers in Nottinghamshire, the Council adopted the Living Wage Foundation Living Wage rate and implemented this for its lowest paid frontline employees from 1st April 2014. The current Living Wage Foundation rate is £8.45p an hour, which was applied to the wages of the Council's 2,748 lowest paid employees inclusive of the annual increases in the rate from November 2016.
3.5	Work with employers as part of the Economic Development Strategy to promote the benefits of apprenticeships, to promote the take-up of apprenticeships and maximise the opportunities of the apprenticeship levy. Progress Promotion of available grants and the benefits of apprenticeships is ongoing, with particular targeting of niche creative micro businesses for the Craft Academy programme. Futures have allocated a further 5 grants for apprenticeships begun with SMEs, and 1 creative business has taken on a new apprentice.

Summary

The Council has supported economic growth and employment in Nottinghamshire by actively engaging with partners to establish a national presence and international reputation to stimulate the Midlands Engine. Following the EU Referendum uncertainty over European Structural and Investment Funds has calmed with the Government under-writing the related programmes. This has allowed a number of EU funded projects where the County Council is leading on the delivery, or where the Council is a partner, to go ahead.

The Council continue to make a positive contribution towards improving countywide infrastructure, helping to minimise the barriers to growth. This can be demonstrated by the 'Better Broadband for Nottinghamshire' programme exceeding its target during quarter 3 in terms of the number of premises passed by a fibre based broadband infrastructure.

Progress on phase one of the Hucknall Town Centre Improvement scheme has been successfully completed, with a new road opened to the public in November 2016 which incorporated a new bus link (including new shelters and real time information). NCC has invested £3.144m in the Hucknall Improvement Scheme, which complements £8.49m from the Department for Transport and £1.35m from Ashfield District Council. The Scheme will boost the local economy, cut congestion and enhance bus services in the area.

During quarter 3, the Highways services established a Service Level Agreements (SLAs) with Via East Midlands to ensure an effective and efficient delivery of highways related services to the public.

The council remains committed as an employer to ensure its employees are paid a fair rate of pay which reflects the council's core strategic value of Treating People Fairly. The latest annual increase in the Living Wage Foundation rate has been applied from November 2016.

Pressures and Challenges: A final decision on the D2N2 LEP's Growth Deal and Local Growth Fund is still awaited; this is now anticipated before the Budget on the 8th March. Resources from the GPF remain available and the Fund is being promoted across the County. Investments from the Council's Nottinghamshire Economic Development Fund into Nottinghamshire SMEs continues with the 3rd Round investments made in the last quarter and a 4th Round launched in late January 2017.

STRATEGIC PLAN Priority 4 - Providing care and promoting health

Key Indicators

Outcome Indicator	National	Target	Latest	Previous	Good is
4.2 The number of older adults currently in long term residential and nursing care (M Dec 2016)	not yet available	2,275	2,372	2,394	Low
4.2 The number of younger adults currently supported in long term residential and nursing care (M Dec 2016)	not yet available	650	648	650	Low
4.4 The rate of delayed transfers of care from hospital, and those which are attributable to adult social care and those which are attributable to social care and the NHS jointly (M Dec 2016)	not yet available	2	1.33	1.63	Low
4.4 The proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement / rehabilitation services (Q3)	not yet available	91.2%	81.3%	85.4%	High
4.5 Percentage of identified Health and Wellbeing Board partners that have tobacco declaration action plans agreed and in place (Q3)	N/A	100%	Data not yet available	73%	High

Key Actions and Milestones

Outcome Milestone
4.1 We will support the development of new Extra Care Housing and Supported Living Services for older and disabled adults
Progress The council has committed to creating 160 new Extra Care places by March 2018. So far 82 new places have been created. 50 are in development and a proposal to develop 61 units is being considered.
4.4 We will develop and implement a Sustainability and Transformation Plan (STP) which will set out how we intend to secure delivery of the vision for health and social care services across Nottinghamshire including Nottingham City
Progress On 24 November 2016 we published the full Nottingham and Nottinghamshire STP plan, along with summary versions, on all partner organisation websites. The website www.stpnotts.org.uk has all these documents published online plus the supporting appendices. This is the draft plan and will continue to be developed. It is not final and is a reflection of local organisations' current thinking about what needs to be done to improve health and wellbeing, the quality of care and local services, and address the financial challenge. Discussion events are planned for January and February 2017 where people will be able to hear more about the STP and how it will affect patients, citizens, carers and service users and take part in discussion with representatives from the STP partner organisations.
4.4 We will ensure that all partners have signed the tobacco declaration for Nottinghamshire and have action plans to achieve their organisational and Health & Wellbeing Board aspirations with regards to Tobacco Control
Progress During quarter 3, the Council has made progress, with 22 key partner organisations signed up to the Tobacco Control Declaration underpinned by their commitment to implement and develop actions plans. For example several organisations are reviewing their Smoke free policies with Nottinghamshire County Council. The next steps in implementing the Tobacco Control Declaration will be to extend into schools, universities, colleges and any remaining public organisations and to align its work with Nottinghamshire Wellbeing at Work Scheme.

Summary

The council strives to provide care and promote the health of individuals to enable them to live independently and maintain a satisfactory quality of life. A key indicator for this is the number of younger and older adults supported in long term residential and nursing care, and how this changes over time. As such the council continues to put in place measures which aim to help to reduce this figure.

The Sustainability Transformation Plan partners continue to work together to develop plans to ensure health and care services are delivered around the needs of communities, rather than around individual organisations. In addition the council is supporting the development of new Extra Care Housing and Supported Living services for older and disabled adults, which has seen the creation of 82 new places for people to live independently in the community at four new schemes (St. Andrews, Poppy Fields, Bilsthorpe Bungalows and Darlison Court). 50 other schemes are in development and a proposal to develop 61 units in Worksop and Retford is being considered which will make the overall delivery of 193 new units of Extra Care across Nottinghamshire.

Partnership work is taking place which is focused on targeted interventions to help to improve public health and well-being. For example progress has been made with the signing up of several partners to the Tobacco Control Declaration, with the commitment to develop and implement an action plan. The Health and Wellbeing Board continue to monitor and control the use of tobacco in the workplace to support the vision of a smoke free generation for Nottinghamshire.

Pressures and Challenges: Social care services, such as those provided to children in care, older people with complex conditions and adults with disabilities, are being hit by a combination of extra demand, rising costs and severe, on-going cuts to funding for councils by the Government.

STRATEGIC PLAN Priority 5 - Investing in our future

Key Indicators

Outcome	Indicator	National	Target	Latest	Previous	Good is
5.1	Percentage of pupils achieving the expected standard in reading, writing and maths (KS2) (2016)	54.0%		53.8%	New Measure	High
5.1	Percentage of pupils achieving A*-C in English and Maths at GCSE (KS4) (2016)	63.3%	Higher than national average	65.9%	59.7%	High
5.1	Attainment 8 average score (KS4) (2016)	50.1		50.8	47.8	High
5.1	The average point score per entry (KS5 - including colleges) (2016)	32.41	Narrow the gap with National Average	30.37	New Measure	High
5.2	FSM6 Attainment gap at age 11 for pupils achieving the expected standard in reading, writing and maths (KS2) (2016 - national provisional)	20.8%	Gap narrowed compared to 2014/15	24.2%	New Measure	Low
5.2	FSM6 Gap for pupils achieving A*-C in English and maths at GCSE (KS4) (2016 - national prov)	26.8%		30.2%	29.4%	Low
5.4	First time entrants to the Youth Justice System aged 10-17 per 100k (Q2 cumulative)	N/A	Lower than 2015-16	147	70	Low
5.5	Uptake of early education places for eligible 2 year olds (Autumn Term 2016)	N/A	Higher than stat. n'bour average	75.1%	70.7%	High

* FSM6 - free school meals at any point in the past 6 years

Key Actions and Milestones

Outcome	Milestone
	To develop effective working relationships with key partners to further raise standards of attainment and improve progress of all children and young people in Nottinghamshire
Progress	Final data for 2016 indicates a significant improvement in attainment levels. At KS2, 53.8% of Nottinghamshire pupils achieved the expected standard in reading, writing and maths, compared to 54% nationally. The percentage of pupils achieving A*-C in both English and maths in Nottinghamshire secondary schools at the end of year 11 (KS4) was 65.9%. This represents an increase of 6.2% in comparison with 2015. Nationally, 63.3% of state funded schools achieved this measure, an improvement of 4.1%. Nottinghamshire is now placed 41st out of 151 LA's
5.2	To implement the Closing the Gap Strategy with an enhanced focus on addressing the East Midlands Challenge to improve the attainment and progress for vulnerable learners
Progress	An extensive programme of Closing the Gap (CtG) focused activities and collaborations is underway to develop a cohesive offer to secure readiness for learning as well as improve outcomes for vulnerable groups as identified in the East Midlands Challenge. 2016 data indicates a narrowing of the attainment gap at Early Years between FSM/Non FSM pupils. Final KS2 attainment data indicates the FSM6/Non FSM6 gap stands at 24.2 percentage points. National provisional data shows a gap of 20.8 percentage points. At KS4, there has been a widening of the gap for FSM6 pupils. In 2016 42.8% of FSM6 achieved A*-C including english and maths, compared to 73.0% who were not FSM6. Nottinghamshire's FSM6 gap is 30.2 percentage points which represents a widening of the gap compared to 29.4 percentage points reported in 2015. Provisional figures suggest that the national attainment gap stands at 26.8 percentage points for state funded schools. Although Nottinghamshire's gap widened on this measure, the performance of FSM6 pupils has increased at a faster rate than witnessed nationally in 2016.
5.3	To use place planning analysis and early years' data, to secure funding (basic need and section 106) to ensure there are sufficient school and early year places across the county
Progress	The school capacity (SCAP) data return was completed and returned to Education Funding Agency (EFA) by due date (Autumn term 2016). On-going responses to District and Borough councils in respect of housing developments of over 10 dwellings indicating requirements for; land, contributions or both. On-going discussions with EFA and multi-academy trusts regarding forward funding and sponsorship respectively of Free Schools.
5.4	To improve the standards of assessment and planning for families across early help services
Progress	In quarter 3, 83% of case audits were graded as either 'outstanding' or 'good', an increase on quarter 2 (78%). Only 2 cases were graded as being inadequate and in neither of these was there felt to be an immediate risk to the young person. Assessment and analysis was graded as good or outstanding in 88% of cases during the same quarter.
5.4	To support the development of Family Support Workers in all publicly funded school settings
Progress	Termly workshops have been available to family and pastoral workers from school settings to improve peer support networks and improve the knowledge and skills base of these workers. Participation has been variable but overall the initiative has been received positively.
5.4	To deliver a sustainable model to reduce offending by young people
Progress	A new structure for the Youth Offending Teams has been approved by the Youth Justice Partnership Board and Children and Young People's Committee following a review and consultation which will further this action.
5.5	To improve access to Child Adolescent Mental Health Services (CAMHS)
Progress	CAMHS has refreshed and revised the information provided to children, families and referrers, through an improved website. Additionally, the young people's health website (Health for Teens) has been launched, providing information about emotional health issues to children, young people and families and information about services available. This includes the newly launched online counselling service, kooth.com.
5.5	To reduce the number of children and young people with an Education Health and Care (EHC) Plan at risk of being without a school place
Progress	The Integrated Children Disability Service is continuing to monitor placements at risk and those children and young people who are not on a school roll, where the child or young person has an Education, Health and Care (EHC) Plan. The Children Missing Education Service Plan's section on children and young people with EHC Plans is being updated, and strategic oversight will be provided by the newly established multi-agency SEND Accountability Board.

Summary

There have been a number of updates to education outcomes since last quarter. This includes the new more demanding key stage 2 assessments (in combined reading, writing and maths) where the LA is in line with the national average.

The headline measures show some positive increases at key stage 4, with A*-C grades in English and Maths being 2.6% points above the national average, demonstrating significant progress in working towards the outcome of children and young people attaining higher educational standards.

However, the attainment gap between pupils eligible for free school meals at any point in the past 6 years has widened at key stage 4, and is above the national gap at key stage 2.

Pressures and Challenges: School budgetary pressures may increasingly impact on schools' ability to enhance provision particularly for vulnerable groups. In addition, there is continued ongoing budgetary pressures on LA teams responsible for supporting and challenging schools around the closing the gap priority and early help.

Whilst initial funding has been secured for school expansions, there may be challenges around securing the additional funding needed and the positive engagement of Governing Boards with Basic Need school expansion projects.