

REPORT OF THE LEADER OF THE COUNCIL

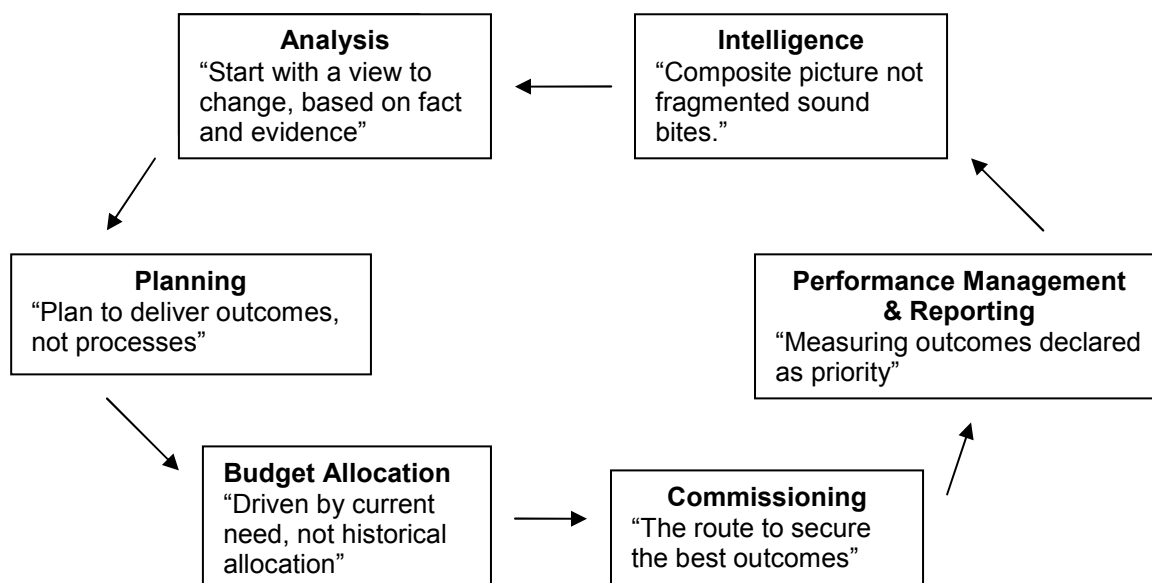
STRATEGIC MANAGEMENT FRAMEWORK

Purpose of the Report

1. This report details proposals to introduce a new approach to strategic planning and performance management across the Council through the implementation of a Strategic Management Framework (SMF).

Information and Advice

2. In June 2013 Policy Committee agreed that the Council should develop a Strategic Management Framework to deliver an integrated and intelligence based approach to service planning, service commissioning and performance management. A draft Strategic Management Framework is attached as an appendix to the report for consideration by Policy Committee.
3. The approach outlined in the Framework is designed to ensure that planning and performance cycles are better integrated and that strategic decisions based on priorities and spend are based on sound business intelligence. It will enable robust, rigorous and evidence based decision making. This form of prioritisation is of particular importance given the current, as well as the forecast financial position for local government.
4. The framework can be expressed as an ongoing cycle of activity;



5. The cycle will be supported by the production, implementation and monitoring of a number of key plans including a Strategic Plan, an annual Delivery Plan and Service Plans.
6. These plans will be supported by a number of resource strategies setting out how key support services will be focusing on supporting the achievement of the Council's outcomes.
7. Through the Framework the Council will also affect improvements to performance management to ensure consistent and timely report to Members and Managers of information relevant to the delivery of the Council's outcomes.
8. The Council will review the information currently available to ensure that performance measures are both useful and cost effective. This information will then be considered together with cost and financial data to improve performance management and inform service planning. A greater use of benchmarking – consideration of how the council compares to others – will also be built into service planning and performance management to ensure that the Council provides value for money.

Other Options Considered

9. None.

Reason/s for Recommendation/s

10. Policy Committee requested the development of a new performance management framework as part of the action plan agreed in September 2012 following a peer challenge. The recommendation progresses this requirement.

Statutory and Policy Implications

11. This report has been compiled after consideration of implications in respect of finance, the public sector equality duty, human resources, crime and disorder, human rights, the safeguarding of children, sustainability and the environment and those using the service and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATION

It is recommended that

1. The Policy Committee agree the Strategic Management Framework.

Councillor Alan Rhodes

Leader of the Council

For any enquiries about this report please contact:

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Constitutional Comments (NAB 09/09/2013)

12. Policy Committee has authority to approve the recommendation set out in this report by virtue of its terms of reference.

Financial Comments (SEM 06/09/2013)

13. There are no specific financial implications arising directly from this report.

Background Papers

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

Nottinghamshire County Council Strategic Plan 2010 - 2014
Nottinghamshire County Council LGA Peer Challenge – September 2012
Nottinghamshire County Council Performance Management Framework

Electoral Division(s) and Member(s) Affected

All