

Policy Committee

Wednesday, 11 November 2020 at 10:30

<https://youtu.be/hbqK1-eMyVE>

AGENDA

- | | | |
|---|--|---------|
| 1 | Minutes of the last meeting held on 30 September 2020 | 1 - 6 |
| 2 | Apologies for Absence | |
| 3 | Declarations of Interests by Members and Officers:- (see note below)
(a) Disclosable Pecuniary Interests
(b) Private Interests (pecuniary and non-pecuniary) | |
| 4 | Update on the Work of the Violence Reduction Unit | 7 - 16 |
| 5 | The D2N2 Local Enterprise Partnership, The Economic Prosperity Committee and the Midlands Engine Partnership - Update | 17 - 28 |
| 6 | Arc Partnership Half Year Update | 29 - 36 |
| 7 | Census 2021 | 37 - 42 |
| 8 | Disposal of the Former Abbey School Site, Mansfield | 43 - 48 |
| 9 | Work Programme | 49 - 52 |

10 EXCLUSION OF THE PUBLIC

The Committee will be invited to resolve:-

“That the public be excluded for the remainder of the meeting on the grounds that the discussions are likely to involve disclosure of exempt information described in Schedule 12A of the Local Government Act 1972 and the public interest in maintaining the exemption outweighs the public interest in disclosing the information.”

Note

If this is agreed, the public will have to leave the meeting during consideration of the following items.

EXEMPT INFORMATION ITEMS

11 Disposal of the Former Abbey School Site, Mansfield - EXEMPT APPENDIX

- Information relating to the financial or business affairs of any particular person (including the authority holding that information);

Notes

- (1) Councillors are advised to contact their Research Officer for details of any Group Meetings which are planned for this meeting.
- (2) Members of the public wishing to inspect "Background Papers" referred to in the reports on the agenda or Schedule 12A of the Local Government Act should contact:-

Customer Services Centre 0300 500 80 80

- (3) Persons making a declaration of interest should have regard to the Code of Conduct and the Council's Procedure Rules. Those declaring must indicate the nature of their interest and the reasons for the declaration.

Councillors or Officers requiring clarification on whether to make a declaration of interest are invited to contact Keith Ford (Tel. 0115 977 2590) or a colleague in Democratic Services prior to the meeting.

- (4) Councillors are reminded that Committee and Sub-Committee papers, with the exception of those which contain Exempt or Confidential Information, may be recycled.
- (5) This agenda and its associated reports are available to view online via an online calendar - <http://www.nottinghamshire.gov.uk/dms/Meetings.aspx>



Meeting POLICY COMMITTEE

Date Wednesday 30 September 2020 (commencing at 10.30 am)

membership

Persons absent are marked with 'A'

COUNCILLORS

Mrs Kay Cutts MBE (Chairman)

Reg Adair (Vice-Chairman)

Chris Barnfather

Richard Butler

John Cottee

Kate Foale

Stephen Garner

Glynn Gilfoyle

Tony Harper

Richard Jackson

John Knight

Bruce Laughton

Rachel Madden

David Martin

Philip Owen

John Peck JP

Mike Pringle

Alan Rhodes **A**

Muriel Weisz

SUBSTITUTE MEMBERS

Kevin Greaves for Alan Rhodes

OFFICERS IN ATTENDANCE

Anthony May Chief Executive's Department

Nigel Stevenson

Marjorie Toward

Angie Dilley

Keith Ford

David Hennigan

James Silverward

Marion Clay Children & Families Department

Adrian Smith Place Department

Andy Evans

Derek Higon

Matthew Neal

OTHER ATTENDEES

Miriam Duffy National Rehabilitation Centre

Stuart Young East Midlands Councils

1 MINUTES

The Minutes of the last meeting held on 16 September 2020, having been previously circulated, were confirmed and signed by the Chairman.

2 APOLOGIES FOR ABSENCE

Councillor Alan Rhodes – other reasons.

3 DECLARATIONS OF INTEREST BY MEMBERS AND OFFICERS.

None.

4 UPDATE ON THE WORK OF EAST MIDLANDS COUNCILS

Stuart Young, Executive Director, East Midlands Councils, attended the meeting to provide the latest update on the work of his organisation and to respond to Members' queries and points.

RESOLVED: 2020/082

- 1) That no further actions were required.
- 2) That a further update be provided to a future meeting.

5 THE NATIONAL REHABILITATION CENTRE

Miriam Duffy, Programme Director, National Rehabilitation Centre, attended the meeting to provide the latest update on progress with the development of the new National Centre and to respond to Members' queries and comments.

RESOLVED: 2020/083

- 1) That no further information was required at this stage.
- 2) That the ongoing progress with the development of the Centre be welcomed and the revised timetable supported.
- 3) That a further update be provided to a future meeting.

6 THE NOTTINGHAMSHIRE SPECIAL EDUCATIONAL NEEDS AND DISABILITIES POLICY 2020-23

RESOLVED: 2020/084

That the proposed Nottinghamshire Special Educational Needs and Disabilities (SEND) Policy for 2020-23 be approved.

7 APPROVAL OF DISABLED FACILITIES GRANT TOP UP LOAN FOR ESSENTIAL ADAPTATION TO PRIVATE ACCOMMODATION

RESOLVED: 2020/085

That approval be given to a loan of £30,000 to these parents for these adaptations and for the Council's interest to be protected by way of legal charge on the property.

8 MODERN SLAVERY AND HUMAN TRAFFICKING STATEMENT

RESOLVED: 2020/086

- 1) That the updated statement, which demonstrated the Council's commitment to ensuring that there are no victims of slavery or human trafficking employed directly by the Council in its commissioned services or supply chain be agreed.
- 2) That the updated statement be published on the Council's public website.

9 PLANNING FOR THE FUTURE – WHITE PAPER AUGUST 2020

N.B. During this agenda item the meeting briefly adjourned due to technical difficulties with the live broadcast.

RESOLVED: 2020/087

That the draft response to the White Paper on Planning Reform be approved.

10 ARC AND VIA: A COLLABORATION TO DELIVER ECONOMIC GROWTH

RESOLVED: 2020/088

That the actions taken to date in formalising a Memorandum of Understanding between Arc Property Services Partnership Limited (Arc Partnership and Via East Midlands on collaboration and joint working that supports Nottinghamshire County Council's wider strategies and plans on economic growth be noted, with no further information required at this stage.

11 OPERATIONAL DECISIONS UPDATE

RESOLVED: 2020/089

That the update on Operational Decisions taken January to August 2020 be noted.

12 NOTIFICATION OF DECISIONS TAKEN UNDER URGENCY PROCEDURES GIGABIT BROADBAND VOUCHER AND GREEN HOMES GRANT SCHEMES

During the discussion, Members requested that further clarification be sought from the D2N2 Local Enterprise Partnership (LEP) as to why their officers felt that an

application for funding from the Getting Building Fund for the gigabit voucher scheme would not be supported by the LEP Board.

RESOLVED: 2020/090

That the report outlining the decisions taken be noted and officers contact the LEP for further information to clarify why the Getting Building Fund was felt not to be an appropriate source of funding for the gigabit voucher scheme.

13 GETTING BUILDING FUND

RESOLVED: 2020/091

That the 5G Enabled Digital Centre project be part of Nottinghamshire's £3.5 million Getting Building Fund allocation that supports the Nottinghamshire County Council Economic Recovery Action Plan 2020-22, providing much-needed jobs, growth and further investment at this critical time and therefore the Council enter into the Getting Building Fund.

14 LINDHURST DEVELOPMENT UPDATE – SITE DISPOSALS

RESOLVED: 2020/092

- 1) That the the update on the Lindhurst Development Scheme be noted and the disposal of Plot 4 of Phase Two in accordance with the terms of the Developer Collaboration Agreement and terms set out in the Exempt Appendix be approved.
- 2) That authority be delegated to the Corporate Director, Place, in consultation with the Group Manager, Legal and Democratic Services, the Service Director Finance, Infrastructure and Improvement, and, the Chairman (or Vice Chairman) of the Policy Committee to finalise details of the legal documentation to give effect to these proposals.
- 3) To note the bid for funding to D2N2 Local Enterprise Partnership's Getting Building Fund and subsequent grant offer from them and approve the acceptance of the offer of £3,000,000.
- 4) That a variation to the capital programme of £3,000,000 be approved.
- 5) That the Corporate Director, Place, in consultation with the Group Manager, Legal and Democratic Services, the Service Director Finance, Infrastructure & Improvement, and, the Chairman (or Vice Chairman) of the Policy Committee, be authorised to approve terms of the LEP Grant Funding Agreement as set out in the Exempt Appendix to this report.
- 6) That the commissioning of Arc Partnership Ltd. to deliver the project which is funded by the LEP grant and contributions from the Lindhurst Group be approved.

15 PROPOSED SALE OF LAND OFF ROLLESTON DRIVE, ARNOLD, NOTTINGHAM

RESOLVED: 2020/093

That the sale of the land site at Rolleston Drive (as indicated edged black on the plan appended to the committee report) be approved on the terms set out in the exempt appendix.

16 WORK PROGRAMME

RESOLVED: 2020/094

That no amendments were required to the Work Programme.

17 EXCLUSION OF THE PUBLIC

RESOLVED: 2020/095

That the public be excluded for the remainder of the meeting on the grounds that the discussions were likely to involve disclosure of exempt information described in Schedule 12A of the Local Government Act 1972 and the public interest in maintaining the exemption outweighed the public interest in disclosing the information.

18 LINDHURST DEVELOPMENT UPDATE – EXEMPT APPENDIX

RESOLVED: 2020/096

That the information contained in the exempt appendix be noted.

19 PROPOSED SALE OF LAND OFF ROLLESTON DRIVE, ARNOLD, NOTTINGHAM – EXEMPT APPENDIX

RESOLVED: 2020/097

That the information contained in the exempt appendix be noted.

The meeting closed at 1.36 pm.

CHAIRMAN

**REPORT OF THE LEADER OF THE COUNCIL
UPDATE ON THE WORK OF THE VIOLENCE REDUCTION UNIT**

Purpose of the Report

1. To inform members of the work of the Violence Reduction Unit (VRU).

Information

2. In 2019, Nottinghamshire (inclusive of the City) was identified as one of 12 policing areas facing significantly high rates of violent crime. The police force was awarded circa £1million of surge funding which was to be spent on policing activity. In the summer of 2019, the Office of the Police and Crime Commissioner (OPCC) was awarded an £880,000 Home Office allocation to establish a VRU.
3. The VRU is a partnership of specialists from Nottinghamshire County Council, Nottingham City Council, Health, Education, Policing and Criminal Justice. It works with communities and voluntary and community groups to reduce serious violence and tackle its underlying causes.
4. The work of the VRU was referenced within an update report on Youth Violence and Child Criminal Exploitation to Policy Committee on 12 February 2020 and Members requested regular progress reports to the Committee.
5. These updates have been scheduled on a six monthly basis and this is the first such report – see **Appendix A**. Natalie Baker Swift, Programme Manager, Violence Reduction and Early Intervention from the VRU, will join the virtual meeting to introduce the report and answer any queries from Members.

Other Options Considered

6. None.

Reason/s for Recommendation/s

7. Members have requested regular updates on the work of the VRU.

Statutory and Policy Implications

8. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human

rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

9. There are no direct financial implications arising from this report.

RECOMMENDATION/S

That Policy Committee:-

- 1) Considers the information and decides if there are any further actions required.
- 2) Agrees to receive a further update to a future meeting.

Councillor Mrs Kay Cutts MBE
Leader of the Council

For any enquiries about this report please contact:
Keith Ford, Team Manager, Democratic Services

Constitutional Comments (KK 28/10/2020)

Policy Committee is the appropriate body to consider the content of the report. If Committee resolves that any actions are required it must be satisfied that such actions are within the Committee's terms of reference.

Financial Comments (RWK 24/08/2020)

There are no specific financial implications arising directly from this report.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- None

Electoral Division(s) and Member(s) Affected

- All



Meeting:	Nottinghamshire County Council Policy Committee
Date:	11 th November 2020
Report Title:	Update on the work of the Violence Reduction Unit
Report Author/s:	David Wakelin, VRU Director Natalie Baker Swift, Programme Manager, Violence Reduction and Early Intervention

Background

1. In April 2018, the Government published its Serious Violence Strategy setting out a programme of work to respond to increases in knife crime, gun crime and homicide across England and Wales. The strategy placed an emphasis on early intervention and prevention, aiming to tackle the root causes of violence and prevent young people from getting involved in violent crime in the first place.
2. In March 2019, the Chancellor announced a £100m Serious Violence Fund for use in the 2019/20 financial year. £35m from the Fund was assigned to establish, or build on existing, Violence Reduction Units (VRUs) across 18 areas of the UK, including Nottingham City and Nottinghamshire.
3. In June 2019 the Nottinghamshire Office of the Police and Crime Commissioner received £880,000 funding allocation to establish a VRU with a further £880,000 being allocated for this financial year.
4. The VRU brings together specialists from public health, clinical commissioning, police, local authorities and community organisations with a shared goal to reduce serious violent crime and the underlying causes countywide. The focus of the VRU is on a whole system, public health approach to violence reduction, providing strategic leadership, coordination and interventions.
5. The VRU is governed by a two tier approach with the core members convening a governing Board; the VRU Strategic Board. The role of the VRU Strategic Board is to provide strategic direction, oversee delivery of the mandatory products, including the Strategic Needs Assessment and the resulting VRU Strategy and Response Plan. The VRU Strategic Board provides check and challenge to the VRU and receives regular updates on performance and

on evaluations of the individual projects and initiatives to ensure the robust delivery of outcomes.

6. The VRU Strategic Board is chaired by the Police and Crime Commissioner, who heads up the governance, and membership includes the Chief Constable and a Major Trauma Surgeon from the Nottingham University Hospitals. Nottinghamshire County Council is represented by the Nottinghamshire County Council Corporate Director, Children and Families and the Director of Public Health.
7. Recognising that partnership working shouldn't just take place at a strategic level but should extend to joint working, communication and practice sharing between senior managers, practitioner experts and the community, a Violence Reduction Stakeholder Reference Group has been convened that reports into the Strategic Board.
8. It is acknowledged that the core requirements of the VRU will add significant value to, and be dependent on, existing multi-agency arrangements, including the Safer Nottinghamshire Board.

Scope

9. Having worked with local stakeholders during 2019/20 to identify the scope of the Nottingham City and Nottinghamshire VRU a commitment has been made to focus on:
 - Weapon enabled violent offences that take place in public spaces and domestic addresses.
 - Assaults, from actual bodily harm up to homicide.
 - Weapon enabled robbery.
 - County lines, as it relates to violence and / or gang conflict.
 - Serious night time economy violence such as grievous bodily harm (GBH) offences rather than 'general disorder'.
 - Serious sexual violence, specifically rape offences, and
 - Knife possession offences.

Key Deliverables During 2019/20 – 2020/21

10. During 2019/20 and the first half of 2020/21 the key deliverables for the VRU were:
 - The establishment of a dedicated **Violence Reduction Unit** that leads and coordinates the design and implementation of system wide violence reduction interventions.
 - The delivery of a comprehensive countywide **Strategic Needs Assessment (SNA)** that identifies the drivers of serious violence in the local area and identifies those cohorts of people most affected.

- The development of a **Serious Violence Reduction Response Strategy** that communicates the direction of the VRU to key stakeholders, defining the problem, setting out the approach to tackle it and identifying how success will be governed and measured. The strategy sets out **how** and **why** the action being taken by the VRU will enhance and complement existing local arrangements to achieve the collective goal of reducing serious violence.
- This is accompanied by a **Response Plan** which provides a mechanism to track and manage **what** specific interventions will be undertaken, **when, where** and by **who**.
- A **Community and Stakeholder Engagement Plan** to provide a comprehensive approach to ensuring that the voice of the community are at the heart of influencing VRU activity.
- A plan for **evaluation and review** which enables the Violence Reduction Strategic Board to get an overview of outcomes and impact.

Strategic Needs Assessment, Response Strategy and Strategic Priorities

11. The Strategic Needs Assessment comprised key findings across the evidence and data included in the comprehensive assessment of serious violence in Nottinghamshire County and Nottingham City. These key findings directly informed the identification of a number of strategic priorities. These strategic priorities were developed to ensure coherent and effective governance and delivery of the Response Strategy.

12. The key findings of the Strategic Needs Assessment include the following:

- There are important contextual factors for serious violence, in particular the deprivation and inequality experienced by some communities; contextual safeguarding is an essential part of understanding and reducing harm for young people.
- Males are over-represented as perpetrators and victims of serious violence.
- There are particular patterns of violence in relation to the night time economy.
- There is substantial variation in the risk factors and observed violence across Nottingham City and Nottinghamshire County, and place-based approaches are indispensable in addressing these.
- The evidence base emphasises the importance of early years and childhood, the value of early intervention with young people, and addressing the underlying issues that contributed to offending behaviour.

13. Reflecting these key findings the Serious Violence Response Strategy 2020/21 includes activity focussed on the following strategic priorities:



- Data, intelligence and evidence base:** Recognising that using robust data and evidence base is a key tenet of the public health approach, we have prioritised evaluation of interventions to understand what works to reduce violence locally and will increase our understanding through literature review and commissioned research.

In order to ensure a robust data architecture across the VRU area, we will continue to work with partners to improve data sharing and quality, for example the triangulation of injury surveillance data, and establish a violence reduction focused analytical steering group.

- Trauma-informed approaches, personal resilience and contextual safeguarding:** We are committed to understanding the evidence around trauma informed approaches with a view to informing policy review and training as part of a system wide change across the VRU Nottinghamshire.

We will continue to work with safeguarding partners to conduct a contextual safeguarding pilot, to inform an effective system wide response that recognises the importance of contextual factors in serious violence rather than solely individual ones.

- Community capacity building and empowerment:** We will continue to collaborate with communities to tackle serious violence, ensuring meaningful co-production and consensus. Activity in this work stream is directed towards building sustainability and empowering communities to problem solve, this includes community and youth capacity building.

Key activities include the appointment of Community Ambassadors, the commissioning of a Community Assets Assessment and the development and implementation of an Incubation Hub to increase capability and empower the third sector.

- **Youth work, mentoring, education, training and employment (ETE):** Recognising the emerging evidence as to the effectiveness of mentoring for young people, we are working with the National Youth Agency to establish an accessible youth work pathway and youth work accreditation across the County both in the statutory and third sectors. This will also include continuous professional development for those who are already accredited youth workers in areas such as the impact of social media on young people.
- **Enforcement, rehabilitation and resettlement:** We will continue to work in collaboration with Nottinghamshire Police, who receive Surge Funding to augment targeted prevention and enforcement activity. We will work in partnership with the prison and National Probation Service to commission a prisoner resettlement programme to support young men and women leaving prison to resettle back into the community and reduce the likelihood of reoffending.

Other funding streams

14. The VRU activities closely interrelate to the activities that were delivered through two other grant funds that were awarded to Nottinghamshire. These being the £1.5 million allocated to Nottinghamshire Police for “surge activity” during 2019/20 and 2020/21, and the £690K Early Intervention Youth Fund, awarded to the Police and Crime Commissioner, which was allocated for tackling the root causes of serious violence amongst children and young people.
15. £170k of this Early Intervention Youth Fund was allocated to Nottinghamshire County Council to support detached and assertive outreach for young people at risk, transition into employment work and personalised budget planning.

Other key activity

16. **Interventions** commissioned by the VRU to tackle serious violence include:
 - Universally focused primary preventions which seek to prevent problems occurring in the future, including ensuring accessibility to parenting interventions and school based interventions, such as Mentors in Violence Prevention.
 - Secondary prevention activity to provide interventions for those already displaying risk factors, including the custody intervention project ‘U Turn’, which is being delivered in Mansfield and the City, and targeted youth outreach.
 - Tertiary prevention activity which seeks to prevent reoccurrence of offending including prison intervention work and a custody resettlement programme.
 - Trauma Informed one to one interventions to support young people impacted by weapon enabled domestic violence; working with those aged 5-18yrs who are growing up in a home with domestic violence to manage current trauma and reduce impact of adverse childhood experiences which may lead them to become a victim or perpetrator of serious violence later in life.

- Contribution to a coordinated systemic approach led by the Children’s Society, in collaboration with voluntary and statutory partners, to embed new and effective ways of working, applying systems change process and leadership to build better outcomes for young people facing poverty and disadvantage. Also includes one-to-one interventions with high-risk young people with multiple complex needs across the City and County.
- Funding for the continuation of the Redthread Youth Violence Intervention Programme at the Queen’s Medical Centre and expansion to the King’s Mill Hospital in the County as a result of a scoping exercise conducted in 2019/20 which identified a need due to high levels of assaults.
- Joint work with the Safer Nottinghamshire Board that invested in medical kits that will make equipment and training available in communities across the County to enable people to undertake initial first aid in bleed situations whilst waiting for the Emergency Services to arrive.
- Coproduced campaign aimed at elevating the voice of young people growing up in Nottinghamshire. Objectives are to ‘deglamorise’ youth violence and sign post children, young people, parents and carers to guidance, advice and interventions.

17. **Research and evaluation** undertaken or commissioned by the VRU to increase evidence base around serious violence includes:

- Investing in opportunities to engage with those at risk to better understand their needs and drivers in order to shape targeted support and communications, including engagement with girls and young women to understand their experiences of serious violence and exploitation.
- Research in partnership with academic institutions including an academic assessment of international perpetrator focussed domestic violence interventions.
- Commissioning of research by the St Gile’s Trust to assess the impact of social media on serious violence.

Key achievements

14. Some of the key achievements for the VRU to date include:

- Assessed as having best practice around community engagement in the national evaluation commissioned by the Home Office and conducted by IpSOS MoRI.
- The VRU have been asked to lead a national Domestic Violence network by the Home Office to share evidence, best practice and learning.

- Over 578 young people (10-25yrs) were directly supported through primary, secondary and tertiary interventions from Oct 2019 – March 2020.
- Education based interventions evidenced improved behaviour, less incidents of violence reported, more positive attitudes, willingness to engage, improved resilience and improved literacy levels.
- Prison intervention programme has evidenced improved resilience, reduced propensity for violence, increased compassion, increased feelings of confidence and wellbeing.
- The Inspire and Achieve Foundation have worked with 24 offenders aged 16-26 through intensive mentoring, technical help with registering for benefits, attending appointments with Probation/GP's, or finding positive activities. Of the cohort of 24, 100% of these have not re-offended within the 9 months' timeframe of this project.
- The HashtagNG campaign, launched in August 2020 across a number of social media platforms. The campaign was entirely co-produced with young people to address themes including county lines, bullying, sexual exploitation and knife crime. As of 6th October it had reached 81,890 young people on Facebook and Instagram, website traffic is now averaging at 353 visits per day.

Performance

16. In July 2020 it was reported that knife crime in Nottinghamshire has fallen sharply – bucking national trends which has seen the number of similar offences in England and Wales rise to a new record high, according to the Office for National Statistics.
17. The Nottinghamshire Police area saw a 13 percent reduction in the number of knife offences in the year end to March 2020. This contrasts with the national and regional picture, where knife crime increased by six percent in England and Wales and by 11 percent in the East Midlands.
18. The reduction evidences the impact of the sustained and tactical proactive engagement with local communities in order to prevent knife crime, coupled with investment into the Nottinghamshire Police's Knife Crime Team and Robbery Team, who focus on tackling weapon-enabled violence. Also, the work in secondary schools across Nottinghamshire to drive home the prevention message over the last three academic years – prior to schools closing due to Coronavirus – which includes bespoke education on knife crime.
19. The 13 percent reduction in the number of offences before the Coronavirus social distancing measures came into place is evidence of the impact being seen from the investment in the VRU and the Surge funding. This has been done with partners in the city and county Youth Justice Services, among others, that have adopted a tailored approach to each individual to ensure they get access to the right kind of support.
20. This provides a level of confidence that the approach being taken is the right one to continue with going forward.

Impact of the Pandemic

21. The ongoing impact of the COVID-19 pandemic and resulting government imposed restrictions may continue to influence delivery of VRU commissioned interventions throughout the funding period, therefore impeding the delivery of intended benefits to young people. However the VRU will continue to monitor delivery of interventions and will adapt delivery methods where possible to ensure the safety of staff and participants.

Further information:

For further information on the VRU and its activity, please visit: <https://www.nottsvru.co.uk/>

REPORT OF THE LEADER OF THE COUNCIL

THE D2N2 LOCAL ENTERPRISE PARTNERSHIP, THE ECONOMIC PROSPERITY COMMITTEE AND THE MIDLANDS ENGINE PARTNERSHIP

Purpose of the Report

1. The purpose of this report is twofold:
 - a) To provide an update on the work of the Derby, Derbyshire, Nottingham and Nottinghamshire Local Enterprise Partnership (D2N2 LEP), the City of Nottingham and Nottinghamshire Economic Prosperity Committee (N2 EPC) and the Midlands Engine Partnership.
 - b) To seek approval for up to £1,750 revenue contribution to support the costs associated with the administration of the N2 EPC during the financial year 2020/21.

Information

2. As outlined in the Council Plan 2017-2021, the culture of collaboration and collegiate working developed locally is of importance to Nottinghamshire County Council. Especially as an active, influential and productive partner across the various partnership landscape to empower local communities and deliver best value public services.
3. This report should be viewed as taking reasonable steps to improve efficacy and visibility of the work of three partnerships with which the County Council currently collaborates. Namely the D2N2 Local Enterprise Partnership (D2N2 LEP), the City of Nottingham and Nottinghamshire Economic Prosperity Committee (N2 EPC) and the Midlands Engine Partnership.
4. This committee last received a report in June 2020 on the LEP and Midlands Engine. During the intervening 147 days since members were last updated, the N2 EPC has met. Given the unprecedented challenges the COVID-19 pandemic has brought for people and society, it is appropriate to provide a curated list of the work undertaken as these partnerships in terms of both recovery activities and encouraging economic growth in the area.

The D2N2 Local Enterprise Partnership (D2N2 LEP)

5. The D2N2 LEP is tasked with encouraging economic growth in the area. On 16 June it was announced that D2N2 Chair Elizabeth Fagan CBE was joining, with immediate effect, NHS Test and Trace as its first Marketing Strategy Director in an interim capacity. Deputy Chair of the D2N2 LEP, David Williams (the Chairman of Geldards LLP) took over as interim Chair until early October, when Elizabeth Fagan returned back to her role as Chair.
6. The LEP Board has met twice since this Committee's last update. Their role is to identify high priority strategies and actions and fulfil a strategic leadership role. The Leader of the Council

is a LEP Board member, Councillor Reg Adair serves on the European Social Investment Funds (ESIF) Committee and Councillor Richard Jackson is the Board member on the Investment Board. A merger of the Business Growth and Innovations Board has seen the number of advisory boards reduce from four to three. The Place Board remains served by Adrian Smith, the Corporate Director of Place. The newly-merged Business Growth & Innovation Board and the People & Skills Board are both served by Nicola M^cCoy-Brown, Group Manager Growth and Economic Development.

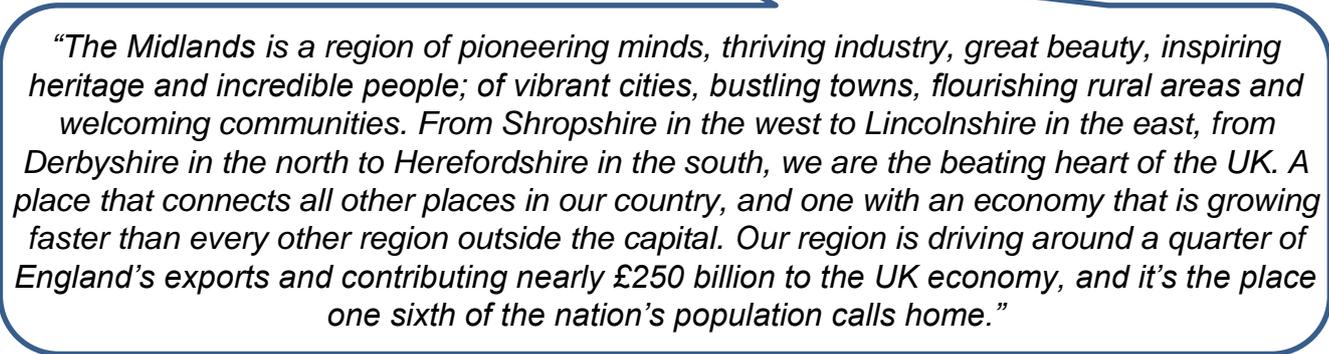
7. The Board receives updates on the D2N2 LEP's response to supporting economy (including overviews of partner responses), analysis of key findings and updates from the D2N2 Economic Recovery Board. As reported to this Committee's September meeting, in June 2020 Government awarded D2N2 LEP £44.4m to fund 'shovel-ready' projects to help the local economy and create jobs. Two of the ten projects allocated funding are Nottinghamshire County Council's. Namely the 5G Enabled Digital Centre and Lindhurst, Mansfield projects.
8. Summaries of five other developments of significance are included at **Appendix A**, these are: East Midlands Freeport, Economic Recovery and Growth Strategy, Skills, D2N2 Growth Hub, and the European Structural and Investment Fund.

The City of Nottingham and Nottinghamshire Economic Prosperity Committee (N2 EPC)

9. The N2 EPC is a joint committee of Nottingham City Council, Nottinghamshire County Council and all district councils in Nottinghamshire. It is a decision-making body on strategic economic development issues. It aims to drive future investment in growth and jobs by prioritising, commissioning and monitoring money available to Nottingham and Nottinghamshire via the D2N2 LEP and makes recommendations to D2N2 LEP on its investment priorities. It also oversees individual local authority plans to ensure they are aligned and contributing to economic growth.
10. The N2 EPC is made up of one councillor from each local authority. Councillor Mrs Kay Cutts MBE, The Leader of Nottinghamshire County Council, is a member of the N2 EPC, with Anthony May, the Chief Executive, attending in an advisory capacity.
11. Administration of the N2 EPC is shared between Nottingham City Council and Nottinghamshire County Council. Administration of the meeting currently sits with the City Council.
12. Subject to approval, it is proposed that Nottinghamshire County Council confirms a financial contribution funded from the 2020/21 Growth and Economic Development Initiatives Budget, to Nottingham City Council of up to £1,750 for the financial year 2020/21 towards the secretariat costs. Every Nottinghamshire council makes similar contributions.
13. Meetings are ordinarily held in various locations across Nottingham and Nottinghamshire and are open to the public. Given current COVID-19 restrictions, the committee on 29 September 2020 met virtually. The four substantive agenda items were: Nottingham and Nottinghamshire Economic Recovery Plans, N2 Environmental Projects, Brexit and the East Midlands Development Corporation.
14. The publicly available information is accessible via the following link:
<https://committee.nottinghamcity.gov.uk/ieListDocuments.aspx?MId=8812&x=1>

The Midlands Engine Partnership

15. Nottinghamshire County Council is a longstanding and acknowledged valued partner within the Midlands Engine Partnership. The Midlands Engine is England's leading pan-regional partnership. Cited by Government as being in the vanguard of such partnerships, representing a model on which to develop others elsewhere in England.
16. During early 2020, following iterative dialogue with Government, the mandate for Midlands Engine pan-regional partnership was developed and recently confirmed as to:
- Operate at scale across the Midlands geography to level up the Midlands Engine economy with the UK, adding strategic value where no other organisation can. It will work across the region on cross-cutting themes and projects which will improve economic growth and opportunity.
 - Identify, prioritise and capitalise on major economic opportunities, enabling stakeholders, infrastructure and business assets to work more effectively for the benefit of the local and the UK economy.
 - Grow the global footprint of the Midlands, by representing the region at international events, attracting foreign investment and increasing trade to enable ideas, people and enterprise to prosper and compete globally.
17. Additionality is the central principle of the partnership and underpins every aspect of its work and approach. Working always to add value to the work of Midlands Engine partners, the partnership draws on evidence and intelligence to pin point what the Midlands needs most. This evidence-led approach is fundamental to the ability to lever collective endeavour for greater impact in every part of the Midlands Engine.
18. With responsibility to grow the 'voice' of the Midlands Engine, both domestically and internationally, the Midlands Engine continues to build strong narratives which celebrate and advocate for the region.



“The Midlands is a region of pioneering minds, thriving industry, great beauty, inspiring heritage and incredible people; of vibrant cities, bustling towns, flourishing rural areas and welcoming communities. From Shropshire in the west to Lincolnshire in the east, from Derbyshire in the north to Herefordshire in the south, we are the beating heart of the UK. A place that connects all other places in our country, and one with an economy that is growing faster than every other region outside the capital. Our region is driving around a quarter of England’s exports and contributing nearly £250 billion to the UK economy, and it’s the place one sixth of the nation’s population calls home.”

19. Nottinghamshire County Council's Chief Executive, Anthony May, Chairs the Midlands Engine Operating Board and is leading the work on the Development Corporation on behalf of the Engine.
20. A copy of the Midlands Engine Achievements and impact in 2020/21 can be found at **Appendix B.**

Other Options Considered

21. Providing the secretariat function for the N2 EPC incurs costs. In previous years when Nottinghamshire County Council has undertaken its administration, we too have requested contributions from all local authorities. It is for this reason, the 'do nothing' option has been discounted.

Reason for Recommendations

22. To provide an update on the work of the D2N2 LEP, the N2 EPC and the Midlands Engine as requested by members in November 2015.

Statutory and Policy Implications

23. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

24. The costs of the Council's contribution towards the secretariat costs of the EPC are set out at paragraph 12.

RECOMMENDATIONS

25. It is recommended that Policy Committee:

- a) Approves the revenue contribution of up to £1,750 to support the secretariat costs associated with the administration of the City of Nottingham and Nottinghamshire Economic Prosperity Committee for the financial year 2020-2021.
- b) Considers whether there are any actions required in relation to the detail contained within the report.

COUNCILLOR MRS KAY CUTTS MBE Leader of the Council

For any enquiries about this report please contact: Nicola M^cCoy-Brown, Growth and Economic Development ext. 72580

Constitutional Comments (EP 08/10/20)

26. The recommendations fall within the remit of the Policy Committee by virtue of its terms of reference.

Financial Comments (SES 15/10/2020)

27. The financial implications are set out in paragraph 12 of the report. The report proposes a contribution of up to £1,750 to Nottingham City Council in 2020/21. The contribution will be

funded from the Growth and Economic Development Initiatives budget, for which an allocation of £515,036 is included in the 2020/21 revenue budget.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- *Getting Building Fund* - Report to Policy Committee, Published 30 September 2020
- *Update on the Work of the D2N2 Local Enterprise Partnership and the Midlands Engine Partnership* – Report to Policy Committee, Published 17 June 2020
- *Freeports consultation*, Department for International Trade and HM Treasury, Published 10 February 2020. Further details available online at:
<https://www.gov.uk/government/consultations/freeports-consultation>

Electoral Division(s) and Member(s) Affected

- All

Appendix A: A summary of other significant developments of the work of the D2N2 Local Enterprise Partnership (D2N2 LEP)

EAST MIDLANDS FREEPORT

1. In conjunction with the Leicester and Leicestershire Enterprise Partnership Ltd (LLEP), D2N2 LEP reaffirmed their full support of the UK government's 'Freeport' policy in response to the Freeports Consultation paper published earlier in the year. They are now lobbying Government to make East Midlands Airport one of 10 Freeport Zones in the UK. Freeport benefits include: no tariffs, import VAT or excise paid on goods from overseas unless they leave the Freeport to enter the UK's domestic market. A Freeport at East Midlands Airport could offer a unique opportunity to encourage inward investment and create high value jobs through a combination of financial incentives, customers benefit and a simplified planning process. Up to 40,000 new jobs could be created as infrastructure projects get underway and businesses are attracted to the area.
2. In line with the 12-week consultation process, a formal response from Government on the consultation was published in October. Having considered the 364 responses and expanded the initial Freeports offer, the government now wants Freeport coalitions – of international and local businesses, academic institutions, ports and local authorities – to start forming and to begin to iterate how regions can best meet Freeports' objectives. The finalised policy and bidding process, including a clear Bidding Prospectus, setting out what Freeports will offer and how interested parties might apply, will be launched in due course. The 'Freeports Response to the Consultation' can be accessed online (including the opportunity to request an accessible format) via:

<https://www.gov.uk/government/consultations/freeports-consultation>

ECONOMIC RECOVERY AND GROWTH STRATEGY

3. An Economic Recovery and Growth Strategy is currently under development. The Strategy builds on the Draft Local Industrial Strategy agreed by the Board in March 2020 and incorporates the need to rebuild and recover from the impact of COVID-19 on the local economy. The Strategy maintains the core vision from the Local Industrial Strategy (LIS) of a green, inclusive and more productive economy and maintains the three core propositions of:
 - **Productivity:** Lead a bold new way of bringing together the education and skills, innovation and business support systems to support our people and businesses to thrive
 - **Clean growth:** lead the most ambitious carbon turn-around in the country
 - **Connectivity:** Deliver connectivity-led growth to all parts of our economy
4. The intention is for the Strategy to form the basis of an ongoing dialogue with Government and provide a high-level strategic narrative to lever in additional investment through future funding sources to deliver the ambitions.

5. Through the LEP network, lobbying for investment to support regional recovery plans from the Comprehensive Spending Review is underway, principally from the UK Shared Prosperity Fund or its equivalent.
6. The LEP team have started the development of a D2N2 wide Inward Investment Strategy.

SKILLS UPDATE

7. **Digital Skills:** D2N2 has been identified as one of three LEP areas (alongside Leeds City Region and Heart of the South West) to pilot higher digital and technical skills for adults through a model of 12-week 'bootcamps'. The three LEPs will share a pot of £4m to deliver the pilot by the end of March 2021. D2N2 has convened providers and local employers to develop a viable delivery partnership. The initiative will seek to test different funding processes and routes to inform wider preparation for the National Skills Fund from 2021 onwards.
8. A Digital Strategy is being developed, with an initial focus on skills.
9. **Skills Advisory Panel:** The Memorandum of Understanding (MOU) for 20/21 with Department for Education (DfE) includes the requirement for the D2N2 Skills Advisory Panel (function delivered by the People and Skills Board) to produce a detailed Local Skills Report by the end of the financial year. DfE have now issued detailed guidance on the contents of the report which will focus heavily on the analysis undertaken in the area during the year and the changes or responses being made as a result. The report will evidence progress against the Economic Growth and Recovery Strategy and future plans.
10. **Plan for Jobs:** The Chancellor announced a package of measures in July to support those most at risk of long-term unemployment, with a focus on young people. The package includes apprenticeship incentives, targeted skills pathways and most recently the Kickstart scheme – providing paid work placements. D2N2 LEP is actively working with business support organisations and their in-house comms team to promote these opportunities and ensure small to medium sized enterprises (SMEs) can benefit.

GROWTH HUB

11. The D2N2 Growth Hub continues to operate a vital service in supporting businesses through the COVID-19 crisis with average monthly enquiry numbers four times higher than pre-COVID levels. As well as the Information, Diagnostic and Brokerage (IDB) service, the events programme has been delivered virtually since April with great success whilst the D2N2 Business Investment Fund continues to receive interest from SMEs who can access up to 35% grants for projects that will improve business productivity. Since August 2019, £1.4m worth of grant applications have been submitted and contracted. This indicates positive intent from local SMEs despite current challenges.

12. In recognition of the importance of Growth Hubs, BEIS (the Department for Business, Energy & Industrial Strategy) awarded “uplift” core funding of £269,000 for 2020/21 to further bolster support to SMEs to assist post-COVID recovery. The uplift is being utilised to fund further business support interventions such as the COVID-19 Business Resilience/Restart programme (delivered with partners in the East Midlands Cluster) which now encompasses transitional support for businesses preparing for the transition period after Brexit comes to an end this year. More details available online via: <https://www.eventbrite.co.uk/o/restart-programme-by-the-export-department-30885164297>
13. Over the summer, the Government announced two additional funding strands to support businesses via LEPs and Growth Hubs - COVID Recovery Grants (via MHCLG) and Peer Networks (via BEIS).
- a) For the Peer Networks, D2N2 Growth Hub has received a commitment of up to £345,000 to support around 20-25 small cohorts of SMEs in D2N2 to undertake an action-learning programme within a facilitated peer network to boost their business performance post-COVID.
 - b) An allocation of £983,986 has been secured via the European Structural and Investment Fund (ESIF) national reserve to deliver the COVID Recovery Grant programme of which £327,995 is ringfenced to support Visitor Economy sector. Demand for the 100% grants (up to £3,000) has been substantial with demand expected to outstrip the grant allocation. Following input from the recent Business Growth & Innovation Advisory Board, partners are refining the eligibility criteria in order to minimise disappointment. The programme opened week commencing 28 September 2020.
<https://www.d2n2growthhub.co.uk/covid-19/#D2N2%C2%A0Covid-19%20Recovery%20Grant>
14. The Growth Hub survey provides a link to details of the latest intelligence gained: <https://app.powerbi.com/view?r=eyJrIjoiMTM5Y2I1ZWYtNzY1Mi00NDA4LWFiO WQY2M5ZjI1NzRmMTg3IiwidCI6ImFmMzZlZDZkLWlxZmMtNGEyMC1iNzgzLW EwMjk5YTE0OGZlZCJ9>

EUROPEAN STRUCTURAL AND INVESTMENT FUND (ESIF) SUMMARY UPDATE

15. ESIF includes money from the European Social Fund (ESF), European Regional Development Fund (ERDF) and European Agricultural Fund for Rural Development (EAFRD). ESIF provision continues to be affected by COVID-19 with providers continually developing approaches to delivery to ensure compliance with ongoing restrictions. Providers continue to utilise online, remote provision but this has impacted performance against profiled targets and outputs and income generation for the period July to September 2020.
16. Managing Authorities (MA) continue to work with the EU and the UK Government to develop flexibilities to allow additional support to providers through the COVID-19 pandemic. MAs continue to prioritise provider financials by supporting a range

of flexibilities such as varied intervention rates, reduction of financial penalties for reduced output levels and staged claims deadlines.

- a) **Support for businesses:** MAs have introduced flexibilities which allow providers to repurpose their project to better support businesses, in the current economic crisis, where activity remains in line with the Operational Programme and eligibility rules. This includes the provision of advice, business support and guidance to manage the effects of COVID-19 and allows SMEs that are experiencing financial difficulties to receive ESIF funded support.
- b) **Support for individuals:** Providers are being encouraged to continue support to individuals and groups using remote online delivery and the introduction of programme flexibilities, such as participant verification collection by alternative means e.g. email rather than wet signatures.

European Regional Development Fund (ERDF)

17. The Ministry of Housing, Communities & Local Government (MHCLG) have launched two programmes designed to address the impact of the COVID-19 pandemic on local economies to a total value of £2,852,053 of additional ERDF for the D2N2 area. These are:

- **The Reopening High Streets Safely Fund:** Local authority districts across D2N2 received a total allocation of £1,867,945 of ERDF to support the safe reopening of high streets and other commercial areas. The money has allowed local authorities to put in place additional measures to establish a safe trading environment for businesses and customers, particularly in high streets, through measures that extend to the end of March 2021.
- **The SME Restart and Recovery and Kickstarting Tourism package:** An additional allocation of £984,108 of ERDF was made available to the D2N2 Growth Hub to respond to the impact of COVID 19 on SME's, particularly those in the Visitor Economy. The additional funding (which was launched on 28 September as outlined in the section above within the Growth Hub Update) comprises of:
 - a) £263,710 to boost tourism in D2N2 by helping small businesses in tourist destinations to access additional support of up to £5,000
 - b) £720,398 to help small businesses recover from the effects of the COVID-19 pandemic by providing grants between £1,000 - £5,000 for new equipment and technology and specialist advice

European Social Fund (ESF) Reserve Fund

18. Following the initial impact of the COVID-19 crisis, Department for Work and Pension (DWP) paused all Call Proposals from LEPs to the ESF Reserve Fund. DWP are now seeking Call Proposals which specifically respond to the local impacts of COVID-19 and address the priorities contained in the LEP Economic Recovery and Growth Strategy. The intention is to bring forward programmes which respond directly to the employment and skills impacts of COVID-19 which complement existing ESF provision. All applicants to the Reserve Fund calls will need to bring 50% of eligible match funding.

19. The following four call proposals, having been reviewed by the August 2020 People and Skills Board, will seek final approval from the ESIF Sub Committee:
- COVID-19 unemployment programme - £2m of ESF
 - COVID-19 Youth programme - £2m of ESF
 - The D2N2 Apprenticeship and Jobs Hub - £2m of ESF
 - Skills for Productivity and Growth in D2N2 - £2m of ESF

If approved, LEP officers will work directly with DWP to co-develop the final call specifications for publication on the ESIF call website <https://www.gov.uk/european-structural-investment-funds>

European Agricultural Fund for Rural Development (EAFRD) Reserve Fund and COVID-19

20. EAFRD aims to improve the competitiveness of agriculture and forestry, the environment, and the countryside, and the quality of life and management of economic activity in rural areas. The Rural Development Programme for England (RDPE) Growth Programme had reopened to expressions of interest. This opportunity had been achieved through the creation of the RDPE Growth Programme National Reserve Fund, to run a new round of National Calls for applications from the 36 LEP areas where the grants have previously been available.
21. The Growth Programme National Reserve Fund (NRF) closed on 16 February 2020. The Rural Payment Agency (RPA) believe over 70 rural businesses within D2N2 applied for grant funding across the three funding strands of rural Business Development, rural Tourism Infrastructure and Food Processing. COVID-19 could impact on applicant's ability to deliver projects within the current completion deadline of 30 September 2021. The RPA will work with applicants to discuss flexibilities around project timelines and agree variations to claim schedules, project milestones etc.

REPORT OF THE LEADER OF THE COUNTY COUNCIL

ARC PARTNERSHIP HALF YEAR [H1] UPDATE

Purpose of the Report

1. To update the Committee on Arc Partnership's performance for the period 1 April 2020 – 30 September 2020.
2. To inform the Committee of progress across a number of construction programmes and projects undertaken on behalf of the County Council.
3. To enable Members to consider whether there are any actions required in relation to the detail contained within this report.

Information

Organisational Context

4. Arc Property Services Partnership Limited, trading as Arc Partnership, is a Joint Venture Company formed by Nottinghamshire County Council and Scape Group on 1 June 2016, focused upon the delivery of a multi-disciplinary property design, consultancy, masterplanning, regeneration, project/programme management, emergency, reactive, compliance, asset management and planned services on behalf of the County Council.

Summary

5. The first half of the current financial year represented a very busy period, with solid performance, despite the restriction of the COVID-19 pandemic; this is expected to continue for the rest of the financial year. The demand on in-house resources/capacity remains high, and Arc Partnership continues to enjoy a solid pipeline of projects from the Council, growing economic regeneration and inward investment works through Arc Regeneration and Major Projects, together with third party trading opportunities.
6. From an operational delivery perspective, through collaboration, Arc Partnership, Scape Group, colleagues across Place and Communities, end users and the County Council's other Alternative Service Delivery Models, continue to deliver real value, together.

Performance

Safety, Health and Environment

7. Arc Partnership delivered an excellent record of safety, health and environmental performance during the period. This was achieved despite the unprecedented events in relation to the current COVID-19 pandemic. Arc Partnership continues to have an Accident

Incident Rate of zero, which has been the case since its inception in June 2016. In the same period, Arc Construction Services saw (98.35%) of its waste diverted from landfill, and our principal contractor delivery partners had a similar score of (97%).

8. Following the Government announcement of further changes to lockdown measures in England from Saturday 4 July 2020, the Construction Leadership Council (CLC) reviewed and updated their site operating procedures guidance to reflect the new requirements. In response, all Arc Partnership Construction Services and Framework Principal Contractors have implemented control measures to comply with this guidance, which is regularly monitored to ensure all construction sites maintain consistent measures in line with Government Guidance on social distancing. Similarly, Arc maintains a robust risk assessment/safe system of work methodology in line with the Government guidance on working safely during COVID-19 in offices and workplaces.
9. Arc Partnership's workforce continues to perform well, as teams work from home and office, and continue to work from site. Workload, as mentioned previously, remains high following a reprioritisation of works from the County Council. Arc Partnership has continued to keep major projects running, although some continue to be impacted to some extent by COVID-19 in relation to supply chain issues, materials, and the introduction of social distancing requirements in line with Government guidance.

Financial and Commercial

10. Set out below are the estimated financial results for the period 1 April 2020 – 30 September 2020:

	FY 2020/21	FY 2020/21	H1 2020/21	H1 2020/21	H1 2020/2 1
	Original Budget £000	Revised Budget £000	Revised Budget £000	Actual (est) £000	Varian ce £000
Total Income	35,000	35,000	17,500	19,385	1,885
Expenditure	34,213	34,089	17,274	19,149	1,875
NET Operating Margin	787	451	226	236	10
Operating margin	2.2%	1.3%	1.3%	1.2%	(0.1%)
Depreciation & Other Non-Operating Costs	137	201	105	35	70
Trading Profit before tax	650	250	121	201	80

11. In summary, financial performance has been steady with an estimated Net Operating Margin of £201k/1.2% on estimated revenues of £19,385m. Members are reminded that the relationship between fee income for design and delivery, and revenue / fee income take is not linear and so the operating margin % will vary over time.
12. As at 30 September 2020, Arc Partnership's cash position is estimated at £3,306k, and Arc Partnership have taken advantage of deferring the March 2020 quarter VAT payment that otherwise would have been paid in early May 2020. This was part of the Government's COVID-19 response plan for business and an automatic deferral with no attached pre-

authorisation process. This conserved around £1m of cash, although this VAT will still have to be paid over to HMRC by March 2021 latest. It is Arc Partnership's intention to pay this by the due date, and most probably by January 2021, so that we are well within the deadline.

13. All contractor payments are being managed in line with credit terms (with a special focus on supporting our SME supply chain partners in terms of their cash positions), and there are no significant overdue debtors.
14. Arc Partnership continues to evaluate the full impact that COVID-19 may have on the business over the short, medium and long term, and following an Arc Partnership wide commercial review in June 2020, the Arc Partnership Business Plan financial forecasts were revised and subsequently agreed at the Arc Partnership Board of Directors Meeting on 27 July 2020.
15. From an organisational perspective it needs to be recognised that Arc has developed as an organisation since its establishment in 2016. This brings an increase in the risk profile associated with significant major regeneration projects including infrastructure works, together with transfer of additional services such as property compliance and vacant property management. In response, the business organisational structure is evolving to reflect the new delivery model and workstreams.
16. Arc Partnership's Risk Register is formally reviewed on a quarterly basis, and from a governance perspective is reported into both the JV Co Board Meeting and the NCC Place Department RSEMG. As at H1 the key high level risks facing the business remain: COVID-19 Pandemic, Construction Health and Safety, BREXIT Risk for UK Construction and the long-term viability of Contractors.
17. Arc Partnership recognises there are significant pressures associated with the Council's financial position in responding to, and supporting, Nottinghamshire's communities through the COVID-19 Pandemic, both in terms of service delivery and the wider socio-economic impacts. Major infrastructure/capital spending may continue, but Arc recognises that it is important that it supports the Council's revenue position wherever possible.

Operational

18. Work continues to integrate Compliance Services (which transferred to Arc Partnership on 1 July 2019) within the Company. It is the intention to bring compliance, servicing and responsive repairs into one business stream within the Company.
19. Programmes of planned maintenance and improvement works continue with good visibility of current and future works; current programmes in progress are detailed below: -
 - Schools Basic Need Programme
 - Schools Building Improvement Programme
 - Planned Maintenance Programme
 - Fire Remedial Programme
 - Schools Access Initiative Programme
 - Demolition Programme
20. With regard to major projects, Arc has had a number of key projects in progress or handed over in the period, including but not limited to; Worksop and Retford Library refurbishments, Gamston Depot new build, East Leake and Chapel Lane (Bingham) new primary schools, the replacement Newark Orchard School and Day Service, Rosecliffe Spencer Academy

Primary School, and early master planning/surveying to support analysis in identifying potential new school sites in the West Bridgford area.

21. Arc Partnership continues to deliver the Investing in Nottinghamshire programme, including new build and refurbishment works at Top Wighay, County Hall, Meadow House, Beeston Children's Centre, Sir John Robinson House and Carlton Children's Centre.
22. The tables below summarise works commissioned with Arc Partnership in year to date, together with a summary of all works commissioned since Arc Partnership's inception on 1 June 2016.

1 April 2020 – 30 September 2020

Projects Commissioned

Over £22m commissioned

264 projects

Value Band	Number of Projects	Value of Projects
£0-50K	204	2,042,710
£50-100K	23	1,603,708
£100-250K	15	2,325,989
£250-500K	10	3,162,443
£500K-1M	8	5,432,227
£1-3M	3	4,227,640
£3M+	1	4,142,420
TOTAL	264	22,371,139

Local Spend (D2N2)

£16.5m or 85% of total spend

Calls to Arc Assist

2,047

Responsive Maintenance Job Tickets

2,143

Service Schedules

4,386

1 June 2016 – 30 September 2020

Projects Commissioned

Over £181m commissioned

Over 1,600 projects

Value Band	Number of Projects	Value of Projects
£0-50K	1283	12,737,681
£50-100K	140	9,892,321
£100-250K	112	18,514,761
£250-500K	51	176,78,567
£500K-1M	48	33,347,915
£1-3M	18	27,549,198
£3M+	10	61,980,232
TOTAL	1662	181,700,677

Local Spend (D2N2)

£170.3m or 91% of total spend

Calls to Arc Assist

28,489

Responsive Maintenance Job Tickets

26,378

Service Schedules

24,802

23. Work continues in collaborating with the County Council's regeneration, inward investment and growth teams, through Arc Partnership Regeneration, to bring forward, and support the

delivery of a number of key regeneration, inward investment and growth opportunities for the benefit of the County. Within this relationship Arc Partnership continues to be both a direct deliverer and enabler, drawing on the wider resources of its supply chain as “virtual teams” handpicked to suit the needs of each individual project, and supporting delivery at pace.

24. Arc Regeneration, acting as an enabler, provides pre-construction, design, construction, project management and cost management services. Particular projects/programmes of note include; Top Wighay Farm infrastructure, Lyndhurst Development in Mansfield, Eastwood multi-service hub/housing infrastructure works, and master planning across a number of County Council owned sites.
25. Arc Partnership has also been commissioned, or is to be commissioned, by the County Council as Client Agent on a number of projects at Carlton-le-Willows Academy, Carlton Academy, Rushcliffe School, Teal Close School, Toothill School and South Nottinghamshire Academy.
26. Members are also asked to note that responsibility for vacant property management passed to Arc Partnership on 1 August 2020.

KPI's

27. Arc partnership's Contractual and Non-Contractual KPI Performance is monitored monthly via a performance sub-group attended by our NCC Client. The KPI's also include a number of new client-side performance measures aimed at monitoring the effectiveness of commissioning. The majority of KPI's are positive, although the KPI measures relating to compliance and responsive services have been impacted as a direct result of prohibited access due to the COVID-19 Pandemic. Action is now in train to remedy this issue through collaboration with our NCC Client.
28. There are two additional projects in progress that support the Council's wider Property Transformation programme. The first is a design standards and specification project, creating an agreed set of standards/specifications for all aspects of the Council's existing and new property portfolio. Allied to this is a stock condition surveying project, using County Hall Campus as an exemplar in setting a new benchmark for the standard requirements for the remainder of the County Council's property portfolio, fundamentally changing the approach to stock condition surveying, asset management and life cycle and planned/reactive maintenance going forward. The project is intended to put in place a digital footprint for all of the County Council's property portfolio.

Procurement and SME Engagement

29. Arc Partnership delivers a mixed economy approach to procurement, underpinned by a commitment to local spend and employment. Its approach is as follows: -
 - A commitment to using the County Council owned Scape Frameworks/other frameworks subject to value for money, quality of output and customer excellence. Using the full range of Scape Frameworks and development of collaborative partnering/earned reciprocal trading position with each partner.
 - A commitment to SME engagement through Arc Partnership specific locally procured delivery frameworks covering compliance, responsive repairs, servicing, asbestos management and general building, mechanical and electrical services to Arc Construction Services.
 - The use of open tendering where it represents value for money e.g. demolitions.

30. Arc Partnership has been successful in establishing a number of local frameworks aimed specifically at SME's and medium sized local companies within both Nottinghamshire and the wider D2N2 area. This represents 42 suppliers, 32/76% of which are within the D2N2 area, and 36/86% are classed as SME's. Arc Partnership continues to use Scape Framework Partners where appropriate, including G F Tomlinson (Derby Office), Balfour Beatty Ltd (Derby Office), Wates Group Ltd (Castle Donnington Office), Morgan Sindall Ltd (Nottingham Office), and Perfect Circle - Gleeds, AECOM, Pick Everard (Nottingham Office).

Business Growth

31. Arc Partnership continues to be successful in securing third party trading opportunities, and it currently has three priority areas for growth, these being: -
- Continuing to deliver all capital and revenue workstreams from the County Council but extending Arc's capability to deliver broader infrastructure and place shaping works in support of economic regeneration, inward investment and growth.
 - Delivery of multi-disciplinary design services which delivers core growth and high fee/margin potential, with a focus remaining on earned reciprocal trading opportunities with principal Scape Framework Construction and professional services delivery partners.
 - Targeting of East Midlands schools for design and construction opportunities, compliance responsive repairs and servicing.

Other Options Considered

32. None

Reason for Recommendation

33. The Arc Partnership continues to deliver a range of complex projects to programme, time and budget, and is now supporting the County Council's wider objectives on regeneration, inward investment and growth.

Statutory and Policy Implications

34. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Crime and Disorder Implications

35. There are no direct crime and disorder implications within the report.

Financial Implications

36. Arc Partnership continues to perform strongly, as does Scape Group, which contributes a significant financial dividend to the County Council.

Implications for Sustainability and the Environment

37. Arc Partnership has strong environmental credentials and support the County Council by delivering a wide range of sustainable building projects across the corporate estate and schools, in line with Nottinghamshire County Council's Corporate Environmental Policy.

RECOMMENDATION/S

It is recommended that:

- 1) Members consider whether there are any actions required in relation to the detail contained within this report.

Councillor Kay Cutts
Leader of the County Council

For any enquiries about this report please contact: Mick Allen, Group Manager Place Commissioning, Tel: 0115 9774684

Constitutional Comments [EP 13/10/2020]

38. The Policy Committee is the appropriate body to consider the content of this report. If Committee resolves that there are any actions required Committee should ensure that such actions are within its terms of reference.

Financial Comments [SES 13/10/2020]

39. There are no specific financial implications arising directly from the report.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- None

Electoral Division(s) and Member(s) Affected

- All

REPORT OF THE LEADER OF THE COUNCIL

CENSUS 2021

Purpose of the Report

1. To inform Members of preparations being made for the 2021 national census, and the contribution the County Council will be able to make to help ensure its effectiveness.

Information

2. The Office for National Statistics (ONS) is responsible for the conduct of the next decennial census, which is due to take place on Sunday, 21 March 2021.
3. The use of census information is fundamental to the allocation of billions of pounds in funding every year to local authorities for the delivery of local services in England and Wales. Those local services embrace all of the considerations listed above. It's important, therefore, that census estimates are accurate so these funds are allocated where they're needed. To get accurate estimates, a good response to the census from all areas and communities is crucial.
4. Through partnership working with local authorities, the ONS aims to positively impact census response rates (and especially online response rates for this census), and to lead and co-ordinate effective communication to reinforce confidence in results. Specific objectives for Census 2021 are:
 - response rate targets of 94% nationally and 80% locally to support quality levels
 - a digital first focus, with a 75% online response rate (16.4% completed online in 2011) – this should deliver better quality data, quicker outputs (first outputs within a year of the census date), and make it easier for respondents to complete the census
 - to provide a basis for considering the future development of the census, for example to hold future censuses more frequently than decennially. Proposals will be brought forward in 2023.
5. To help achieve this, the ONS has requested each local authority to nominate officers in two key roles, as set out below alongside the officers nominated for the County Council:

Census Liaison Manager (CLM):	Nigel Stevenson
Assistant Census Liaison Manager (ACLM):	Rob Disney
6. These officers provide the primary communication link between the Council and ONS for all matters relating to the Census 2021; all newsletters, updates, and online content will be routed

through these officers. Together, they will be responsible for co-ordinating census activity within the Council, to ensure an integrated approach and successful delivery of the census locally.

7. The CLM and ACLM at each local authority will receive support from ONS through newly established and enhanced local engagement roles for this census.

Census Engagement Manager (CEM)

- To engage with the local authority and community leaders to promote the benefit of the census and gain their support for it
- To develop a partnership working plan with the local authority that will contain details of agreed activities and support
- This is a new role for Census 2021 and around 200 CEMs have been appointed nationally
- There are three CEMs assigned to work with the District Councils in Nottinghamshire: one for Broxtowe, Gedling and Rushcliffe; one for Ashfield and Mansfield; one for Bassetlaw and Newark & Sherwood. There are a further two CEMs assigned for Nottingham City. The CEM for Broxtowe, Gedling and Rushcliffe is the designated liaison officer with the County Council.

Community Adviser (CA)

- To engage with specific communities that have been identified as needing extra support and encouragement, to understand the benefit of the census and to encourage completion of the census questionnaire
- Their focus is expected to be on inner city areas, to tackle barriers such as language issues
- More CAs will be appointed for 2021 than with previous censuses, around 150 in total.

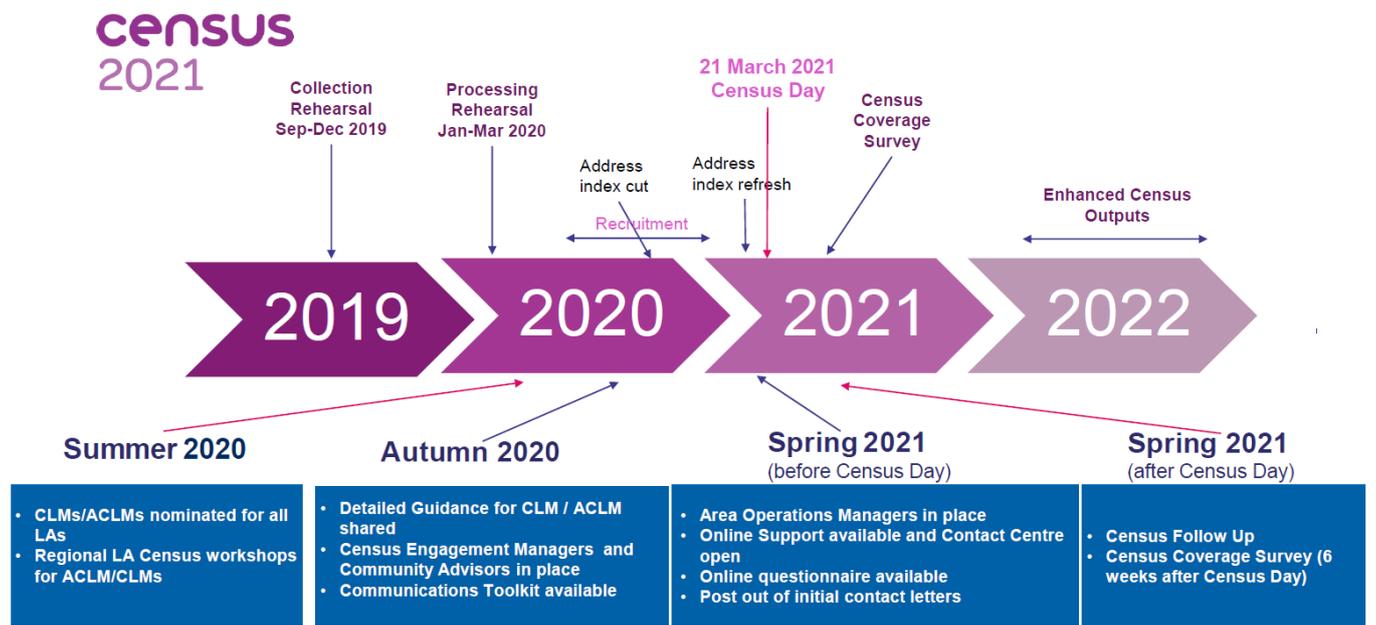
8. ONS advise that the Census 2021 will progress in three key stages. A significant task will fall to District Council colleagues, to assist ONS in ensuring the address list for the census is accurate and up-to-date. This will be done primarily using datasets held within District Councils, and it is not anticipated that significant input will be required from the County Council. The CEMs are agreeing a Local Authority Partnership Plan with each District Council.

9. Nonetheless, there will be a role for the County Council both before and after census day. The details of this will be set out in a shortened version of the Partnership Plan, which the ONS term the 'County Council Report'. The following sets out the nature of the role anticipated for the County Council in each of the three phases.



10. A first meeting with the ONS Community Engagement Manager (CEM) for the County Council has been held, and it is anticipated that activity in the preparation period will gather speed over the coming weeks and months. The Council's CLM and ACLM will engage with other colleagues across the Council, as required, to support the Council's input. We will also link in with the CLMs and ACLMs at the other Nottinghamshire councils, to help co-ordinate local activity. To date, recruitment opportunities with Census 2021 have been advertised on the County Council's website.

11. An outline of the planned timeline for Census 2021 is set out below.



Impact of COVID-19

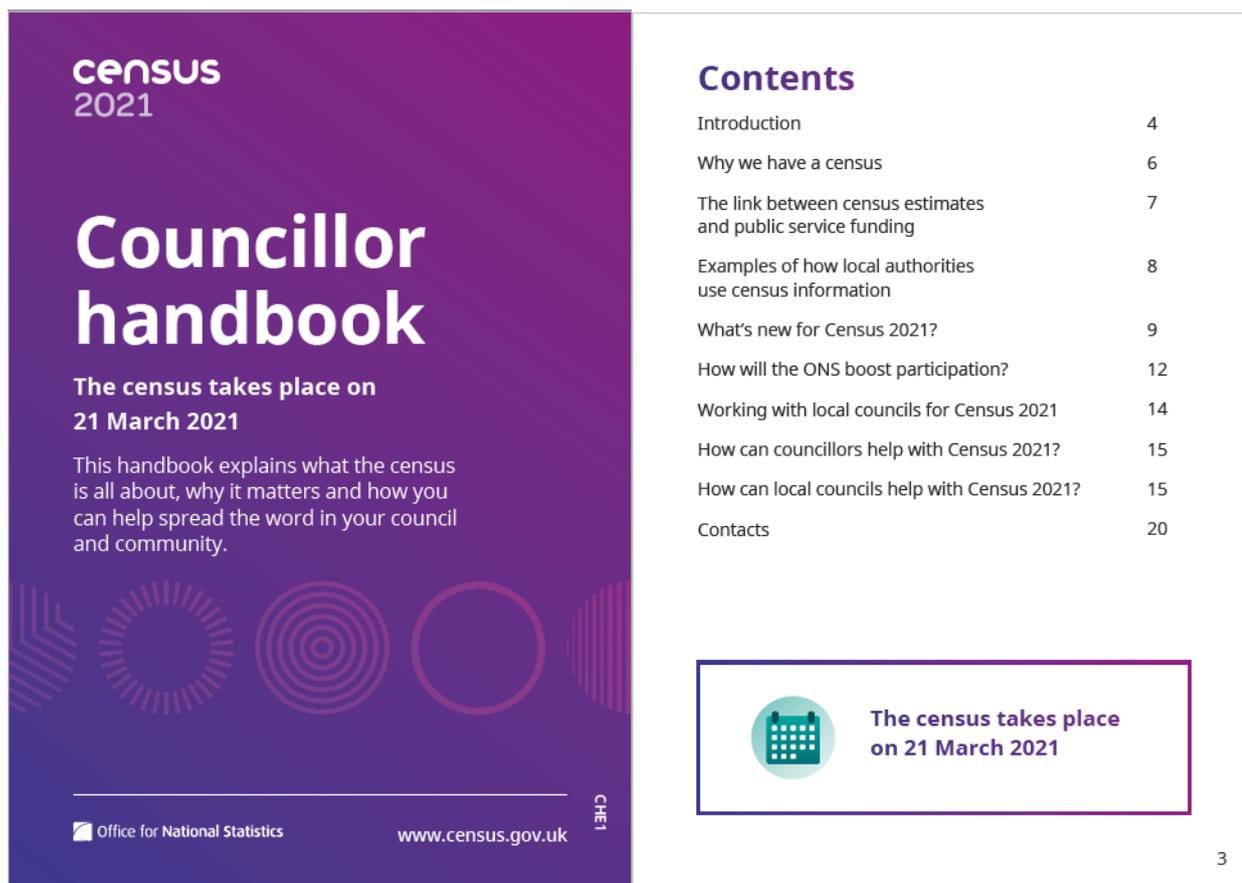
12. An ONS workshop on preparations for Census 2021 provided several insights into how the pandemic has already impacted on Census 2021, and preparations being made for its continuing influence. The ONS highlight that census activity has been continuing around the world during the height of the pandemic, and adapting processes are being observed and evaluated to learn lessons for the UK process.

13. The ONS has reviewed and refined its Census plans and is confident that everyone will be able to provide their census information safely and securely. The ONS advises its design now means it can conduct the main census field data collection operation without anyone ever needing to enter a house. All contact will be socially distanced, field staff will be equipped with PPE in line with government guidance and ONS recruitment and training have been moved wholly online. The ONS has scenario plans in place to cater for the potential, rolling impact of COVID-19.

14. The ONS recognises that the coronavirus pandemic has impacted us all in different ways, and it has further emphasised the need for up-to-date data about the population to help organisations such as local authorities shape services for society for the years to come.

Councillor Handbook

15. The ONS recognises the influential role local councillors can play to encourage participation in Census 2021 among residents in their wards. A helpful [Councillor Handbook](#) has been prepared and is available to all Members. This may be accessed through the above link, and it will be made available to all Members on the appropriate intranet pages.



16. The Handbook includes the following prompts for Councillors to consider:
- Are you up to date with local plans and activities – are you being regularly briefed on census progress in your area?
 - Has your council appointed a CLM and ACLM?
 - Do you know who the CLM and ACLM are and have you met them?
 - What can you do as a community leader to build local awareness of, and support for, the census?
 - Your endorsement is influential – could you encourage people to take part in the census?

The Census Schools Campaign

17. The ONS has developed an education programme, designed to inspire the next generation to get involved in the census and to teach pupils about the importance of it. The primary school programme, 'Let's Count!', aims to excite and engage both children and families with the census. With maths and statistics at its core, the cross-curricular initiative provides lesson plans and interactive activities for pupils to learn about the relevance of statistics to a range of other subjects.
18. Following a virtual stakeholder meeting in September 2020, both the primary and secondary school programmes were launched and are taking registrations to take part from all schools in England and Wales.

Other Options Considered

19. No other options were considered for the matters covered by this report.

Reason/s for Recommendation/s

20. To allow Members the opportunity to consider the contribution the County Council can make to the delivery of an effective census in 2021, and to determine whether any further information or reports are required at this stage.

Statutory and Policy Implications

21. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATION/S

- 1) Members agree to receive a further update report on the County Council's input to Census 2021 in the new year, and determine whether any further information or reports are required at this stage.
- 2) Members agree to review the Councillor Handbook and consider how best to promote engagement with Census 2021 in their wards.

Councillor Mrs Kay Cutts MBE
Leader of the Council

For any enquiries about this report please contact:

Nigel Stevenson
Service Director – Finance, Infrastructure and Improvement

Constitutional Comments (EP 29/10/2020)

22. The Policy Committee is the appropriate body to consider the content of this report.

Financial Comments (RWK 29/10/2020)

23. There are no specific financial implications arising directly from the report

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- None

Electoral Division(s) and Member(s) Affected

- All

REPORT OF THE LEADER OF THE COUNTY COUNCIL**DISPOSAL OF THE FORMER ABBEY SCHOOL SITE, MANSFIELD****Purpose of the Report**

1. To pursue an opportunity to work with Brunts Charity to expand their current accommodation and facilities for the elderly at the Patchills Centre through sale of the former school site at Abbey Road, Mansfield on the terms set out in the Exempt Appendix to this report.

Information

2. Some information relating to this report is not for publication by virtue of paragraph 3 of Schedule 12A of the Local Government Act 1972. Having regard to the circumstances, on balance the public interest in disclosing the information does not outweigh the reason for exemption because divulging the information would significantly damage the Council's commercial position. The exempt information is set out in the exempt appendix.
3. Brunts Charity own the Patchills Centre providing accommodation and facilities for elderly people and have approached the Council with a view to the purchase of adjoining Council land at the former school site at Abbey Road. The Charity currently provides independent living within a safeguarding environment with many residents living independent lives through Adult Social care support packages. The Charity provides over 150 almshouse properties in 3 locations in Mansfield offering one bed flats and one and two bed bungalows to people over 60 who are resident in Mansfield and the district, have a local connection and are in need due to some form of hardship or distress. In pursuing this opportunity the Council will achieve more through the work of this partnership in terms of the delivery of services to older people.
4. The proposal for the development of the Abbey Road site is for a development of low cost elderly housing units of one and two bedroomed bungalows as an expansion of the current provision as well as a medical centre or dementia care facility. The new housing units would link into the existing Patchills Community Centre as a central hub which already has an excellent infrastructure including two large community halls with two separate kitchens. This is an excellent opportunity for the Council to work with an established provider using Council land to enable the provision of more accommodation and facilities for elderly residents.
5. The subject site comprises a former school (now demolished) with associated outdoor play areas of rectangular shape. The site is 5.11 acres (2.07 hectares). The site is located 1 mile to the east of Mansfield town centre and 0.5 miles to the west of A6117. The property is located off Abbey Road. To the north, east and west of the site are residential properties, to the south is a council allotment. The site is surplus to the operational needs of the Council.

6. The only vehicular access to the site is via a single carriageway from Abbey Road with a secondary dirt track access from Eakring Road which runs between the rear gardens of the houses on Normanton Drive and the council allotments. The narrow width of the main access and lack of a second suitable access point limits the potential to develop the site with a second access only being deliverable through negotiations with neighbouring owners to secure rights across their property. This access problem led to the failure of a bid to Homes England through the Local Authority Accelerated Construction scheme in 2017. It is Brunts Charity's intention to demolish two of their existing bungalows to provide an additional access into the site.
7. The local planning authority, Mansfield District Council, are currently in the process of adopting a new local plan from 2013 to 2033. The emerging plan identifies the former school site on Abbey Road as an opportunity for between 50 and 70 new homes.
8. Terms have been agreed with Brunts Charity for their purchase of the site as set out in the exempt appendix to this report with the sale to be conditional on the proposed purchaser undertaking site survey works and securing planning consent for their proposed scheme. The ability for Brunts to provide a second access to the site through their adjoining ownership gives them a special purchaser status and an independent valuation has been commissioned which confirms that the sale price agreed with them is in excess of market value.
9. As a private treaty disposal to one party, in accordance with the Constitution, the Group Manager Legal Services and Section 151 Officer have been consulted in respect of this proposed transaction and whether it is appropriate for it to proceed. They are satisfied that it is appropriate to proceed on the basis of the terms agreed.
10. As part of the disposal process confirmation was sought from the Department for Education to sell the land that was previously used as school playing fields. An application was made under The School Playing Fields General Disposal and Change of Use Consent (No5) 2014 and this has recently been granted approval.

Other Options Considered

11. The following additional options have been considered:
 - (a) Retain the Property: this property is vacant and has been declared surplus to the operational requirements of the County Council and can be sold.
 - (b) Market the property with a view to obtaining the best bid and an open market value: the restrictive single lane vehicular access significantly reduces the viability of the site for housing.

Reason/s for Recommendation/s

12. To use the sale of a surplus Council land asset to work with a successful partner in the delivery of accommodation and facilities for the elderly to expand their offer thereby providing further support to vulnerable elderly people, to secure a capital receipt to the Council and to provide much needed housing for this location.

Financial Implications

13. The financial implications are set out in the Exempt Appendix.

Statutory and Policy Implications

14. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATION/S

1) That approval is given to pursue this partnership opportunity for the Council to use its' land to enable the provision of more accommodation and facilities for our elderly residents by disposing of the site at Abbey Road, Mansfield, to the proposed purchaser on the basis of the terms detailed in the exempt appendix.

Councillor Mrs Kay Cutts
Leader of the County Council

For any enquiries about this report please contact: Matthew Neal, Service Director Investment and Growth, t: 0115 977 3822; e: matthew.neal@nottscc.gov.uk

Constitutional Comments (CJ 08/10/2020)

15. The recommendation falls within the remit of Policy Committee under its terms of reference. The Council is under a statutory obligation when disposing of land or buildings to obtain the best price reasonably obtainable on the open market. Therefore, Members should satisfy themselves of this. If the Council has any retained land the effect on the value and use of it must be considered.

Financial Comments (CT 16/10/2020)

14. The financial implications of this report are contained within the Exempt Appendix.

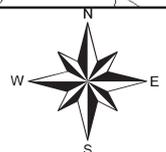
Background Papers and Published Documents

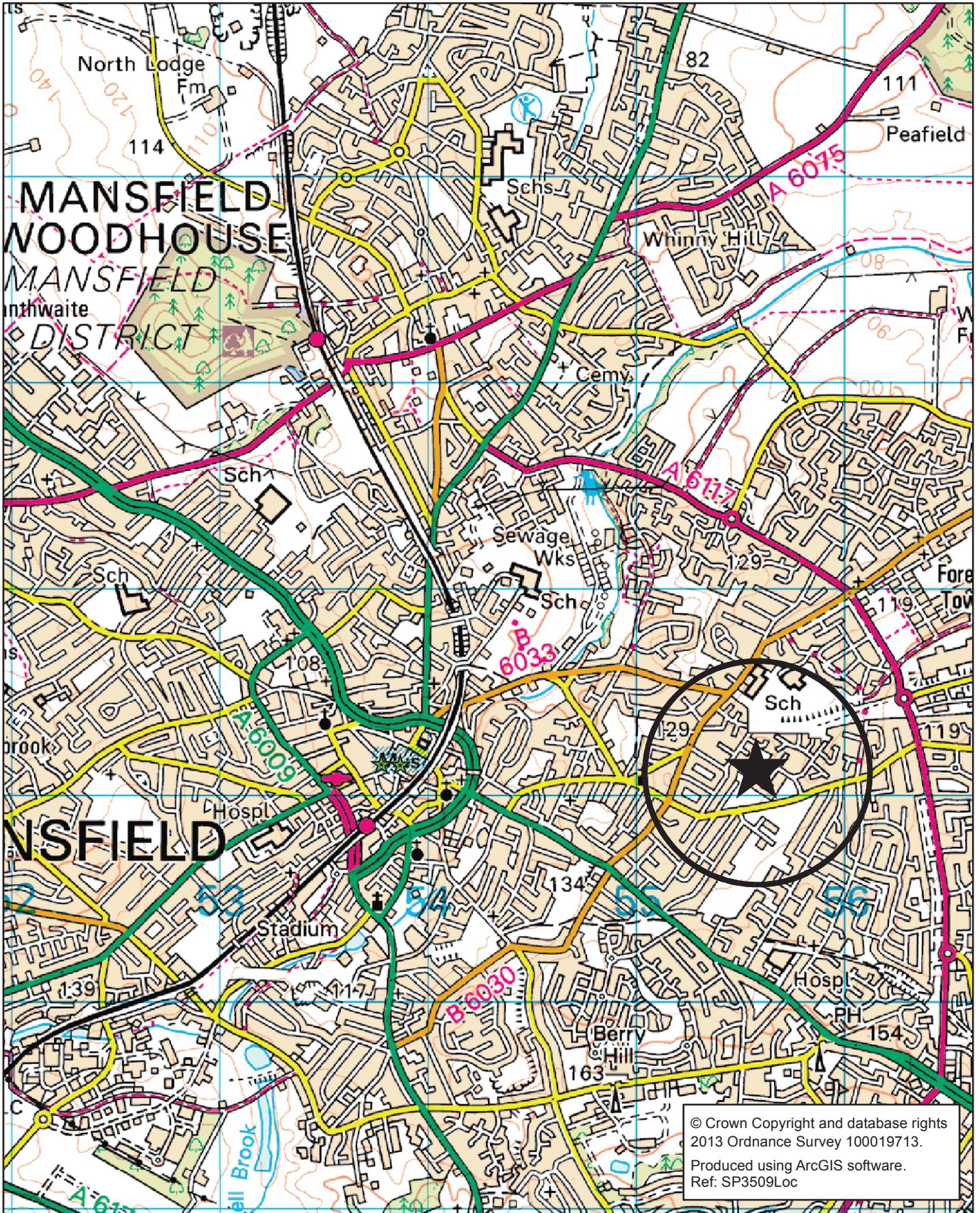
- None.

Electoral Division(s) and Member(s) Affected

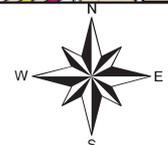
- Electoral Division(s): Mansfield South
Member(s): Councillor Andy Sissons, Councillor Stephen Garner

File ref.: /SK/SB/01144new
SP: 3509
Properties affected: 01144 - Former Abbey Primary School





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 2013 Ordnance Survey 100019713.
 Produced using ArcGIS software.
 Ref: SP3509Loc



REPORT OF THE SERVICE DIRECTOR, CUSTOMERS, GOVERNANCE AND EMPLOYEES

WORK PROGRAMME

Purpose of the Report

1. To review the Committee's work programme for 2020.

Information

2. The County Council requires each committee to maintain a work programme. The work programme will assist the management of the committee's agenda, the scheduling of the committee's business and forward planning. The work programme will be updated and reviewed at each pre-agenda meeting and committee meeting. Any member of the committee is able to suggest items for possible inclusion.
3. The attached work programme includes items which can be anticipated at the present time. Other items will be added to the programme as they are identified. The meeting dates and agenda items are subject to review in light of the ongoing COVID-19 period.
4. The Policy Committee will be asked to determine policies, strategies and statutory plans developed or reviewed by other Committees of the Council. Committee Chairmen are invited to advise the Policy Committee of any additional policy reviews that are being considered.

Other Options Considered

5. None.

Reason for Recommendation

6. To assist the Committee in preparing and managing its work programme.

Statutory and Policy Implications

7. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATION

That the Committee considers whether any amendments are required to the Work Programme.

Marjorie Toward

Service Director, Customers, Governance and Employees

For any enquiries about this report please contact: Keith Ford, Team Manager, Democratic Services, Tel: 0115 9772590

Constitutional Comments (EH)

8. The Committee has authority to consider the matters set out in this report by virtue of its terms of reference

Financial Comments (NS)

10. There are no financial implications arising directly from this report.

Background Papers

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

None

Electoral Division(s) and Member(s) Affected

All

POLICY COMMITTEE - WORK PROGRAMME (AS AT 2 NOVEMBER 2020)

<u>Report Title</u>	<u>Brief summary of agenda item</u>	<u>Lead Officer</u>	<u>Report Author</u>
9 December 2020			
Proposed Sale of land at Bramcote Park to Whitehills park Federation Trust		Adrian Smith	Matthew Neal / Neil Gamble
East Midlands Development Corporation – Interim Vehicle – the establishment of EM DEVCO Company Limited by Guarantee		Adrian Smith	Ken Harrison
Potential third secondary school in West Bridgford		Adrian Smith	Matthew Neal/Neil Gamble
Via & Cheesecake Energy Partnership		Adrian Smith	Gary Wood/Elliott Mizen
Property Transformation Programme Close Down Report	To outline progress with the programme (which is closing down with activities moving to business as usual) and the development of a corporate landlord model for facilities management functions.	Adrian Smith	Neil Gamble
Outside Bodies Update Report	To notify Committee of any changes to the Council's Outside Bodies Register and to seek approvals where appropriate (in line with new processes agreed by Policy Committee on 22 May 2019).	Marjorie Toward	Keith Ford
13 January 2021			
Transforming Cities Programme	To provide an update on Nottingham City Council's Transforming Cities Fund bid and to set out the next steps in project delivery including relevant approvals.	Adrian Smith	Matthew Neal / Sally Gill / Kevin Sharman
Property Operational Decisions Quarterly Update Report	To consider the latest update on operational decisions taken by officers.	Adrian Smith	Sue Blockley
Working with Nottinghamshire's Universities	To update on the Council's work with Nottingham Trent University and University of Nottingham.	Anthony May	Nicola McCoy-Brown
Use of Urgency Procedures	Six Monthly Update report on the use of the Council's procedures for taking urgent decisions.	Marjorie Toward	Keith Ford

10 February 2021			
High Speed 2 (HS2) Update	To provide an update on progress with HS2	Adrian Smith	Ken Harrison / Hannah Barrett
Local Government Association Conference and Exhibition 2021 – TO BE CONFIRMED	To seek approval for attendance at this annual conference.	Anthony May	Keith Ford
17 March 2021			
Update on the work of East Midlands Councils	Stuart Young, Executive Director of East Midlands Councils to provide an update.	Anthony May	Stuart Young
Planned Maintenance 2021-22 – Latest Estimated Costs Report	Establishing the Planned Maintenance programme for 2021-22. Establishes programme and approves progression to feasibility / design stage.	Derek Higton	Phil Berrill
21 April 2021			
Property Operational Decisions Quarterly Update Report	To consider the latest update on operational decisions taken by officers.	Adrian Smith	Sue Blockley
16 June 2021			
Update on the work of the Violence Reduction Unit	Dave Wakelin, Director of the Violence Reduction Unit, to provide a progress update.	Anthony May	Dave Wakelin
14 July 2021			
Property Operational Decisions Quarterly Update Report	To consider the latest update on operational decisions taken by officers.	Adrian Smith	Sue Blockley
Use of Urgency Procedures	Six Monthly Update report on the use of the Council's procedures for taking urgent decisions.	Marjorie Toward	Keith Ford
The National Rehabilitation Centre Update	Miriam Duffy, Programme Director to give an update on progress following the initial report to Policy Committee in January 2020.	Anthony May	Miriam Duffy
Outside Bodies - Update Report	To notify Committee, on a six monthly basis, of any changes to the Council's Outside Bodies Register and to seek approvals where appropriate.	Marjorie Toward	Keith Ford