



The Nottinghamshire Office of the Police & Crime Commissioner

Capital Programme

2019-24



1. Introduction

The Commissioner is supportive of capital expenditure which improves the efficiency and effectiveness of the service provided to the public of Nottinghamshire.

The majority of capital expenditure relates to the buildings and IT systems.

The ability for the Commissioner to finance capital expenditure through borrowing is limited by the Capital Financing Requirement as well as other prudential and treasury indicators. With major building works planned over the coming years, capital projects for lower value and shorter life assets will be considered for revenue financing.

2. Capital Programme 2019-20

This programme is built upon current priorities within the Force. Ensuring buildings and equipment are fit for purpose, appropriately maintained and replaced at the end of their useful life.

It is currently estimated that there will be approximately £2,279k slippage from 2018-19 into 2019-20. This will be re-assessed and confirmed at the end of the financial year.

The detailed programme, proposed by the Force, for 2019-20 is provided in **Appendix A**.

The proposed programme is summarised in the table below:

Capital category	2019-20 £k	2020-21 £k	2021-22 £k	2022-23 £k	2023-24 £k
Estates	8,157	22,387	6,117	2,600	2,600
IT	3,110	2,170	700		
Other	60	95	200	240	285
Total	11,327	24,652	7,017	2,840	2,885

Identified within the capital programme is the continuation of the new custody suite building, this new build will address all of the associated issues and costs of the existing centrally located Bridewell Suite. Building surveys and reports produced in 2014 as well as a business case in January 2017 highlighted that the existing Bridewell was in need of major refurbishment. It did not, and could not comply with the then Home Office standards and recommendations (which have since been succeeded by even more stringent criteria). Therefore, the decision was taken that a new custody suite was required. The new build will be

state of the art and will meet Home Office guidance and will be built as a 25 year plus function. The efficiencies it will deliver are associated with risk management and the effective handling of detainees.

A new build is being developed on the HQ site to accommodate the control room, training and collaboration. This work will provide further efficiencies for the estate. Work is in its infancy and a detailed business case is due shortly.

The command and control system has been in place for 15 years. The Force has been issued with an end of life notice by the current supplier, who has placed the system on a reasonable endeavours level of support. The current system requires replacement with a modern and future proof system, allowing for virtualisation and the possibility of a cloud based deployment as well as development, to make the most of the proposed ESN features.

3. Medium Term Capital Programme

It is normal practice to provide an indication of the capital programme for 2019-20 to 2023-24. With the understanding that this part of the programme will be subject to change following a detailed business case and affordability assessment.

An indicative proposed programme for the 5 years is provided in **Appendix A**.

It should be noted that in the later years of the programme, much of what is IT related expenditure will be funded from revenue. This will allow the major building works identified to be funded through the Treasury Management Strategy.

4. Financing

Financing is included within the Treasury Management Strategy included elsewhere within this agenda.

5. Revenue Implications

Capital Expenditure does have revenue implications; generally these have the greatest impact in the year after the capital expenditure has been incurred/project completed. These costs represent a charge for depreciation and use of asset. Depreciation is allocated over the life of the asset.

The Revenue budget for 2019-20 includes the estimated Minimum Revenue Provisions (MRP) based on previous years' expenditure. The cost of borrowing is provided for within the revenue budget.

Capital Programme 2019-20 to 2023-24

Appendix A

Suggested Priority	Project Name	Asset Type	Budget 19-20 £k	Budget 20-21 £k	Budget 21-22 £k	Budget 22-23 £k	Budget 23-24 £k
1	CB – New Custody Suite	Estates	6,430	6,430	750		
1	CB – HQ New Build	Estates	352	11,907	2,567		
1	CB – Custody Improvements	Estates	100	100	100	100	100
1	CIT – ANPR Camera Project	IT	20	20			
1	CIT – ESN (Essential Services Network – Airwave Replacement)	IT		700	700		
	TOTAL PRIORITY 1 PROJECTS		6,902	19,157	4,117	100	100
2	CB – Various Building Improvement, Renovation & Conversion works	Estates	1,250	2,950	2,200	2,500	2,500
2	CB – SARC Redevelopment	Estates		1,000	500		
2	CB – Community Rehabilitation Companies Renovations	Estates	25				
2	CIT – Technology Services Refresh and Upgrades	IT	1,090	1,450			
2	CIT – Command & Control System	IT	2,000				
2	CO – Vehicle & Equipment Replacement Programme	Other	60	95	200	240	285

	TOTAL PRIORITY 2 PROJECTS		4,425	5,495	2,900	2,740	2,785
	TOTAL PRIORITY 1 & 2 PROJECTS		11,327	24,652	7,017	2,840	2,885