

Appendix 1 – Joint Health and Wellbeing Strategy Delivery – 2025-26 Q1 Highlight Report

Highlight report - Ambition 1 (2025/26 delivery) Quarter 1

Activity	Output	RAG	Timescale	Owning group	Progress (key achievements)	Risks	Mitigation	Escalations to Health and Wellbeing Board
Best Start								
Improve the use of data to drive action across Best Start system and monitor progress of the refreshed Best Start Strategy.	<ul style="list-style-type: none"> Develop a Best Start data dashboard to monitor impact of the Best Start Strategy 2025-2030. Develop locality data profiles for Family Hub Networks and Family Hub Outcomes Framework. Expand the maternity dashboard to include breastfeeding data. 	Green	March 2026	Best Start Strategic Partnership	<p>System Analytics Intelligence Unit (SAIU) is engaged in development of best start data dashboard on behalf of Nottingham and Nottinghamshire. Identification of relevant indicators has commenced, including consideration of data flow, granularity and permissions.</p> <p>Locality data profiles for Family Hub networks are being managed in phases, linked to the readiness of data to collect and analyse. A pilot of phase one data has been produced and is being tested with one of the Family Hub Networks. A second test is planned for the Autumn.</p>			
Develop co-ordinated 'Best Start' messaging for parents and carers that is widely shared across the Best Start system.	<ul style="list-style-type: none"> Develop a new resource hub for parents for information, advice and guidance. Refresh and promote the Best Start for Life offer and accompanying 'First 1001 Days' and 'Journey to School' resources. Expand the maternity 'consent to contact' process and explore alternative ways to engage parents in the Family Hub offer in pregnancy. Introduce 'Feed Your Way' website and campaign materials. 	Green	March 2026	Best Start Strategic Partnership	<p>Community Directory procurement has identified a successful bidder, which is the first step towards development of a resource hub for parents.</p> <p>'First 1,001 Days' and 'Journey to School' resources undergoing review for accessibility prior to launch.</p> <p>Stakeholder engagement has commenced to refresh the Best Start for Life offer.</p> <p>Series of promotional materials (including key fobs) developed for midwives and Healthy Family Teams to support promotion of Family Hub antenatal offer.</p>			

Further engage and skill the local workforce in relation to child development and the 'Best Start' agenda.	<ul style="list-style-type: none"> Develop a '1001 Days' e-learning package. Run a 'Best Start' webinar for professionals. Use case studies to capture evidence of impact and outcomes across Family Hub Networks. 	Green	March 2026	Best Start Strategic Partnership	'1,001 Days' e-learning specification developed in partnership with reference group. Procurement process will commence in September 2025 to identify a provider to develop content. Provider for e-learning platform and build has been agreed.			
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Highlight report - Ambition 2 (2025/26 delivery) Quarter 1

Activity	Output	RAG	Timescale	Owning group	Progress (key achievements)	Risks	Mitigation	Escalations to Health and Wellbeing Board
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Building Blocks

Evaluate the impact of the Building Blocks of Health communications approach in Nottinghamshire	<ul style="list-style-type: none"> Utilise Ripple Effects Mapping and work with partners to produce an evaluation of the Building Blocks programme. 	Green	March 2026	Building Blocks Community of Practice	Resource has been identified and scheduled to support with evaluation from academic and system partners, and continued work through Community of Practice.			
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Work with partners to develop a sustainable strategic approach to health and care communications across Nottinghamshire, based on the building blocks of health approach.	<ul style="list-style-type: none"> Create a communications subgroup with colleagues across the system, to build confidence for communications colleagues and to embed the Building Blocks approach in system-wide health and care communications. 	Amber	March 2026	Building Blocks Community of Practice	Staffing structures on the agenda have been in flux but have been confirmed at the end of Q1. This will require system stakeholder buy in which is currently in progress.			
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Housing

Use public sector reform opportunities as a driver to transform the local housing system, ensuring all citizens have access to good housing as a key building block of health (links to Ambition 3 and Ambition 4 housing related activities).	<ul style="list-style-type: none"> Undertake options appraisals for local government reorganisation for both housing and homelessness. Develop a new housing directors strategic partnership across the local system to feed into Local Authority CEOs group. Explore feasibility of a consensus statement around housing strategic priorities. Explore feasibility of a shared systems transformation plan for housing and homelessness with aligned resource. 	Green	September 2026	Nottingham & Nottinghamshire Housing Directors Strategic Partnership Group (new)	The First Housing Directors Strategic Partnership Group has met and is developing, with intentions emerging.			
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Employment

<p>Work with the newly created Strategic Employment and Health Partnership Group to define need, review best practice, and develop a strategic action plan to address health related barriers to employment and economic inactivity, to maximise health and wellbeing outcomes and reduce economic inactivity due to ill health.</p>	<ul style="list-style-type: none"> ▪ Develop a strategic action plan for Employment and Health across Nottingham and Nottinghamshire. ▪ Commence delivery of the Employment and Health Strategic Action Plan. 	<p>Green</p>	<p>March 2026</p>	<p>Nottingham & Nottinghamshire Strategic Employment and Health Partnership Group (new)</p>	<p>The new Strategic Employment and Health Partnership Group is up and running, with a clear Terms of Reference. The strategic action plan is under development.</p>			
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Food and Nutrition

<p>Facilitate and develop the Nottinghamshire Sustainable Food Network (SFN).</p>	<ul style="list-style-type: none"> ▪ Implement the Nottinghamshire Food Plan 2025-2028, which has been co-designed with partners across the system. ▪ Work collaboratively to develop plans for the sustainability of the SFN. ▪ Deliver a Food Redistribution Community Grant scheme for VCSE organisations. 	<p>Green</p>	<p>March 2026</p>	<p>Nottinghamshire Sustainable Food Network</p>	<p>The Nottinghamshire Sustainable Food Group will explore evidence base and best practice around food policy options for Nottinghamshire County Council. This now involves the use of the Good Food Local national benchmarking platform, which aims to help local authorities drive change to create more sustainable food systems. This benchmarking will be completed in Q3.</p>			
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Air Quality

<p>Work in partnership to deliver the Nottingham and Nottinghamshire Air Quality Strategy.</p>	<ul style="list-style-type: none"> ▪ Continue to work collaboratively with partners through the Nottingham and Nottinghamshire Air Quality Oversight Group ▪ Progress the Nottingham and Nottinghamshire Air Quality Implementation Plan. 	<p>Green</p>	<p>March 2026</p>	<p>Nottingham and Nottinghamshire Air Quality Oversight Group</p>	<p>The Air Quality Oversight Group continues to meet and has completed a yearly cycle of meetings (4 in total). At a meeting in May 2025, it was agreed to develop a proposal for air quality work jointly with Derby City and Derbyshire County to explore work on an EMCCA footprint.</p> <p>A high level review of the strategy will be undertaken to understand the air quality initiatives/actions taken by partner organisations across Nottingham City and Nottinghamshire County and how they align with the air quality strategic objectives.</p>			
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					It was also agreed to focus on strategic objective four 'Engagement and Communication for Behaviour Change' in the implementation plan, as this is where it is felt the group can have the biggest influence.			
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Highlight report - Ambition 3 (2025/26 delivery) Quarter 1

Activity	Output	RAG	Timescale (Month YYYY)	Owning group	Progress (key achievements)	Risks	Mitigation	Escalations to Health and Wellbeing Board
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Making Every Contact Count (MECC)

Develop a flexible approach to MECC training and support.	<ul style="list-style-type: none"> System MECC training offer co-designed and agreed with partners. A dashboard for monitoring and evaluation of the MECC programme with key metrics is developed. 	Amber	April 2025	Personalised Care & MECC Strategic Developments Group	<p>A new multi-level training package for MECC (incorporating the Building Blocks of Health communications approach) co-designed by MECC System Working Group members. Bespoke e-Learning package is under development (due October 2025). This will be shared and hosted by partner organisations on their learning management systems.</p> <p>Equivalent (in-person) short forms of MECC training e.g. for community leaders, are available via Your Health Notts and Thriving Nottingham. Longer forms of MECC training for targeted staff based on the Wessex Healthy Conversation Skills model are now being initiated.</p> <p>25 staff from across the ICS are now MECC champions/trainers to cascade training following train-the-trainer courses in April and July 2025. There is ongoing collaboration between system partners to build a Power BI dashboard solution to enable reporting of MECC training outcomes. Peer support network</p>	<p>All initial Public Health funding, including for fixed-term staff capacity and development of products/resources to enable roll out of training is now allocated. Initial train-the-trainer cohorts include a variety of staff/organisations/roles but are not fully representative of the system workforce.</p>	<p>Local tobacco grant funding (up to £10k per annum) <i>may</i> be re-allocated, to support rollout of MECC training e.g. for train-the-trainer courses.</p> <p>This is dependent on the level of grant funding allocated each year, the grant being available and other funding pressures. Contract in place until March 2028 to support provision of ad-hoc train-the-trainer courses, with the next course due September 2025.</p> <p>Organisations are asked to embed and promote e-Learning once available and put forward suitable staff to become MECC champions/trainers. Sustainable funding models for the system are asked to be considered.</p>	<p>A paper on MECC will be received by Health and Wellbeing Board in September 2025.</p>
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					has been established for new MECC champions/trainers.			
Embed MECC training into the personal development plans (PDPs) and appraisals of all frontline staff, with consideration that MECC becomes mandatory training.	<ul style="list-style-type: none"> Number/% of organisations that have mandated MECC training for new starters induction has increased. Number/% of organisations that have included MECC training into PDP and appraisals has increased. 	Amber	September 2025	Personalised Care & MECC Strategic Developments Group	<p>System governance for delivering the Integrated Care Strategy priority for MECC established through Universal Personalised Care Oversight Group and ongoing through Place-Based Partnerships (PBPs).</p> <p>Integrated Care Partnership discussed MECC priority in March 2025 and members were supportive of a call to action on MECC, with organisations asked to consider how they roll out and embed within their organisation. Due to delays on delivery of new training package (e.g. e-Learning), no organisations have elected to mandate MECC training.</p>	<p>Universal Personalised Care Oversight Group was disbanded in May 2025, but no new system governance route established. No further funding, lead organisation or long-term delivery plan has been identified for MECC beyond October 2025. Feedback from organisations and partnerships expressed concern around meeting ICS Strategy targets for MECC training rollout by 2028.</p>	<p>MECC System Working Group is continuing until October 2025 to deliver initial objectives. The Integrated Care Strategy was refreshed in 2025/26, including removal of MECC training delivery targets.</p> <p>Organisations and partnerships such as Sherwood Forest Hospitals and South Notts Place Based Partnership (PBP) are developing their own MECC action plans. Partners are keen to explore how MECC and Building Blocks of Health can be embedded, e.g. into future neighbourhood health plans, beyond October, when the training package is fully operational.</p>	A paper on MECC will be received by Health and Wellbeing Board in September 2025.
Mental Health (cross cutting)								
Develop a new service model for adult mental health that maximises interfaces with all system partners to ensure patient-centred care, improved experience and outcomes for individuals, and clearer accountability of organisations between interfaces.	<ul style="list-style-type: none"> Review, develop and implement a person focused service model that ensures collaborative working amongst system partners to maximise support to the individual. Develop a model that is aligned to place based geographies. Implement strategic oversight of interfaces between organisations on the pathway to ensure that these support the experience of people who need services and their carers. 	Green	March 2026	Nottingham and Nottinghamshire Mental Health Partnership Board	System delivery group established with senior leader co-chairs in place with defined ambition and objectives.	None to escalate (risks managed by Mental Health Partnership Board).		

<p>Maintain the children and young people and adult NottAlone website to support good mental wellbeing by helping people understand how they can look after their own and their families' mental health and wellbeing and to know where they can access support. Incorporate parental and infant mental health and promote NottAlone to parents and carers.</p>	<ul style="list-style-type: none"> ▪ Undertake an options appraisal to support partnership decision making for future commissioning in 2026/27. ▪ Review NottAlone website content and incorporate new content for parental and infant mental health to help parents to build resilience and learn how to manage their child's and their own mental health. ▪ Launch the NottAlone podcast and utilise to help reduce stigma, provide mental health promotion advice and increase engagement with NottAlone. ▪ Deliver a NottAlone live event to increase awareness and engagement across schools and education settings. 	<p>Amber</p>	<p>March 2026</p>	<p>NottAlone Commissioning Group</p>	<p>NottAlone Commissioning Group are considering options for future delivery and finalising options appraisal ready for the autumn to aid future funding decisions.</p> <p>The NottAlone podcast was launched on 13 May during Mental Health Awareness Week. Since its launch, it has continued to build a dedicated and engaged audience across multiple platforms, with strong listener interaction and steady growth. Series one has a children and young people focus, with topics including anxiety and school attendance, exam stress and mental health resilience of young families.</p> <p>A review of NottAlone content has commenced, with a review of suicide prevention content completed in Q1.</p> <p>Agreement reached to expand NottAlone to include 0 to 5 information, with a reference group to be established.</p>	<p>No funding is currently identified for the continuation of NottAlone programme beyond 2025/26</p>	<p>An options appraisal is being developed to inform decision making on future funding by funding partners (Nottinghamshire County Council, Nottingham City Council, Nottingham and Nottinghamshire ICB).</p>	<p>HWB members are asked to continue to promote NottAlone as the main place for people of all ages to access trusted mental health advice and information about services and to support promotion of the commissioned free training provided by Harmless and Zero Suicide Alliance to people working and volunteering in Nottinghamshire.</p>
<p>Strengthen the capacity for co-production at an individual, organisation and strategic level to ensure that people who use services, their families and carers, and those working at the point of care are true partners in making change</p>	<ul style="list-style-type: none"> ▪ Embed coproduction at an individual, cohort and strategic level in the mental health system. ▪ Support people with lived experience to be active members of the Self Harm and Suicide Prevention Strategic Steering Group. ▪ Undertake an options appraisal for children and young people strategic co-production, to support future planning/arrangements. 	<p>Green</p>	<p>March 2026</p>	<p>Nottingham and Nottinghamshire Mental Health Partnership Board</p>	<p>System delivery group established with senior leader and expert by experience co-chairs in place with defined ambition and objectives.</p> <p>People with lived experience continue to be active members of the Nottingham and Nottinghamshire Self Harm and Suicide Prevention Strategic Steering Group and will become members of the children and young people task and finish group, which is to be established.</p> <p>The views of people with lived experience of bereavement by suicide are contributing to the development of a suicide</p>	<p>None to escalate (risks managed by Mental Health Partnership Board).</p>		

					bereavement awareness animated resource.			
Develop strategic oversight of all housing related discussions and developments in the system in relation to mental health to ensure that people can remain in the community as much as possible and can return home as soon as possible in the event of requiring a hospital stay (links to Ambition 2 and Ambition 4 housing related activities).	<ul style="list-style-type: none"> Develop a strategy for all mental health and housing related developments to support pathway flow across the system. Develop an implementation plan taking account of regional and national networks and policy to support development of sufficient housing provision in Nottingham and Nottinghamshire. 	Green	TBC	<p>Nottingham and Nottinghamshire Mental Health Partnership Board</p> <p>Nottingham & Nottinghamshire Housing Directors Strategic Partnership Group (new)</p>	System delivery group established with senior leader co-chairs in place with defined ambition and objectives	None to escalate (risks managed by Mental Health Partnership Board and Housing Directors Strategic Partnership Group).		
Healthy Weight								
Undertake Joint Strategic Needs Assessments (JSNAs) to support system wide approaches to healthy weight, good nutrition and moving more. Develop appropriate structures for strategic leadership of whole system approaches to support healthy weight.	<ul style="list-style-type: none"> Establish a partnership steering group to develop scope of a Healthy Weight and Good Nutrition JSNA and provide oversight of the development of the JSNA. Undertake Healthy Weight and Good Nutrition JSNA and present findings to Joint Health and Wellbeing Steering Group for approval. Establish a system wide partnership group to steer and provide oversight of a whole system approach to support healthy weight Establish a partnership steering group to develop scope of a 	Green	April 2026	To be established	Proposals to focus on JSNA topics of 'Healthy Weight and Good Nutrition' and 'Moving More' were submitted through the 2025/26 JSNA work programme prioritisation process. The submissions set out the scope of the proposed JSNAs.			

	<p>Moving More JSNA.</p> <ul style="list-style-type: none"> Commence work on the Moving More JSNA to be completed early 2026/27 							
<p>Provide a comprehensive pathway for weight management, through the NHS, which incorporates evidence informed interventions and supports sustainable weight loss. Pathway to include children and adults.</p>	<ul style="list-style-type: none"> Establish ICB commissioned local provision of weight management medicines, including effective wrap around care, to be available for those people with the highest level of clinical need. Monitor uptake, engagement and outcomes from weight management medicines provision, along with appropriate wrap around care, to inform future developments. Align with Public Health on effective interventions and innovations to ensure lifestyle changes and support sustainable weight loss. 	Amber	Into 2027	Weight Management Services Task and Finish Group	<p>Access to the primary care service for Mounjaro (weight management medicine) will be available from September 2025 alongside specialist weight management services. Access in primary care is currently based on 480 individuals in line with the requirements of the NHSE Funding Variation.</p> <p>NICE published a quality standard for overweight and obesity management in August 2025 that will inform the ongoing development of the weight management pathway.</p> <p>ICB are establishing a community of practice to support the Weight Management Services Task and Finish Group and ensure a fully integrated approach that considers all interventions.</p>	<p>The cost of weight loss medicines (in particular Mounjaro) drives additional demand and pressure through GP practices. The demand for medicines exceeds capacity and funding for identified cohort.</p> <p>With the demand for weight management medicines, a movement to a medical model is advocated which with the evidence, doesn't allow for relevant lifestyle changes and sustainable weight loss, and therefore does not impact on the burden of disease, morbidity and wider socioeconomic benefits.</p>	<p>Promotion of all weight management interventions, including increased promotional efforts for local authority Integrated Wellbeing Services.</p> <p>Communications to GP registered population to manage expectations. Ongoing provision for those with the greatest clinical need.</p> <p>Implementation and promotion of broader pathway that incorporates all weight loss interventions.</p> <p>Fully integrated approach to weight management incorporating interventions commissioned/provided across the system.</p> <p>Development of JSNA and recommendations that impact on the obesogenic environment.</p>	<p>HWB to support the development of the proposed 'healthy weight and good nutrition' and 'moving more' JSNAs and consider how its organisations can support implementation of recommendations once available.</p>
<p>Ensure appropriate levels of provision are in place for children and young people to provide sustainable weight loss. Review healthy weight services for children and young people and align with overall weight management pathway outlined above.</p>	<ul style="list-style-type: none"> Undertake mapping of population need and current provision for children and young people's healthy weight, taking into consideration any introduction of medicines that may be specified within NICE Guidance (to be confirmed based on NICE Guidance/NHSE Commissioning Guidance and may be a longer term activity beyond 25/26) and achieving sustainable weight loss. 	Amber	Into 2027	Children and Young People Weight Management Network Group	<p>Mapping of healthy weight provision for children and young people has commenced ready to inform the development of recommendations for children and young peoples obesity.</p> <p>Working together with commissioners and providers through the Network Group to ensure that children with the highest need are seen in the most appropriate level of</p>	<p>NHSE funding for the Complications of Excess Weight Service ends in March 2026. Nottingham and Nottinghamshire children and young people are currently on the waiting list.</p>	<p>This is a key consideration of the collaborative work to map current provision and develop recommendations to ensure children's obesity needs are met.</p>	

	<ul style="list-style-type: none"> Develop recommendations for children and young people's obesity from March 2026. NHSE funding for Complications of Excess Weight (CEW) Clinics (Tier 3 provision for children and young people) ends in March 2026. Implement decision relating to Tier 3 specialist support ready for April 2026 and review and update the child healthy weight pathway. Review Tier 2 plus service, in line with overall pathway and mapping. Provide for a pathway that is accessible in the NHS and fully integrated across children, young people and adults. 				<p>service.</p> <p>Children and young people's healthy weight Single Point of Access continues in 2025/26. 128 referrals were received and responded to in Q1. Children and young people are also engaged/referred into healthy weight support through other routes such as National Child Measurement Programme, Tier 1 and Tier 2 activities, and direct GP referral to CEW.</p>				
Tobacco									
<p>Key partners to develop a standardised approach to the use of vapes as a quit aid in pregnancy.</p>	<ul style="list-style-type: none"> Undertake a review of the effectiveness of using vapes as a quit aid in pregnancy to help to build a 'case' for the use of vapes. The 'case' for using vapes as a quit aid in pregnancy to be presented to NHS Trust Boards. 	Amber	March 2026	<p>Nottingham and Nottinghamshire Smoking and Tobacco Alliance</p>	<p>Work has commenced with intelligence gathering from Nottingham University Hospitals Trust and Leicester and Leicestershire who currently use vapes as a quit aid in pregnancy. A literature review and gathering of national evidence and guidance is also in progress.</p> <p>Connections have been made with a consultant at Doncaster and Bassetlaw Hospital in preparation for presentation to the hospital board, with the aim of encouraging use of vapes as a quit aid for pregnant patients.</p>	<p>If it is not possible to establish a consistent position across hospital trusts in Nottinghamshire regarding the use of vapes as a quit aid, there will continue to be inconsistency in provision across the county.</p> <p>Funding for Tobacco Dependency Treatment Programmes, who would support smokers in pregnancy, has been incorporated into core allocations for ICB's. This was ringfenced previously.</p>	<p>Proposed actions around intelligence gathering and evidence collation are mitigating factors.</p> <p>The new 10 Year Health Plan for England clearly reiterates the commitment to integrate opt-out smoking cessation interventions into all routine care within hospitals, as part of delivering the shift to prevention. Tobacco dependency treatment services are critical to achieving this commitment.</p>		
<p>Key partners to work together to dispel myths and misinformation regarding the use of vapes and to encourage the widespread adoption of the East Midlands Position Statement on Vaping.</p>	<ul style="list-style-type: none"> Training and the development of resources for key practitioners to provide accurate information and to dispel myths and misinformation regarding the use of vapes. Social media campaign to share informative posts, graphics, videos that debunk myths and educate the public and promote 'swap to stop' to smokers wishing to quit and promote the social norm regarding young people's smoking 	Green	March 2026	<p>Nottingham and Nottinghamshire Smoking and Tobacco Alliance</p>	<p>Collaboration with partners to map current training and resources across the system to identify appropriate next steps for consistency of training offers and resources.</p> <p>Connections with Doncaster and Bassetlaw Hospital Trust to begin conversations focused on adoption of East Midlands Position Statement on Vaping,</p>			<p>HWB members to consider encouraging their organisations to adopt the East Midlands Position Statement on Vaping.</p>	

	<p>and vaping habits.</p> <ul style="list-style-type: none"> ▪The adoption of the East Midlands position statement on vapes by key partner organisations across Nottinghamshire. 				<p>Consistent messaging around vaping through routine and continuous social media campaigns.</p> <p>Developing proposals for HWB webinar training on consistent messaging around vaping.</p> <p>Training delivered for Youth Service, clinicians and paediatricians and Kings Mill Hospital on consistent messaging around vaping,</p> <p>Youth Service and schools have access to resource packs providing further and accurate information related to vaping.</p>				
<p>Key partners to work together to promote the health benefits of the impending Tobacco & Vapes legislation through a 'Big Conversation' with the public</p>	<ul style="list-style-type: none"> ▪ Develop a social media campaign to highlight the health benefits of the Tobacco & Vapes Bill and impending legislation, including the Smokefree Generation Policy; Smokefree Outdoor Spaces; and changes to flavours and packaging of vapes. ▪ Develop case studies to highlight the benefits of quitting smoking, and the benefits of smokefree outdoor spaces. ▪ Undertake a campaign to encourage participation in the Government consultation regarding aspects of the Tobacco & Vapes Bill and any subsequent secondary legislation that may be required. 	<p>Green</p>	<p>March 2026</p>	<p>Nottingham and Nottinghamshire Smoking and Tobacco Alliance</p>	<p>Social media campaign with local DPHs undertaken at the start of 2025.</p> <p>12 case studies have been completed and uploaded onto the new website.</p> <p>Further progress delayed until committee date is set in the Lords to ensure alignment and maximum impact.</p>				
<p align="center">Reducing Alcohol (cross cutting with Ambition 4)</p>									

<p>Raise awareness of the needs of people who use alcohol and improve signposting/referral into appropriate support.</p>	<ul style="list-style-type: none"> ▪ Develop a robust alcohol comms plan which sits across the system. ▪ Increase partner awareness / utilisation of the pathway for alcohol referrals into Change Grow Live (CGL). 	<p>Green</p>	<p>March 2026</p>	<p>Nottinghamshire Drug and Alcohol Partnership</p>	<p>An initial meeting was had in May 2025, with comms colleagues from Nottinghamshire County Council (NCC), Change Grow Live and Place Based Partnership colleagues. Initial ideas and scope were discussed in terms of which groups to target and a small task and finish group was suggested to drive this work forwards.</p> <p>In addition to this, a comprehensive comms plan was discussed between Public Health and Nottinghamshire County Council comms to promote Alcohol Awareness Week in July 2025 which centred around the theme of "Alcohol and Work".</p>			
<p>Improve access to community fibroscan in order to identify alcohol-related liver disease.</p>	<ul style="list-style-type: none"> ▪ Improve co-ordination between community fibroscan, hepatology and community substance use treatment to improve referral pathways. ▪ Evaluate the local impact on ascertaining unmet need. 	<p>Green</p>	<p>March 2026</p>	<p>Nottinghamshire Drug and Alcohol Partnership</p>	<p>Hepatology colleagues were invited to the July Alcohol Harm Reduction Group (AHRG) meeting to inform the AHRG of their current scope and fibroscanning work. There was a suggestion made to set up a task and finish group and to map out current fibroscanning pathways within hospital and community settings.</p>			

<p>Limit the increase in the density of alcohol outlets in the most deprived areas in the County.</p>	<ul style="list-style-type: none"> Continue to use the Nottinghamshire Alcohol Licensing Matrix, demonstrating alcohol harms at MSOA level in accordance with the four statutory licensing objectives. Enable Public Health and other responsible authorities to make evidence informed representations against licensing applications. This will now include (as outlined in the 10 Year Health Plan for England) mitigations and suggestions around no and low alcohol alternatives. 	<p>Green</p>	<p>March 2026</p>	<p>Nottinghamshire Drug and Alcohol Partnership</p>	<p>Working more closely with licensing colleagues in the Police particularly where harm is very high in Nottinghamshire and the district, writing to applicants regarding mitigating measures and encouraging open dialogue.</p> <p>There has been some excellent practice through alcohol licensing work. As part of writing to applicants where highest levels of alcohol harm are within the County, an excellent response was provided by Worksop Town Football Club.</p> <p>Through dialogue with the lead applicant, it was agreed that the football club would implement further mitigating measures such as 'Challenge 25' training for all staff', to further strengthen their application and reduce alcohol related harm. This is a good example of the impact Public Health are having with alcohol licensing work.</p>			
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Highlight report - Ambition 4 (2025/26 delivery) Quarter 1								
Activity	Output	RAG	Timescale (Month YYYY)	Owning group	Progress (key achievements)	Risks	Mitigation	Escalations to Health and Wellbeing Board
Domestic Abuse								
<p>Develop the Domestic Abuse Strategy for Nottinghamshire from 2025 to 2028.</p>	<ul style="list-style-type: none"> Domestic Abuse Strategy published. Associated action plan developed. 	<p>Green</p>	<p>March 2026</p>	<p>Domestic Abuse Partnership Board</p>	<p>System wide workshop held with Domestic Abuse Partnership Board partners on 5 June 2025 to develop the partnership's thinking on the Domestic Abuse Strategy 2025-2028.</p>			

<p>Deliver the objectives of the Domestic Abuse duty and commission services until 2028.</p>	<ul style="list-style-type: none"> ▪ Commissioning plan to be approved through Informal Cabinet. 	<p>Green</p>	<p>December 2025</p>	<p>Domestic Abuse Partnership Board</p>	<p>System wide workshop held with Domestic Abuse Partnership Board partners on 5 June 2025 to develop the commissioning plan. A draft plan for comment will be circulated in Q2 (expected August 2025) for partners final comments.</p>			
<p>Centralise Domestic Homicide Review (DHR) governance and support services by 2026, in preparation for Local Government Reorganisation.</p>	<ul style="list-style-type: none"> ▪ Centralised model funded by partnership approach including district and borough councils and the County Council. 	<p>Amber</p>	<p>March 2026</p>	<p>Domestic Abuse Partnership Board</p>	<p>A paper detailing a proposed costing model for centralisation was presented to the Safer Nottinghamshire Board (SNB) on 26 June 2025 and while on the whole very supportive, concerns were raised on affordability to take forward the centralised model.</p>	<p>Pooled funding is challenging in current circumstances and will need to be explored further.</p>	<p>Ongoing conversations will be required with Community Safety Partnerships (CSP) chairs to work through the proposals and costings in future quarters.</p>	
<p>Homelessness</p>								
<p>Develop joined up, sustainable, long-term housing solutions which include appropriate support for people with experience of severe multiple disadvantage (SMD) (links to Ambition 2 and Ambition 3 housing related activities).</p>	<ul style="list-style-type: none"> ▪ Deliver a countywide supported housing needs assessment (aligned to the Nottingham City review already undertaken) ▪ Deliver the Nottingham and Nottinghamshire single adult homelessness pathway review ▪ Support the development of the new Housing Directors Strategic Partnership Group and related planning. 	<p>Green</p>	<p>March 2026</p>	<p>Nottingham & Nottinghamshire Housing Directors Strategic Partnership Group (new)</p>	<p>The Supported Housing Needs Assessment is underway and due to be completed in October 2025. National guidance on the supported housing strategy that will need to follow this is awaited.</p> <p>Single Adult Pathway Review is in the early stages. All local authorities have committed to participation.</p> <p>Inaugural meeting of the Housing Directors Strategic Partnership Group has taken place with agreement that there was long term merit in the group existing. Further detail including scope and terms of reference is to be agreed.</p>			

<p>Improve safeguarding for people experiencing severe multiple disadvantage (SMD).</p>	<ul style="list-style-type: none"> ▪ Deliver new 'test and learn' pilots utilising the Making Every Adult Matter (MEAM) approach. ▪ Develop a focused system improvement plan around severe multiple disadvantage (SMD) and safeguarding. 	<p>Green</p>	<p>March 2026</p>	<p>Nottinghamshire Safeguarding Adults Board</p>	<p>Key individuals from across ICB, Notts Healthcare, Nottinghamshire County Council, and the voluntary sector have now completed a systems leadership course delivered by the national Making Every Adult Matter team.</p> <p>This builds on the existing Nottinghamshire Making Every Adult Matter work and gives a framework to undertake 'test and learn' system interventions to improve outcomes for people experiencing multiple disadvantage.</p> <p>The Safeguarding Board has agreed to sponsor this group going forward, as part of its commitment to SMD as a priority within its strategy.</p>			
<p>Improve understanding of women's experiences of severe multiple disadvantage (SMD).</p>	<ul style="list-style-type: none"> ▪ Deliver the women's rough sleeper census. ▪ Develop new data collection to give greater insight into how women in Nottinghamshire are impacted by severe multiple disadvantage (SMD). ▪ Undertake a review of services and commissioning with a focus on delivering provision that is accessible, safe and effective for women. 	<p>Green</p>	<p>January 2026</p>	<p>Women's Severe Multiple Disadvantage Partnership Group</p>	<p>Women's rough sleeper census is in the planning stages. The census is held nationally, week commencing 22 September 2025.</p> <p>Service review plan has been identified and groups are planning to undertake the work during Q3.</p>			