

APPENDIX A

<p>THEME</p> 	<p>Success means:</p> <ul style="list-style-type: none"> ★ Young people equipped for life ★ Increased take-up of apprenticeships to give everyone the chance to start and develop their career ★ Supporting businesses to develop and grow a skills workforce that meets their needs ★ Increased numbers of people helped to re-skill and move into new careers ★ Strengthened engagement between schools and employers
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Status:	
Not yet started	<input type="checkbox"/>
Active	■
Active but paused	■
Completed	■

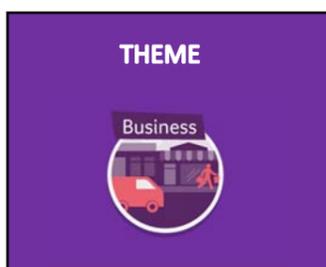
Business Goal	Specific Actions	Up until March 2021	Between April 2021 and October 2022
		Achievements	Achievements/Progress to date
Job creation: implement programme to protect family incomes and avoid mass unemployment following the phasing out of the job retention scheme	Support the hardest-hit sectors	<ul style="list-style-type: none"> ✓ Ran an Online Micro Provider event 	<ul style="list-style-type: none"> ✓ Online Micro Provider Event: following the event in January 2021 for those looking to set up a social care business or looking for ways to grow their business, a future event is being explored alongside wider opportunities to link the business support offer to other key service areas such as to childcare providers and in maximising local procurement opportunities. ✓ Supporting the ESF Funded Pathways to Health and Social Care which provides training to unemployed and inactive individuals to secure employment in the Health and Social Care Sector by providing entry level jobs with progression potential to highly skilled roles; potentially of major benefit to those unemployed or inactive and furthest away from the labour market <p style="text-align: center;">■ STATUS: ACTIVE</p>
	Job creation and training guarantees to tackle youth unemployment	<ul style="list-style-type: none"> ✓ Explored the creation of a network of Nottinghamshire Youth Hubs 	<ul style="list-style-type: none"> ✓ Employment and skills portal to bring together information to help people access support whether they are working, furloughed or looking for a job was

		<ul style="list-style-type: none"> ✓ Surveyed young people to shape the location/provisions for other Youth Hubs and the development of Mansfield Youth Hub as a 'trail blazer' ✓ Commenced the three-year D2N2 Skills Access Hub (running until 30 September 2023) offering businesses free impartial advice from experienced Skills Advisors to help identify and address the skills gaps in their workforce <p><u>Inspire</u></p> <ul style="list-style-type: none"> ✓ supporting the Way2Work project providing employability support to unemployed and economically inactive Nottinghamshire residents. ✓ Worked with the British Library to provide a range of resources and support to new business start-ups. <p><u>Arc Partnership</u></p> <ul style="list-style-type: none"> ✓ established several local frameworks aimed at small to medium sized enterprises (SME's) local companies <p>Ahead of its April 2021 launch, Via in partnership with Business in the Community devised a work introduction placement programme for individuals who have experienced barriers to gaining employment</p>	<p>launched: https://www.nottinghamshire.gov.uk/jobs-andworking/employment-and-skills-portal</p> <ul style="list-style-type: none"> ✓ Employment and Skills Brokerage Platform – we are in the first stages of procurement for a digital platform which will be the go-to-place for Nottinghamshire job seekers, returners, those looking to increase their skills and for employers looking to recruit ✓ Nottinghamshire Recruiting Talent online events supported and promoted by the Council, with the aim of educating local employers about the current landscape of employment in the county, advocating the benefits of inclusive recruitment, and offering advice on how to find hidden pools of talent. Individual District and Borough workshops were replaced with an online event for the whole of Nottinghamshire on March 17th. Individual events will be organised when it is safe to do so. ✓ Care2work project has been part funded to employ a work placement co-ordinator who is now in post. The first few preparation sessions for Nottinghamshire looked after children are taking place followed by a work experience placement and careers guidance. ✓ Collaboration continues with the Department for Work and Pensions on the creation of 'Youth Hubs' with a trailblazer in Mansfield and other areas to follow. ✓ D2N2 Skills Access Hub: The Council's Business Advisers continue to work closely with the Hub to ensure it offers the best services to support the County's businesses on skills, recruitment and retention issues and cross-refer where appropriate. <p style="text-align: center;"> STATUS: ACTIVE</p>
<p>Lead Authority – UK Community Renewal Fund</p>	<p>Develop a submission to government replacing the local priorities and focused on the 3 Priority Areas of Bassetlaw, Mansfield and Newark and Sherwood</p>	<p>N/A</p>	<ul style="list-style-type: none"> ✓ Announced at the Spring Budget, the government offered a Prospectus for the UK Community Renewal Fund (UKCRF) offering principally revenue funding towards projects addressing skills, local business development, challenges within communities and place and supporting people into employment. ✓ County Councils have been identified as 'lead authorities', responsible for making a collective submission to the Government and Nottinghamshire County Council has taken on this role enabled by the Growth and Economic Development team. ✓ The government has identified the areas of Bassetlaw, Mansfield and Newark and Sherwood as 3 of 100 priority areas nationally for support. ✓ The Council has a role in developing a call for projects, in appraising and developing a shortlist into a full submission to government who will decide on which projects merit support. ✓ The deadline for submissions is the 18 June 2021, with decisions on successful bids expected from July 2021 onwards. If successful, project delivery will take place over the remainder of this financial year. ✓ In addition to the support for locally impactful projects, the UK CRF is being seen as a precursor to the UK Shared Prosperity Fund which may bring significant additional resources to the County, as well as setting out who will be the lead authorities in delivery. <p style="text-align: center;"> STATUS: ACTIVE</p>

<p>Develop the Nottinghamshire workforce to increase productivity and drive growth across our economy</p>	<p>Bolster the D2N2 LEP Redeployment Triage Service</p>	<p>Futures:</p> <ul style="list-style-type: none"> ✓ Employment support has been provided to 2,332 Nottinghamshire residents since January 2020, of which 1,124 have progressed into a job or a learning outcome ✓ Leading, with the Council as a delivery partner, an £8M European Social Fund (ESF) project 'Well for Work' to support unemployed residents with health conditions into sustainable employment ✓ Secured additional funding from the National Careers Service to provide employability and skills support to those made redundant, seeking work and retraining 	<p>Futures:</p> <ul style="list-style-type: none"> ✓ The Futures' Employment & Redundancy Support team have, throughout 20/21, worked with multiple County employers looking to support their employees through the redundancy process, providing support sessions and skills training to all employees affected. Futures have supported approximately 6,000 County residents with careers advice and employment support in the last financial year ✓ ESF 'Well for Work': This project has started with Futures new Contract Manager in post from 21st May. A team of Business Engagement Managers and Caseload Officers is being put in place. Recruitment for project staff for all partners is ongoing, but the project will be fully resourced by July 2021. ✓ Secured delivery of the DWP Restart project in Nottinghamshire for Maximus. This programme starts in June 20221 and will see Futures open new centres in Arnold, Worksop and Newark, supporting over 15,000 long term unemployed Nottinghamshire residents over the next 4-5 years. <p>Inspire:</p> <ul style="list-style-type: none"> ✓ A key delivery partner in the Way 2 Work, the I Programme, the NTU/STEM, the Pathways to Health and Social Care and the soon to be launched Back 2 Work projects that are designed to assist unemployed residents from across Nottinghamshire back into employment. ✓ Inspire will support a minimum of 1,400 new vacancies to be filled between March 2020 and December 2023. <p> STATUS: ACTIVE</p>
	<p>Accelerate take-up of Nottinghamshire County Council's Apprenticeship Levy</p>	<ul style="list-style-type: none"> ✓ Promoted the Kickstart scheme ✓ Offering 32 places under the Kickstart Scheme and promoting additional Traineeship and Apprenticeships <p>Futures:</p> <ul style="list-style-type: none"> ✓ September 2020 saw the transfer of Council Levy funds to support vulnerable groups of young people and adults into an Apprenticeship. The focus will primarily be to support Looked After Children, Care Leavers and other vulnerable groups of young people and adults to progress into an Apprenticeship 	<p>Apprenticeship Levy:</p> <ul style="list-style-type: none"> ✓ 51 applications received (as of 13/05/2021) ✓ 33 apprenticeships approved. This includes 25 staff in adult care ranging from Level 2 to Level 5 across 7 companies ✓ 24 businesses supported ✓ Levy transfer value of £468,500 (the total amount currently committed for training over the next four years) <p> STATUS: ACTIVE</p>

	<p>Optimise outcomes from the Council's investment in the Festival of Science and Curiosity (FOSAC)</p>	<ul style="list-style-type: none"> ✓ Careers events began in schools from Jan ✓ Most Festival events will now take place online 8 – 17 February, and schools work will continue for the rest of the academic year. 	<p>A range of introductions have been made to support partnership development to link the Festival with other activity and extend the reach into Nottinghamshire. The focus of the Festival was around the February half-term with many activities ongoing throughout the year. Introductions to District and Borough council colleagues have successfully converted into sponsorship and events in 5 Districts, with the promise of at least one more for 2022. Due to COVID restrictions, delivery was adapted to be mainly online, with the introduction of new resources such as a festival magazine, which will be continued in the future. Highlights were:</p> <ul style="list-style-type: none"> ✓ Wollaton Watch filming: Wollaton Watch featured footage from around Nottinghamshire through collaboration with 14 partners including local groups and organisations, young people, schools and wildlife volunteers celebrating and protecting the environment in our county. These were then broadcast on Notts TV from Wollaton Hall on each day during the festival week. Contributions were included from the Miner 2 Major Project at Rainworth Heath and Strawberry Hill Heath, Sherwood Forest, Newstead Abbey and Newstead and Annesley Country Park, Skylarks Nature Reserve and Attenborough Nature Reserve, ✓ 200science busking packs providing equipment for families to take part in simple sensory science activities at home were distributed in Mansfield, particularly in the Ladybrook area, through partnership with Mansfield District Council and Mansfield Palace Theatre. Despite the effect of the pandemic, eight schools plus the Nottinghamshire EHE service took part in the Curiosity Project This project supports pupils to do their own science research project in collaboration with researchers from academic and/or industry, and covering the costs for CREST awards. Schools will continue to be supported to run Curiosity Projects throughout the academic year, and many of these schools will be delivering the programme in the summer term ✓ 5 YouTube Live Q&A sessions were delivered with a range of different topic areas covered and tying into Apprenticeship Week. These sessions reached a live audience of 155 'viewers' (individuals or whole classes) and re-watched on YouTube 666 times by the end of the festival ✓ The Festival Magazine was produced with the aim of targeting families with limited internet access and 6290 magazines were distributed directly in Nottinghamshire through food banks, supermarkets, community organisations, children's centres, mobile library vans and schools. An online version was also viewed 867 times ✓ 25 online events were delivered through Zoom for a range of audiences, which were free to access. Postcode data gathered from voluntary information provided in feedback forms and online participant registration (328 sample size) showed that 23.4% of participants came from Nottinghamshire county postcodes. ✓ Plans are now underway for the 2022 Festival to build on relationships with local organisations including Miner2Major, Nottinghamshire wildlife Trust, Captivate, Inspire, Sherwood Observatory, 5G Connected Forest and other cultural and community organisations, and to engage with more local schools. <p> STATUS: ACTIVE</p>
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<p>Create an integrated employment and skills eco-system which has the individual and employer at its heart</p>	<p>Stronger links between schools and employers through work shadowing programmes</p>	<p>Inspire:</p> <ul style="list-style-type: none"> ✓ Sector Based Work Academy Programme and expansion of Study Programme provision. Inspire is building links with local employers and the DWP to provide vocational training and guaranteed job interviews in sectors like Health and Social Care <p>Futures:</p> <ul style="list-style-type: none"> ✓ School Enterprise Coordinators working with 49 schools and have sourced 45 Enterprise Advisers (employer representatives) to work with them directly ✓ Delivery commenced in February 2021, with the Council as a delivery partner, a £3M ESF project 'Unlocking Potential Hub' which will expand the work of the CEC Enterprise Coordinators to support the careers and employability agenda amongst young people transitioning from full-time education to the world of work ✓ Delivery commencing in early 2021 of ESF funding to help vulnerable young people into further education and employment 	<ul style="list-style-type: none"> ✓ Growth and Economic Development commissioned Futures to deliver online resources for young people. These resources start with advice/ guidance helping young people who had not yet made their decisions following competition of year 11/ 13. The resources can be found here: https://www.youtube.com/channel/UCu2gg3iVZzLiO4q6zLq4SPw. Schools have provided a positive response to these resources. These will be built on in coming months. <p>Inspire:</p> <ul style="list-style-type: none"> ✓ New courses in Health and Social Care and construction have been developed to give young people the skills to gain employment in expanding local employment sectors. ✓ New team of dedicated Employability Advisers working alongside the Employability Coordinator to build effective links between our 16 to 18 and 19 + learners and the world of work. 16 to 18 and 18 to 24 Traineeships are providing opportunities for over 40 young people to access extended work experience leading to employment. ✓ Our status as a Kickstart Gateway organisation is supporting 130 young adults to access six month paid employment opportunities with a range of Nottinghamshire companies. <p>Futures:</p> <ul style="list-style-type: none"> ✓ As from September all schools in the Nottinghamshire Enterprise Advisor Network will move into a more concentrated delivery model called Careers Hubs. For Nottinghamshire there will be two Careers hubs. Within a Careers Hub, support from Enterprise Coordinators is more intensive than in the Network, with each Coordinator supporting a smaller number of schools and providing more comprehensive support than in the wider network. As part of the governance structure a steering group will be set up and co-chaired by an officer from Growth and Economic Development. ✓ Delivery of ESF funding for vulnerable young people is underway and all staff in post. 50+ referrals already made with 30+ actively engaged and working with 2 Full time advisers. <p> STATUS: ACTIVE</p>
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Success means:

- ★ A single reference point for the most up-to-date information, guidance and support for businesses across our county
- ★ Investors are kept up-to-date with key opportunities
- ★ Closer partnerships are forged with business who want to invest in Nottinghamshire in order to show we are 'open for businesses and investment'
- ★ Businesses across Nottinghamshire enabled and encouraged to adopt renewable energy and helped to innovate and grow, or diversify in to the low carbon sector

Status:	
Not yet started	<input type="checkbox"/>
Active	<input style="background-color: blue; width: 15px; height: 15px;" type="checkbox"/>
Active but paused	<input style="background-color: red; width: 15px; height: 15px;" type="checkbox"/>
Completed	<input style="background-color: green; width: 15px; height: 15px;" type="checkbox"/>

Business Goal	Specific Actions	Up until March 2021	Between April 2021 and October 2022
		Achievements	Achievements/Progress to date
<p>Create a programme which sees Nottinghamshire as a place to invest.</p>	<p>Continue to work closely with partners to identify and support business needs.</p>	<p>Enhanced business support programme tailored to business needs in light of restrictions announcements.</p> <ul style="list-style-type: none"> ✓ Two Business Advisers appointed in partnership with the D2N2 Growth Hub, offering direct support and access to digital and webinar-based advice (a mix of COVID-19 related support and wider growth advice) ✓ Promotion of the D2N2 Growth Hub business survey to understand changing business needs ✓ Publicised the <i>Business Against Scams</i> online training session and web page https://www.friendsagainstscams.org.uk/BAS ✓ By building upon links with the D2N2 Growth Hub and Better Business for All (BBfA), Trading Standards promote take up of Primary Authority Partnerships and business advice <p>Secured funding for grant applications to support local SME's, charities, local Gov and businesses that support rural tourism and farming – through the LEADER programme.</p> <ul style="list-style-type: none"> ✓ 62 organisations awarded grants to the value of £3.3m Within the County this will forecast: <ul style="list-style-type: none"> - 138 new jobs - Over 127,000 new day visitors - Increase of 33,000 in overnight stays - 45 new farm techniques in farm productivity, SME support, tourism, rural services and forest productivity 	<ul style="list-style-type: none"> ✓ The Growth and Economic Development Team's Business Advisers work in partnership with the D2N2 Growth Hub to maximise the resources available to the County's businesses. The following offers an overview of the different types of engagement and the support available over the period. ✓ All contact with the Growth Hub from Nottinghamshire businesses are triaged to the Council's Business Advisers who additionally generate and take direct calls. The focus to date has been on supporting businesses with the immediate implications of the COVID-19 pandemic, but over the past quarter, inquiries are transitioning towards re-positioning, growth, expansion and investment. ✓ Through links with the Growth Hub, many of the simpler sign-posting queries are readily addressed centrally, allowing the Advisers to respond to the more complex issues. 422 individual Nottinghamshire businesses have been the subject of intensive and on-going professional advice over the past 12 months. ✓ A further 403 Nottinghamshire businesses have participated in at least one of the webinars available via an extensive programme over the past 12 months gaining knowledge and direction from over 2900 hours of expert input. ✓ Recognising the intrinsic value of business to business collaboration, a range of Growth Hub Peer Networks have been introduced from January this year, with 21 cohorts commenced and 229 businesses supported to date, 77 of which were Nottinghamshire businesses from a range of sectors. Due to the success of the initial scheme, further cohorts are under development and the Team is ensuring the provision reflects Nottinghamshire sector interests. ✓ The Council continues to influence provision through its partnership with the D2N2 Growth Hub and review the emerging and changing needs in the context of evolving Government financial support and any new announcements. Key in the immediate future will be the impact of the gradual cessation of government support, the longer-term management of COVID-19 related business loans and related measures and trading conditions. ✓ Consultants have been appointed which will support the Growth Hub and its partners refresh its strategy in the immediacy of the post-COVID-19 landscape and consider the future partnership arrangements on the cessation of its current funding streams in March 2022. ✓ Whilst Trading Standards has not received many complaints from businesses regarding COVID-scams, the Business Against Scams online training session and web page which was launched by National Trading Standards at the beginning of

			<p>the pandemic through comms and our partners has been publicised: https://www.friendsagainstscams.org.uk/BAS</p> <ul style="list-style-type: none"> ✓ Trading Standards will be building upon links with the D2N2 Growth Hub and Better Business for All (BBfA) to promote take up of Primary Authority partnerships and business advice. This will support existing businesses to diversify and flourish, as well as support new start-up businesses. the service continues support to Primary Authority and other businesses in relation to interpretation and implementation of rapidly changing Coronavirus business restrictions legislation. ✓ The Office for Product Safety and Standards (OPSS) focus on key issues surrounding Government measures to protect the public during the coronavirus (COVID-19) pandemic. Their recommended model will be deployed to connect Nottinghamshire businesses into Trading Standards and Growth and Economic Development business support. Trading Standards and Growth and Economic Development teams liaise regular to mutually support their activities and cross-refer queries. ✓ The Nottinghamshire food and drink sector business support toolkit continues to be promoted, to be developed further through the Visitor Economy and Business Support activities. <p> STATUS: ACTIVE</p>
	Develop an Inward Investment Strategy to help indigenous business growth and attract new firms to the county	<ul style="list-style-type: none"> ✓ A review of the options for supporting new investment from local, UK and foreign based investors, exploring how best the Council can maximise the opportunities for expansion, alongside the relationship between established investment agencies and the new Development Corporation. 	<ul style="list-style-type: none"> ✓ Via East Midlands are in the process of forming a partnership with Cheesecake Energy Ltd to demonstrate a world first energy storage system at Bilsthorpe Depot. Cheesecake Energy, a spin-out from the University of Nottingham and backed by Shell and Highways England, has developed a state-of-the-art energy storage system that could have a profound impact on the UK's transition to a greener future. ✓ A brief for supporting the Council in reviewing its options in the development of an Inward Investment Strategy has been drafted with commissioning to be progressed over the next quarter. The impact of COVID-19 and new trade arrangements will form part of this overview, alongside wider developments such as the Development Corporation and the Freeport. Aligned to this work is the existing Growth and Economic Development and Business Support activity which supports expanding and growing businesses and the commissioned webinar programme to support businesses facilitate international trade which commences this coming quarter. <p> STATUS: ACTIVE</p>
	Align support with opportunities available via commercial developers	<ul style="list-style-type: none"> ✓ The D2N2 LEP launched a strategic key account management (KAM) initiative ✓ A review of employment land for the Local Planning process has been facilitated by Lichfields (a planning consultancy) 	<ul style="list-style-type: none"> ✓ The above review of Inward Investment options will be supported by input from key commercial agents / developers bringing forward employment sites and premises. ✓ The impact of COVID-19 will be the subject of discussion with agents / developers on bringing forward development and trends in the market, reviewing short- and medium-term impacts that will support Invest in Nottinghamshire activity and the proposed Infrastructure Plan. <p> STATUS: ACTIVE</p>

	<p>Actions coming out of Council commissioned report into sustainable low carbon opportunities</p>	<ul style="list-style-type: none"> ✓ Via East Midlands began forming a partnership with Cheesecake Energy Ltd to demonstrate a world first energy storage system at Bilsthorpe Depot. ✓ <u>Localis</u> were commissioned to facilitate a set of stakeholder sessions on supporting the Council explore a green recovery and to offer best practice ideas. This work is being integrated into the Council's Environmental Strategy ✓ In collaboration with the University of Nottingham, scoping has commenced on the development of a low carbon toolkit, designed to help businesses bring forward low carbon, energy saving measures. 	<ul style="list-style-type: none"> ✓ The work with <u>Localis</u> on supporting the Council explore its approach to low carbon growth is progressing well after delays due to the impact of COVID-19. The work remains closely aligned with the Environmental Strategy ✓ The development of a potential toolkit to help businesses adopt low carbon / energy efficiency initiatives that help minimise costs and harmful emissions remains under review, the precise scope being subject to the Localis report and wider programmes being developed by partners. However, given the new requirement of businesses to baseline their emissions and develop measures to address them, the approach remains valid and continues to be explored. <p> STATUS: ACTIVE</p>
<p>Use of digital technologies to improve business productivity</p>	<p>Promote Growth Hub scale-up and innovation programmes</p>	<ul style="list-style-type: none"> ✓ Business Advisers have supported businesses in accessing the grants and loans made available to support them over the COVID-19 pandemic, supplementing this with practical business planning, resilience and emotional support ✓ Business Advisers promoting the national and local initiatives supporting high growth, scale-up and innovation within businesses https://www.d2n2growthhub.co.uk/grow/scale-up-support/ ✓ Strong relationships have been built with wider finance providers and with specialist advisory agencies including the two universities, UK Research & Innovation and the new Manufacturing Growth Programme to ensure awareness and cross-referrals are facilitated ✓ On average, monthly liaison has been maintained with Nottinghamshire's SME community through direct contact with the various business representative groups and through supporting County Council email communications ✓ Over 40 businesses have been supported in drafting their applications to the Business Investment Fund. ✓ https://www.d2n2growthhub.co.uk/grow/managing-finance/funding-for-your-business/access-to-local-finance/d2n2-business-investment-fund/ 	<ul style="list-style-type: none"> ✓ In addition to the <u>Scale-Up</u> and related specialist sector and university-based support available via the Growth Hub, the Growth and Economic Development Business Advisers work with Nottinghamshire companies supporting their growth ambitions with applications to the Business Investment Fund. They have worked intensively with over 30 businesses to receive Business Investment Fund grants, seeing investment into local businesses in excess of £450,000. A further six will have been supported over the previous quarter. ✓ Support is also provided to enable businesses to apply successfully to many other alternative sources of investment finance, including the COVID-19 support funds from government and the Midlands Engine Investment Fund. <p> STATUS: ACTIVE</p>

THEME 	Success means: <ul style="list-style-type: none"> ★ The development and launch of an events programme for 2021 and 2022 which is open to our residents and showcases the unique strengths of Nottinghamshire ★ Attracting even more families and visitors to Nottinghamshire from across the UK and overseas, bringing benefits to local businesses and our economy
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Status:	
Not yet started	<input type="checkbox"/>
Active	<input checked="" type="checkbox"/>
Active but paused	<input type="checkbox"/>
Completed	<input type="checkbox"/>

Business Goal	Specific Actions	Up until March 2021 Achievements	Between April 2021 and October 2022 Achievements/Progress to date
		Develop and promote a refreshed marketable brand for Nottinghamshire	A high-quality year-round programme that links to the Visitor Economy Strategy

Support Visitor Economy hubs with partners to generate additional income		<ul style="list-style-type: none"> ✓ Holme Pierrepont: selected leisure services have been re-opened in line with Tier 3 restrictions. The Country Park continues to be very popular, with a significant increase in footfall recorded during the pandemic. Work has been ongoing to support the preparations for the return of the site's extensive programme of sport events and camps later in 2021, as COVID-19 recovery progresses locally and nationally ✓ Sherwood: have recently been successful in acquiring a license to sell Robin Hood and Maid Marion marketed alcoholic beverages from local producers. Throughout the pandemic, to maximise visitor experience in a COVID-secure environment, Sherwood have also invested in adapting the site and its facilities, such as improving hot food storage to broaden the takeaway offer available to visitors. Events have also been and continue to be adapted, with lessons from the success of the Halloween Trail being incorporated into plans for this year's Christmas Trail ✓ Good practice from the pandemic will continue to be considered in future planning ✓ Rufford: a bid has been submitted for Rural Development Programme funding to extend the Adventure Play Area and put in some toilet facilities; this would deliver additional income through increased secondary spend. Part of the Undercroft has now reopened to visitors after being closed for several months. Significantly increased footfall and demand during the COVID-19 pandemic has highlighted the great and continuing importance of Rufford as a heritage location and green space critical to the mental and physical wellbeing of residents and visitors ✓ Once restrictions are lifted an extensive public relations campaign has been prepared to ensure the Nottinghamshire food and drink sector business support toolkit reaches as large an audience as possible 	<ul style="list-style-type: none"> ✓ Holme Pierrepont: the site's leisure services have been re-opened in line with the Government's Roadmap. Work has been ongoing to support the preparations for the return of the site's extensive programme of sport events and camps later in 2021, as COVID-19 recovery progresses locally and nationally.. ✓ Sherwood: have recently been successful in acquiring a license to sell Robin Hood and Maid Marion marketed alcoholic beverages from local producers. Throughout the pandemic, to maximise visitor experience in a COVID-secure environment, Sherwood have also invested in adapting the site and its facilities, such as improving hot food storage to broaden the take away offer available to visitors and adding new interpretation signs and banners to the Visitor Centre to help promote the site's unique history and ecology. Scheduled conservation activities have continued throughout the pandemic, engaging local volunteers, in a COVID-secure manner, to conduct necessary works on the Forest's ancient trees and habitat. Events have also been and continue to be adapted, with lessons from the success of COVID-safe trails being incorporated into plans for Spring and Summer events. Good practice from the pandemic will continue to be considered in future planning. ✓ Rufford: work to review strategic development options for the park, in line with the objectives of the Visitor Economy Strategy, is underway with key partners, including Historic England and English Heritage. Significantly increased footfall and demand during the COVID-19 pandemic has highlighted the great and continuing importance of Rufford as a heritage location and green space critical to the mental and physical wellbeing of residents and visitors. <p style="text-align: right;"> STATUS: ACTIVE</p>
Programme of arts and culture in libraries through Inspire			<p>Inspire libraries are offering a service across the County with the 60 libraries open for business. Inspire is a National Portfolio organisation (Arts Council England funded) and will continue to offer a full programme of cultural activities, many of which are accessible virtually</p> <ul style="list-style-type: none"> ✓ Inspire Youth Arts, who work with young people on a range of performing arts projects have moved their offer online and continue to provide a wonderful programme of dance, theatre and music opportunities ✓ Inspire's Music Hub and Instrumental Music Service to schools is continuing to offer a range of performance opportunities and music tuition for a wide range of instruments. They are continuing to deliver a face-to-face (socially distanced) and virtual offer, including support for several school and community-based choirs ✓ The Archives service has made many its resources available online for the public and for academic researchers <p>Inspire Learning is offering face-to-face learning for 16 to 18-year-old study programme learners. It is also offering adults access to a wide variety of e learning courses. There are face-to-face learning opportunities for adults too, including the Access to HE courses and other accredited courses.</p> <p style="text-align: right;"> STATUS: ACTIVE</p>

Status:	
Not yet started	<input type="checkbox"/>
Active	<input checked="" type="checkbox"/>
Active but paused	<input type="checkbox"/>
Completed	<input type="checkbox"/>

<p>Support and enable the preservation, development and use of our assets</p>	<p>Develop and deliver heritage led regeneration projects and training programmes</p>	<ul style="list-style-type: none"> ✓ Miner2Major - Work underway with M2M partners to put in place a range of opportunities for traineeships, apprenticeships and Kickstart roles. Heritage building surveys currently paused in line with Covid-19 restrictions but could begin in the Spring. In the interim, content being created for online heritage skills training. Work underway to offer heritage skills training for Inspire 16 – 19 construction students. An on-line training programme is now being delivered, following stakeholder needs survey of heritage tourism partners. https://miner2major.nottinghamshire.gov.uk/ ✓ Townscape Heritage Initiative programme for Mansfield - specialist input and financial support continues for the Mansfield District Council-led project (Market Place and Leeming Street) 	<ul style="list-style-type: none"> ✓ Townscape Heritage Initiative programme for Mansfield- Despite COVID restrictions the programme has managed to achieve the following: <ul style="list-style-type: none"> ✓ Oral history training with 10 primary school students resulting in a junior reporter traineeship at Mansfield 103.2FM ✓ Working with students from Vision West Nottinghamshire College to produce an awareness-raising poster campaign, and develop heritage trails and guided tours of the THP area ✓ A presentation has been recorded for the Great Nottinghamshire Local History Fair ✓ Working with Mansfield Building Society to utilise space within the building to use as a project base/community engagement space. ✓ worked with Inspire Culture Heritage Services to provide local history library and archives training for project volunteers ✓ Schedules of work for the buildings have been drawn up <p style="text-align: center;"> STATUS: ACTIVE</p>
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	<p>Success means:</p> <ul style="list-style-type: none"> ★ Fast tracked identified investment opportunities capable of delivering new energy efficient homes, local employment and skills ★ Our new industrial development sites are resilient, enabling home working and build in places which are well located in relation to existing road and public transport networks ★ Adoption of new construction technology to deliver new homes and employment sites faster ★ An upgrading of our cycling infrastructure that allows cyclists to reach more destinations, increased take-up of cycling and reduced traffic on our roads
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THEME



Business Goal	Specific Aims	Up until March 2021	Between April 2021 and October 2022
		Achievements	Achievements/Progress to date
Prioritise investment and the development of post COVID-19 infrastructure in Nottinghamshire	Submit appropriate projects to the D2N2 LEP reserve list of future propositions.	<ul style="list-style-type: none"> ✓ Worked with the D2N2 LEP to identify and secure funding needed to support County projects for economic growth and recovery. 	<ul style="list-style-type: none"> ✓ The LEP Pipeline is now suspended pending a government review of its role and function. ✓ Work continues with partners to identify and secure funding needed to support County projects for economic growth and recovery. ✓ This includes aligning the vision of the Council with the emerging UK Shared Prosperity Fund (the funding to replace European Structural Funds) including the new £4 billion Levelling Up Fund. ✓ The County is working closely with the LEP, Environment Agency and Development Corporation to identify, and apply to, alternative funding. This includes the UK Community Renewal Fund, DEFRA's Natural Capital Investment Readiness Fund & the Strategic Housing and Infrastructure Fund <p> STATUS: ACTIVE</p>
	Publish a Nottinghamshire Infrastructure Plan covering energy efficient and SMART homes; employment and skills; digital, public transport and road connectivity	<ul style="list-style-type: none"> ✓ Began work on a geographic information system (GIS) to gather, manage and analyse data ✓ Draft a Strategic Infrastructure Plan to set out Nottinghamshire's high-level infrastructure priorities for the next 10-15 years. 	<ul style="list-style-type: none"> ✓ A Strategic Infrastructure Plan which will set out Nottinghamshire's high-level infrastructure priorities will be presented to Policy Committee. This will be accompanied by an online mapping tool to show housing and business growth sites and associated infrastructure projects across the County. <p> STATUS: ACTIVE</p>

THEME 	Success means: <ul style="list-style-type: none"> ★ Revitalising and revival of our high streets and town centres ★ Improved health, quality of life and the environment
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Status:	
Not yet started	<input type="checkbox"/>
Active	<input checked="" type="checkbox"/>
Active but paused	<input type="checkbox"/>
Completed	<input type="checkbox"/>

Business Goal	Specific Actions	Up until March 2021	Between April 2021 and October 2022
		Achievements	Achievements/Progress to date
Develop and harness the economic opportunity programme	Develop an approach to town centre identify, branding and a shared vision	<ul style="list-style-type: none"> ✓ The Council engaged with partners under the Local Resilience Forum (LRF) Public Realm Group and the Economy Cell to support co-ordination on safely re-opening and support the longer-term sustainability of the high street and of retail and service-related businesses. This work is being steered through the LRF Economy Cell. This aligns with the engagement with the respective Town Deal partners in developing their respective strategies and potential project input, focusing on pedestrian / highways access and connectivity ✓ The N2 Town Centre programme brought forward 10 projects for development, influenced and accounting for the impact of COVID-19. In the past 6 months, the remaining 5 projects have been brought forward for consideration and approval, with final grant payments being made to all projects in line with D2N2 LEP expectations by the financial year end 	<ul style="list-style-type: none"> ✓ The Council has led the engagement with partners under the Local Resilience Forum (LRF) with the Public Realm Group now incorporated into the Economy Cell, working to support an on-going understanding of the impact of and a response to the pandemic. This has included overseeing measures to safely re-open the high street as measures are being progressively eased. The Cell is currently reviewing its priorities in the current circumstances, with this plan forming the basis of the Council's engagement. ✓ On town centres specifically, a review of measures to support the longer-term sustainability of the high street and of retail and service-related businesses is on-going, steered through the LRF Economy Cell. ✓ Through the Growth and Economic Development Team, the Council continues to engage with the respective Town Deal Boards covering Sutton and Kirkby, Stapleford, Mansfield and Newark. Projects which may impact on County Council services or require the approval of this Council will be addressed via the respective service Committees, including where external funding from the Town Deals is anticipated. ✓ Where capital projects are being developed through the Levelling-Up Fund, the County is engaging with the districts as lead on any submissions. ✓ The N2 Town Centre programme has now been successfully completed bringing £7.6M of investment from the D2N2 LEP alongside over £600,000 from the N2 Business Rates Pool and other co-funding to a set of projects within town centres across the County. Despite delays caused by COVID-19, the programme is seeing schemes supported in Arnold, Beeston, Bingham, Carlton, Kirkby, Mansfield, Newark, Stapleford and Worksop. As the schemes are progressed, monitoring will continue to ensure collectively the programme reaches its job creation targets. <p style="text-align: right; margin-top: 20px;">  STATUS: ACTIVE </p>

	Adapt homes to enable residents to live healthy lives, at home, longer	<ul style="list-style-type: none"> ✓ £1 million funding secured from BEIS through the Green Homes Grant Local Authority Delivery Scheme to retrofit homes including solid wall insulation, air heat pumps, solar thermal heating, windows and doors, loft and cavity wall insulation. The work was linked into E.ON's Healthy Ageing Programme which aims to adapt homes to enable residents to live healthy lives at home longer ✓ The £4.3M Warm Homes Hub two-year partnership with E.ON and local authority partners means eligible homeowners and tenants (+ 500 houses) will be able to improve the warmth and comfort of their home and benefit from free services such as grid connection and first-time central heating. To date, eight new gas heating system installations with a further 25 households going through the process. In addition, E.ON are planning delivery to a site of 72 Flats - designs are being drawn up for 72 individual gas central heating systems, alongside a complete district heating network. A further 837 households were supported against the 1,000 households target. An extra £1M (serving an additional 100+ homes at least) was secured for additional measures. ✓ A bid to Government to facilitate additional energy efficiency measures to more communities under the Green Homes Grant Local Authority Delivery Phase 1B for an additional £2.3M was submitted but was unsuccessful ✓ Supporting a green recovery through the £4.3 million Warm Homes Hub (a two-year partnership with E.ON and local authority partners offering first time central heating to eligible fuel poor households). Currently 36 households have had first time central heating installed. 	<ul style="list-style-type: none"> ✓ Warm Homes Hub: 43 households are in the pipeline and the programme continues to be rolled out across the county. Other services from the Hub includes supporting residents to save money on their heating costs and has helped residents save an estimated £90,000 in the last quarter. ✓ Green Homes Grant Local Authority Delivery Scheme Phase 1A: This £1million BEIS funded project in partnership with E.ON will support over 100 households across the county to install low carbon measures including solid wall insulation, air source heat pumps and solar PV. The project is on track and all installations will be completed by the end of September ✓ Green Homes Grant Phase 2 grant will be delivered through funding which has been allocated directly to the District authorities. <p> STATUS: ACTIVE</p>
	Develop a partnership strategy to harness the economic opportunities resulting from the decommissioning of power stations sites at Cottam, Ratcliffe on Soar and West Burton	<ul style="list-style-type: none"> ✓ Commence exploratory discussions with EDF Energy in relation to plans associated with the decommissioning of the stations at Cottam and West Burton by 2025. ✓ Supported Nottinghamshire bids to the United Kingdom Atomic Energy Authority's (UKAEA) 'Spherical Tokamak for Energy Production (STEP) fusion programme <p> STATUS: ACTIVE</p>	
Develop an approach to innovative active travel solutions for short trips to improve health	Promote and enable increased active travel to our town centres to access employment and services	<ul style="list-style-type: none"> ✓ Active Travel Fund Tranche 2 funding - The Department for Transport (DfT) allocated £2.18m towards the County Council's Active Travel Fund Tranche 2 proposals. <p> STATUS: ACTIVE</p>	

Status:	
Not yet started	<input type="checkbox"/>
Active	<input checked="" type="checkbox"/>
Active but paused	<input type="checkbox"/>
Completed	<input type="checkbox"/>

	Adoption of a strategic masterplan for the Toton and Chetwynd Barracks site by December 2021	<ul style="list-style-type: none"> ✓ The first part of a local connectivity study for the High Speed 2 (HS2) Hub was completed in Autumn 2019 ✓ This work, alongside a parallel masterplanning commission, resulted in a series of formal “asks” being submitted to Department for Transport (DfT) and HS2 Ltd in relation to the station design and connectivity requirements. ✓ The second phase of work has focussed on developing a strategic masterplan for the Toton and Chetwynd site, in partnership with Broxtowe Borough Council. ✓ An initial six-week consultation on Toton and Chetwynd strategic masterplan proposals closed on 22 November 2020. The responses were analysed, and a consultation report presented to the Toton Delivery Board in February 2021. ✓ The consultation report was published as part of the Broxtowe Borough Council March 2021 Jobs & Economy Committee papers <p> STATUS: ACTIVE</p>
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THEME



Success means:

- ★ Start up and early stage businesses helped to discover, develop and test next generation connectivity with 5G enabled products with access to facilities and experts.
- ★ Targeted increased coverage of Gigabit capable broadband infrastructure
- ★ Sherwood Forest being the world’s first 5G connected forest featuring 3D and 4D virtual reality experiences, semi- autonomous vehicles and drones and robots to help survey and monitor the health of the ancient woodland
- ★ Ubiquitous access to superfast internet speeds

Business Goal	Specific Actions	Up until March 2021	Between April 2021 and October 2022
		Achievements	Achievements/Progress to date

Identify ways in which digital technologies can be used to improve business productivity across Nottinghamshire	Promote 5G Turbine Digital Hub	<p>Promote 5G Turbine Digital Hub:</p> <ul style="list-style-type: none"> ✓ A marketing communications plan finalised to promote the availability of serviced accommodation to local small businesses and act as a catalyst for skills and innovation showcasing ground-breaking 5G related technological developments ✓ The installation of the new fibre connectivity underway. 	<ul style="list-style-type: none"> ✓ The new Digital Innovation Centre showcasing the latest in 5G, augmented and virtual reality digital innovations will be created at Nottinghamshire County Council's Worksop Turbine Centre. ✓ The Centre will benefit from £592,000 from the Getting Building Fund which will be used to comprehensively upgrade the existing digital IT infrastructure of the centre, boosting the productivity of the more than 40 businesses already on site, and creating new high-skilled jobs. The programme of investment is being used to improve digital infrastructure; support skills and career opportunities; and the transition to a low carbon economy to drive economic growth following the ongoing COVID-19 pandemic. ✓ With funding secured, work has now started to refurbish the building and create the space to showcase the county's latest innovations in augmented and virtual reality as well as providing businesses with space to trial and develop their own innovations using digital technologies. Working with local schools and colleges the Digital Innovation Centre will also provide access to the latest technology to inspire the next generation of local innovators. ✓ Upgraded high speed connectivity and enhanced wifi/telephony underway for all businesses on site. Internal 5G network planning underway for installation during 2021. ✓ Two pilots of the UK's first 5G Careers Challenge with Vision West Notts College were successful with positive coverage by the college and D2N2, as well as 5G specialist outlets. Communities Renewal Fund (CRF) bid with Futures for wider roll out with ISPB/Innovation Nottinghamshire (NCC partners for the Digital Innovation Centre). <p> STATUS: ACTIVE</p>
	Launch a gigabit broadband voucher scheme in early September 2020, running until March 2021 to increase our current county coverage of 13.66%	<ul style="list-style-type: none"> ✓ Launched a social media campaign around the Gigabit Broadband Voucher Scheme ✓ 8 group schemes approved by the Government for over 1,500 premises to benefit from the vouchers towards the installation costs ✓ Gigabit coverage continued to rise, standing at 18.34% (i.e. up 5% since 3 November 2020 update). Virgin media's cable network covered 71.72% 	<ul style="list-style-type: none"> ✓ Social media campaign launched around the Gigabit Broadband Voucher Scheme. ✓ 39 individual group schemes with over 2,000 premises in Nottinghamshire have been assisted and currently discussing options with their chosen internet service suppliers. ✓ Gigabit coverage continues to rise and is currently 17.11% (i.e. up 3.15% since 3 November 2020 update). Virgin media's cable network currently covers 71.72%. <p> STATUS: COMPLETED</p>