

Developing the Nottingham and Nottinghamshire NHS Joint Forward Plan

Briefing for Nottinghamshire Health Scrutiny Committee

May 2023

1 Purpose of the report

The purpose of this report is to update the Nottinghamshire Health Scrutiny Committee on the Integrated Care Strategy and the work underway to develop the NHS Joint Forward Plan.

2 Context

The Health and Care Act 2022 requires that each Integrated Care Partnership (ICP) produces an Integrated Care Strategy for its health and care system. The strategy should be “evidence based, system wide priorities to improve health and reduce disparities... based on assessed need”. The Nottingham and Nottinghamshire strategy was finalised in March 2023 and is available online here: [Integrated Care Strategy - NHS Nottingham and Nottinghamshire ICS \(healthandcarenotts.co.uk\)](https://healthandcarenotts.co.uk/integrated-care-strategy-nhs-nottingham-and-nottinghamshire-ics)

Before the start of each financial year, each Integrated Care Board (ICB), together with partner NHS Trusts and NHS foundation Trusts must prepare a plan (hereafter referred to as the NHS Joint Forward Plan), detailing how they propose to exercise their functions in the next five years. There is an expectation that this plan will be refreshed annually, in line with emerging national guidance. As well as delivering the NHS Mandate, the production of the NHS Joint Forward Plan will be strongly influenced by the Integrated Care Strategy.

Planning guidance for the Joint Forward Plan was published by NHS England on 23 December, which is available online here: [B1940-guidance-on-developing-the-joint-forward-plan-december-2022.pdf \(england.nhs.uk\)](https://www.england.nhs.uk/media/1164/b1940-guidance-on-developing-the-joint-forward-plan-december-2022.pdf)

3 Nottingham and Nottinghamshire Integrated Care Strategy

The Integrated Care Partnership (ICP) is a statutory committee of the ICB, Nottinghamshire County Council and Nottingham City Council. The ICP brings together a broad alliance of partners concerned with improving the care, health and wellbeing of the population, with membership determined locally. Membership of the Nottingham and Nottinghamshire ICP comprises key representatives of each of the Local Authorities and ICB and senior representatives from each of the four Place Based Partnerships. Healthwatch Nottingham and Nottinghamshire and the Chair of the ICS Voluntary, Community and Social Enterprise Alliance are also members, ensuring that the voice of citizens is heard.

It is here that partners have set the overarching strategy for the system as a whole, addressing the wider health, public health and social care needs as well as supporting economic regeneration. People, communities and system partners have been involved in developing the priorities, which have been tested in a number of forums through a variety of methods as the strategy has been developed.

The Integrated Care Partnership approved the Integrated Care Strategy on 17 March 2023, which focuses on improving prevention, equity and integration across the health and care system^{1 2}.

4 NHS Joint Forward Plan

The NHS Joint Forward Plan provides an opportunity to create a longer-term shared sense of endeavour, a realistic and ambitious view of what is achievable and a sense of hope for our teams and our public. The ICS Executive Leadership Group has discussed and agreed the scope as:

- a) Delivering the NHS Mandate, whilst also tackling the most challenging issues for the system: e.g. demand, capacity, performance, finance, sustainability.
- b) The NHS contribution to the aims of the Integrated Care Strategy.

NHS partners have plans in place to work with the two local Health and Wellbeing Boards in the development of this plan to ensure that the ambitions of the Integrated Care Strategy are reflected.

Work is underway with partners to jointly develop the plan by 30 June 2023 with proposed contents which may include:

- a) Foreword from system leaders to outline the mission and a call to action
- b) Executive summary
- c) Introduction including our journey to date, the context of the plan and vision set by the Integrated Care Strategy, the NHS Long Term Plan, and Joint Health and Wellbeing Strategies
- d) Our ambition and how we might address these through the Provider Collaborative at Scale and Place Based Partnerships
- e) Our approach to population health management and what the data tells us about our population
- f) Our clinical priorities, contributing to:
 - Reduced illness and disease prevalence
 - Proactive management of long-term conditions to avoid crises/escalations of care
 - Reduced elective waiting lists
 - Improved navigation and flow to reduce emergency pressures
- g) Our enablers to this work:
 - Workforce
 - Estates and capital
 - Digital, analytics, information and technology
 - Development of specialised services
 - Research
- h) How we will work together, including:
 - Primary care and the role of Primary Care Networks

¹ [Integrated-Care-Strategy-2023_27.pdf \(healthandcarenotts.co.uk\)](#) – Full document

² [Integrated-Care-Strategy-2023-27-SUMMARY.pdf \(healthandcarenotts.co.uk\)](#) – Summary document

- Place Based Partnerships
- Provider Collaboration at Scale
- Single system activity/demand/capacity plan
- Single system long term financial framework
- Social value and the role of anchor institutions
- Accountability and oversight, performance, governance and outcomes framework
- Approach to quality improvement, leadership, organisational development, education and training
- Joint Commissioning for integrated care
- Clinical and care professional leadership arrangements
- Personalisation
- Mental health

5 Recommendations

That the Nottinghamshire Health Scrutiny Committee:

1. Note the Integrated Care Strategy for the system.
2. Note the progress to date on developing an NHS Joint Forward Plan for Nottingham and Nottinghamshire.
3. Consider and comment on the information provided.