

24 September 2025**Agenda Item: 8****REPORT OF THE DIRECTOR OF PUBLIC HEALTH AND COMMUNITIES****NOTTINGHAMSHIRE JOINT STRATEGIC NEEDS ASSESSMENT WORK
PROGRAMME 2025/2026****Purpose of the Report**

1. To seek approval of the 2025/26 Joint Strategic Needs Assessment (JSNA) work programme, developed through the JSNA prioritisation process.
2. To provide an update on other work to further develop the JSNA to maximise its impact and reach.

Information**Background**

3. The JSNA is a statutory responsibility of the Health and Wellbeing Board, including its development, application, access and use by wider partners. It is the process of assessing the current and future health and wellbeing needs of people in Nottinghamshire, and the evidence base about what works to address these needs. This ensures investment across the local system is prioritised to maximise impact for residents.
4. The JSNA for Nottinghamshire County comprises a range of topics and other supporting information which is published on [Nottinghamshire Insight](#). A tiered approach is used to present information in a way that suits a variety of audiences and purposes. This includes:
 - a) Dashboards - an interactive tool with regularly updated data presented in charts, maps and other visuals alongside basic narrative. These are designed to be the landing area by providing an overview of health and wellbeing in Nottinghamshire which may prompt further investigation using the other more detailed JSNA products.
 - b) Profile Packs – a written summary of a specific health and wellbeing topic to understand the size and impact of the issue locally, current provision and assets, local views, evidence of what works, and recommendations to address unmet needs and gaps in knowledge. Information is kept succinct and presented visually where possible.
 - c) Full Chapters – an in-depth version of the profile pack, providing a greater level of detail and analysis.

- d) Links to other sources of intelligence, theme pages (short introduction to a topic that signposts to relevant data and intelligence) and place profiles (overview of health and wellbeing at county, district or ward level).
5. In order for the Health and Wellbeing Board to secure a sufficiently clear and timely steer from partners about topics of joint interest and strategic importance, an annual prioritisation process takes place to develop the JSNA work programme. The Board was invited to support this process earlier this year by proposing JSNA topics that reflect emerging issues of joint interest and strategic importance across Nottinghamshire.
 6. Alongside the Board, other key partners that were directly consulted with and encouraged to submit appropriate topic suggestions were the NHS Nottingham and Nottinghamshire Integrated Care Board (ICB), each of the Nottinghamshire Place Based Partnerships, Nottinghamshire County Council’s Adult Social Care, Children’s and Place departments, and Healthwatch.

Outcomes from the prioritisation process to determine the 2025/26 JSNA work programme

7. A prioritisation matrix was used to formally assess topic proposals based upon various factors such as upcoming commissioning intentions, changes in national strategies, emerging issues, local priorities and areas of increasing need. This ensures that the JSNA maximises its impact by deploying resources against topics which are of joint strategic importance that would benefit from fresh insight and analysis.
8. Below is the proposed work programme, which aligns with the priorities identified within the [Integrated Care Strategy 2023-27](#), the [Joint Health and Wellbeing Strategy 2022-26](#), and the [Nottinghamshire Plan 2021-31](#).

Topic	Sponsor	JSNA Product	Rationale
Dementia	Nottingham and Nottinghamshire ICB Adult Social Care, Nottinghamshire County Council Adult Social Care, Nottingham City Council	Profile Pack	Dementia can have significant effects on physical and mental health for both the individual and their family and caregivers. Providing care for someone with dementia can be time-consuming, stressful, and costly, and may lead to caregiver burnout and other negative health, societal and economic outcomes. Evidence suggests that Dementia is one of the costliest conditions to the health and social care system. Dementia prevalence is expected to increase by 50% in the next two decades, increasing at a faster rate than any other long-term condition. The existing JSNA (2014) is out of date and a refresh would enable a refocus on prevention and support efforts to improve outcomes.

Healthy Weight & Nutrition	Public Health, Nottinghamshire County Council Public Health, Nottingham City Council Nottingham and Nottinghamshire ICB	Profile Pack	Across Nottinghamshire, there remains a high prevalence of adults and children who are overweight and obese which contributes to problems including diabetes, heart disease and certain cancers. Not only does this affect individuals, but it also represents a significant burden on the health and social care system and has wider societal impacts, such as contributing to unemployment. The existing JSNA (2016) is out of date and a refresh will enable the development of a new strategy or position statement, continued development of the weight management pathway, and support recommissioning of the Integrated Wellbeing Service.
Moving More	Public Health, Nottinghamshire County Council Public Health, Nottingham City Council Nottingham and Nottinghamshire ICB	Profile Pack	Across Nottinghamshire, there remains a high prevalence of adults and children who are physically inactive which contributes to problems including cardiovascular disease, diabetes, and falls in older people. Not only does this affect individuals, but it also represents a significant burden on the health and social care system. Estimates show that physical inactivity costs the UK around £7.4bn each year. The existing JSNA (2015) is out of date and a refresh will support the development of a new strategy or position statement and the recommissioning of the Integrated Wellbeing Service.

9. A summary of progress against the existing JSNA work programme since the last update to Health and Wellbeing Board in September 2024 is available in **Appendix 1**. Officers regularly monitor the work programme and support lead authors to plan effectively to ensure work is delivered in a timely manner and to suitable quality. Where significant issues arise they are escalated to the sponsor and/or Health and Wellbeing Board Chair where required.

Update on other JSNA developments

10. In response to feedback from partners and through an analysis of national best practice, officers have been working to make improvements to the JSNA to maximise its impact and reach. One example is the introduction of webinars for newly published JSNA topics. Open to all professionals and interested stakeholders in Nottinghamshire, they are an opportunity for participants to learn about key findings and recommendations, ask lead authors questions, share their own insights, and reflect on how the JSNA can inform their own work. Four webinars have taken place with a total attendance of 277 across a range of organisations –

Local Authority, NHS, Police, providers, and the community and voluntary sector. Feedback has so far been very positive:

- 98% agreed that the webinar improved their knowledge and understanding of the topic
- 95% agreed that the webinar encouraged them to consider how they can improve outcomes through their own work or team/organisation, using the findings of the JSNA
- One person said “Really appreciated the honesty and transparency. I join far too many meetings listening to LA's saying everything is on track and there are no shortfalls. We work with people so there will always be evolving needs and challenges and it was a very encouraging to see those challenges recognised and hear the different approaches being developed to try and best meet those needs. Very open and supportive forum”.

11. Another way in which improvements are being made to the JSNA is by developing a more consistent approach to tracking progress against existing JSNA recommendations. An audit was undertaken to review recommendations from JSNAs published in the last five years (excluding those published within the last 6 months) to understand successes, challenges, and broader themes across multiple topics that we can learn from.

12. The audit found good progress and some real successes to be proud of, such as partnership working to develop a new approach to supporting people who smoke with a mental health condition. A reoccurring challenge, however, was a lack of ownership over some recommendations which limited progress. Work to address this issue, alongside other findings from the audit, is underway and will inform the implementation of the new JSNA work programme.

Other Options Considered

13. The Health & Wellbeing Board and other system partners were invited to submit proposals to develop the JSNA work programme to ensure all relevant options were considered.

Reasons for Recommendations

14. The JSNA is a statutory responsibility of the Health and Wellbeing Board. The proposed work programme has been developed in partnership with local stakeholders and prioritised through a robust scoring process to maximise impact. Ongoing developments to the JSNA will maximise its impact and reach.

Statutory and Policy Implications

15. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

16. There are no direct financial implications arising from this report.

RECOMMENDATION/S

The Health and Wellbeing Board is asked:

- 1) To approve the 2025/26 JSNA work programme, developed through the JSNA prioritisation process.
- 2) To note other work taking place to develop the JSNA to maximise its impact and reach and consider whether there are any further actions required by the Health and Wellbeing Board.

**VIVIENNE ROBBINS
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Constitutional Comments (GMG 09/09/2025)

17. There are no direct legal implications arising from this report. This report falls within the remit of the Health and Wellbeing Board for consideration under Section 7, Part 2, paragraph 14 on p.116 of the Council's Constitution.

Financial Comments (PAA29 08/09/2025)

18. There are no specific financial implications or Local Government Reorganisation implications arising directly from this report.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- [Guidance For the Approval of Joint Strategic Needs Assessment \(JSNA\) Chapters, report to Nottinghamshire Health and Wellbeing Board September 2018](#)
- [Nottinghamshire Health and Wellbeing Board Review Update, report to Nottinghamshire Health and Wellbeing Board March 2025](#)
- [Nottinghamshire Joint Strategic Needs Assessment - Work Programme 2024-25, report to Nottinghamshire Health and Wellbeing Board September 2024](#)

Electoral Divisions and Members Affected

- All