

COVID 19 Resilience, Recovery and Renewal Committee

Tuesday, 15 September 2020 at 10:30

Virtual meeting, <https://www.youtube.com/user/nottsc>

AGENDA

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|---|--|---------|
| 1 | Minutes of the last meeting held on 16 July 2020 | 3 - 6 |
| 2 | Apologies for Absence | |
| 3 | Declarations of Interests by Members and Officers:- (see note below)
(a) Disclosable Pecuniary Interests
(b) Private Interests (pecuniary and non-pecuniary) | |
| 4 | Covid 19 Situational Update | 7 - 12 |
| 5 | Update report on Nottinghamshire County Council's Response to COVID-19 | 13 - 26 |
| 6 | Update on Covid-19 Recovery and Resilience | 27 - 34 |
| 7 | COVID-19 Crisis Economic Recovery Action Plan - 2020-2022 | 35 - 66 |
| 8 | Work Programme | 67 - 72 |

Notes

- (1) Councillors are advised to contact their Research Officer for details of any Group Meetings which are planned for this meeting.

- (2) Members of the public wishing to inspect "Background Papers" referred to in the reports on the agenda or Schedule 12A of the Local Government Act should contact:-

Customer Services Centre 0300 500 80 80

- (3) Persons making a declaration of interest should have regard to the Code of Conduct and the Council's Procedure Rules. Those declaring must indicate the nature of their interest and the reasons for the declaration.

Councillors or Officers requiring clarification on whether to make a declaration of interest are invited to contact Keith Ford (Tel. 0115 977 2590) or a colleague in Democratic Services prior to the meeting.

- (4) Councillors are reminded that Committee and Sub-Committee papers, with the exception of those which contain Exempt or Confidential Information, may be recycled.

- (5) This agenda and its associated reports are available to view online via an online calendar - <http://www.nottinghamshire.gov.uk/dms/Meetings.aspx>

Meeting COVID 19 RESILIENCE, RECOVERY AND RENEWAL COMMITTEE

Date 16 July 2020 (commencing at 2.00 pm)

Membership

Persons absent are marked with an 'A'

COUNCILLORS

John Knight (Chairman)
Reg Adair (Vice-Chairman)

Joyce Bosnjak
Ben Bradley
Mrs Kay Cutts MBE
Stephen Garner

Michael Payne
Alan Rhodes
Jason Zadrozny

OFFICERS IN ATTENDANCE

Sara Allmond, Advanced Democratic Services Officer, Chief Executive's
Jonathan Gribbin, Director of Public Health
Derek Higton, Service Director, Place
Anthony May, Chief Executive
Nicola McCoy-Brown, Group Manager, Place
Kevin Sharman, Team Manager, Place
Adrian Smith, Corporate Director, Place

1. CHAIRMAN AND VICE-CHAIRMAN

The appointment by the County Council on 11 June 2020 of Councillor John Knight as Chairman of the Committee and Councillor Reg Adair as Vice-Chairman was noted.

2. COMMITTEE MEMBERSHIP

The membership of the Committee for the 2020-21 municipal year as Councillors Reg Adair, Joyce Bosnjak, Ben Bradley, Mrs Kay Cutts MBE, Stephen Garner, John Knight, Michael Payne, Alan Rhodes and Jason Zadrozny was noted.

3. APOLOGIES FOR ABSENCE

None

4. DECLARATIONS OF INTEREST BY MEMBERS AND OFFICERS

None

5. LOGISTICS AND TERMS OF REFERENCE

Adrian Smith introduced the report and responded to questions.

RESOLVED 2020/001

That there were no actions arising from the report.

6. COVID 19 UPDATE REPORT

Derek Higton introduced the report and addendum and the officers present responded to questions.

Members requested further information be submitted to future meetings, including the road map setting out the governance arrangements and reporting mechanisms for each of the relevant Groups; the skills agenda ;and the voluntary sector and their input into the Council's response to the pandemic.

Members were advised that a report on PPE (Personal Protective Equipment) was due to go to Personnel Committee. Further updates to the COVID-19 Resilience, Recovery and Renewal Committee would be provided where appropriate as part of wider update reports.

RESOLVED 2020/002

That the actions requested be carried out.

7. APPROACH TO RESILIENCE AND LESSONS LEARNED

Derek Higton introduced the report and the officers present responded to questions.

RESOLVED 2020/003

That the Committee receives a further report on the outcome of the emergency response debriefing.

8. NOTTINGHAMSHIRE COVID-19 ECONOMIC RECOVERY FRAMEWORK

Adrian Smith introduced the report and responded to questions.

RESOLVED 2020/004

- 1) That the approach to the Council's COVID-19 Economic Recovery Plan be approved and that a further report on the final plan be received at a future meeting.
- 2) That the submissions of the four accelerated project proposals and the proposed 5G project and associated development of the bids to full business case status be endorsed.

9. WORK PROGRAMME

RESOLVED 2020/005

That the work programme be agreed.

The meeting closed at 3.35 pm.

CHAIRMAN

15 September 2020

Agenda Item: 4

REPORT OF THE DIRECTOR OF PUBLIC HEALTH

COVID-19 SITUATIONAL UPDATE

Purpose of the Report

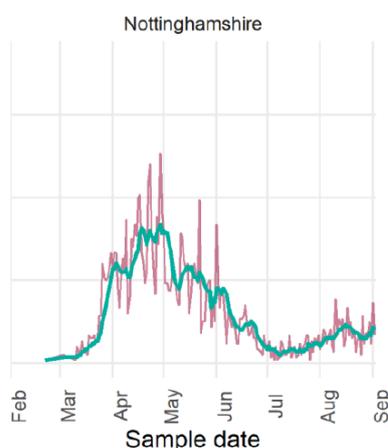
1. To provide a situational update on COVID-19 as context for considering recovery, renewal and resilience.

Information

Situation update

2. The national COVID-19 alert is currently set at Level 3 which means that COVID-19 is in general circulation across the country and there are local outbreaks. The situation in Nottinghamshire reflects this national context.
3. Since the end of June Nottinghamshire County has seen increasing incidence of COVID-19 driven by sporadic cases and outbreaks ranging in size from as few as two cases to several dozen linked cases. Some of these occur in institutional settings such as care homes, nurseries and workplaces; many arise in households or from transmission in other community settings.

Chart 1. Laboratory confirmed cases of COVID-19 for Nottinghamshire County as at 4 September (daily count, and as 7-day moving average)



4. Currently the majority of cases are amongst working age people for whom, in general, the disease and its complications are less severe than in older people. The increase is not associated with any significant increase in COVID-related NHS activity or hospitalisations. In population terms, the overall number of new cases is modest and the rate of increase is not steep. But the overall trajectory points us in a direction which, as we seek to sustain the economy and the return of pupils and students, is likely to lead to more widespread transmission in the community and, with it, the risk that it will move into older agegroups again, for whom the consequences are more severe.

Update on Local Outbreak Control Plan and its implementation

5. The emergence of local outbreaks underlines the importance of the arrangements set out in Nottinghamshire County's Local Outbreak Control Plan which was published on 1 July.
6. An exercise was conducted by the Local Resilience Forum (LRF) to promote wider awareness of the plan and identify other areas requiring further work. Recommendations arising from the exercise include the need to clarify and sustain out of hours arrangements and communication channels for the outbreak cell, mutual aid arrangements across LRF partners, and clarification of the powers available to local areas to prevent or control outbreaks. The LRF's COVID-19 Protection Board will oversee implementation of these and other recommendations, some of which are already in hand.

Recent outbreak management

7. During August, Newark & Sherwood has been the focus of action to contain an outbreak centred around Newark and associated in part with employees of the Bakkavor Desserts factory. Based on information presented at the daily outbreak cell, the Director of Public Health mobilised an incident management team which met on a daily basis to coordinate actions across Nottinghamshire County Council, Public Health England, Newark & Sherwood District Council, Nottinghamshire Police and other LRF partners.
8. Measures included extensive communications and engagement work to persuade everyone in Newark and across the county to play their part in observing government guidance about social distancing, hand washing, use of face coverings and, if they have symptoms, immediately self-isolating and booking a free test. These and other precautions are the primary preventive measures to limit the spread of COVID-19 in the community.
9. Newark & Sherwood District Council and other partners provided strong support to the multi-agency effort, with officers engaging with residents and businesses across the town and in surrounding villages through face-to-face discussion and leaflets in various languages. Mobile testing units were deployed for the public and whole workplace testing undertaken on the workforce at the Bakkavor factory. Some events in the town and at the Newark Showground were cancelled in support of this effort.
10. By the end of August, the incidence rate had declined to a more satisfactory level. Accordingly Newark and Sherwood was removed from the government's watchlist on 4/9/20.
11. More recently, incident management teams have been mobilised to address increases in cases in Broxtowe and at the Summit Park construction site in Ashfield. By the time

Committee meets, focus may also need to have been given to other areas of the county according to need.

12. The overall upward trend in cases and their widespread distribution across a number of settings and localities is a sharp reminder that keeping residents safe with our economy open requires that every individual, household, friendship group, community and business routinely adheres to all the government guidance in full.

Number 10 Taskforce Field Visit to Newark

13. Nottinghamshire County Council received a field visit sent by a Number 10 Taskforce on 29-30 August. The purpose of the visit was to see how national policy is being applied at a local level in the outbreak at Newark, how local management could be strengthened by government, and to share good practice.

14. The visit was hosted at Newark and Sherwood District Council and included interviews with the Leader of the Nottinghamshire County Council, Local Resilience Forum stakeholders, members of the Engagement Board, business representatives, officers from public health, shadowing of meetings of the outbreak cell, incident management team, and COVID-19 protection board, and site visits around the town centre, to the mobile testing unit and to the Bakkavor factory.

15. The summary report of the visit noted the robust collaboration between and within the various agencies charged with dealing with the pandemic. Other headline observations included:

- the limitations posed by the restricted availability of testing due to insufficient laboratory capacity,
- the importance of local knowledge in the determination of how best to deploy testing
- the need to tailor the standard size/format of mobile testing to adapt it to local needs
- the absence of timely and accurate performance data from test sites hampers the assessment of their effectiveness
- detailed guidance is needed about the process and resources required to take on local contact tracing
- the need to provide positive messaging about employers who are responsive in their collaboration with Directors of Public Health
- the risk posed to the resilience and recruitment of local authority teams by the lack of a national workforce plan
- the need for local areas to exercise discretion about the “battle rhythm” and frequency of their governance meetings

Contact tracing

16. The Local Outbreak Control plan also addresses arrangements for contact tracing, most of which has been undertaken by a centralised test and trace system overseen by the Department of Health & Social Care. Latterly local authorities have been informed that responsibilities for parts of this process will be transferred to them in order to improve the speed and completion of follow-up. Further details are awaited about what this will involve, timescales, and funding for these additional responsibilities. The Director of Public Health remains in close contact with district and borough chief executives whose teams possess

professional skills which are likely to be valuable in delivering an effective contact tracing across Nottinghamshire.

The Health Protection (Coronavirus, Restrictions) No. 3 Regulations 2020

17. As an upper tier local authority, Nottinghamshire County Council has powers vested in it to give a Direction which imposes prohibitions, requirements or restrictions in relation to individual premises, events and public outdoor places. These powers are the subject of a detailed paper to be brought to the Adult Social Care & Public Health Committee on the 14 September.

Second wave

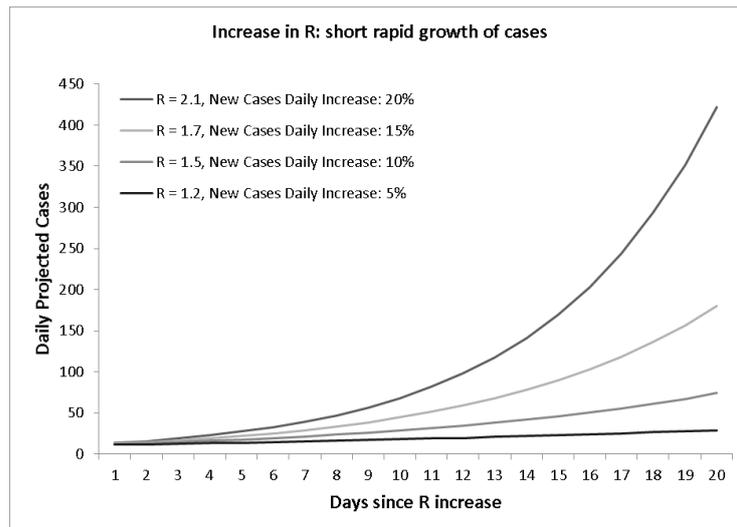
18. Forecasting the course of the epidemic is the focus of national and international research. Earlier modelling work was framed in terms of the suppression of a first wave using the blanket implementation of control measures followed by a general resurgence (a second wave) after those controls are lifted.

19. Since May, increased emphasis has been given to how Local Outbreak Control Plans can quickly target control measures to address localised outbreaks in order to allow a progressive relaxation of the universal lockdown measures which were in place through the spring. In the context of the imperative to reopen our schools and economy, an upswing in cases in several European countries who appear to be a month or so 'ahead' of the UK, and with the approach of winter when conditions tend to increase respiratory infections, attention has returned to the prospects of a general resurgence in the UK in general or in Nottinghamshire more particularly.

20. The scale and timing of any second wave remains unclear. In the absence of a reliable forecast, it will be important instead to test arrangements against a series of planning scenarios. At present, there is little information by which to gauge the absolute likelihood of a particular scenario, other than to say that Nottinghamshire County Council is ready to take any necessary and proportionate actions to arrest any sharp increase at an early enough stage to protect our schools, economy, and the most vulnerable.

21. Chart 2 is provided as a reminder of the impact on the number of new cases if we were to leave a growth in new cases unchecked.

Chart 2. Growth in new cases under four scenarios



Seasonal flu planning for the COVID-19 pandemic

22. Flu is very different to a common cold and confines even the fittest of people to bed. For older people or those with long-term health conditions, the effects of flu can be much more serious, and in some cases even fatal.
23. Flu immunisation is effective in preventing disease in working-age adults, and is the single best way to protect against catching or spreading flu. It is also of benefit in helping to limit transmission to the wider public and, in times of increased pressure on health and social care services – and especially in the context of the COVID-19 pandemic - helps to reduce the overall burden of ill-health and demand for healthcare.
24. Therefore, Nottinghamshire County Council will promote uptake of a free flu immunisation to its frontline workforce and to the general public who are eligible as part of a widescale national effort to increase the uptake of flu immunisation, protect our residents from avoidable illness and complications, and reduce pressure on services in a time of national crisis.
25. Uptake by the authority has improved year on year and last year achieved a recorded uptake of 41% amongst its frontline workers. Communication to frontline workers will include a staff information video, and nurse-led myth-busting sessions. Arrangements for employees have been streamlined to include in-house clinics or use of voucher to access immunisation at local pharmacies at employees' convenience. The Voucher scheme has also been streamlined to relieve line managers of administrative burden. These in-house arrangements will complement those of the NHS to ensure that care home staff as well as residents have access to free flu immunisation.

Other Options Considered

26. No other options to consider.

Reason for Recommendation

27. The Nottinghamshire County COVID-19 Engagement Board provides oversight of local outbreak control arrangements.

Statutory and Policy Implications

28. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

29. There are no financial implications contained within this report.

RECOMMENDATION

- 1) That the Committee considers the contents of the report and identifies any possible measures to recommend to the Nottinghamshire County COVID-19 Engagement Board.

Report of Jonathan Gribbin, The Director of Public Health

For any enquiries about this report please contact:

Jonathan Gribbin

Email: jonathan.gribbin@nottscc.gov.uk

Constitutional Comments (AK 24/08/2020)

- 2) The report recommendations fall within the RRR Committee terms of reference.

Financial Comments (DG 25/08/2020)

- 3) There are no direct financial implications within this report. £3.8m has been allocated from the Revenue grant determination (Ringfenced) – Local Authority Covid-19 Test and Trace Service Support Grant to support this activity.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- 'None'

Electoral Division(s) and Member(s) Affected

- 'All'

15 September 2020

Agenda Item: 5

REPORT OF THE SERVICE DIRECTOR COMMUNITIES AND PLACE

UPDATE REPORT ON NOTTINGHAMSHIRE COUNTY COUNCIL'S RESPONSE TO COVID-19

Purpose of the Report

1. To update Members on the impact of the Coronavirus crisis on the work of Nottinghamshire County Council, and the Council's response and recovery planning.

Information

2. This report is an update on Nottinghamshire County Council's response to the coronavirus emergency. Five programmes of work are managing the response to the emergency both corporately and with partners county-wide. These are: -
 - Support for Vulnerable Adults
 - Support for Vulnerable Children and Families including Schools
 - Community Support and Resilience
 - Support for Business and the Local Economy
 - Corporate Resilience

This report provides an update on activity within these programmes, excluding 'Support for Business and the Local Economy' which is covered under a separate item on this agenda.

Support for Vulnerable Adults

Recovery Planning and priorities

3. The recovery plan for Adult Social Care and Public Health has been completed and is to be reviewed at the September Adult Social Care and Public Health Committee. There are five key areas of focus in the departmental recovery planning; the financial position, day opportunities and services, carers, mental health and the workforce. The recovery plan also highlights the following departmental priorities:
4. **Sustainability of the Social Care Market** - it is crucial for the department's social care market to continue to support people that require social care related services, and the Quality and Market Management team continues to work with providers to ensure the market continues to be sustainable.
5. **Reshaping services** around community support, accommodation-based support, and group work. With the social distancing guidelines likely to remain for some time, the

department's support offer will be different which means adjusting or changing the way it provides services. Staff have been able to offer different models of support including outreach, where building-based services have been closed, but the department needs to continue to review what it wants to keep or enhance going forward. However, the capacity to review 7000 people, to co-produce alternative care and support packages with them, and to engage with providers is a real concern as the department continues to respond to the pandemic.

6. There are difficulties in modelling demand and understanding the level of need; for example, amongst many older people and their families there is a changing perception in relation to the acceptability of residential care and having carers coming into the home. It is clear that the pandemic period has caused high levels of strain on carers and community support has not been, and is not, available as it was. The move from working in group and community settings to working more on a one to one basis in the home will be more costly and the outcomes of this approach less clear. The sustainability of community and voluntary sector providers will be subject to uncertainty as some models of care will have to be radically different, such as day support and group activities.
7. **Reablement and supporting people home from hospital in a timely and safe way** continues to be a top priority for the department.
8. **Local Outbreak Control Plans and infection control** is a key role for Public Health in order to control the spread of the virus. Doing so protects residents, safeguards critical services, and enables schools, workplaces and communities to flourish again. The £3.8m Test and Trace Grant received from Government will support this function. This is also a key area of responsibility for adult social care, in relation to protecting those most at risk of harm from COVID-19 and in the role social care has in community transmission. The provision of Personal Protective Equipment (PPE), communications with care providers and a flexible response to local spikes in infection are crucial.
9. **Resetting and rethinking health and care services** and how the department works under different conditions for the medium term. The pandemic gives the department, and the wider social care and health system, the opportunity to rethink health and care services and how things could be done differently. There is certainly a need to focus on mental health services and support to respond to increased demand as more people are struggling with the impact of current societal measures, and people who have not previously experienced mental health difficulties are requesting help.

Support for Vulnerable Children and Families including Schools

Early Years, School and College Settings

10. Schools, colleges and those providing statutory education have been on holiday over the summer period. The new term commenced on 31st August 2020 for teachers with all statutory aged children returning to full time education on 1st September 2020 in line with national guidance and expectations.
11. Most Early Years settings reopened on the 1st June for all children and were permitted to fully reopen with no requirement for 'bubbles' from the 20th July. We understand that many parents are still anxious about returning so take up of childcare provision remains low in

some localities. A local campaign has been launched to help reassure parents and encourage greater numbers to access their early years entitlements.

12. During the summer period, there has been a continuing publication of Department for Education (DfE) guidance for schools, colleges and early years which has supported the practical arrangements around the creation of bubbles in the primary, secondary and other educational settings. There continues to be a strong focus on good hygiene, hand washing and regular cleaning of workplaces and high use areas such as tables and door handles, for example.
13. The arrangements for any subsequent closure of bubbles or schools is also clarified in both national and Public Health England (PHE) guidance. In the event of a child or adult testing positive for COVID-19, headteachers are assured that PHE will provide the necessary guidance about actions to be taken to contain the further spread of the virus.
14. There has been a clear focus on the arrangements around school transport and transport in general as children and young people return to full time education. Additional guidance has been provided which encourages where possible some fidelity to year group bubbles. An additional 20 buses have been commissioned by the school transport team to allow for this and the Council has received an additional grant of £570k to cover these additional costs. It should be noted that this initial grant is intended to cover costs until approximately the beginning of November and additional funding will be required if the need for additional buses and other special arrangements are required for a longer period of time. It remains the guidance that wherever possible children and young people should walk, cycle or be taken to school by parents and carers thus reducing the need to take either school or public transport.
15. A return to school communications plan was developed and ran throughout the second half of August to support parents and carers to prepare their children and young people for a return to full time education in September. Updated health and safety guidance has been provided to our dedicated transport providers and also to the commercial operators.
16. It is recognised that there will be a very small number of children with particular special educational needs and disabilities (SEND) who may require additional support and guidance. However, it is anticipated that these numbers will be very small indeed with all children including those with SEND returning to school full time at the beginning of the autumn term.
17. In supporting the return to school for all children and young people and in relation to those who may be concerned or anxious, the Government has informed the Corporate Director for Children's Services of its 'Wellbeing for Education Return' programme which will focus on the development of local approaches to children and young people's wellbeing, resilience and recovery as they return to school and college. The purpose of the programme is to increase knowledge of the potential mental health and wellbeing impact of COVID-19 on staff, children, young people, parents and carers. It will also consider the impact on specific groups such as BAME communities, young carers and those with SEND or existing mental health conditions. The project also aims to support the development of a local offer which will signpost to local and national guidance as well as mental health leads and providers. The lead officer for the programme in Nottinghamshire is the Principal Psychologist, who will work closely with colleagues across the department and in health,

to ensure the delivery of high-quality training as well as the development of a relevant and robust local offer.

18. Nottinghamshire provided funding for 2, 3 and 4 year olds known to social care to enable them to access 15 hours of childcare per week during the holidays to ensure that children were safe and were able to catch up on some of the early education they will have missed during lock down. In addition, the Children's Centre is working with Early Years settings to support vulnerable 4-year olds transitioning to school in September.
19. Members will be aware that A level, GCSE and BTec students have had their grades revised following the publication of A level results on the 13 August. This was a result of increasing concern of the impact of the national algorithm which appeared to more adversely impact on more able pupils in disadvantaged areas. As a result of the rejection of the algorithm Centre Assessed Grades (CAGs) have been used to determine outcomes for students. With the exception of one Foundation secondary school, all remaining ones are academised and so the Council does not have access yet to the impact on individual students taking national exams.

Vulnerable Children, Young People and Families

20. All families receiving early help or social work support continue to be risk-assessed to determine the level of support required. In line with government guidance, all families open to children's social care are now receiving some level of face to face contact with appropriate social distancing measures in place and PPE if deemed necessary through risk assessment. All families continue to receive at least weekly contact. There are currently no significant workforce absence challenges impacting on the service's ability to safeguard children.
21. During the pandemic we have seen a reduction in enquiries to the Multi-Agency Safeguarding Hub from schools and subsequent child and family assessments. In recent weeks enquiries have begun to rise and have now surpassed the level of enquiries received this time last year. The service is anticipating the rise in enquiries to continue as a result of schools returning, and contingency planning has taken place to ensure a safe service can be operated.
22. The Adoption and Children (Coronavirus) (Amendment) Regulations 2020 came into force on 24th April. The Regulations temporarily amend 10 sets of secondary legislation relating to children's social care to support services in managing the coronavirus outbreak. The changes are intended to support services to try and manage the increased pressure on children's social care and cases of staff and carer shortages arising from illness due to coronavirus. In line with the Amendment Regulations, the Department has received approval by Children and Young People's Committee to implement one amendment relating to temporary, 'Connected Persons' foster care, should the need arise:
 - a. Under the existing Care Planning, Placement and Case Review (England) Regulations 2010, local authorities had the power to temporarily approve a child's "*relative, friend or other person connected with*" the child as a temporary foster carer for a period of up to 16 weeks (normally while a longer-term placement is sought).

- b. The Amendment Regulations have now extended this period to 24 weeks and removed the requirement for the temporary foster carers to have an existing family or other connection to the child. Local authorities can therefore now approve anyone who meets the requirements as a temporary foster carer, rather than only those who are connected to a child.

23. To date, the need to use this regulation has not arisen.

Community Support and Resilience

Community Support Hub

24. As reported to Policy Committee on 13th May 2020, Nottinghamshire Coronavirus Community Support Hub went live on 23rd March and is accessible over the phone, via the Council website or the My Notts app. The Hub provides a real-time online database, accessible to all partners, which enables residents in need of support to input their postcode and requirements and be 'served up' with a list of local groups and organisations able to meet those needs.
25. The number of hits to the Hub website has reduced over the last two months to approximately 60 a day compared to in the region of 1000 at the peak. As at 4th September, 1,135 requests for support had been received since launching the second phase of the Hub, with the numbers of requests per day slowing as time has progressed. There are currently 276 voluntary groups, 218 individuals, 20 online community and 244 businesses offering support which represents a reduction in previous numbers mainly driven by a reduction in the number of individuals.
26. As of 4th September 2020, 36,279 people had been identified from NHS data as being extremely vulnerable and required shielding in the County. 19,451 had been in contact with the Government to indicate whether they required support or not, around a third of whom requested and received assistance from the Hub. For those who hadn't registered with the Shielded programme (16,828 as of 4th September 2020), a local process was undertaken, complementing the national effort, to contact anyone in this group not known to the Council or its partners.
27. The Customer Services Centre have been a key component of the Local Resilience Forum (LRF) response, and had significant volumes of activity between April and August:
- Handled 17,552 incoming call relating to COVID-19
6,569 of these relating directly to the community hub
 - Made 27,211 outgoing calls relating to emergency food support
from which 2,128 support needs were identified and resolved
28. Government advice to those being asked to shield due to their clinical vulnerability to COVID-19 changed at the end of July. Transition arrangements were put in place for the first two weeks of August to ensure those who were ending their shielding were aware of, and had access to, the support they needed. In the event, there were very low levels of need identified, and of the over 7,000 people who were in receipt of Government food parcels, less than ten required ongoing assistance.

29. A further piece of work has also been completed to identify those who, whilst may not be medically vulnerable to COVID-19 itself, may have been in need of support, for example those with dementia, or who are frail, elderly or housebound. Nearly 22,000 letters were sent to this group, again alerting them to the support available through the Hub. A collaborative piece of work was undertaken to check that these people had access to the support that they needed which involved staff working for Health, District and Borough Councils and County Council staff in Adult Social Care and Health department and from the Customer Services Centre.
30. A risk-based approach was developed that used the information we had about the individuals to prioritise partnership efforts. By the end of July, over 12,000 people had been contacted from which 900 were identified as having a need for support, which was met. There was a range of need identified from replacement of batteries for hearing aids through to referrals for social care, issues that were significantly impacting on health and well-being.
31. In response to the enormous voluntary support that has been shown by individuals, voluntary groups and businesses through the Community Support Hub, a plan to build a new relationship with these groups is being developed, overseen by the Humanitarian Assistance Group. The purpose of the plan will be to retain the social capital that has been built during this period and support and develop volunteers to continue to play this positive role within communities into the future. There has been a great level of engagement with this work from LRF partners and a genuine sense of excitement about what is possible.
32. Due to the role that the community hub has taken in recent months, it has been working closely with the local outbreak planning cell over recent weeks to identify how it can provide support to those who would be impacted by a local outbreak or a further national lockdown. Work is underway to assess the availability of resource of partners to deal with future local or national lockdowns over time, and to address any gaps.
33. During the week commencing 10th August, a potential local outbreak was identified in Newark and the Hub worked proactively with colleagues in LRF organisations to ensure that they were supported, and also the people affected. The situation in Newark has now improved significantly and officers will take the learning from this experience to inform how potential further outbreaks are supported.

Nottinghamshire Community Fund

34. Nottinghamshire Community Fund was launched on 31st March 2020. The fund, managed by the Council's Communities Team, is available to local charities and community organisations that are delivering essential services to vulnerable residents impacted by COVID-19, including access to food, medicines and support with well-being. As of 4th September 2020, 249 awards had been made with a total value of £673,181.

Local Authority Emergency Assistance Grant for Food and Essential Supplies

35. On 10th July the Authority was allocated £858,285 by government, in order to support people struggling to afford food and other essentials due to COVID-19. The funding had been allocated based on population weighted by a proxy measure of need, the Index of

Multiple Deprivation (IMD) for the authority area. The system to administer the funding has been developed, and the first applications are currently being processed.

Financial Resilience of the Community and Voluntary Sector

36. A task group with partners around the county has been established to undertake an assessment of the financial resilience of the Community and Voluntary Sector in light of the COVID-19 emergency. The sector is a crucial partner in supporting communities through the coronavirus crisis and into the future and it is the intention that this piece of work will inform the support that will be required by the sector going forward.

Corporate Resilience

Workforce

37. A detailed report was considered at July's Personnel Committee which further highlighted the contribution of the Council's workforce and recognised the positive response and flexibility demonstrated in responding to the challenges presented by the COVID-19 pandemic. It has previously been reported that many have been flexible in altering their duties, working hours and where they work from to ensure the Council can continue to deliver critical services to its most vulnerable residents. This positive approach has continued to be demonstrated across the workforce.

38. Data collection on workforce availability during the COVID-19 period has continued and it remains the case that broadly there are a similar level of employees available for work now as at the various spot points prior to the pandemic. Further work is being undertaken to understand any links between the opportunity to work more flexibly and reduced sickness absence and requests for special leave.

39. The Workforce workstream of the Corporate Recovery and Transformation Group is developing an action plan to identify short, medium- and longer-term actions to identify and support our future workforce needs based on organisational, leadership and personal development themes. This work will bridge the immediate work as the COVID-19 situation continues to the more forward-thinking next iteration of the Council's People Strategy which will ensure we have the right people, with the right skills in place at the right time.

40. Weekly discussions have continued to take place with the recognised trades unions who continue to be fully engaged in the various considerations of the Council's COVID-19 response. This continues to be a helpful forum to raise both strategic and operational issues which impact across more than one department. The normal employment relations mechanisms have begun to operate normally albeit on a virtual basis. It is considered helpful to continue with the corporate discussions whilst reintroducing the more department focussed forums where the more detailed conversations about service recovery and future service changes can take place.

41. In addition, discussions have also taken place with the employee self-managed groups to ensure proper note is taken of the potential impacts of the situation on colleagues with certain protected characteristics. Working with these support networks has continued to provide very positive and constructive engagement.

42. Members will be grateful to learn that at the time of writing, there have been no Council employees die as a result of the COVID-19 pandemic. However, we are aware that people continue to experience loss either within their families and friendship groups or as part of their professional lives. We continue to offer an extended counselling provision to operate 24 hours a day, 7 days a week, to ensure people have access to professional support whenever they need it.
43. It is increasingly apparent from research that there is a recognised impact on people working throughout the pandemic and also a national concern about the increased reporting of mental health issues across the population. We have a well-established employee health and well-being support package, but we monitor the offer regularly and will add to it as necessary.

Council Premises

44. The Property and Premises Recovery Group is meeting weekly. The group includes officers from across the Council looking to guide and support the reoccupation of Council properties, both the central office estate and the operational portfolio. The group will ensure that buildings are safe to use and compliant with Government guidelines with adaptations, social distancing measures and hygiene policies and regimes in place, and that a corporate approach is taken to ensure consistency.
45. The subgroup has worked with Group Managers to identify staff who need to return to the office either for individual welfare reasons, or because they are unable to satisfactorily deliver their services working remotely. Simultaneously the group have been preparing the offices for limited reoccupation in accordance with Government guidelines, with the result that from 3rd August all the Council's main office buildings were opened for these priority members of staff to return. A video has been provided to help staff understand how the buildings will operate and what is expected of them as occupiers. The impact of social distancing is that only approximately 50% of workstations are available for use and the capacity of meeting spaces is similarly reduced. Reception areas remain closed to the public, who may only visit by appointment. All staff and visitors are required to sign in for test and trace purposes. The Council's nonpriority staff, which is the majority, continue to operate in their existing circumstances, which in most cases means working from home.
46. For the varied operational estate, guidance on reoccupation continues to be provided to services to ensure consistency across the Council and compliance with government guidance. Support is being provided from Property, Health and Safety, HR and ICT.

Reopening of Services

47. In order to adhere to government guidance on social distancing and release Council resources to support COVID-19 priorities, many public-facing service areas have faced disruption or closure. Plans are being made for many of these services to reopen in step with national government guidance and with social distancing and safety measures in place. Services are considering the adaptations that need to be made to the way they operate and the facilities that they use in order to maintain the safety of staff and service users. The current status of these services is outlined in the table below.

Service	Status
Youth Services	<p>Currently, the Youth Service is supporting young people within Children's Social Care settings, including residential homes and in supporting placement stability. Youth work with the most vulnerable young people will be prioritised.</p> <p>Plans are currently being developed to reopen universal provision in line with government guidelines with a target of week commencing 21st September. Colleagues are refining reoccupation and youth work delivery plans to ensure all safety measures are in place.</p>
Library Services	<p>57 of 60 libraries are open providing browsing, borrowing, information and ICT services. Click and collect service is also available. Reduced opening hours are in place. Mobile library services are due to restart on 14th September 2020. The service meets COVID-19 guidance.</p>
Outdoor Education Services	<p>Outdoor education residential centres are currently closed for overnight stays. Plans are being developed to reopen these services when possible and in line with government guidelines.</p> <p>During the interim period the service is supporting young people within Children's Social Care settings by offering young people adventurous activities and outdoor learning experiences.</p> <p>Schools will be able to go on day visits at our Centres from September. The team have also developed a new on-site programme for schools in the autumn term based on the popular Wow Days. These activities include the Wow activities and also Viking, Robin Hood and Stone Age themed days. The autumn term will see the opening of the new climbing tower and high ropes elements at the Mill Adventure Base and an immersive Saxon and Viking Settlement at the Perlethorpe Centre.</p>
School Swimming	<p>The Schools Swimming Service has put everything in place to re-start the service in line with government guidance, liaising with our tutors, schools, transport and pools to make sure that all COVID secure measures are in place. Services recommenced 7th September 2020, firstly to primary schools, adding in Bridging Clubs and baby and parent sessions week commencing 2nd November 2020 if appropriate.</p>
Day Services	<p>Day services continue to offer the outreach service comprising of contact, offering support in people's homes, support in the community and virtual support. Services are looking at restarting face to face work in premises, with a view to offer a service from the end of August with safety measures in place in line with government guidelines. It is hoped that this transitional service</p>

	offer will enable us to maximise support to those who most need it at the present time.
Country Parks and green spaces	Car parks have reopened at all country parks. Visitor facilities have partially reopened with some restrictions still in place.
Children's Centres	Services continue to offer targeted support for vulnerable children, working with vulnerable groups online, outdoors and through home visits. More buildings are reopening in September once adaptations are made and workplace readiness assessments have been completed.
Recycling Centres	All 12 recycling centres in the county have reopened, with social distancing measures in place. From 1 September 2020 West Bridgford Recycling Centre is operating with pre-booked visits only.
Registration Services	Prior to the beginning of June, all registration services were suspended except for the registration of still births and deaths (which could be completed by telephone). From 1 June, the government permitted the registration of births and appointments for notices of marriage. The resumption of civil marriages at registration offices and Approved Premises was approved from 4 July. Individual Citizenship Ceremonies began again in July and group ceremonies (with no guests) are set to resume in September.
Music Teaching	A virtual offer is now available, including digital teaching. Physical services will be resumed in line with government guidance to schools and in liaison with individual schools.
Education Library Service	The service is now operating and has resumed service delivery to schools.
Inspire learning study programmes	Young people continue to be supported to complete vocational courses on site and remotely. The new September intake will operate a blended offer. ICT equipment will be provided to students.
Inspire learning adult education programme	A range of online programmes are currently being provided. Some limited face to face teaching will resume in September following government guidance.
Council operated Local Bus services	All Fleet operated services are now running at pre-COVID levels and the majority of contracted routes are now in operation. There will be further increases to contracted and commercial services in the run up to schools returning. Appropriate safety measures are in place, in line with government guidelines on reducing the spread of coronavirus. Passenger numbers are steadily increasing as more people return to work, more leisure trips are undertaken and confidence in public transport grows.
Council Bus Stations	The recovery plan for reopening the bus stations has been implemented and all bus station buildings are now open on normal operating hours. Robust control measures are in place to help limit the spread of coronavirus in line with government guidance.
Highway Maintenance (Revenue)	All reactive and preventative works are being delivered, albeit with some alternative working arrangements. Compliance with

	social distancing guidelines has necessitated the deployment of teams in different ways and additional vehicles to reduce shared transport.
Highway Maintenance (Capital)	The capital programme is well underway, albeit with some alternative working arrangements. Compliance with social distancing guidelines has necessitated the deployment of teams in different ways and additional vehicles to reduce shared transport. The construction of the Gedling Access Road has continued throughout, principal contractor Balfour Beatty has taken steps to ensure social distancing guidelines are followed on the site.
School Crossing Patrols	School crossing patrols have recommenced in line with the reopening of schools where possible.
School Bus Services	Additional dedicated and commercial services have been commissioned to ensure there is sufficient capacity for pupils to travel to and from school in September. A communications plan has been formulated to manage demand and to make parents, carers and pupils aware of the different arrangements for this year.

Other Options Considered

48. The nature of the Coronavirus emergency is such that the Council has reviewed its priorities and use of resources to address the most critical needs of Nottinghamshire's residents. The Council must also comply with relevant Government guidance and meet its statutory duties as required during the emergency.

Reason for Recommendations

49. To update members on the Council's ongoing response to the Coronavirus emergency.

Statutory and Policy Implications

50. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

51. All Local Authorities are required by the Ministry for Housing, Communities and Local Government to report their forecast financial impact of the COVID-19 emergency on a monthly basis. The most recent DELTA 4 submission from Nottinghamshire County Council identified a total forecast financial impact of £44.1m in the current financial year. The next return is due to be submitted on 4th September 2020 when it is expected that the total impact will have increased to £46.7m.

52. The additional pressures on the 2020/21 budget are partially offset by the main £42.1m COVID-19 grant allocation received from Central Government. Consequently, the COVID-19 funding shortfall as submitted to Government will total £4.6m (£46.7m minus £42.1m).

53. In addition to the main COVID-19 grant, the Authority has also received the following COVID-19 related grant funding from Central Government :-

- £3.8m Test and Trace Service Support Grant. This grant provides support to Local Authorities in England towards mitigation and management costs against local outbreaks of COVID-19.
- £11.5m Adult Social Care Infection Control Grant. 75% of this grant provides support to adult social care providers to help reduce the rate of COVID-19 transmission in and between care homes and was given directly to care homes. The remaining 25% of grant is being used to support wider workforce resilience to deliver infection control. The grant must be used to cover eligible expenditure incurred between 13 May 2020 and 23 September 2020.
- £0.6m Additional Dedicated Home to School Transport Grant. This grant has been made available to ensure that there is sufficient transport capacity so that children can get to school safely and on time.

The receipt of these grants is factored into the forecast financial position as reported to Finance and Major Contracts Management Committee on a monthly basis.

54. The Government have also announced a scheme that will help those Local Authorities that have lost income during the pandemic and boost cash flow. The value of this funding is yet to be confirmed and will be reported to a future Finance and Major Contracts Management Committee.

55. The pro-forma submitted to the Government does not include other potential significant forecast cost and cash flow implications including Council Tax and Business Rates falls in collection rates (£10m) as well as impacts upon the realisation of capital receipts (£4m). On 2 July, Central Government announced that Council Tax and Business Rates deficits are to be payable evenly over a three-year period rather than in one year as is currently the case.

56. A Finance Resilience Group has been established to consider the financial impact arising from the COVID-19 crisis. Already, the Group has identified factors that help to mitigate the in-year financial impact of COVID-19. For example, in the initial forecast of additional costs associated with COVID-19, an estimate of £4m was identified to reflect current year savings that were at risk. Following a further assessment of current year savings proposals however it has been identified that the vast majority of savings will in fact be achieved by all departments.

Safeguarding of Children and Adults at Risk Implications

57. The safeguarding of vulnerable children and adults is at the centre of decision making around operating models and reopening of services in Children's and Adults services and services continue to operate with the same standards of care.

Implications for Service Users

58. While there continue to be some disruptions to services through the Council's response to COVID-19, the aim has been to maintain the welfare and safety of all services users at all times.

RECOMMENDATIONS

- 1) That members consider whether they require any further actions in relation to the issues contained within the report.
- 2) That members agree to receive further updates at subsequent meetings.

Derek Higton
Service Director, Communities and Place

For any enquiries about this report please contact:

Derek Higton,
Service Director, Place and Communities
0115 9773498

Constitutional Comments (EP 28/08/20)

59. The Covid 19 Resilience, Recovery and Renewal Committee is the appropriate body to consider the content of the report. If Committee resolves that further actions are required it should ensure that those actions are within its terms of reference.

Financial Comments (KRP 03/09/20)

60. The financial implications are set out in the report.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- None

Electoral Division(s) and Member(s) Affected

- All

15 September 2020

Agenda Item: 6

REPORT OF THE SERVICE DIRECTOR COMMUNITIES AND PLACE

UPDATE ON COVID-19 RECOVERY AND RESILIENCE

Purpose of the Report

1. To provide the committee with a further update on COVID-19 recovery and resilience activities within the County Council and in partnership with Local Resilience Forum (LRF).

Information

2. As detailed in a separate report to the Committee, the County Council's response to the impacts of the COVID-19 pandemic has continued over recent weeks while also progressing elements of recovery. During this time, steps have been taken to ensure that lessons from earlier stages of response have been captured and that resilience is improved in readiness for possible further rise in infections and deaths during the coming autumn and winter months.
3. The County Council's and LRF preparations for the winter months have been informed by the government's revised 'Reasonable Worst Case Scenario' (RWCS) Planning Assumptions. These were approved by the Scientific Advisory Group for Emergencies (SAGE) at the end of July and cover the period to end March 2021. The government has stressed that the RWCS is not a prediction of what will happen but a scenario that agencies should use as a basis for planning. Specific details from the RWCS have been made available to those colleagues and partners who lead local planning work for COVID-19 response and recovery. The overall picture (in this worst case scenario) is of a rising number of infections and deaths culminating in a second peak in early 2021. This would represent a difficult autumn and a challenging winter during which local and national interventions would be required to limit the impact on the NHS and on local authorities.

Debriefing the County Council's response so far

4. In addition to, and building, on the findings of the recent internal audit of the County Council's response (reported previously to the Committee), a debriefing exercise has been undertaken to consolidate understanding of lessons from the early parts of the response. Normally this would have involved a series of team or service area events from which key points are fed into discussions within the Risk, Safety and Emergency Management Group (RSEMG) for each department and the corporate 'Risk, Safety and Emergency Management Board' (RSEMB). On this occasion, COVID-19 restrictions did not permit in-person meetings and so

these have been replicated by use of a survey. Colleagues were encouraged to complete a short survey as soon as possible but by no later than Friday 28th August. Managers were asked to consult with team members before completing a response or to share the survey with their team and encourage them to respond individually. Feedback from this will be tabled for discussion at departmental RSEMG meetings and a corporate telephone conference debriefing meeting will be arranged. Outcomes will be reported to the RSEMG in the form of a narrative report with accompanying draft Action Plan. These will be reported to the 3 November meeting of the COVID-19 Resilience, Recovery and Renewal Committee.

Debriefing the LRF response

5. County Council officers involved in multi-agency aspects of the COVID-19 response have also had the opportunity to contribute to a police-led LRF debriefing process that was agreed at the 4 June 2020 meeting of the LRF Strategic Coordinating Group. Normal practice is for the LRF to conduct a post incident debrief whenever an incident results in a multi-agency response. It was agreed that because the incident had (at that time) been running for sixteen weeks, it would be beneficial to have an interim review so that learning could be captured to inform the continuing response. A survey was devised and was sent to around 800 individuals affiliated to the LRF. The LRF management structure for COVID-19 response is shown at Appendix A to this report.
6. At the time of writing, the final outcomes from the LRF survey have yet to be released, however Police representatives reported to the LRF meeting on 24 July that there were some recurring themes emerging from the survey. Also, that these will be included in a report to the LRF Resilience Working Group meeting taking place on 14 September. These themes include training and exercising, resumption of online exercises, use of Resilience Direct and how the LRF operates. The interim feedback indicated that responses are largely consistent and that most respondents judging that the multi-agency response was 'effective' or 'very effective'. The LRF Tactical Coordinating Group was seen as being particularly effective, while suggestions for improvement included proposals for avoiding duplication and repetitiveness.
7. It is pertinent to note that Nottinghamshire representatives (including the County Council Group Manager, Emergency Planning and Registration) contributed to two 'National C19 Foresight Group' Interim Operational Review events. The outcomes from these have been published and promulgated across the LRF.

LRF Recovery Work

8. The LRF Recovery Co-ordinating Group (RCG) is now firmly established with the strategic aim to support Nottinghamshire communities, businesses and public services, to recover from the impacts of COVID-19. The group is also aiming to advance long term opportunities for better physical and mental health, tackling climate change, better health outcomes and founding a new, sustainable fast growing local economy. A partnership approach has been developed to promote cross-organisation and cross-border working to support communities to recover from Coronavirus. The recovery strategy is based on key themes of health and care; humanitarian and community; business and economy; and transport and infrastructure. The initial focus of the strategy is on immediate recovery with a view to longer term renewal across the City and the County. This is accompanied by an Action Plan that is being delivered by

partners working together through various recovery cells. The LRF management structure for COVID-19 recovery is shown at Appendix B to this report.

9. The RCG have developed a timetable of nationally influenced recovery events and have reviewed the readiness of agencies against this, including the cross agency preparations for recovery through the 'reopening of non-essential shops and the high street' and the reopening of pubs and the hospitality sector. The RCG also provides the forum for Government and Ministry of Housing, Communities and Local Government briefings on national issues and initiatives and has a joint city and county council secretariat in place with Corporate Director level leadership from the City Council and County Council. Key work includes:
 - A PPE and logistics recovery plan is being implemented by partners, led through the LRF Logistics Cell.
 - Changes to licencing and uses of the pavement and public realm are being coordinated across partners through the local authority cell and specialist public realm group.
 - A rapid needs assessment has been developed under the Data Cell and is being completed by partners and cells
 - A review on the financial health of local government and other council tax funded bodies has been shared by the Finance Cell
 - The Partnership is providing support for recovery of individual agencies/organisations where there are wider needs or impacts arising from this, including a group supporting the reopening of our universities
 - As much as possible the RCG and Cells are trying to provide consistency in the implementation of initiatives across the different districts, boroughs and city to make measures and requirements as understandable as possible. Arrangements cannot always be the same and so cells are also co-ordinating with a Communications Cell to provide consistency of recovery messaging to the public and explanations where there are differences in approach across parts of the city and county.
10. Current work includes preparations for the forthcoming re-opening of schools, universities, and sports stadia, plus winter planning. The RCG is also developing a set of core measures to define what recovery looks like and an ongoing shared evidence base for recovery and renewal.

County Council Resilience Work

11. As previously reported to the Committee, the County Council's adherence to the requirements of the Civil Contingencies Act (2004) provides the basis for resilience to major emergencies and business continuity incidents. Also, the County Council's Major Emergency Plan provides a strategic framework for the planning, preparation and response to major emergencies occurring in Nottinghamshire. Similarly, the County Council's Corporate Business Continuity Plan (Version 4.1, December 2017), provides a strategic framework for the planning, preparation and response to internal business continuity incidents.
12. During peak periods of the emergency, meetings of the Risk, Safety and Emergency Management Board (RSEMB) took place on an approximately weekly basis, otherwise they have mainly been fortnightly. Similarly, departmental RSEMGs have met on a frequent and regular basis.

13. The Corporate Recovery and Transformation Group, led by the Corporate Director, Place, has established four subgroups covering Premises, Personal Protective Equipment, Finance and Workforce. These have produced Departmental Financial Strategies, Draft Business Cases for cross cutting transformation programmes an action plan to identify short, medium and longer term actions to support our future workforce.

Actions to enhance emergency preparedness and resilience

14. Members will be aware that the the Local Outbreak Control Plan provides the basis for responding to local clusters of COVID-19 cases (a separate report to this meeting of the Committee provides detail of this). It is important that the contents of this plan are familiar to a wide range of internal and external groups and individuals. It is also important that the content of the plan and people's understanding of it has been tested. For these reasons, a member of the County Council's emergency planning team led the planning and delivery of a multi-agency LRF exercise of the plan.

15. The exercise took place on 29 July 2020 and provided an effective test of the response principles of the local outbreak control plans for both Nottinghamshire County and Nottingham City. Objectives of the exercise included:

- To identify lessons / gaps for informing future versions of the plans and to aid the drafting of incident management plans for specific high-risk settings.
- Raise awareness of the local outbreak control plans, and their links with incident management plans for specific settings.
- Increase understanding of the roles and responsibilities of organisations (in the context of outbreak management) and the Local Resilience Forum's COVID-19 groups / cells.
- Raise awareness of the local outbreak control procedures as detailed in the local outbreak control plans, including the cycle of health protection actions, the local outbreak response structure, triggers / notification, information / data flows, communications management, and cross-boundary working.

16. The exercise was held virtually, via MS Teams and consisted of two parts; an awareness raising session on the local outbreak plans and response structure, followed by a table-top exercise ran via facilitator led syndicate groups. More than 100 people participated in the exercise, with representation from 23 organisations. The draft report of outcomes from the exercise was provided to the County Council and City Council Directors of Public Health on Friday 21st August. This included recommendations and suggested actions for consideration.

17. Overall, the event highlighted the strength of partnership working within the Nottingham and Nottinghamshire LRF, and how Public Health is integrated within this. The event has validated that an exercise of this scope and scale of participants can be carried out virtually to good effect. Delegate feedback has highlighted some opportunities for improvement for future virtual LRF exercises.

18. Another strand of work to enhance preparedness for future response has been the work to provide additional body storage capacity should local capacity be exceeded. Extra capacity was not required during the first wave of COVID-19 deaths, however a further peak might coincide with the winter months when deaths from other causes may peak at the same time.

This work has been coordinated by a City-Council led multi-agency group in which a member of the County Council's emergency planning team has played a prominent part.

19. The current focus of this work is to decommission a large capacity facility in Mansfield and to replace this with a smaller one to be established in the City. This is progressing well and is within the planned timescale for a move in September.

Other Options Considered

20. No other options are considered by this report.

Reason/s for Recommendation/s

21. To provide Committee with the opportunity to engage with, and influence, the manner in which the Council should continue to work with partners to build resilience and learn lessons from the emergency response to the pandemic.

Statutory and Policy Implications

22. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

23. The emergency response raised by the Council, both as an organisation in its own right and through its extensive partnership working under the LRF, has impacts and implications in most, if not all, of these respects. The nature of these impacts are too many and varied to be detailed here, but all should be specified through the more detailed and targeted reports the Committee is likely to receive as its agenda develops over the coming months.

RECOMMENDATION

- 1) That members consider whether they require any further actions in relation to the issues contained within the report.
- 2) That members agree to receive further updates at subsequent meetings.

Derek Higton
Service Director, Communities and Place

For any enquiries about this report please contact: Rob Fisher, Group Manager Emergency Planning Management and Registration

Constitutional Comments (KK 02/09/20)

24. The proposals in this report are within the remit of the COVID 19 Resilience, Recovery and Renewal Committee.

Financial Comments (SES 03/09/2020)

25. There are no specific financial implications arising directly from this report.

Background Papers and Published Documents

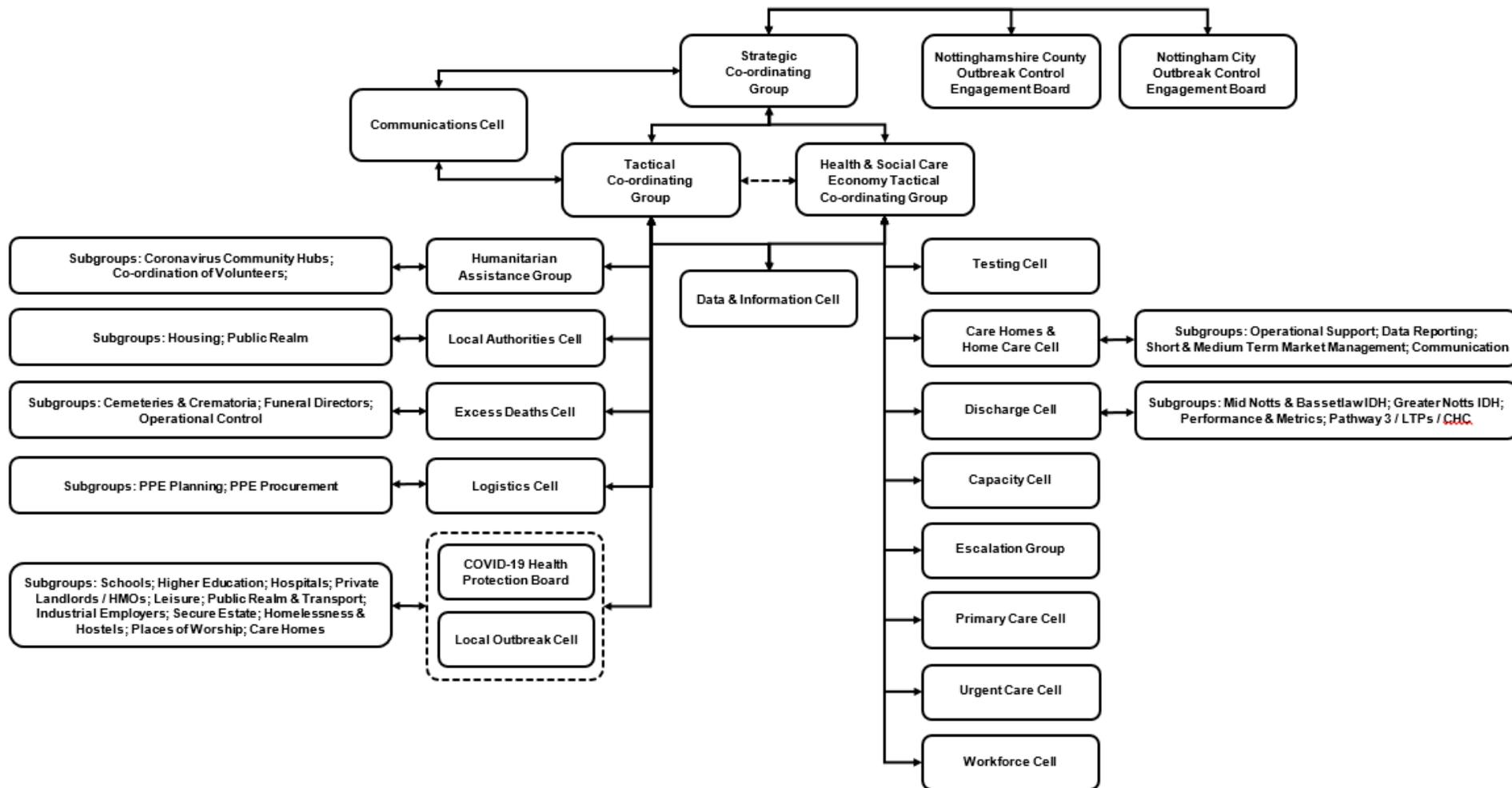
Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- None

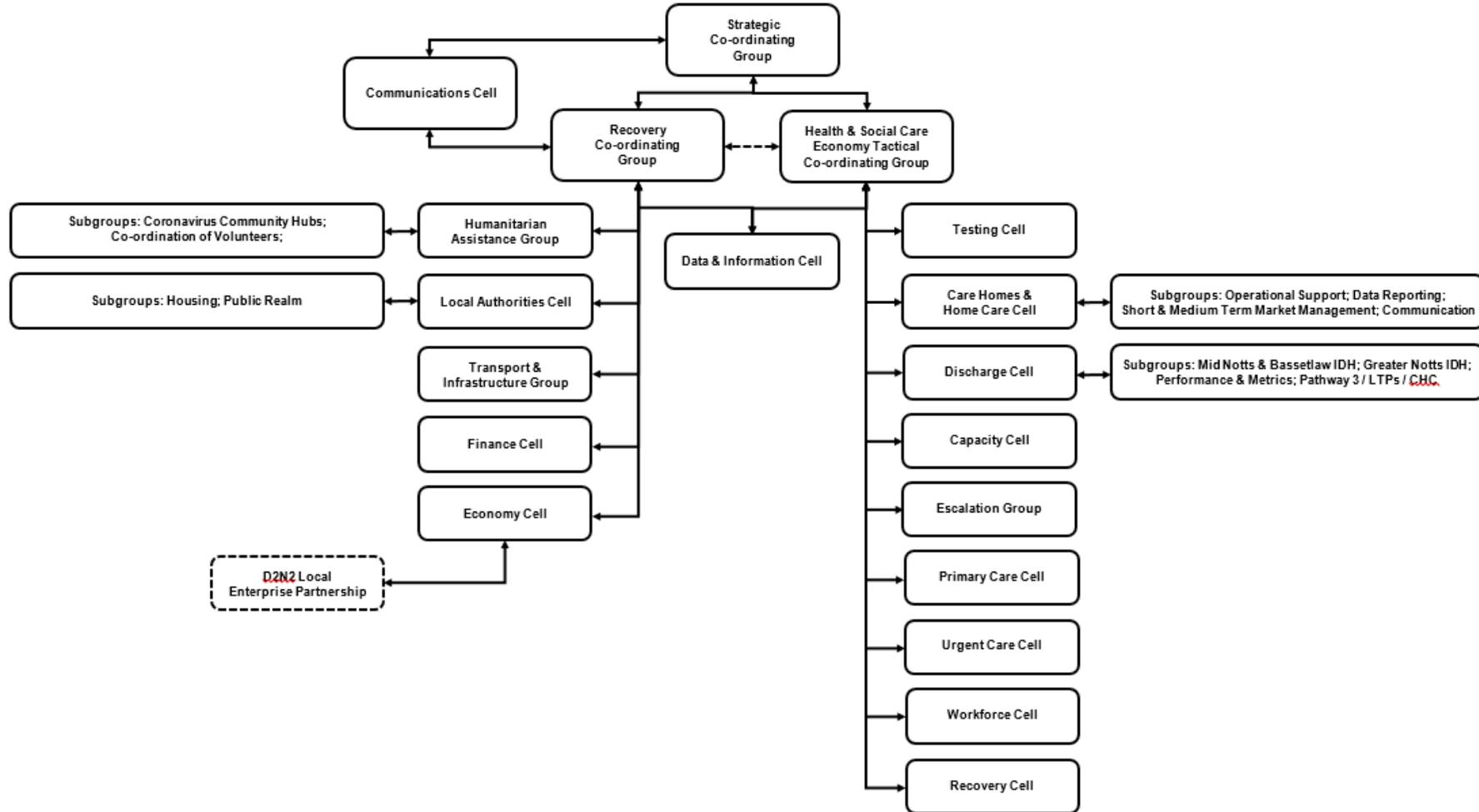
Electoral Division(s) and Member(s) Affected

- All

LRF Covid-19 **RESPONSE** Structure



LRF Covid-19 RECOVERY Structure



15 September 2020**Agenda Item: 7**

REPORT OF THE CORPORATE DIRECTOR, PLACE ECONOMIC RECOVERY ACTION PLAN 2020-2022

Purpose of the Report

1. To approve an ambitious economic recovery action plan, which sets out how the Council and the County can recover from the COVID-19 pandemic.

Information

2. Production of the Economic Recovery Action Plan was agreed at the inaugural meeting of the Resilience, Recovery and Renewal Committee to highlight the response to the virus, and what the Council and its partners must do in terms of regeneration to emerge from the challenges of COVID-19 and its impact over the next two years.
3. The start-point and phasing of recovery has been influenced by national policy decisions that the Government has made as the health crisis has evolved. The Council reacted quickly with the dual focus of responding to the crisis and keeping critical services running. Members never lost sight of the vital importance of Nottinghamshire starting to plan forwards for recovery, whilst identifying that flexibility will be necessary to respond to changes as lockdown eased. Then, as now, continued engagement with partners across the County remains essential.
4. Nottinghamshire County Council is well represented and works closely with a range of systems partners in line with Government guidance, actively participates in the Local Resilience Forum (LRF) multi-agency partnership arrangement (and its various sub-groups), and supports and guides key partners in the region, such as: the Derby, Derbyshire, Nottingham and Nottinghamshire (D2N2) Local Enterprise Partnership (LEP), the D2N2 Growth Hub, the Midlands Engine, business support practitioners, membership organisations and with the national Government, to lever wider support for the Council's work.
5. Officers from the Council's performance, intelligence and policy team are guiding the work of the Midlands Engine Observatory and the D2N2 Economic Recovery Analytical Group (which draws from the region's universities, colleges, local authorities and business groups together with colleagues from Government), to undertake research and analysis to support planning and delivery by the LEP and the LRF. The Analytical Group also supports the work of the D2N2 LEP Economic Recovery Board (which the Corporate Director of Place sits on), which is leading the revision of the Local Industrial Strategy to become a Recovery and Growth Strategy. Downloadable reports are available via the following links:

- The Midland Engine Observatory COVID-19 Economic Impact monitoring reports at: <https://www.midlandengine.org/observatory/>

- The D2N2 Data Centre, which includes a library of the monthly Coronavirus Economic Recovery Reports, is accessible at: <https://d2n2lep.org/data-centre/>
6. The Council can be rightfully proud of its response so far in helping the most vulnerable across the County, as well as supporting businesses and others who have needed assistance. As the lockdown restrictions are eased, more hard work begins to ensure our residents and businesses get the support and services they deserve from this Council.
 7. At the heart of the Economic Recovery Action Plan is a bold aim to help Nottinghamshire's business base recover and transform. This will be achieved by working with partners and businesses and through the right investment to promote all that is great about Nottinghamshire as a place to: bring up your family, fulfil ambition, enjoy later life and start and grow your business.
 8. The Economic Recovery Action Plan, which can be found at **Appendix A** (provided separately in printed agenda packs), covers the five themes of: people, business, the visitor economy, infrastructure and place. There are 11 action points. The intention is to make the success factors measurable by linking to specific key performance indicators and will accompany supporting delivery plans.
 9. In terms of its structure, the Economic Recovery Action Plan contains an overview of the National response from Government and the supplementary immediate emergency response the Council has undertaken (covering the period from mid-March 2020 until the date this report is published). Over 35 immediate packages of support are summarised. Thereafter, follows the significant portfolio of work which the Council will move ahead swiftly with, between now and October 2022, to help businesses to rebuild Nottinghamshire's economy together to emerge as a County moving forward. This includes highlights of the planned new infrastructure across Nottinghamshire such as: roads, digital, schools, housing and other local amenities, all providing opportunities for local businesses, skills development, employment and apprenticeships.
 10. This Economic Recovery Action Plan is intended to cover a transition period for foreseeable service delivery and to capture and communicate the Council's strategic approach to recovery to facilitate more detailed planning in Departments.

Other Options Considered

11. The Council could have chosen not to develop an Economic Recovery Action Plan. However, it was recognised that the current Coronavirus pandemic has both an immediate and a longer-term effect on all the Council's priorities. The need for member involvement in the recovery process is crucial. If the COVID 19 Resilience, Recovery and Renewal Committee were not updated in a formal meeting, this would mean that information would not be available to the public and elected members would not be able to question officers or debate relevant matters in relation to the Council's COVID-19 response in a transparent manner. It is for this reason that the 'do nothing' option was discounted.

Reason for Recommendations

12. Before the COVID-19 pandemic, the Council had the Council Plan and Departmental Strategies which reflected the organisations aspirations and priorities. What the Council promised to do, still stands. Nevertheless, an insight led approach to design services, interventions and actions has been undertaken. The Council's Economic Recovery Action Plan is in response to the coronavirus pandemic. It is important that a Council-focused governance structure is implemented to manage the recovery programme. The Council's approach is rooted in strategic intent with a clarity of purpose and desired outcomes.
13. Approval of the Economic Recovery Action Plan is being sought, as it represents the Council's public declaration as to how it will help the local economy recover from this unprecedented situation. The Council plans to do this by being forward thinking, creative and ambitious, and putting in place measures that give real opportunities to all those who live and work in the County to achieve their potential and make them proud to call Nottinghamshire home.

Statutory and Policy Implications

14. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

15. All costs mentioned in the Recovery Action Plan have been subject to separate Council approval processes. The recommendations themselves have no immediate financial impact. Proposals resulting from the actions will be costed and considered and subject to the usual scrutiny and democratic process.

RECOMMENDATIONS

It is recommended that COVID 19 Resilience, Recovery and Renewal Committee:

- 1) Approves the Economic Recovery Action Plan which will be subject to ongoing review in the light of changing circumstances.
- 2) Agrees that supporting delivery plans, aligned with the Council's policy response to COVID-19 and its impacts, be developed, with progress updates submitted to this Committee on a regular basis.

Adrian Smith
Corporate Director, Place

For any enquiries about this report please contact: Nicola M^cCoy-Brown, Growth and Economic Development ext. 72580

Constitutional Comments (SS 26/08/2020)

16. This is an appropriate report to be considered and resolved upon by the COVID-19 Resilience, Recovery and Renewal Committee.

Financial Comments (RWK 26/08/2020)

17. There are no specific financial implications arising directly from the report.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- *Nottinghamshire COVID-19 Economic Recovery Framework* - Report to Resilience, Recovery and Renewal Committee, published 16 July 2020

Electoral Division(s) and Member(s) Affected

- All

Nottinghamshire County Council

COVID-19 crisis Economic Recovery Action Plan 2020 -2022

RECOVERY ACTION PLAN

Rebuilding **Nottinghamshire's economy** together
to emerge as a county moving forward

www.nottinghamshire.gov.uk



Our vision

A great place to bring your family

A great place to fulfil your ambition

A great place to enjoy your later life

A great place to grow and start your business



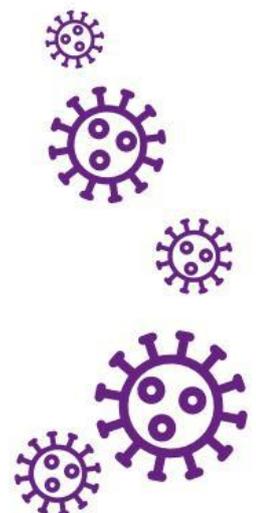
Contents

Foreword from the Chairman of the COVID-19 Resilience, Renewal and Recovery Committee	1
Our vision and aims	3
The current economic headwind	5
Our strengths and opportunities	7
The National response	9
This is how the Council has responded	13
This is what the Council will do next	18
People	19
Business	20
Visitor economy	21
Infrastructure	22
Place	23
Performance monitoring and measurement	24



Rebuilding **Nottinghamshire's economy** together
to emerge as a county moving forward

Page 41 of 72





Foreword

from the Chairman of the COVID-19 Resilience, Renewal and Recovery Committee

We will remember 2020 as the year we were hit by a previously unknown pandemic.

Nottinghamshire is facing one of its biggest challenges ever with Coronavirus impacting our entire economy. Regaining our pre-pandemic performance is our ultimate goal and we recognise that many businesses require significant support to restart their operations. We must not lose sight of our vision too, for Nottinghamshire to stand out as:



Councillor John Knight

- A great place to bring up your family
- A great place to fulfil your ambition
- A great place to enjoy your later life
- A great place to start and grow your business

Our Economic Recovery will require a multi-agency approach to help those affected today, tomorrow and in the future. However, I believe the County is uniquely positioned to draw on its partnerships and the services that it delivers to create the right conditions for a strong local economy.

Nottinghamshire County Council has developed an 11-point Action Plan to help the local economy withstand and recover from COVID-19. The plan covers the five themes of people, business, the visitor economy, infrastructure and place, has two phases and includes 35 initiatives. In total the County response to the COVID-19 emergency has generated over £6m worth of funding to support the local economy, in the recovery phase alone. The action plan as outlined in this document will involve using existing funding as well as working with national and local partners to leverage additional resources. The Action Plan is based on local knowledge and expertise and draws upon best practice from elsewhere. As such, it will inevitably need to adapt, to benefit local people as circumstances evolve.

The plan will be overseen and monitored by the newly established Resilience, Recovery and Renewal Committee. This committee is committed to working hard to deliver the plan and ensure we do all we can to help the economy recover from this unprecedented situation. We believe that with hard work there should be no limits to our aims and ambitions.

- **In the short term we will** focus on addressing the needs of re-opening the County and supporting our high streets and business operations in a way that is compliant with social distancing and enables footfall to bounce back safely. I am delighted that, already, some of these initiatives are being delivered with great success!
- **In the short to medium term we recognise there is a need for** a partnership approach that will focus on the future of our wonderful county. We are setting out measures we intend to take over the next twelve months and beyond to ensure we have a blueprint for all the work we will do.

Our bold aim is to help Nottinghamshire's business base recover and transform. We will continue to set out an ambitious future for Nottinghamshire which will be even more important in delivering our vision of "Your Nottinghamshire, Your Future."



Rebuilding Nottinghamshire's economy together to emerge as a county moving forward



OUR VISION, OUR AIMS YOUR NOTTINGHAMSHIRE, YOUR FUTURE



To maintain progress towards the vision and ambitions set out in the Council Plan, the Council has been exploring best practice from, other parts of the country using available data to understand current and future challenges our businesses and residents might face, and how Government policy is currently responding to that. Whilst there has been some easing of restrictions, we anticipate challenging times ahead for businesses and our economy, especially as the two national furlough schemes for employees and the self-employed draws to a close in the autumn and in the light of more recent local lockdowns elsewhere in England. Whilst we know there remain many challenges, we also want to capitalise on the many opportunities.

The Council wants to support a productive economy where residents prosper, and everyone can reach their full potential. This has never been more relevant since the impact of COVID-19. The proposed approach contained within this plan is ambitious in looking holistically to plan for growth through renewing and reconnecting Nottinghamshire's natural, built and industrial environments.

In order to help build a more balanced and resilient innovation led economy in the wake of COVID-19, the Council will adopt the following five simultaneous approaches to recovery over the next two years:

Response

Supporting businesses to rebound by working with partners and central Government to mitigate the economic impact of the crisis. Signposting to the Growth Hub, enhancing the business support offer with dedicated Nottinghamshire business advisers and shaping support programmes

Recovery

With our strategic partners, implement people-centred measures to promote sustainable growth, integrating the green transition, digital transformation and drawing upon on lessons learned from the crisis

Restore

Direct activities and interventions towards minimising economic variation in different parts of the county and building productivity and resilience of key parts of the economy

Resilience

Strengthen business resilience to enable planned, agile, and innovative responses to mitigate the impact of any future crisis or external change

Renewal

Create and shape opportunities for longer term economic transformation through capital investment, connectivity and infrastructure, innovation and the creation of a responsive, skilled workforce

We know we do not have the ability to control or influence everything and we certainly do not have all the answers and solutions yet. Nevertheless, we must start somewhere to ensure the highest impact and value for money from our targeted activities. As we rebuild Nottinghamshire's economy together to emerge as a County moving forward, the five themes we will base our work on are: people, business, visitor economy, infrastructure and place. These five themes will be a constant throughout this Plan.

A great place to bring your family

A great place to fulfil your ambition

A great place to enjoy your later life

A great place to grow and start your business





The Current Economic Headwind

The full impact of the economic challenges ahead is becoming clearer as data emerges. What is clear, as evidenced in the Derby, Derbyshire, Nottingham and Nottinghamshire Local Enterprise Partnership (D2N2 LEP) Economic Recovery Report for August 2020, is that the short-term impact of the COVID-19 crisis is likely to be significant. Certain key population groups such as: young people, women and unskilled workers are likely to be the worst affected. Data recently released by the Office of National Statistics (ONS) shows that the UK economy shrank 20.4% between April and June 2020, when compared with the first three months of the year. However, on a month by month basis, the economy grew by 8.7% in June 2020, after growth of 1.8% in May. These small shoots of recovery need to be sustained into long term growth and we need to factor flexibility into the future plan to cope with the end of the two national furlough schemes and other interventions offering financial support to businesses, and the possibility in the future of local lockdowns..

For now, we know across Nottinghamshire due to the COVID-19 pandemic:



To date, the D2N2 Growth Hub COVID-19 Survey has found the following in respect of 794 respondents:

- **97%** of businesses said Covid-19 was affecting their business, the overwhelming majority in a negative way
- **71%** of respondents furloughed staff, and **6%** made staff redundant
- **72%** of respondents have experienced over **50%** decline in sales



- A minimum of 66,000 jobs in Nottinghamshire are rated as high risk i.e. not a keyworker position and the job is not suitable for remote working
- Nottinghamshire has a lower proportion of the population aged 16-64 (33%) with higher level qualifications (NVQ4+) compared to England (40%), which may affect the resilience of the economy and of employment in the region
- As at 31 July 2020, a total of 115,600 employments have been furloughed in Nottinghamshire since March 2020 under the Government's Coronavirus Job Retention Scheme (CJRS), which equates to 24% of the working age population (16-64)
- As at 31 July 2020, a total of 27,000 claims in Nottinghamshire have been made to the Government's Self Employment Income Support Scheme (SEISS), out of an estimate given by Her Majesty's Revenue and Customs (HMRC) of the eligible population of 35,100, giving a take-up rate of 76%. The typical value of an individual claim was £2,900. Nationally, 34% of the total number of claims made to date are from the Construction Sector
- 15,450 additional people claiming Universal Credit (79.2% increase from March to May 2020)
- 172 not in employment, education, or training (NEET) (1.7% of 16-17 cohort).

Business



- Trade, Accommodation & Food and Manufacturing services account for the largest proportion of jobs furloughed (19%, 17% and 10% respectively)
- Without intervention, sluggish growth or contraction of major sectors such as Manufacturing, Education and Wholesale/Retail trades will bear the brunt of the economic impact in absolute terms in the County
- Hospitality, travel and retail sectors are likely to require most intervention, with accommodation and food services expected to be the hardest hit.

Visitor



- Workers employed in the hospitality, non-food retail, arts, leisure and entertainment sectors are twice as likely to lose their job compared to employees in other sectors of the economy

In the 3 weeks between 16 April to 7 May 2020, 90% of accommodation and food services business and 85% of arts, recreation and entertainment businesses surveyed reported a 50% drop in sales.

Infrastructure



- Nottinghamshire has a legacy of historic under-investment in transport infrastructure across parts of the County and we already plan to spend £55.6m on highways infrastructure in 2020/21. Our ambition for infrastructure led growth needs real and inclusive connectivity improvements. This requires £multi-million investments in each of our road, rail, bus, active travel and digital networks, establishing 4 major growth corridors across the County and supporting over 828,000 residents to work, earn and live healthy lives and supporting more than 31,000 local businesses to grow and do business.

Place



- Almost every part of Nottinghamshire's economy will contract more than the national average
- Contraction of local high streets in context of increasing online retail and declining footfall reducing engagement with key sites across our County
- Higher than average displacement of Nottinghamshire graduates with under 29% retained in 2017
- Evidence from the Treasury continues to demonstrate underfunding to the East Midlands in comparison to other UK areas. Building strong, resilient places that attract local, national and international investment into Nottinghamshire has never been more vital.



Our Strengths and Opportunities

There are opportunities emerging because of the pandemic. These include new business models, new markets, online services, innovation and diversification to support recovery, as well as the use of new technology. To be successful, the Council will need to take a multi-faceted approach which takes account of geographical differences and economic structures that make distinct parts of Nottinghamshire vulnerable to different effects of the crisis.

In terms of infrastructure, the County is well-connected.

Transportation systems

The COVID-19 outbreak has been a stress test to the resiliency and sustainability of our transportation networks and infrastructure. We have over 4,000 kilometres of road network. North-south routes are particularly strong for both road and rail, with the recently upgraded M1 on our western side and the A1 to the east. The East Coast Mainline has stations at Newark and Retford, providing very good access to London and northern cities.

Now as we look to recovery, the value of public-private partnerships and technology integration has never been clearer. A growing body of research shows that a broad uptake of emerging mobility technologies like shared, electric and autonomous mobility (SEAM) over the next three decades could increase accessibility, social equity, and economic growth, while reducing carbon emissions by more than 80%. This points to the need for greater investment and well-informed expenditure for achieving resiliency of movement of people and goods for both immediate and long-term timeframes. As we look beyond the immediate crisis, by winter 2020 the Council stands poised to approve a comprehensive Infrastructure Plan aimed at accelerating the modernisation of our transport infrastructure and systems, by building a more resilient, sustainable and inclusive mobility that serves everyone. It will set out our path towards zero carbon pollution and will recognise the role that technology can play in delivering reductions in congestion and pollution.

Communication networks

The information age of today and technology are transforming how we live, learn, work, communicate and access information. In April 2020, statistics released by the UK's Office for National Statistics showed 49.2% of adults in employment were working from home, as a result of the social distancing measures introduced in response to the coronavirus pandemic. Embracing remote working at such a pace has driven an unprecedented increase in, and reliance on, electronic data which is fast becoming a necessary commodity. Thanks to ever-improving network capabilities, most work and study that people have tended to do during lockdown has been lightweight in terms of its data impact upon a broadband network. For example, sending and receiving emails, database updates, replying to online messages, writing reports, filling in forms and answering calls (voice over internet protocol or VoIP) are all common office tasks made possible on even some of the slowest home broadband links.

The strength of the remote-working economy has helped bolster Nottinghamshire through a tumultuous and unstable period. As companies consider embracing remote working as normality returns, ensuring that as many people and businesses have access to superfast broadband as possible is a sensible approach as it will pay off for years, rather than months to come. We are starting from a high base, with over 98% of premises in the county already able to access superfast broadband and 13.83% of both residential and business premises now able to access a gigabit network. Our investment in broadband means we are one of the most digitally connected places in the country. We are now in the early stages of the next technological revolution, the development of a 5G wireless network.

We are moving ahead with the £10m 5G Connected Forest project to provide virtual reality attractions and forest monitoring as part of a new trial at Sherwood Forest. This shift to 5G will bring about dramatic transformations in our daily lives, and we will work to ensure that Nottinghamshire remains at the forefront of these developments to safeguard the future prosperity of residents and businesses.

As well as our transport and communications network strengths that we will continue to cultivate and improve, the Council will do more. We will take advantage of opportunities that arise, specifically by investing in longer-term schemes that are essential to growth and future-proof the County for the next generation.

Several schemes are in development including:

- A **locally led development corporation**.

Through the Midlands Engine, Nottinghamshire County Council has led partners in the region to submit to Government a Summary Business Case to create the first new form of development corporation of its kind in the East Midlands. The new entity would drive delivery of transformative investments covering the sites of Toton, Chetwynd Barracks, the area around the East Midlands Airport and the power station at Ratcliffe on Soar. This is a once-in-a-generation opportunity to transform the region's economy and would see new models for living and working, for making and for moving that would generate over 84,000 jobs in the region's economy, boosting GVA growth by £4.8bn

- Working with East Midlands Airport to support the creation of a '**freeport**' status with little to no tax in order to encourage economic activity, aimed at creating hotbeds for innovation. Whilst also promoting regeneration job opportunities on the Ratcliffe on Soar site in Nottinghamshire
- Prioritising **investment in infrastructure** which reflects the importance of Nottinghamshire to the national road network and supports growth corridor approaches. A range of schemes are in the pipeline or under consideration by Government including:
 - A46 Newark Northern Bypass, an essential upgrade to remove a major traffic bottleneck and support housing and employment sites as a key investment in the Trans-Midlands Trade Corridor in partnership with Midlands Connect
 - A614 Ollerton to Lowdham improvements
 - Proposals to upgrade the A1 to motorway standard through the East Midlands unlocking significant potential for employment and housing development as well as addressing congestion, highway safety and network resilience
 - Proposals to improve the A38, the A52, the A612 and a range of other Major Road Network investments to unlock land for housing and employment
- Making improvements to existing rail infrastructure, for example electrification to support and underpin the case for an East Midlands section of High Speed 2 (HS2) as well as proposals to bring back rail links across the County
- Engagement with partners around the County and neighbouring areas being one of the Government's new Tourism Zones, following the announcement in June 2019 of a Tourism Sector deal to boost tourism across the East Midlands





The National response

On 3 March 2020, the UK Government set out a plan¹ to rebuild the United Kingdom for a world with COVID-19 to save lives and safeguard livelihoods. The overwhelming priority was to keep the country safe. For the purpose of this economic recovery plan, we highlight the Government's approach to economic and social support to maintain livelihoods and restore the economy. We are making sure that Nottinghamshire people are made aware of the comprehensive support packages available.

Economic and social support programme to maintain livelihoods and restore the economy



The Government is providing financial security and support for those who get sick or can't work and a bridge for businesses to protect people's jobs. The Coronavirus Job Retention Scheme has been introduced to prevent employers having to lay off staff and the Self-Employment Income Support Scheme to support eligible sole traders and partnerships and has increased the standard allowance of Universal Credit and basic element of Working Tax

Credits by £20 a week for one year (this will mean claimants are £1,040 per year better off). This is in addition to support for businesses, including:

- VAT deferrals until the end of June that provide a direct cash injection of over £30bn, Self-Assessment tax deferrals from July to next January, providing a cashflow benefit of £13bn and more than 64,000 tailored Time to Pay arrangements agreed with businesses and individuals
- A business rates holiday worth £11bn to businesses
- Direct cash grants worth £10,000 or £25,000 for small businesses including in the retail, hospitality or leisure sectors, worth over £12bn in total
- £1.25bn support for innovative firms
- An extension of time for certain planning permissions
- A rebate scheme to reimburse small and medium sized enterprises (SMEs) for part of their statutory sick pay (SSP) costs worth up to £2bn for up to two million businesses
- A package of government-backed and guaranteed loans, which make available approximately £330bn of guarantees

Help finding a new job



The Rapid Response Service (RRS) helps workers and employers by giving those facing redundancy access to the services of Job Centre Plus (the executive agency of the Department for Work and Pensions) and its partners before they lose their jobs. As the name suggests, early intervention is a priority objective, helping some workers into new occupations before they lose their current job.

Support from the RRS is now available to any company who makes Jobcentre Plus aware that they are considering redundancies on the following two conditions:

- a) that the company meets the legislative requirement to notify the Insolvency Service that that are proposing to make 20 or more people redundant; or

b) Redundancies are proposed in any areas where the District Manager considers that the overall scale will have a significant impact on the labour market

Support can include:

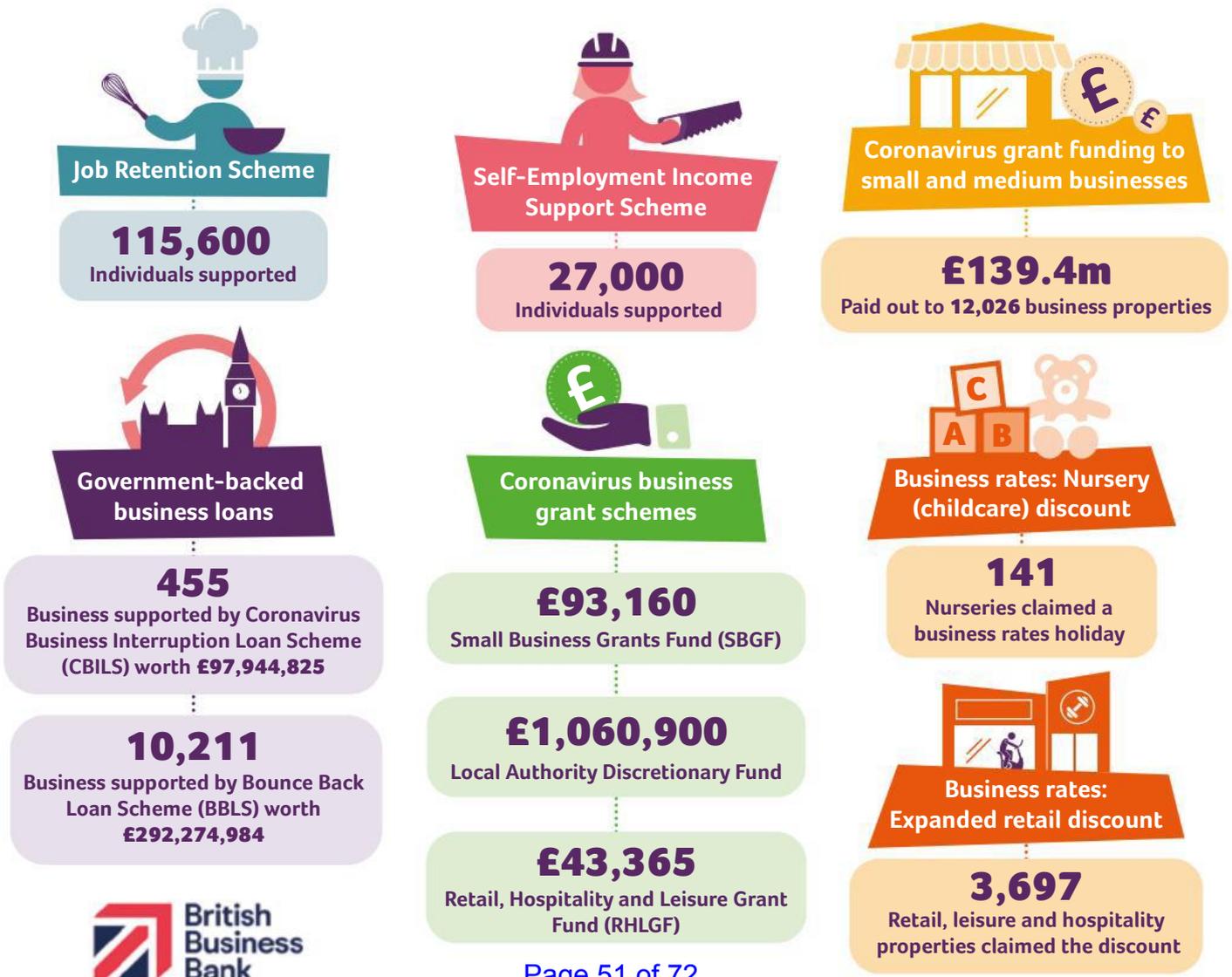
- Helping people facing redundancy to write CVs and find jobs

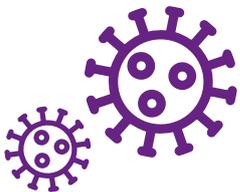
- Providing general information about benefits
- Helping people to find appropriate training and learn new skills
- Helping with costs associated with travel and work expenses

The D2N2 LEP is currently working with the department for Work and Pensions to explore ways to get earlier warnings of potential redundancies, including location and sector information, before a company announces that it is considering redundancies, to enable swifter access to the RRS.

¹<https://www.gov.uk/government/publications/our-plan-to-rebuild-the-uk-governments-covid-19-recovery-strategy/our-plan-to-rebuild-the-uk-governments-covid-19-recovery-strategy>

The impact of this support across Nottinghamshire is:





Reopening of the economy

The government has published “COVID-19 Secure” guidelines for employers to help protect their workforce and customers from coronavirus that must be met as a condition for reopening. Due to increased cases, localised restrictions have been reinstated in certain areas of England. The 14 guides cover a range of different types of work.

- 5 steps to working safely
- Close contact services
- Construction and other outdoor work
- Factories, plants and warehouses
- Heritage locations
- Hotels and other guest accommodation
- Labs and research facilities
- Officers and contact centres
- Other people’s homes
- Performing arts
- Providers of grassroots sport and gym/leisure facilities
- Restaurants, pubs, bars and takeaway services
- Shops and branches
- Vehicles
- The visitor economy

Many businesses operate more than one type of workplace, such as an office, factory and fleet of vehicles. The online guidance finder helps find the most relevant information for business: <https://www.gov.uk/coronavirus-business-reopening>

There is different guidance for:

Education and childcare settings:

<https://www.gov.uk/government/publications/actions-for-educational-and-childcare-settings-to-prepare-for-wider-opening-from-1-june-2020>

Wedding and civil partnership receptions and celebrations:

<https://www.gov.uk/government/publications/covid-19-guidance-for-small-marriages-and-civil-partnerships/covid-19-guidance-for-wedding-and-civil-partnership-receptions-and-celebrations>

Public transport operators:

<https://www.gov.uk/government/publications/coronavirus-covid-19-safer-transport-guidance-for-operators/coronavirus-covid-19-safer-transport-guidance-for-operators>

As part of our approach to recovery, we will analyse more closely how ending and phasing out of the temporary support packages impacts Nottinghamshire







This is **how** the **Council** has responded



Supporting our communities and local causes

We want to support our local communities as well as local charities and community organisations that are delivering essential services to vulnerable Nottinghamshire residents impacted by COVID-19.

- We launched the Nottinghamshire Community Fund on 31 March 2020. The fund, managed by the Council's Communities Team, is available to local charities and community organisations that are delivering essential services to vulnerable residents impacted by COVID-19, including access to food, medicines and support with well-being. As of 10 August 2020, 224 awards had been made with a total value of £610,484

<https://www.nottinghamshire.gov.uk/business-community/community-and-voluntary-sector/supporting-voluntary-sector/covid-19-community-fund>

- We have established a task group with partners around the county to undertake an assessment of the financial resilience of the Community and Voluntary Sector as a result of the COVID-19 pandemic. We recognise the sector plays a crucial part in supporting communities through the current coronavirus crisis and into the future and it is the intention that this piece of work will inform the support that will be required by the sector going forward

- We launched the Community Support Hub to bring together the many local volunteer groups offering help with those who are shielding or self-isolating at home because of the pandemic
- We ensured that the Building Better Opportunities programme, already focused on providing financial and information to those furthest away from the labour market responded to the needs of those impacted by COVID-19

<https://bbo-d2n2.org.uk/app/uploads/2020/03/BBO-Quick-Referral-Guide-for-Nottingham-City-and-Nottinghamshire-V2-2020.pdf>

- We worked with district and borough councils to maximise the impact of the remaining Re-Opening High Streets Safely Fund
- We enabled fast-tracking of pavement licensing and the use of Temporary Regulation Orders (TROs) to maximise the use of town centres
- We supported the Towns Boards for Newark, Mansfield, Ashfield and Stapleford to re-purpose the high street to drive investment and jobs through the Future High Streets Fund and we are active partners in the emerging Town Deals



- We continued to maximise the positive impact of investment through the Nottinghamshire Town Centres Programme despite the impact of COVID-19 on the construction timetable and new project development
- We worked to ensure that the Warm Homes Hub, a partnership with the County Council, Age UK and E.ON offered advice on energy efficiency as well as benefit checks, foodbank support and other applications for hardship funds or one-off crisis grants towards essential living expenses such as food and bills.

- We supported businesses to access Kickstarting Tourism funding
- We actively supported the Visitor Economy Strategy Hubs in the County to co-programme and co-promote outdoor offers



Supporting businesses with the right mix of talent with new skills for a new world and investing in people to future-proof the economy

We want every business to get back on track because they are an essential part of our communities. This means access to the latest information, advice and support to help businesses adapt and survive. Apprenticeships and training could offer an operational lifeline



Securing the long-term health of the visitor economy

We want to use the crisis as an opportunity to boost Nottinghamshire's profile as a destination, through innovation in tourism and effective commercial intent

- We approved a time-limited variation of Cultural Services contracts with our Country Park Partners at Rufford Abbey Country Park (managed by Parkwood Leisure Ltd) and Holme Pierrepont Country Park (managed by the Holme Pierrepont Leisure Trust who in turn appoint Serco Leisure Ltd as their managing agent). Both are key assets in the County Council's Visitor Economy Strategy and their operation and commercial viability is essential if residents are to continue to enjoy access to these facilities and the wider tourism related economic benefits associated with delivering the Strategy. This amounted to additional contract payments totalling £902,361
- We raised business awareness of national support and advice programmes to enable the sector to re-open and trade safely
- We engaged with businesses to understand the post-COVID challenges and recovery planning through our COVID-19 tourism survey

- We launched our levy transfer, where up to 25% of the Council's apprenticeship levy funds can now be transferred to other employers, helping to boost the number of high-quality apprenticeships across the County and develop the skills and knowledge of our residents
- We launched the Nottinghamshire Employment and Skills Portal to help County residents and employers' access, understand and navigate local support, information and resources available. The Portal bolsters the countywide rollout of the Enterprise Advisor Network to give young people across Nottinghamshire (regardless of background or where they go to school) a first-hand insight into the world of work and to help them shape their future

www.nottinghamshire.gov.uk/skillsportal
<<http://www.nottinghamshire.gov.uk/skillsportal>>



- We have developed an interactive Employment Bulletin which contains a digest of data from national bodies on the current state of the labour market in Nottinghamshire. It contains navigable buttons, which enable you to drill further into the details on Universal Credit, Claimant Counts and Employment Counts down to small area level

<https://app.powerbi.com/view?r=eyJrljoiNG-JhNTFiZTgtMjJiMi00YTg1LWFLODktNTBjN-jQ1MThjYjJmliwidCI6IjZINWEzN2JiLWE5N-jEtNGU0Zi1iYWFLTI3OThhMjI0NjYzM-ClsImMiOjh9>

- We supported the promotion of the 2020 Employer Skills Survey. Skills Support for the Workforce (SSW) gathered information on the skills gaps and training needs that small and medium sized businesses face in Derbyshire and Nottinghamshire. This presented an opportunity for employers to demonstrate their needs for future skills provision and help to shape the future of adult skills delivery across the area
- We promoted the National Careers Service East Midlands (operated by the Council’s part-owned Futures Group) virtual jobs fairs



A single point of contact for all business support across the county

We want to help businesses transform their organisation in response to new challenges and opportunities, particularly as the pandemic is a catalyst for change and has brought purpose into sharper focus

- We worked to ensure that as partners in the D2N2 Growth Hub, it responded early and effectively to promote the national and local support to businesses, supporting their access to finance and advice, switching its wider advice on line and offering one-to-one support to Nottinghamshire businesses through two business advisers, employed by the County Council

- We worked with the D2N2 Growth Hub and business representative organisations to develop and promote a business survey to inform its response and recovery planning for the area. This survey will now serve as a baseline to assess future work. A new version of the survey is now live, reflecting the changing dynamic within the business community and is available at:

https://forms.office.com/Pages/ResponsePage.aspx?id=be02r_yxIEq3g6ApmhSPvQMfkquMs_

- We acted promptly to guide the D2N2 LEP and Growth Hub in developing its approach to business support, reflecting the needs of Nottinghamshire businesses and communicated throughout with local business groups
- We guided the D2N2 Growth Hub as they finalised the application process for its £720,398 share (of the £20m) Government support package specifically aimed at small to medium sized enterprise (SMEs) to help them recover from the effects of the COVID-19 pandemic. The funding will come in the form of a grant from between £1,000 and £5,000 for each business to support access to new technology and equipment to get them back on track or diversify and to access specialist support to aid effective business decision making and risk management
- We supported the development and assessment of applications by Nottinghamshire businesses seeking to grow via the Business Investment Fund

<https://www.d2n2growthhub.co.uk/grow/managing-finance/funding-for-your-business/access-to-local-finance/d2n2-business-investment-fund/>

and through referrals to the D2N2 specialist programmes such as the Upscaler project

<https://www.d2n2growthhub.co.uk/grow/scaler-up-support/>

- We delivered a programme of workshops on how to work with Nottinghamshire County Council and the public sector in supplying goods and services, reflecting the ambitions of the Procurement Strategy
- We commissioned a set of business resilience and recovery sessions delivered by the East Midlands Chamber of Commerce, geared towards managing the challenges of growth within a COVID-19 environment
- We provided regular tailored e-bulletins for Nottinghamshire businesses seeking business support



Essential investments for the future

We want to focus on projects which see a shift to active transport, boost reinvestment of infrastructure incomes into local economies and not only grow the economy but also anticipate the impact of future risks, particularly climate change

- We secured £263,250 from government's Emergency Active Travel Fund (EATF) Tranche 1 to deliver quick, emergency interventions to make cycling and walking safer. This funding has been allocated to deliver:
 - Temporary segregated cycle lanes at three locations
 - Temporary footway widening at four locations
 - Temporary vehicle restrictions at three locations
 - Permanent dropped kerbs to help pedestrians access local facilities at 10 locations.
- We have bid for £3m from the EATF Tranche 2 to try and embed walking and cycling as part of long-term commuting habits to secure the associated health, air quality and congestion benefits; and in the short-term to help avoid overcrowding on public transport as the economy restarts.

If allocated, this funding will be used to deliver permanent fully segregated cycle routes in five locations along with a road closure at one location. The bid also includes a complementary behaviour change programme targeted along the Tranche 1 and proposed Tranche 2 infrastructure improvements, as well as in the locations/town centres to which these routes improve access.

<https://www.nottinghamshire.gov.uk/transport/emergency-active-travel-fund>

- We are investing £55.5m in Nottinghamshire's highways during 2020/21 allocated to:
 - Improve local roads and other highway assets
 - Support integrated transport schemes (such as a pedestrian crossing, capacity improvement, speed management and road safety schemes) supporting the safe return of ridership of our vital business public transport systems and bus stations. This includes advanced development/design of future highways schemes to help secure external funding and to be ready to bid for funding as and when opportunities arise
 - Deliver Gedling Access Road, Southwell Flood Risk Alleviation Scheme, and street lighting upgrades
 - Deliver the traffic management revenue programme and travel planning
- We are mapping out the skill requirements in design, manufacture and construction for delivering our public infrastructure projects to set the overall capability needs of the supply chain and exploring joint approaches to talent development through the inclusion of training investment and apprenticeships within contracts
- We are exploring how to make better use of surplus public land to get more homes built



- We secured £3.6m investment from Government's Getting building fund for two key projects:
 - the Lindhurst Development at Berry Hill, Mansfield (part of the Investing in Nottinghamshire initiative mentioned below), which will open new housing and community facilities on land part-owned by the Council
 - a new 5G, augmented reality and extended reality Digital Innovation Centre at the Council's Turbine Centre in Worksop
- We have created the Investing in Nottinghamshire initiative which will help drive economic growth across the county. The projects featured include:
 - Top Wighay Village near Linby– a flagship large-scale development of 805 homes, primary school, a local centre, employment land and improved walking and cycling infrastructure
 - Lindhurst Development at Berry Hill, Mansfield – an urban extension of 1700 homes, primary school, a local centre and employment land
 - County Hall campus – a regeneration project to develop the current site, to create an office development with high environmental standards at its heart

- We continue to build upon the successes of Arc Partnership, our innovative joint venture with Scape Group which over the last four years across D2N2 spent a high proportion of its £172m budget with SME companies (91%), as well as using local SME framework suppliers for the majority of the work (86%).

Top Wighay Village



Berry Hill Project



This is what the **Council** will do next

We are looking to keep this recovery action plan local to Nottinghamshire. This is undoubtedly a period in our lives when we will have to live alongside the virus for the foreseeable future and one in which we need to support the local economy to build back better, greener and more productively. We need to have a specific focus on unlocking previously untapped potential. There are high growth sectors in the medium term, that if nurtured, will drive both employment and sector Gross Value Added (GVA) increase. Our local business resilience has been historically high. In fact, it is part of our social fabric. This points to an enterprise landscape that is connected and where innovation is fostered.

We will make sure that every targeted activity and intervention within our control and influence, will maximise the best impact and value for money. As illustrated below, as we rebuild Nottinghamshire's economy together to emerge as a County moving forward, the five themes we will base our work on are: people, business, visitor economy, infrastructure and place. Each will be supported by a delivery plan.



In total the County Council Response to the COVID-19 emergency has generated over £6m worth of funding to support the local economy, in the recovery phase alone. The action plan as outlined in this document will involve using existing funding as well as working with national and local partners to leverage additional resources. It is the intention to use these monies as part of an approach which sees economic growth distributed fairly across society and creates opportunities for all Nottinghamshire businesses and residents.



People



Our next steps between now and March 2021 are to:

1. Enhance our job creation programme to protect family incomes and avoid mass unemployment following the phasing out of the job retention scheme

- Focus our efforts on the hardest-hit sectors to enable firms to maintain employment on areas such as expanding the social care workforce and retrofitting homes with green technologies to spur job creation and help meet the challenges of an ageing population and climate change
- Explore job and training guarantees to tackle youth employment

2. Develop the Nottinghamshire workforce to increase productivity and drive growth across our economy

- Accelerate the take-up of Nottinghamshire County Council's Apprenticeship Levy
- Optimise outcomes from the Council's investment in the Festival of Science and Curiosity (10-17 February 2021) <https://nottsfosac.co.uk/>
- Bolster the D2N2 LEP Redeployment Triage Service: <https://d2n2lep.org/covid-19/redeployment-triage-service/>

Between March 2021 and October 2022, we will:

3. Create an integrated employment and skills eco-system which has the individual and employer at its heart

- Progress an employment and skills programme that better responds to the needs of residents and businesses, contributes to the growth and productivity of the Nottinghamshire economy and creates stronger links between schools and employers through work shadowing opportunities. This includes support for working-age adults to help them enter and sustain employment, as well as up-skill and progress in their careers

Success means:

- ✓ Young people equipped for life
- ✓ Increased take-up of apprenticeships to give everyone the chance to start and develop their career, as well as supporting businesses to develop and grow a skilled workforce that meets their needs
- ✓ Increased numbers of people helped to re-skill and move into new careers
- ✓ Strengthened engagement between schools and employers



Our next steps between now and March 2021 are to:

4. Create a programme which sees Nottinghamshire as a place to invest

- Continue to work quickly to identify and support businesses needs with our partners: the D2N2 Growth Hub, the D2N2 LEP, the Midlands Engine Partnership, our local universities, the East Midlands Chamber of Commerce, the Federation of Small Businesses, local authorities and our Councils' trading standards and community teams who are at the front line in providing comprehensive support across our communities
- Develop an inward investment strategy to help indigenous business growth and attract new firms to the county
- Align this support with the advice and support available via the business advisers and the opportunities available via commercial developers
- Devise actions following a Council commissioned report into sustainable low carbon opportunities, reviewing best practice and low-carbon / future-proofing Nottinghamshire's growth ambitions; assessing its sector strengths and opportunities for low carbon growth and the development of a low carbon and energy efficiency business tool-kit

Between March 2021 and October 2022, we will:

5. Identify ways in which digital technologies can be used to improve business productivity across Nottinghamshire

- Promote a Nottinghamshire innovation programme linked to the 5G digital innovation hub at the Council owned Turbine Innovation Centre, providing access to expensive and complex infrastructure and relevant expertise
- Continue to support Nottinghamshire businesses to innovate through its business networks, the Mentor programme and the development of the Growth Hub's specialist scale-up and innovation programmes

Success means:

- ✓ A single reference point for the most up-to-date information, guidance and support for businesses across our county
- ✓ Investors are kept up to date with key opportunities
- ✓ Closer partnerships are forged with business who want to invest in Nottinghamshire in order to show we are 'open for business and investment'
- ✓ Businesses across Nottinghamshire enabled and encouraged to adopt renewable energy and helped to innovate and grow, or diversify into the low carbon sector
- ✓ Start up and early stage businesses helped to discover, develop and test next generation connectivity with 5G enabled products with access to facilities and experts



Visitor economy



Our next steps between now and March 2021 are to:

6. Develop and promote a refreshed marketable brand for Nottinghamshire

- Using closer analysis of the COVID-19 Tourism survey and continued review of key data sources, support and develop a high-quality year-round programme that links to the Visitor Economy Strategy
- Continue to support our County Council assets of Sherwood Forest, Holme Pierrepont and Rufford and work alongside partners to generate additional income
- Support creativity through an exciting and diverse programme of arts and culture in libraries through Inspire, the cultural organisation launched by the Council

Between March 2021 and October 2022, we will:

7. Support and enable the preservation, development and use of our assets

- Develop and start delivery of a network of local cycling infrastructure to link Nottinghamshire's visitor attractions, including well signed trails and circular routes
- Work with partners to develop tourism cycling opportunities across the D2N2 area
- Prioritise capital investment in Phase 3 of the Sherwood Forest Visitor Centre latest technology to create a well-signed visitor entry point and tourism route via the A614 road
- Explore the business case for investing in a visitor friendly bus route from Nottingham city to Sherwood Forest using existing services and Sherwood livery buses
- Develop and deliver heritage-led regeneration projects and training programmes
- Maximise benefits of the 5G Connected Forest project

Success means:

- ✓ An upgrading to our cycling infrastructure that allow cyclists to reach more destinations, increased take-up of cycling and reduced traffic on our roads
- ✓ The development and launch of an events programme for 2021 and 2022, which is open to our residents and showcases the unique strengths of Nottinghamshire
- ✓ Attracting even more families and visitors to Nottinghamshire from across the UK and overseas, bringing benefits to local businesses and our economy
- ✓ Sherwood Forest becoming the world's first 5G connected forest featuring 3D and 4D virtual reality experiences, semi-autonomous vehicles and drones and robots to help survey and monitor the health of the ancient woodland



Infrastructure



Our next steps between now and March 2021 are to:

8. Prioritise investment and the development of post COVID-19 infrastructure in Nottinghamshire

- Submit appropriate projects to the D2N2 LEP reserve list of future investment propositions
- Publish a Nottinghamshire Infrastructure Plan covering energy efficient and smart homes; employment and skills; digital, public transport and road connectivity
- Launch a gigabit broadband voucher scheme in early September 2020, running until March 2021, to increase our current county coverage of 13.66%
- Commence delivery of the £3.6m investment as part of the Government's Get Building Fund on two key projects for the county:
 - the new 5G digital innovation hub at the Council's Turbine Centre in Worksop
 - infrastructure to make way for new housing and community facilities on land part-owned by the Council at the Lindhurst Development at Berry Hill, Mansfield

Between March 2021 and October 2022, we will:

9. Develop plans in relation to the future of mobility to be better prepared for growth

- Develop pathways in close collaboration with stakeholders to foster exchanges of experience, ideas and proposals

Success means:

- ✓ Targeted increased coverage of Gigabit capable broadband infrastructure
- ✓ Fast tracked identified investment opportunities capable of delivering new energy efficient homes, local employment and skills
- ✓ Our new industrial development sites are resilient, enabling home working and built in places which are well located in relation to existing road and public transport networks
- ✓ Adoption of new construction technology to deliver new homes and employment sites faster
- ✓ Ubiquitous access to superfast internet speeds



Place



Our next steps between now and March 2021 are to:

10. Develop and harness the economic opportunity programme

- Develop an approach to town centre identity, branding and a shared vision
- Develop a partnership strategy to harness the economic opportunities resulting from the decommissioning of power station sites at Cottam, Ratcliffe on Soar and West Burton

Between March 2021 and October 2022, we will:

11. Develop an approach to innovative active travel solutions for short trips to improve health

- Develop an approach to promoting and enabling increased active travel to our town centres to access employment and services
- Complete a connectivity study for the High Speed 2 (HS2) Hub

Success means:

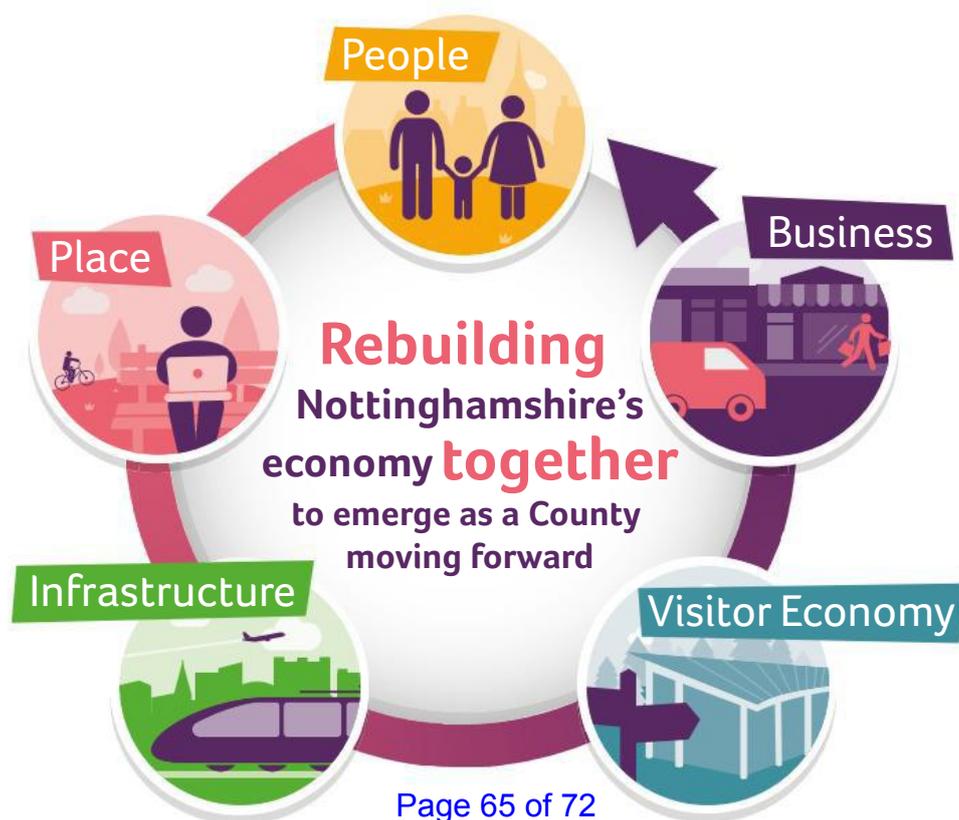
- ✓ Revitalising and revival of our high streets and town centres
- ✓ Improved health, quality of life and the environment



Performance monitoring and measurement

The intention is to make the success factors measurable by linking to specific key performance indicators and will accompany the supporting delivery plans. We will continue to review and draw upon the currently available data sets, including:

- COVID-19 Business Survey metrics <https://d2n2lep.org/covid-19/covid-19-business-survey/>
- Redeployment Triage Service metrics <https://d2n2lep.org/covid-19/redeployment-triage-service/>
- Midlands Engine Observatory data, analysis and intelligence on the whole Midlands economy <https://www.midlandsengine.org/observatory/>
- Data used in the compilation of the monthly Nottinghamshire Employment Bulletin from DWP, ONS and Nomis
- Other datasets released by ONS relating to Employee numbers, business numbers, Business births, deaths and survival rates (Business Demography dataset), Sectoral breakdown, levels of skills achieved
- Commercial datasets on large businesses and limited companies e.g. FAME, MINT
- Data provided by Nottinghamshire County Council on pupil education attainment levels (Education)
- Other ad-hoc surveys commissioned by Nottinghamshire County Council, Midlands Engine Observatory or D2N2 LEP





Rebuilding **Nottinghamshire's economy** together to emerge as a county moving forward

15 September 2020

Agenda Item: 8

**REPORT OF SERVICE DIRECTOR, CUSTOMERS, GOVERNANCE AND
EMPLOYEES**

WORK PROGRAMME

Purpose of the Report

1. To consider the Committee's work programme.

Information

2. The County Council requires each committee to maintain a work programme. The work programme will assist the management of the committee's agenda, the scheduling of the committee's business and forward planning. The work programme will be updated and reviewed at each pre-agenda meeting and committee meeting. Any member of the committee is able to suggest items for possible inclusion.
3. The attached work programme has been drafted in consultation with the Chair and Vice-Chairs and includes items which can be anticipated at the present time. Other items will be added to the programme as they are identified. The meeting dates and agenda items are subject to review in light of the ongoing COVID-19 period.
4. As part of the transparency introduced by the revised committee arrangements in 2012, committees are expected to review day to day operational decisions made by officers using their delegated powers. It is anticipated that the committee will wish to commission periodic reports on such decisions. The committee is therefore requested to identify activities on which it would like to receive reports for inclusion in the work programme.

Other Options Considered

5. None

Reason/s for Recommendation/s

6. To assist the committee in preparing its work programme.

Statutory and Policy Implications

7. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human

rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATION/S

That the committee considers whether any amendments are required to the work programme.

Marjorie Toward
Service Director, Customers, Governance & Employees

For any enquiries about this report please contact: Sara Allmond – sara.allmond@nottscg.gov.uk

Constitutional Comments (HD)

8. The Committee has authority to consider the matters set out in this report by virtue of its terms of reference.

Financial Comments (NS)

9. There are no direct financial implications arising from the contents of this report. Any future reports to Committee on operational activities and officer working groups, will contain relevant financial information and comments.

Background Papers and Published Documents

- None

Electoral Division(s) and Member(s) Affected

- All

COVID 19 RESILIENCE, RECOVERY AND RENEWAL COMMITTEE – WORK PROGRAMME 2020-21 (AS AT 1 SEPTEMBER 2020)

Report Title	Brief Summary of Agenda Item	Lead Officer	Report Author
15 September 2020			
Report on Resilience and Actions to Prepare for a Potential Second Wave	To provide an update on preparations for a potential second wave of the virus	Adrian Smith	Jonathan Gribbin
Launch of Nottinghamshire's Economic Recovery Plan	To report on the launch of the plan	Adrian Smith	Nicola McCoy-Brown
COVID 19 Update report	To update Members on the impact of the Coronavirus crisis on the work of Nottinghamshire County Council, and the Council's response and recovery planning.	Adrian Smith	Derek Higton
Recovery and Resilience		Derek Higton	Rob Fisher
3 November 2020			
COVID 19 Update report	To update Members on the impact of the Coronavirus crisis on the work of Nottinghamshire County Council, and the Council's response and recovery planning.	Adrian Smith	Derek Higton
Economic Recovery Plan update report	To update members on progress with the Economic Recovery plan	Adrian Smith	Nicola McCoy-Brown
Update report on Resilience and Actions to Prepare for a Potential Second Wave	To provide an update on preparations for a potential second wave of the virus	Adrian Smith	Jonathan Gribbin

Report Title	Brief Summary of Agenda Item	Lead Officer	Report Author
14 December 2020			
COVID 19 Update report	To update Members on the impact of the Coronavirus crisis on the work of Nottinghamshire County Council, and the Council's response and recovery planning.	Adrian Smith	Derek Higton
25 January 2021			
COVID 19 Update report	To update Members on the impact of the Coronavirus crisis on the work of Nottinghamshire County Council, and the Council's response and recovery planning.	Adrian Smith	Derek Higton
Economic Recovery Plan update report	To update members on progress with the Economic Recovery plan	Adrian Smith	Nicola McCoy-Brown
14 December 2020			
COVID 19 Update report	To update Members on the impact of the Coronavirus crisis on the work of Nottinghamshire County Council, and the Council's response and recovery planning.	Adrian Smith	Derek Higton
16 March 2021			
COVID 19 Update report	To update Members on the impact of the Coronavirus crisis on the work of Nottinghamshire County Council, and the Council's response and recovery planning.	Adrian Smith	Derek Higton
28 June 2021			
COVID 19 Update report	To update Members on the impact of the Coronavirus crisis on the work of	Adrian Smith	Derek Higton

Report Title	Brief Summary of Agenda Item	Lead Officer	Report Author
	Nottinghamshire County Council, and the Council's response and recovery planning.		
Economic Recovery Plan update report	To update members on progress with the Economic Recovery plan	Adrian Smith	Nicola McCoy-Brown

