



14th November 2016

Agenda Item: 8

**REPORT OF CORPORATE DIRECTOR, ADULT SOCIAL CARE, HEALTH
AND PUBLIC PROTECTION**

UPDATE ON THE WORK OF THE HEALTH AND WELLBEING BOARD

Purpose of the Report

1. The report updates the Committee on the key issues covered by the Health and Wellbeing Board over the last six months.

Information and Advice

2. The Health and Wellbeing Board is the vehicle by which councils are expected to exercise their lead role in integrating the commissioning of health, social care and public health services to better meet the needs of individuals and families using the services. Joint Strategic Needs Assessments (JSNAs) and Health and Wellbeing Strategies are key to this process. The Board is chaired by Councillor Joyce Bosnjak.
3. The Committee last received an update report in April 2016 on the work and priorities of the Board over the previous six months. This update covers the period from April 2016 to September 2016. During that period there have been five meetings. A further Health and Wellbeing Stakeholder network event – Caring for Carers - took place on 12th October.

April 2016

4. At the Board meeting in April there were presentations on the strategic service plans and establishment of an Accountable Care Partnership in Bassetlaw, as well as an update on developments with the Sherwood Forest Hospitals Trust.
5. There was a report on the production of a Strategic Public Health framework for the Nottinghamshire Healthcare Trust. This is intended to demonstrate and champion how a public health approach can benefit patients and communities. The areas of focus for the framework included: early intervention and prevention; supporting Trust staff to be Public Health practitioners with all patients and considering the responsibility of the Trust as an employer to promote and support the health of its staff.
6. There was a report requesting approval of a countywide pathway for the prevention and management of falls. In Bassetlaw a pathway had been developed through the collaboration of key providers: Nottinghamshire Healthcare Trust, Nottinghamshire County Council, Doncaster & Bassetlaw Hospitals, East Midlands Ambulance Service and the Bassetlaw Action Centre. The purpose of the pathway is to prevent and manage

people who are at risk of a fall or who have fallen. Working groups representing Mid-Nottinghamshire and South Nottinghamshire had agreed to adopt the new pathway to ensure one overarching model for Nottinghamshire. A 'visual' version of the pathway for use by staff across all organisations was presented with the report, and the recommendations were approved.

7. There was also a report setting out progress to date against the Nottinghamshire Better Care Fund (BCF) plan and updating the Board on the impact of recent policy changes. The Health and Wellbeing Board approved the 2016/17 BCF Plan for submission to NHS England, with a deadline of 25th April 2016.

May 2016

8. At the Board meeting in May, Councillor Bosnjak welcomed new members - Oliver Newbould from NHS England, Gavin Lunn from Mansfield and Ashfield Clinical Commissioning Group (CCG), Phil Mettam from Bassetlaw CCG and Barbara Brady as Interim Director of Public Health.
9. The Nottinghamshire Framework for Action on dementia was presented to the Board. The Board heard that more than 10,000 people in Nottinghamshire have dementia with numbers set to increase. The Prime Minister's Challenge on Dementia sets out ambitions including raising awareness of dementia, more dementia friendly organisations and communities and improving care for people after diagnosis. The Board heard that the Nottinghamshire Framework had been developed around these national ambitions as well as the views of local people, carers and health and care professionals.
10. The Board welcomed the Framework which includes work to reduce the risk of developing dementia running alongside the Public Health England One You campaign, which includes ways to help reduce risk by being physically active, stopping smoking and eating well. There was recognition for where services have been working well, such as the Compass Workers who provide emotional and practical support to people with dementia and their carers. Dementia diagnosis rates in Nottinghamshire have improved, exceeding the national target, but the need for services to continue to work together to improve the lives of people affected by dementia was stressed.
11. A report was presented on plans to tender for integrated public health nursing services for 0 – 19 year olds in Nottinghamshire. The contract for the service is to be in place by 1st April 2017 and will bring together health visiting, school nursing and the family nurse partnership to give families a single point of contact for help and advice. The service will also link to children's social care. Board members stressed the importance of having an integrated approach to avoid any confusion for families. They were assured that the contract would have clear outcomes-based performance measures. Members raised concerns about transitions from children's to adults services, ensuring that the frontline staff were appropriately trained and that the level of service was increased in areas of greatest need.
12. With regard to planning healthier environments, the Board heard about a document that will make sure that good health is part of the planning process across the County. The Board heard about the impact that the environment has on health, including access to takeaway foods, green spaces and cycling and walking routes. Work is already underway

locally in partnership with local takeaway businesses to improve the availability of healthier options, provide smaller portions and use less fat.

13. The planning document included five healthy planning goals: to avoid adverse health impacts from the development of living environments; providing a healthy living environment; promoting and facilitating healthy lifestyles as the norm; providing good access to health facilities and services; and responding to global environmental issues.
14. Board members acknowledged that it would be a big challenge to create and shape existing local communities but all partners supported the ambition and agreed that this would be a long term initiative. A local kite mark for developers to voluntarily sign up to is also being considered.
15. David Pearson, Corporate Director for Adult Social Care, Health and Public Protection, gave the Board an update on the development of the Nottinghamshire Sustainability and Transformation Plan (STP). The STP will be a plan for health and care systems in Nottinghamshire, including Nottingham City. It will be place based rather than organisational and while it will focus on health services it will include better integration with local authority services including prevention and social care. David confirmed he would be the lead for the STP in Nottinghamshire. He stressed that transformation was already underway in Nottinghamshire through the Vanguard, Integration Pioneers and the Better Care Fund and the STP would build on this.
16. Members also noted that Bassetlaw is not part of the Nottinghamshire STP as it is part of the South Yorkshire STP but there is representation in both STP planning groups.

June 2016

17. Councillor Peter Duncan from Newark and Sherwood District Council and Michelle Livingstone, the new chair for Nottinghamshire Healthwatch, were welcomed as new members of the Board.
18. Following on from the last meeting, David Pearson gave a presentation to update the Board on the work and preparation required for the Sustainability and Transformation Plan (STP). David explained that the STP will focus on addressing gaps in areas such as health and wellbeing, care and quality, and finance and efficiency. A draft plan was required by 30th June.
19. David stressed to members that building energy around relationships, collaborative leadership, trust and ownership are crucial for the implementation of the STP. David explained the management structure of the STP which includes provider and commissioner Chief Executive Officers, Local Authorities and District Councils, Healthwatch and Clinical Commissioning Groups all supporting different work streams. David explained to members that these work streams focus on emerging areas of innovation including: prevention, self-care and promoting independence; primary and community services; and urgent and emergency care. Phil Mettam, Bassetlaw CCG, added that Bassetlaw was an active participant in both the Nottinghamshire and South Yorkshire plans depending on the relevance of a particular work stream to Bassetlaw residents.

20. Andy Evans, Programme Director, Connected Nottinghamshire, gave a presentation on the progress of the Nottinghamshire Digital Roadmap. Andy explained that the Roadmap would support the STP in the delivery of the digital technology agenda with closing the gaps featured in David's presentation. The Roadmap would be submitted alongside the draft STP by 30th June. Andy explained the digital maturity assessment requirements, which help to identify areas in the Roadmap requiring improvement. These key areas are: universal digital capabilities of all partners in health and care organisations to share information; achieving 'paperless at the point of care' by 2020; and citizens' access to health and care records. Andy told members that Nottingham and Nottinghamshire are well placed to achieve in these key areas.
21. The Board received a report on progress against the Nottinghamshire housing and health commissioning group delivery plan. The group had been set up to drive forward a joined agenda in line with the health and wellbeing strategy and the housing delivery plan. Recent achievements include 'warm homes on prescription' and links to the STP where housing and health is one of the work streams led by Bev Smith, Chief Executive Officer at Mansfield District Council. Over the next 12 months a Health and Social Care Memorandum of Understanding will be developed to ensure commitment to joint working and once funding is agreed, via the Better Care Fund or Pioneer development fund, there will be a designated officer role to co-ordinate health, housing and social care activity across the County.
22. John Tomlinson, Consultant in Public Health, updated the Board on progress with the Tobacco Control Declaration. 22 organisations have now signed up to this and the focus now will be on the development and implementation of their action plans. John explained that the next steps will be to extend the Declaration to schools, universities and other public organisations. The Chair encouraged Board members who are school governors to urge schools to adopt the Declaration. Board members asked John for further updates to be given on an annual basis.
23. A progress report on introducing breast-feeding friendly places was presented. This was started in Gedling District Council and has now been extended across the County with Nottinghamshire Healthcare Trust supporting the roll-out. Accreditation has been developed to acknowledge places that have applied to become breast-feeding friendly places and that meet the required standard of having a positive friendly approach, providing a clean and comfortable environment for breast-feeding mothers. District members on the Board were asked to follow the good practice example set by Gedling District Council, which has six venues accredited as breast-feeding friendly with further places scheduled for accreditation visits.
24. Councillor Jim Aspinall, Ashfield District Council, tabled a report on a series of visits to secondary schools in Ashfield which he had undertaken as the Board's Young People's Champion. He had met the head teachers of seven schools, and common themes had been expressed by the head teachers and school staff, including access to Child and Adolescent Mental Health Services (CAMHS), School Nursing services and Police attendance at schools. John Crone gave a head teacher's perspective. He pointed out that representatives of primary and secondary schools in the area did meet to discuss problems and take action. The Board agreed that more work could be done with primary schools to address problems at an early stage. Councillor Aspinall agreed to share the

findings with primary schools and arrange visits with primary school head teachers in Ashfield.

25. Joanna Cooper, Better Care Fund Programme Manager, presented the performance to date in relation to the Better Care Fund (quarter 4 2015/16) and Board members acknowledged the work undertaken and the recent achievements.

July 2016

26. The meeting took place at the Civic Centre in Mansfield and opened with a demonstration of the Nottinghamshire Help Yourself website. The website is a partnership between the Council, health and the voluntary sector to enable people to get access to the information and advice they need in one place.
27. David Pearson, Sam Walters, Chief Officer of Nottingham North and East CCG, Guy Mansford, Chief Clinical Officer, Nottingham West CCG and Dawn Atkinson, Head of Business Change and Implementation, Mid-Notts Better Together, gave the Board an update on the Sustainability and Transformation Plan (STP) and work underway to transform services in Nottinghamshire. Lisa Bromley, Service Transformation Lead at Bassetlaw CCG, gave an update on the South Yorkshire and Bassetlaw STP. Both plans have been submitted to the Department of Health and initial meetings with senior health and local government leaders were due to take place during July as the first step in getting the plans approved. Final plans were due in October 2016. In the meantime work to transform services across the County carries on and at a faster pace than before.
28. Nationally three gaps have been identified and both local plans include proposals to close them. The gaps are health and wellbeing, care and quality, and finance and sustainability. These three gaps are common to all of the STPs across the country. In Nottinghamshire culture and behaviour has also been identified, recognising the importance of preventing illness and self-care.
29. Plans to transform care in Greater Nottinghamshire were presented with an example involving gastroenterology. Transformation plans would mean that referrals would be more consistent, patients would have pre-assessment closer to their hospital appointment to ensure that any necessary tests were completed and they would be given direct access to the appropriate team for follow up if they had problems after discharge.
30. Dawn Atkinson outlined the Better Together Strategy in Mid-Nottinghamshire which has a number of overlaps with the priorities in the developing Nottinghamshire STP. An Alliance has been developed which includes a wide range of commissioner and provider organisations working together to deliver the Better Together Strategy.
31. Lisa Bromley explained that the South Yorkshire and Bassetlaw STP included five priorities to transform services for urgent and emergency care, elective care and diagnosis, children's and maternity services, cancer services and mental health and learning disabilities services. Bassetlaw is also aiming to improve preventative services to reduce the need for people to require care in areas such as smoking, diabetes and falls. It also includes wider services like supporting young people to achieve their aspirations, housing and isolation for people in rural areas which also impact on health and wellbeing.

32. The Board was updated on the findings of the joint County and City summit in April in relation to collaboration with the Fire and Rescue Services. The summit had identified a number of ways that the Fire Service could help improve health and wellbeing, particularly being able to support people through early intervention and preventing them needing more support. Themes from the summit included weight management and physical activity, smoking, alcohol, mental health and housing. The Board agreed that a project group should develop an action plan on the opportunities presented and report back in the autumn.
33. A new pathway and protocol for young people with disabilities moving from children's to adult services was presented to the Board. The pathway involved a number of different agencies which will help young people and there are different choices so that it can be tailored to each individual. The key to the new pathway is working with young people from an early stage and having regular reviews. It also includes parents and local communities offering each young person the best outcomes, particularly in employment.
34. The Board was informed that there would be more consultation on the effectiveness of the pathway and protocol during the summer, which would involve providers from the voluntary sector. The Board was informed that the pathway made the best use of local resources and also supported the aims in the STP to promote people's independence. The Board asked about links to local schools and were told about Wikis, which are personal websites where young people can store their own plans securely and allow access to people they know and trust. They also link through to other resources like counselling. The Board supported the new protocol and pathway which will be adopted by all its partners.
35. Barbara Brady, Interim Director of Public Health, and Kay Massingham, Executive Officer, presented a summary of the work of the Public Health Committee during 2015/16. The Committee looks at three broad areas – health protection, health improvement and preventing people from dying prematurely. It makes decisions about the Council's public health responsibilities. There are areas which are common to the Committee and the Health and Wellbeing Board, particularly some areas of the Health and Wellbeing Strategy.
36. In her Chair's report, Councillor Bosnjak highlighted the article on the benefit of gardening on health and wellbeing which prompted members to ask about social prescribing, which is already offered in Bassetlaw. The Board asked for some more information about what this means and how widely it is available.

September 2016

37. The Board meeting in September received further updates from David Pearson and Phil Mettam, Chief Officer of Bassetlaw CCG, on the Sustainability and Transformation Plan progress in Nottinghamshire and Bassetlaw. David reported that checkpoint feedback was received from senior regional and national health and local government leaders in response to the submission of the first version of the plan. Recognition was given to the work done locally on the Digital Road Map technology enabled care, which is now regarded nationally as an example of best practice. David explained that support has been put in place to strengthen the governance structure to develop the STP plans with

the appointment of Diane Prescott as Interim STP Programme Director and Shirley Clarke as her deputy.

38. Next steps will involve developing detailed business cases to close the gaps within the high impact areas for change, some of which are already underway, for example workforce and estates, and the work done across the five local Vanguard sites. David explained that he continues to work closely with Bassetlaw as a member of the South Yorkshire and Bassetlaw STP group.
39. Dr Jeremy Griffiths, Vice-Chairman of the Health and Wellbeing Board, and Kamaljeet Pentreath, Chair of the Patient Active Group, gave a presentation that covered the Principia Multi-speciality Community Providers (MCP) Vanguard work in Rushcliffe. Jeremy explained the purpose of the MCP Vanguard and its aim to move care closer to home by joining up services between general practice, community services and the third sector to reduce avoidable admissions to hospital. Kamaljeet cited examples of duplication between social care and health and where communication between the two areas needed improving.
40. Through the MCP Vanguard work the aim is to deliver future care via a single point of access to community care services for South Nottinghamshire. Jeremy stressed that this presented a real opportunity for health and social care to test the proposed new care model. Jeremy requested the support of a councillor representative and County Council input to work on a business case to support and test the new model. It was agreed that further discussion would take place to clarify the Council's role and how the learning from implementation of the new model could be shared across the Nottinghamshire STP.
41. Lyn Bacon, Chief Executive Officer of Nottingham CityCare and Chair of Nottinghamshire Local Workforce Action Board (formerly the Local Education & Training Council), updated the Board members on progress on the integrated workforce development strategy and plan. Lyn explained some of the changes in the organisation of the work to address four key objectives, which includes a comprehensive baseline of the NHS and social care workforce. Lyn reaffirmed the commitment to deliver a fully costed workforce plan over the next five years. This will involve organisational development leads from across the county to examine the culture, and reflect on any gaps in leadership and the required skills.
42. Kate Allen, Public Health Consultant, presented a report on the children and young people's mental health and wellbeing transformation plan, which is a five-year plan. Key achievements were highlighted including the integration of the previous Tier 2 and 3 Child and Adolescent Mental Health Services (CAMHS) to form one community CAMHS. Access to the service is now through a single point of access which has streamlined the process. 64% of young people are being treated within eight weeks of referral. Kate explained that the multi-disciplinary Community Eating Disorder Service has been made permanent. A Crisis Team has been set up on a pilot basis to provide home treatment and meal support at weekends. Board members were pleased with the progress being made, and asked about waiting lists and working with schools.
43. Joanna Cooper, Better Care Fund Programme Manager, presented the progress to date for the Better Care Fund (BCF) in four areas: quarter 1 performance against the plan; amendments made to the 2016/17 plan; use of Disabled Facilities Grant funding in

2016/17; and a refresh of the terms of reference for the BCF programme steering group. The Board members approved the recommendations and acknowledged the work involved.

Other Options Considered

44. This report is for noting only, so no other options have been considered.

Reason/s for Recommendation/s

45. The summary report is presented to update the Committee.

Statutory and Policy Implications

46. This report has been compiled after consideration of implications in respect of crime and disorder, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, sustainability and the environment and ways of working and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

47. There are no financial implications that require consideration by this Committee. The report summarises the work undertaken by the Health and Wellbeing Board.

RECOMMENDATION/S

1) That the Committee notes the update on the key issues covered by the Health and Wellbeing Board over the last six months.

David Pearson

Corporate Director, Adult Social Care, Health and Public Protection

For any enquiries about this report please contact:

Jennie Kennington

Senior Executive Officer

T: 0115 9774141

E: jennie.kennington@nottscg.gov.uk

Constitutional Comments

48. As this report is for noting only, no Constitutional Comments are required.

Financial Comments (KAS 19/10/16)

49. The financial implications are contained within paragraph 47 of the report.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

Update on the work of the Health and Wellbeing Board – report to Adult Social Care and Health Committee on 18 April 2016

Electoral Division(s) and Member(s) Affected

All.

ASCH430