

## APPENDIX 2. Structure of Integrated Care Systems (The Kings Fund)

### Integrated care systems (ICSs)

#### NHS England

Performance manages and supports the NHS bodies working with and through the ICS

#### Care Quality Commission

Independently reviews and rates the ICS

#### Statutory ICS

#### Integrated care board (ICB)

**Membership:** independent chair; non-executive directors; members selected from nominations made by NHS trusts/foundation trusts, local authorities and general practice

**Role:** allocates NHS budget and commissions services; produces five-year system plan for health services

#### Integrated care partnership (ICP)

**Membership:** representatives from local authorities, ICB, Healthwatch and other partners

**Role:** planning to meet wider health, public health and social care needs; develops and leads integrated care strategy but does not commission services

Cross-body membership, influence and alignment



#### Partnership and delivery structures

#### Geographical footprint

##### System

Usually covers a population of 1-2 million

##### Provider collaboratives

NHS trusts (including acute, specialist and mental health) and as appropriate voluntary, community and social enterprise (VCSE) organisations and the independent sector; can also operate at place level

##### Place

Usually covers a population of 250-500,000

##### Health and wellbeing boards

ICS, Healthwatch, local authorities, and wider membership as appropriate; can also operate at system level

##### Place-based partnerships

Can include ICB members, local authorities, VCSE organisations, NHS trusts (including acute, mental health and community services), Healthwatch and primary care

##### Neighbourhood

Usually covers a population of 30-50,000

##### Primary care networks

General practice, community pharmacy, dentistry, opticians