Appendix A

Comparative Cost Models

	Nottinghamshire County Council Survey 2012		Laing and Buisson East Midlands 2010/11		Notts Care Association – Laing and Buisson East Midlands - Restated 2010/11		Laing and Buisson National 2010/11 Provincial Location	
	Residential	Nursing	Residential	Nursing	Residential	Nursing	Residential	Nursing
Occupancy Levels	92%	92%	90%	90%	90%	90%	90%	90%
	£	£	£	£	£	£	£	£
Staff Costs	246	390	234	366	287	425	242	371
Non-staff Costs	131	135	124	124	123	123	119	119
Capital and Financing costs, Return on capital	135	172	162	190	172	201	200	204