

Project Savings Summary (as per Project Highlight Reports, submitted April 2019)

High Governance Projects																				
Portfolio	Project Reference	Programme	Project Name	Project Status (Last Month)	Project Status (This Month)	Trend (Direction of Travel)	Cashable Benefits					Projected At Risk / Slippage & Over / Early Delivery					Savings delivered in an alternative way	Net at risk amount	Finance/PMO Comments for CLT	
							2018/19 (£000)s	2019/20 (£000)s	2020/21 (£000)s	2021/22 (£000)s	Total (£000)s	Previous Years (£000)s	2018/19 (£000)s	2019/20 (£000)s	2020/21 (£000)s	2021/22 (£000)s	Total (£000)s			
Place	2018		Reduction in net cost of the Trading Standards through increased income	On Target	On Target	Same	13	132			145									
Place	2018		Serco Contract efficiencies - Holme Pierrepont	On Target	On Target	Same		50			50									
Place	P19-05		Delivering Sustainable Waste	On Target	On Target	Same		150	150	150	450									Approved at December Communities and Place Committee. Meetings taking place with individual Borough and District Councils to establish partner priorities. Confirmation required regarding when implementation needs to commence to deliver approved savings.
Place	P19-08a	Whole System Review of Transport Services	Whole System Review of Transport Base Budget Review	On Target	On Target	N/A		719		-210	509									Approved at January Improvement and Change Committee

Project Status Report as at September 2019

Status Key

On Target	Successful delivery of the project to time, cost and quality is achievable and there are no major outstanding issues at this stage that threaten delivery
Experiencing Obstacles	Successful delivery is probable, however, there are minor issues which need resolving to ensure they do not materialise into major issues threatening delivery. This is an early warning category, if the minor issues are resolved in a timely manner, it is unlikely that project savings will be put / remain at risk.
At Risk	Based on available evidence, successful delivery still appears feasible but significant issues exist with scope, timescales, cost, assumptions and/or benefits. Issues appear resolvable, but action is required
Compromised	Based on available evidence, successful delivery of the project appears to be at significant risk. There are major issues with project scope, timescales, cost, assumptions and/or benefits. Immediate action required to resolve issues.
Closed or Completed	Project benefits have been achieved, or there has been an official change to the benefits profile (through change control) so the project is complete or declared undeliverable
No Status	Awaiting major points of clarification / decision-making to enable PID and plan to be completed.

Portfolio	Project Name	Project Status (Last Month)	Project Status (This Month)	Savings Targets				At Risk / Slippage & Over / Early Delivery				Savings delivered in an alternative way	Net at risk amount
				2019/20 (£000)s	2020/21 (£000)s	2021/22 (£000)s	Total (£000)s	2019/20 & Previous Years (£000)s	2020/21 (£000)s	2021/22 (£000)s	Total (£000)s		
Childrens, Families & Culture	Development of the Fostering Service	On Target	On Target	-169	283	357	471						
Childrens, Families & Culture	Clayfields - Review of provision	On Target	On Target	400			400						
Childrens, Families & Culture	Market Management & Cost Control	On Target	On Target	40	130	90	260						
Childrens, Families & Culture	Remodelling Early Help - Early Years Sold Offer	On Target	On Target	75	100		175						
Childrens, Families & Culture	DCATCH Home Based Support	On Target	On Target	50	50	76	176						
Childrens, Families & Culture	Reducing Partnership Support to external bodies	On Target	On Target	25	25		50						
Childrens, Families & Culture	Changes to Social Care Middle Management	On Target	On Target	42			42						
Childrens, Families & Culture	Managing Capacity in Children's Disability Homes	On Target	Experiencing Obstacles	393			393						
Childrens, Families & Culture	Remodelling Children's Centre Services	Experiencing Obstacles	Experiencing Obstacles										
Childrens, Families & Culture	Increasing in-house Residential Capacity	Experiencing Obstacles	Experiencing Obstacles										
Childrens, Families & Culture	Social Impact Bond	Compromised	Compromised	250	250		500	250		-250			
Childrens, Families & Culture	CFCS Management Structure Review	Closed or Completed	Closed or Completed					185			185	185	
Childrens & Families Totals				1,106	838	523	2,467	435		-250	185	185	

Exceptions Details by Project		
Portfolio & Status	Project Name	Detail and mitigation
Experiencing Obstacles	Managing Capacity in Children's Disability Homes	The experiencing obstacles status reflects updated income forecasts which show reductions in other external income streams that had been compensating for slow sales growth and a smaller underspend in staffing and running costs. Fewer of the children proposed could take up the placements and those that could joined later in the year. A Derbyshire child is due to start short breaks before Christmas. The assumption of NHS commissioners is that children currently at Caudwell House will remain there through 2020. Building on this relationship should secure ongoing sales with the potential for growth.
	Remodelling Children's Centre Services	The final scope and approach of the project has yet to be confirmed and timelines are very tight. An action plan has now been agreed and as this is implemented it is anticipated that the project status will return to On Target.
	Increasing in-house Residential Capacity	This project is rated as Experiencing Obstacles whilst a potential change in scope is investigated. July Policy Committee approved funding to purchase a property to increase in house residential capacity for Looked After Children. The preferred option was for a 4 bed room property. Further analysis has suggested that there are advantages in delivering high-need placements in 2 bedroom properties and further work is now underway to confirm this assumption before any further recommendations are put forward. Visits to Homes2Inspire (H2I) properties have shown how 2-bed homes operate. H2I have also provided costs for comparison. Property are engaged and producing estimates of suitable properties in the target areas. High-need placements are being analysed to confirm the advantages of 2-bed homes.
Compromised	Social Impact Bond	The implementation of the project has been delayed as DN2 have been unable to progress two preferred investment options. Discussions continue regarding another investment option and the current schedule is for the delivery mechanisms in place by late autumn and live referrals in February 2020.

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				2019/20 (£000)s	2020/21 (£000)s	2021/22 (£000)s	Total (£000)s	2019/20 & Previous Years (£000)s	2020/21 (£000)s	2021/22 (£000)s	Total (£000)s		
Place	Whole System Review of Transport - Base Budget Review	On Target	On Target	719		-210	509						
Place	Delivering Sustainable Waste	On Target	On Target	150	150	150	450						
Place	Reduction in net cost of the Trading Standards through increased income	On Target	On Target	132			132						
Place	Scholars pass scheme	On Target	On Target	30	50	20	100						
Place	Whole System Review of Transport - Fleet Depot Relocation	Experiencing Obstacles	Closed or Completed		80		80						
Place	Serco Contract efficiencies - Holme Pierrepont	Closed or Completed	Closed or Completed	50			50						
Place	Registration and Celebratory Services	Closed or Completed	Closed or Completed	13			13						
Place Totals				1,094	280	-40	1,334						

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				2019/20 (£000)s	2020/21 (£000)s	2021/22 (£000)s	Total (£000)s	2019/20 & Previous Years (£000)s	2020/21 (£000)s	2021/22 (£000)s	Total (£000)s		
Chief Executives Department	Business Support Services Review (ASCH&PP and CFCS) (A07/A15/January 2018 Personnel Committee)	On Target	On Target	300	221	97	618						
Chief Executives Department	Revised Communications and Marketing Staffing Structure	On Target	On Target		250		250						
Chief Executives Department	Review of ICT Operating Model (Nov 17 - Improvement and Change Sub Committee)	On Target	On Target		200		200						
Chief Executives Department	Network rationalisation (Nov 17 - Improvement and Change Sub Committee)	On Target	On Target	50			50						
Chief Executives Department	Budget reductions in communications and marketing (Jan 18 Policy Committee)	Closed or Completed	Closed or Completed	35			35						
Chief Executives Department	Business Management System - Change of Support Partner (Jan 18 Personnel Committee)	Closed or Completed	Closed or Completed	150			150						
Chief Executives Department	Corporate Services - Senior Management Restructure	Closed or Completed	Closed or Completed	65			65						
Chief Executives Department	CEX Department Management review	Closed or Completed	Closed or Completed	180			180						
Chief Executives Department Totals				780	671	97	1,548						