

1 September 2021**Agenda Item: 8****REPORT OF THE CORPORATE DIRECTOR FOR ADULT SOCIAL CARE & HEALTH****JOINT COMMISSIONING FOR INTEGRATED CARE AND BETTER CARE FUND UPDATE****Purpose of the Report**

1. This report seeks to update the Health and Wellbeing Board on the approach to Joint Commissioning for Integrated Care in the Nottingham and Nottinghamshire Integrated Care System.
2. This report asks Members to consider the role of the Health and Wellbeing Board in delivering Joint Commissioning for Integrated Care, including the recommendation that the previously proposed Nottinghamshire Integration Board is not established at this time.

Information**Introduction**

3. In order to achieve the desired outcomes for our population, the approach to commissioning integrated care is being developed within the Integrated Care System (ICS).
4. Nottingham City Council, Nottinghamshire County Council and Nottingham and Nottinghamshire Clinical Commissioning Group (CCG) have established a working group to bring about a shift in the way health and care commissioners work together to improve population outcomes.
5. Bassetlaw CCG is also part of this work, and following the recent announcement regarding ICS boundaries, there is further opportunity for alignment in our commissioning approaches.

Developing a system approach to Joint Commissioning for Integrated Care

6. The aim for Joint Commissioning is to achieve the vision of Integrated Health and Care within the ICS, joining up strategic leadership and the transformation of health and care to improve outcomes for our population, ensuring decision making is led and integrated at the appropriate population level, with an emphasis on subsidiarity.
7. Nottingham City Council, Nottinghamshire County Council and Nottingham and Nottinghamshire CCG will have a single, strategic approach to commissioning integrated

services for the population of Nottingham and Nottinghamshire (across all ages), with ICPs responsible for integrating provision at a place level.

8. It will also take into account the good work of the [Children's Integrated Commissioning Hub](#), which is responsible for commissioning a range of universal and specialist services for children and young people's health and wellbeing, on behalf of the NHS and local authority organisations.
9. Joint Commissioning is more than just procuring services. It needs to focus on the wider determinants of health and wellbeing, focusing on the broader range of actions that impact on individuals and communities.
10. Joint Commissioning will:
 - Deliver **personalised services**, by involving people in their own care and care decisions
 - Transform people's experiences from fragmented care to **coordinated care** through service re-design and improved care pathways
 - Improve care outcomes by **expanding prevention and early intervention** services, especially at home or in the community
 - Produce efficiencies by **reducing waste and service duplication**.

11. The working group has three priority areas:

- Agree a local authority and CCG commissioning strategy and policy framework to support progress with joint commissioning and service re-design
- Establish the governance arrangements to support the integration of health and care commissioning and delivery in Nottingham and Nottinghamshire
- Confirm a work programme based on ICS priorities for service delivery areas where there are clear opportunities to improve value through a joint commissioning approach.

Joint Commissioning Strategy and Policy Framework

12. Work is progressing to define a local authority and CCG commissioning strategy and policy framework to support progress with joint commissioning reviews and commissioning intentions.
13. The framework will set out the principles which underpin our collective approach, and how we will shape our services to support people, places and populations, with a focus on commissioning for outcomes.
14. A key element of the framework will be the agreement of shared priorities and commitments, based on the local JSNAs, and explicitly set out in a strategic plan, using the opportunities of the Health and Wellbeing Strategy, and the Better Care Fund.

Governance arrangements for the integration of health and care commissioning

15. The governance arrangements underpinning joint commissioning will need to be clear regarding the lines of accountability, and how decisions about risk taking and risk sharing are taken.
16. The governance will need to enable constructive resolution of differences and empower staff

at all levels to operate jointly.

17. The Health and Wellbeing Board's partnership approach and role in improving the health and wellbeing of the population, supporting integration and developing JSNAs mean it is well placed to provide the required infrastructure for successful delivery of Joint Commissioning for Integrated Care.
18. In July 2020, the Health and Wellbeing Board agreed to establish a Nottinghamshire Integration Board to have oversight of the Better Care Fund and to develop a work programme to deliver the ambition of health and care integration.
19. It is proposed that the Nottinghamshire Integration Board is not established at this time, to allow for further discussions across ICS partners to take place as proposed in this paper.
20. Further discussion on governance arrangements will be undertaken as part of the next steps work.

Developing a work programme

21. A work programme of priorities for Joint Commissioning will be developed from the insights of the JSNA, the Health and Wellbeing Strategy and articulated in a Delivery Plan.
22. The Delivery Plan will focus on those areas where there is a clear benefit to aligning the commissioning approach of partners, recognising there are some commissioning areas that will remain the sole responsibility of individual statutory organisations.
23. Delivery of the work programme may include the alignment of commissioning teams and pooled budgets.
24. A review of the Better Care Fund will be undertaken as part of this work, to maximise the opportunities in progressing our ambitions for joint commissioning.

Next steps

25. Commissioners from the CCG and local authorities are working with the Local Government Association to develop the approach to Joint Commissioning for Integrated Care within the ICS.
26. During September, a series of 1:1 discussions and workshops will be held with system stakeholders to:
 - Complete a self-assessment on the current position with joint commissioning
 - Develop our ambitions as a system
 - Confirm the principles that will form the strategy and policy framework
27. This work will then provide the structure for our plans to progress Joint Commissioning for Integrated Care across the ICS.

Other options considered

27. None.

Reasons for Recommendation

28. To ensure the Health & Wellbeing Board has oversight of the development of Joint Commissioning for Integrated Care including the Better Care Fund.

Statutory and Policy Implications

29. This report has been compiled after consideration of implications in respect of crime and disorder, finance, human resources, human rights, the NHS Constitution (Public Health only), the public sector equality duty, safeguarding of children and vulnerable adults, service users, sustainability and the environment and ways of working and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

30. There are no financial implications contained within the content of this report.

Human Resources Implications

31. There are no Human Resources implications contained within the content of this report.

Legal Implications

32. The Care Act facilitates the establishment of the Better Care Fund by providing a mechanism to make the sharing of NHS funding with local authorities mandatory. The wider powers to use Health Act flexibilities to pool funds, share information and staff are unaffected.

RECOMMENDATION

The Health and Wellbeing Board is asked-

- 1) Consider whether there are any actions required in relation to the issues contained within the report on the approach to Joint Commissioning for Integrated Care in the Nottingham and Nottinghamshire Integrated Care System.
- 2) Consider the role of the Health and Wellbeing Board in delivering Joint Commissioning for Integrated Care, including the recommendation that the previously proposed Nottinghamshire Integration Board is not established at this time.

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Constitutional Comments (EP 09/08/2021)

33. The Health and Wellbeing Board is the appropriate body to consider this report. If the Board resolves that any actions are required it should ensure that such actions are within its terms of reference.

Financial Comments (OC 12/08/2021)

34. There are no direct financial implications arising from this report.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- [Review of the Better Care Fund programme and use of Better Care Fund reserve for short-term transformation projects](#)
Report to Nottinghamshire Health & Wellbeing Board (24 July 2020)

Electoral Division(s) and Member(s) Affected

- All.