

Policy Committee

Wednesday, 18 September 2019 at 10:30

County Hall, West Bridgford, Nottingham, NG2 7QP

AGENDA

- | | | |
|----|--|---------|
| 1 | Minutes of the last meeting held on 17 July 2019 | 5 - 8 |
| 2 | Apologies for Absence | |
| 3 | Declarations of Interests by Members and Officers:- (see note below)
(a) Disclosable Pecuniary Interests
(b) Private Interests (pecuniary and non-pecuniary) | |
| 4 | Development of an Environment Strategy and Environmental Policy | 9 - 14 |
| 5 | Warm Homes Fund | 15 - 18 |
| 6 | Secondary School Provision in West Bridgford | 19 - 24 |
| 7 | New Primary Schools at Bingham and East Leake | 25 - 34 |
| 8 | Independent Inquiry into Child Sexual Abuse - Initial Response | 35 - 54 |
| 9 | Operational Decisions Quarterly Update April- June 2019 | 55 - 58 |
| 10 | Planning for Possible No-Deal Exit from the European Union | 59 - 64 |
| 11 | Safer Nottinghamshire Board Update | 65 - 70 |

12	Via Governance Review and Appointment of Directors	71 - 74
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14	Lindhurst Development Update - Site Disposals	79 - 86
15	Work Programme	87 - 94

16 EXCLUSION OF THE PUBLIC

The Committee will be invited to resolve:-

“That the public be excluded for the remainder of the meeting on the grounds that the discussions are likely to involve disclosure of exempt information described in Schedule 12A of the Local Government Act 1972 and the public interest in maintaining the exemption outweighs the public interest in disclosing the information.”

Note

If this is agreed, the public will have to leave the meeting during consideration of the following items.

EXEMPT INFORMATION ITEMS

17 Lindhurst Development Update - Site Disposals - Exempt Appendix

- Information relating to the financial or business affairs of any particular person (including the authority holding that information);

Notes

- (1) Councillors are advised to contact their Research Officer for details of any Group Meetings which are planned for this meeting.
- (2) Members of the public wishing to inspect "Background Papers" referred to in the reports on the agenda or Schedule 12A of the Local Government Act should contact:-

Customer Services Centre 0300 500 80 80

- (3) Persons making a declaration of interest should have regard to the Code of Conduct and the Council's Procedure Rules. Those declaring must indicate the nature of their interest and the reasons for the declaration.

Councillors or Officers requiring clarification on whether to make a declaration of interest are invited to contact Keith Ford (Tel. 0115 977 2590) or a colleague in Democratic Services prior to the meeting.

- (4) Councillors are reminded that Committee and Sub-Committee papers, with the exception of those which contain Exempt or Confidential Information, may be recycled.
- (5) This agenda and its associated reports are available to view online via an online calendar - <http://www.nottinghamshire.gov.uk/dms/Meetings.aspx>

Meeting **POLICY COMMITTEE**

Date **Wednesday 17 July 2019 (commencing at 10.30 am)**

membership

Persons absent are marked with 'A'

COUNCILLORS

Mrs Kay Cutts MBE (Chairman)

Reg Adair (Vice-Chairman)

Chris Barnfather

Joyce Bosnjak

Richard Butler

John Cottee

Kate Foale

Stephen Garner

Glynn Gilfoyle

Richard Jackson

Bruce Laughton

Rachel Madden

David Martin

Philip Owen

John Peck JP

Mike Pringle

Francis Purdue-Horan

Alan Rhodes

Muriel Weisz

OTHER COUNCILLORS IN ATTENDANCE

Nicki Brooks

John Longdon

Jonathan Wheeler

OFFICERS IN ATTENDANCE

Anthony May

Chief Executives Department

Angie Dilley

Rob Disney

Keith Ford

Nigel Stevenson

Marjorie Toward

James Ward

Colin Pettigrew

Children, Families and Cultural Services Department

Marion Clay

Adrian Smith

Place Department

Derek Higton

David Hughes

Paul Johnson

Adult Social Care and Public Health Department

Dan Maher

Arc

1 MINUTES

The Minutes of the last meeting held on 19 June 2019, having been previously circulated, were confirmed and signed by the Chairman.

2 APOLOGIES FOR ABSENCE

There were no apologies for absence received.

The following temporary changes of membership for this meeting only were reported:-

- Councillor David Martin had replaced Councillor Jason Zadrozny
- Councillor Rachel Madden had replaced Councillor Samantha Deakin
- Councillor Francis Purdue-Horan had replaced Councillor Tony Harper

3 DECLARATIONS OF INTEREST BY MEMBERS AND OFFICERS.

None.

4 FEASIBILITY COSTS FOR THE CARLTON-LE-WILLOWS ACADEMY (GREATER NOTTINGHAMSHIRE EDUCATION TRUST) BASIC NEED EXPANSION

RESOLVED: 2019/072

- 1) That an investment of £27,500 be made to fund the initial feasibility study to secure a phased plan to create 300 permanent additional secondary school places at Carlton le Willows Academy by 2023 at the latest.
- 2) That a further report outlining the costs to create the additional school places be submitted once the feasibility exercise has been completed.

5 NEW SCHOOL AT THE SHARPHILL DEVELOPMENT, EDWALTON

With the agreement of the Chairman, Councillor Jonathan Wheeler, within whose electoral division the new school would be sited, addressed the Committee and welcomed the Council's support for this new school.

During discussions, the Chief Executive reported that the Leader had requested officers undertake work to enable the Council to take a more strategic response to the issue of Section 106 and Section 278 contributions from developers.

RESOLVED: 2019/073

That the capital programme be varied by £8.6m to establish a project for the provision of a new school at the Sharphill development in Edwalton.

6 INCREASING RESIDENTIAL CAPACITY FOR LOOKED AFTER CHILDREN

RESOLVED: 2019/074

That approval be given to the capital Asset Management Group's proposed addition to the capital programme of £550,000 for the project to buy a house and make it suitable to be used as a new children's home.

The requisite number of Members requested a recorded vote and it was ascertained that the following 11 Members voted '**For**' the motion:-

Reg Adair	Chris Barnfather
Richard Butler	John Cottee
Kay Cutts MBE	Stephen Garner
Richard Jackson	Bruce Laughton
David Martin	Philip Owen
Francis Purdue-Horan	

The following 8 Members **abstained** from the vote:-

Joyce Bosnjak	Kate Foale
Glynn Gilfoyle	Rachel Madden
John Peck	Mike Pringle
Alan Rhodes	Muriel Weisz

It was confirmed that the above motion was therefore carried.

7 MANAGEMENT OF MEDICATIONS AND HEALTH AND SOCIAL CARE TASKS POLICIES FOR SHORT TERM ASSESSMENT & REABLEMENT TEAM (START) AND HOMEBASED CARE AND SUPPORT SERVICES

RESOLVED: 2019/075

- 1) That the Delivering Health and Social Care Tasks: Policy for Homebased Care and Support Providers be approved.
- 2) That the changes made to the Assisting with Medication Policy for Short Term Assessment & Reablement Team (START) be approved.

8 PROPOSED AMENDMENTS TO THE PLANNING AND LICENSING COMMITTEE CODE OF BEST PRACTICE RELATING TO THE REPORTING OF PLANNING APPLICATIONS

RESOLVED: 2019/076

That the amendments to the criteria for referral of planning applications to Planning and Licensing Committee, as set out in paragraph 13 of the Committee report, be approved and Section 2A.2 of the Planning and Licensing Committee Code of Best Practice be updated to reflect these changes.

9 WORK OF THE IMPROVEMENT & CHANGE SUB-COMMITTEE

RESOLVED: 2019/077

That the work of the Sub-Committee be noted and no further actions or information was required.

The requisite number of Members requested a recorded vote and it was ascertained that the following 12 Members voted '**For**' the motion:-

Reg Adair	Chris Barnfather
Richard Butler	John Cottee
Kay Cutts MBE	Stephen Garner
Richard Jackson	Bruce Laughton
David Martin	Rachel Madden
Philip Owen	Francis Purdue-Horan

The following 7 Members voted '**Against**' the motion:-

Joyce Bosnjak	Kate Foale
Glynn Gilfoyle	John Peck
Mike Pringle	Alan Rhodes
Muriel Weisz	

It was confirmed that the above motion was therefore carried.

10 WORK PROGRAMME

RESOLVED: 2019/078

That the Work Programme, as updated at Committee, be agreed.

The meeting closed at 12.12 pm.

CHAIRMAN

REPORT OF THE LEADER OF THE COUNTY COUNCIL

DEVELOPMENT OF AN ENVIRONMENT STRATEGY AND ENVIRONMENTAL POLICY

Purpose of the Report

1. To seek approval for the proposed scope and approach to developing an all-encompassing environment strategy and associated environmental policy for the County Council.

Information

Background

2. At its meeting on 16 May, County Council resolved to welcome plans to bring proposals for a new corporate environment strategy to a future meeting of Policy Committee.
3. This report sets out proposals covering the scope and approach to developing this strategy.
4. In addition to the scope and approach set out below, it is proposed that the Council develops and adopts an overarching environmental policy. Together the policy and strategy would:
 - Demonstrate the Council's commitment to managing the effects of its operations on the environment;
 - Provide a strategic framework that will bring corporate coherence to the Council's existing environmental improvement activities, and offer a chance to showcase good practice;
 - Strengthen procurement requirements for suppliers of goods and services to demonstrate management and improvement of their own environmental impacts;
 - Contribute to furthering the efficient use of resources, thereby helping to make best use of the Council's finances;
 - Contribute to reducing the likelihood of breaching environmental regulations and suffering financial penalties and reputational damage;
 - Improve integration between policy objectives and decisions in all aspects of County Council business to maximise environmental benefits.
5. In terms of integration of policy objectives, many environmental programmes and activities also have positive benefits on other Council objectives, such as benefits to health from improvements to air quality and increased levels of physical activity and improvements in

efficiency and reductions in cost as demonstrated in the upgrade to LED street lighting. In developing the strategy attention will be given to maximising these co-benefits.

Current good practice across the County Council

6. In bringing forward this strategy, the Council will be building on established examples of good practice and activity across the organisation, including:
 - Investment in energy efficiency measures in buildings and street lighting, which has resulted in carbon dioxide emissions being reduced by 68% since 2010/11 and a reduction in electricity consumption in street lighting by 36% since 2012/13;
 - Reduction of single use plastics with the removal of plastic cups and the offering of reusable coffee cups;
 - Natural flood risk management solutions;
 - Landfill for waste disposal down to less than 5%;
 - Public health – action on air quality and the food environment;
 - Expansion of electric bus fleet and investment in bus and cycling infrastructure.
7. Whilst the development of an environment strategy and environmental policy will capture and build on activity already taking place, it will focus on setting the County Council's ambition for the future and identify new areas and practices to take our organisation forward. It will also help embed good environmental practice in the culture and processes of the organisation.

Scope of strategy and policy

8. The environmental policy and strategy will cover the key activities of the Council that interact with the environment and seek to improve the environmental impacts of those activities.
9. Whilst the environment strategy will be specifically for the activities undertaken by the Council rather than a strategy for Nottinghamshire as a whole, it will seek to embrace how the Council can influence everyone who lives in, works in, or visits the county through its role as a community leader and partner.
10. Key Council activities to be covered are proposed to include:
 - Use of fuel, energy and water in our vehicles and our buildings;
 - Generation, treatment and disposal of waste from our buildings and our activities;
 - The management of the Council's land;
 - New developments and projects;
 - Procurement of goods and services;
 - Use of goods and materials and their impact on the environment;
 - Council projects, strategies and policies.
11. Themes covered by the strategy are proposed to include:
 - Energy and transport - including energy use in buildings; street lighting and work-related travel;
 - Waste and resources - including waste management at Council offices and Council construction projects;

- Water – including use and quality;
- Countryside and heritage – including the conservation and enhancement of biodiversity, landscape and the built environment;
- Procurement and commissioning – including the purchase of goods and services;
- Environmental risk - including compliance with environmental legislation, flood risk management and adapting to a changing climate;
- Embedding and educating – including staff and Member training and awareness, and considering environmental impacts in decision making;
- Economic development – including support for business resource efficiency and green/clean growth.

Targets and Performance regime

12. The motion approved by Council in May specifically mentioned that developing the strategy will include working through the evidence base related to the world's changing climate, with the intention of making progress towards carbon neutrality.
13. Related to this, one of the options currently being developed is an energy strategy for the suite of 14 main council offices ("County Offices"), combined with consideration of the business case to centralise energy and water budgets so that they might be more effectively managed.
14. This energy strategy, which sets an annual energy consumption reduction target for the County Offices portfolio, will be the subject of a report to Policy Committee in October and provides a foundation for more ambitious plans to reduce carbon dioxide emissions from Council's buildings.
15. Other targets will be developed as part of the approach to developing the environment strategy outlined below.

Approach to development

16. In developing the proposed scope, the Council has learned from good practice in neighbouring Councils through undertaking a desk top review of other environment strategies.
17. If an environment strategy is to be owned and delivered effectively across the whole Council, it is essential that it is both a top down and bottom up process. All staff and Members will need to be encouraged to contribute positively wherever their workplace and whatever their role if we are to deliver a significant step change in environmental performance for the Council.
18. Therefore, a programme of engagement with departments and services is seen as key to the approach. This will seek to capture existing pertinent activities and targets, identify gaps, and collect ideas for further work Council wide, as well as allow all services to consider how best they might contribute.
19. Engagement with corporate communication colleagues to ensure effective communication and interaction with staff to support behaviour change and help share best practice is also deemed key.

Resources

20. Costs of delivery of the strategy priorities, targets and actions will be determined during the development of the strategy and will be met through the Place Department as well as drawing on corporate resources including the use of Graduate Trainees.
21. Resourcing of any new or additional initiatives will be considered through appropriate business cases.

Governance arrangements

22. In developing the policy and strategy, consideration will be given to the most effective and appropriate governance arrangements. Initial work will be led by Place Department, through the Service Director, Place and Communities.
23. It is anticipated that updates on progress of the strategy, including progress towards achieving targets will be reported to Communities and Place Committee.

Timetable

24. If the development of a corporate environment strategy is approved by Policy Committee, it is anticipated a draft strategy will be sufficiently developed to be further considered and hopefully approved by Policy Committee in early 2020.

Other Options Considered

25. To continue to take an ad hoc approach to ensuring environmental impacts of decisions and projects are effectively captured, however this risks missing opportunities to incorporate best practice, and minimises the chances of achieving significant environmental benefits for the county.

Reason/s for Recommendation/s

26. Having a clear environmental policy and strategy for the Council will ensure that environmental standards will be applied equally and effectively at a corporate level across the Council and can be embedded within both the corporate and departmental plans, and within decision making at Committee and officer level.
27. Improving the environmental performance of the Councils operations, and ensuring environmental considerations are applied transparently within decision making, will allow the council to set a positive and leading example to partners and stakeholders, and take an active role in embedding best environmental practice across the county.
28. Enhancing environmental standards will improve the long-term viability and sustainability of the Council by future proofing both the assets that we control, and the services we provide, and allow a long-term whole life cost approach to be taken on investment decisions.

Statutory and Policy Implications

29. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human

rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

30. There are no direct financial implications included in this report.

31. Any financial implications will be captured through the development of the environment strategy.

Human Rights Implications

Implications in relation to the NHS Constitution

32. As noted above, there will be associated health benefits with the development of an environment strategy, through, for example, improved air quality and increased physical activity such as cycling and walking.

Smarter Working Implications

33. The Investing in Nottinghamshire programme is already looking to achieve positive environmental outcomes and would consider how it can best contribute to any future environmental policy objectives.

Implications for Service Users

34. The environmental strategy would be expected to make a positive contribution to the Council's objective of making efficient use of resources through energy and water conservation and waste minimisation, freeing up resources for service provision.

Implications for Sustainability and the Environment

35. Development of an environmental policy and environment strategy as outlined above would have a positive affect both on the environmental impacts of County Council's own activities and on the wider environment through the Council's role as a community leader and partner.

RECOMMENDATION/S

1) Committee approves the proposed scope and approach to developing an all-encompassing environment strategy and associated environmental policy for the County Council.

Councillor Mrs Kay Cutts MBE
Leader of the County Council

For any enquiries about this report please contact: Mick Allen, Group Manager, Place Commissioning Tel: 0115 9774684

Constitutional Comments (RHC - 21/08/2019)

1. RHC 21/8/19 Policy Committee is the appropriate body to consider the contents of this report by virtue of its terms of reference

Financial Comments (DJK - 19/08/2019)

2. DJK 19/8/19 The Environment strategy will be delivered by colleagues within Place and no additional financial impact is anticipated. Further reports will be submitted to Committee in future months.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- Minutes of Full Council, 16 May 2019

Electoral Division(s) and Member(s) Affected

- All

REPORT OF THE LEADER OF THE COUNCIL

WARM HOMES FUND

Purpose of the Report

1. This report states the case for submitting a bid to Round 4 of the Warm Homes Fund which prioritises some of Nottinghamshire's most vulnerable fuel-poor households (including the elderly and disabled) which are harder and more expensive to heat.
2. Policy Committee approval is being sought to allow E.ON (an international private energy company) to accept the funding and act as the lead on this scheme.

Information

3. The Council Plan – Your Nottinghamshire, Your Future (2017-2021) - acknowledges how much of the Council's work has an impact on people's wellbeing. Commitment 6: People are healthier, details how the environment in which we live has a big effect on our health and independence in later life.
4. As outlined in the Public Health Green Paper (2019) on efforts to improve disease prevention, there is a clear link between 'cold homes and ill-health'. This Paper also supports the Government's plans to upgrade homes to Energy Performance Certificate (EPC) Band C by 2035. While this clean growth strategy is universally recognised as a good level of ambition, we still lack a road map for its achievement.
5. Alleviating fuel poverty is a key target for Central Government. For households in fuel poverty, the alleviation benefits provided by a new, first-time or a replacement central heating system come in two major forms; financial and health:-
 - The financial benefits come from from utilising more energy efficient systems which are cheaper to run and require less energy overall to maximise the required effect;
 - The health benefits are derived from having houses properly heated. Those residents living in houses which are underheated, either due to ineffective heating systems or due to being unable to afford to run the heating, are at risk from a wide range of illnesses including cardiovascular and respiratory conditions. Being able to afford to run an efficient and effective heating system helps reduce preventable excess winter deaths and minimises the impact and development of a number of childhood conditions.
6. An opportunity has arisen for Nottinghamshire County Council to apply to the Warm Homes Fund (WHF), which will target fuel-poor households which are currently off the mainstream fuel grid. As a consequence, some of the County's most vulnerable residents will be supported

(such as the elderly, disabled and rurally located) who live in properties which are harder and more expensive to heat.

7. The WHF is a £150 million fund established by the National Grid and Affordable Warmth Solutions, a community interest company, following the Government's introduction of statutory requirements relating to reducing carbon emissions and fuel poverty (the Energy Company Obligation). The WHF is designed to support local authorities, registered social landlords and other organisations working in partnership with them, to address some of the issues affecting fuel-poor households.
8. Applications to the fund must be submitted by a local authority. In the Midlands, funding has been secured from previous rounds by Staffordshire, Shropshire and Herefordshire. These authorities have worked with the energy supplier E.ON which has committed to match the funds secured from the WHF. E.ON has approached Nottinghamshire County Council to work with them to submit a bid to round 4 of the WHF.
9. The bid to WHF will seek funding of £2million to be matched by £2million from E.ON. This funding will cover up to 550 first time central heating systems and allow E.ON to access further funding for an additional 200 boiler replacements. First time connections to the national grid will be undertaken by Cadent bringing additional private-sector resources, funded through the Fuel Poor Network Extension Scheme.
10. The fourth round of the WHF opened on 5 August 2019 and the closing date for applications is 27 September 2019. Submitted bids will be assessed, with successful round 4 bids announced in mid November 2019. If successful, the Council will sign the funding agreement with the WHF.
11. Following discussions with E.ON and the Council's Legal and Finance team, it is proposed that the WHF is based on a "concessions agreement" with E.ON. This places full risk of delivery with E.ON. This is the model used in Staffordshire; contracts are still being put in place in Shropshire and Herefordshire and this is the model those authorities are considering. In practice, the Council will claim the grant on behalf of E.ON based on boilers installed or upgraded. The funding will be passported across and the Council will not legally hold any of the grant.
12. Eligible Nottinghamshire individual householders will get gas central heating installed free of charge and at no cost to the Council. Any administrative costs to the Council may be reclaimed from E.ON. The programme is an important strategic opportunity for the authority and aligns with wider Council ambitions, notably those within Adult Social Care and Public Health.

Other Options Considered

13. The Warm Homes Fund provides a one-off opportunity to upgrade the heating systems of 750 fuel poor households in Nottinghamshire, at no cost to them or the local authority. As a result, the "do nothing" option has been discounted.

Reasons for Recommendations

14. No funding from Nottinghamshire County Council is sought or required. The bid covers most of the costs for connection and installation, funding for any such schemes is increasingly

limited and increasingly complicated. This offers significant value for money for the communities currently off-grid and for some of the County's most vulnerable residents.

Statutory and Policy Implications

15. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Implications for Sustainability and the Environment

16. Improves the energy efficiency and reduces fuel poverty for Nottinghamshire's most vulnerable householders (including the elderly and disabled) who are not connected to gas.

RECOMMENDATIONS

It is recommended that Policy Committee approve the following actions:

- 1) For Nottinghamshire County Council to apply for the Warm Homes Fund in partnership with E.ON;
- 2) That if the bid is successful, the Council will sign the concession agreement with the Warm Homes Fund and E.ON;
- 3) That if the bid is successful, this funding will be targeted at householders who could otherwise be vulnerable to illnesses caused or exacerbated by inadequately heated homes.

COUNCILLOR MRS KAY CUTTS MBE
Leader of the County Council

For any enquiries about this report please contact: Nicola McCoy-Brown, Growth and Economic Development Tel: 0115 977 2580

Constitutional Comments (SLB 30/07/2019)

17. Policy Committee is the appropriate body to consider the content of this report

Financial Comments (GB 06/08/2019)

18. There are no direct financial implications associated with this report. There is also no requirement for County Council funding should the bid be successful.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- Find the Health Prevention paper in full:
<https://www.gov.uk/government/consultations/advancing-our-health-prevention-in-the-2020s/advancing-our-health-prevention-in-the-2020s-consultation-document>

Electoral Division(s) and Member(s) Affected

- All

REPORT OF THE LEADER OF THE COUNCIL

SECONDARY SCHOOL PROVISION IN WEST BRIDGFORD

Purpose of the Report

1. To seek approval to fulfil the Council's statutory duty to ensure a sufficiency of secondary school places in West Bridgford to meet future projected need by approving:
 - a) the principle of Basic Need funding to allow the expansion of Rushcliffe School to 12 forms of entry in the short and medium term;
 - b) that the costs of demolishing the former Rushcliffe Leisure Centre are taken from the Council's wider demolition programme;
 - c) the principle of the construction of a third secondary school within the West Bridgford planning area in the short to medium term, with a catchment area which covers the combined catchment of Rushcliffe School and the Nottinghamshire catchment of the West Bridgford School.

Information

2. Nottinghamshire County Council (NCC) has a statutory duty to secure a sufficiency of school places for all children of statutory school age (5-16 years old) whose parents want them to be educated in a state-funded school. As the Local Authority's role shifts to that of being a 'commissioner' of school places, it will be necessary to work in a different way with a diverse range of providers and different models of governance. The future landscape of education provision in Nottinghamshire is expected to be a 'mixed economy' approach, characterised by a wide variety of schools, academies and other providers.
3. There are presently two secondary schools serving West Bridgford - West Bridgford School (EMET Trust) and Rushcliffe School (Spencer Academies Trust - SAT) as shown on the **appended** Plan. These are high performing popular secondary schools in a highly populated area. Across the Rushcliffe District, eight primary schools were expanded during the period 2013/19 creating an additional 682 permanent places in the following primary schools: Heymann, Carnarvon, Pierrepont Gamston, Edwalton, Costock, Lantern Lane, Brookside and Radcliffe on Trent Infant school. 315 of the new places were at linked primary schools, these being: Heymann - 210 places, expansion in 2013 and Pierrepont Gamston - 105 places, expansion in 2014. This demand, coupled with that from the large housing development at Sharpill, has resulted in the projected need for an additional four forms of secondary school places (additional 600 secondary school places) in the next five years (by 2025).

4. Although both secondary schools are near to the City border, the number of out of county children in attendance in both schools is now very low. However, The West Bridgford School's decision four years ago to extend their catchment into Nottingham City (Wilford) has added further complexities to projections.
5. A report was taken to Children and Young People's Committee in December 2017 and approval was given to pursue plans that would result in the expansion of both secondary schools. Negotiations have been complex. The Council requested that West Bridgford School should expand to a 10-form entry school (each year group would be 300 students). Whilst this agreement has not been secured, the Academy has admitted to 270 pupils (9 forms of entry) for September 2019, this does not represent a permanent change to the Published Admission Number (PAN) which remains at 216. However, forecasts suggest that West Bridgford School will not be able to accommodate all its catchment and linked children from September 2020. This will inevitably create further pressure on Rushcliffe School as the only other school in the planning area.
6. Rushcliffe School has committed to a 12-form entry (360 statutory age pupils per year). SAT has been supportive of the need to continue with immediate and interim arrangements to expand pupil numbers at the school; this was the subject of a report to this Committee in April 2019. Further expansion (e.g. to a 14-form entry school) is not considered desirable. Alternative plans must be developed to accommodate future pupils if the planned level of housing likely to be developed in the Rushcliffe district is realised.
7. The Rushcliffe School project will require a funding agreement with the SAT whilst the longer-term plan is agreed and the costings for the overall project are finalised. To accommodate 12 forms of entry in every year group as well as the inevitable increase in the sixth form, the space on which the former Leisure Centre stands will be required as the campus is developed. The Council will bear the costs associated with the demolition of the former Leisure Centre. The demolition costs will be included within the Council's demolition programme.

Medium and Long Term Strategy

8. Based on January 2019 available projection data (assuming housing is delivered at the rate set out in the Rushcliffe Local Plan) by 2023 the West Bridgford planning area will require at least 23 forms of entry, rising to 26 forms of entry by 2032. West Bridgford School has confirmed that it will continue to accommodate eight forms of entry going forward and negotiations continue.
9. As Rushcliffe School is only expected to accommodate 12 forms of entry, January 2019 projections suggest that if the West Bridgford School maintains eight forms of entry only and the Rushcliffe School increases to 12 forms of entry by September 2020, the projected demand suggests a new school will be required to offer one form of entry in September 2021 and two forms of entry by September 2022. Demand will rise to five forms of entry by 2028 and six forms of entry by 2032. These projections are based on current projected rates of housing delivery.
10. The preferred option to meet the projected need is to build a third secondary school within the West Bridgford planning area with a catchment area which covers the combined

catchment of Rushcliffe School and the Nottinghamshire catchment of the West Bridgford School.

Other Options Considered

11. As detailed in this report, the options to expand existing secondary schools have been assessed and are rejected.

Reason/s for Recommendation/s

12. To ensure an appropriate strategy is in place to ensure that secondary school pupils can be accommodated in West Bridgford and the wider Rushcliffe District.

Statutory and Policy Implications

13. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

14. The Council will bear the costs associated with the demolition of the former Leisure Centre. The demolition costs will be included within the Council's demolition programme.

Implications for Service Users

15. The provision of additional school places within the West Bridgford planning area will help to ensure pupils can be accommodated at their school of choice.

Implications for Sustainability and the Environment

16. The provision of schools serving their immediate local area will reduce the need to travel.

RECOMMENDATION/S

That:

- 1) the County Council continues to work with the Spencer Academies Trust to review their current plan for a 12-form entry at Rushcliffe School by September 2020 and to agree the principle of using Basic Need funding to deliver the additional places.
- 2) the County Council identifies land that could accommodate a new secondary school within the West Bridgford planning area and in principle make appropriate funding commitments for the build costs, to be supported by S106 and Community Infrastructure Levy contributions.

- 3) the inclusion of the demolition of the former Rushcliffe Leisure Centre is included in the Council's wider demolition programme and costed in that programme.

COUNCILLOR MRS KAY CUTTS, MBE
Leader of the Council

For any enquiries about this report please contact:

Stephen Pointer
Team Manager, Planning Policy
T: 0115 993 9388
E: stephen.pointer@nottscc.gov.uk

Constitutional Comments (EP 12/08/19)

17. The recommendations fall within the remit of the Policy Committee by virtue of its terms of reference.

Financial Comments (JPEG 22/8/19)

18. It is proposed that the costs of demolition will be funded from the Site Clearance Programme which is already included in the approved Capital Programme for 2019/20.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

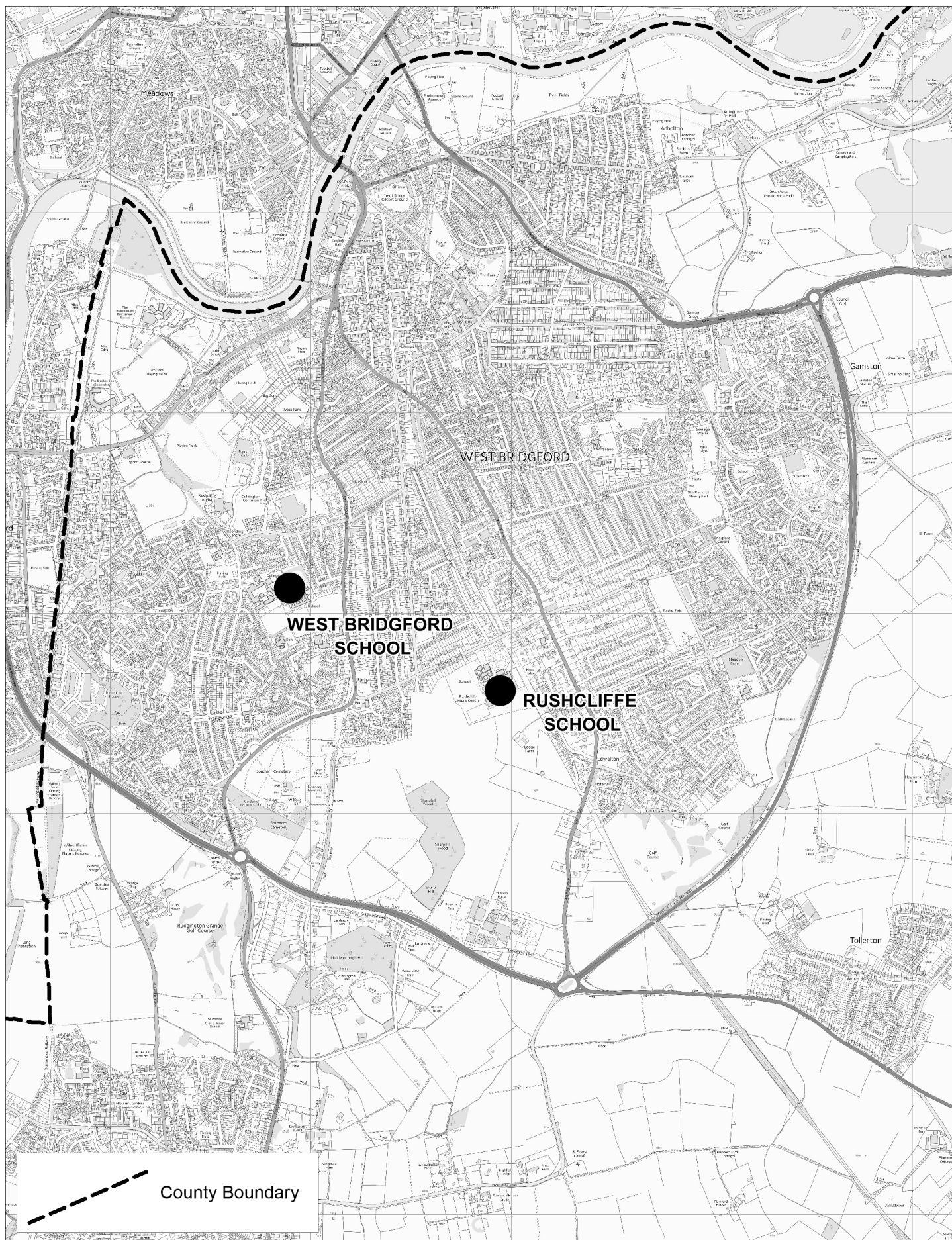
Proposed Basic Need Programme of School Expansions 2018/19 – report to Children and Young People's Committee on 18th December 2017

Basic Need Allocation for the Rushcliffe School - report to Policy Committee on 24th April 2019

Electoral Division(s) and Member(s) Affected

West Bridgford North	Councillor E. Plant
West Bridgford South	Councillor J. Wheeler
West Bridgford West	Councillor G. Wheeler

C1290



**REPORT OF THE LEADER / CHAIRMAN OF THE CHILDREN AND YOUNG
PEOPLE'S COMMITTEE****NEW PRIMARY SCHOOLS AT BINGHAM AND EAST LEAKE****Purpose of the Report**

1. To seek in principle approval for new primary schools to be developed at Bingham and East Leake as a result of local housing growth, including the transfer of the land for these new schools from housing developers as already provided for in existing planning permissions.

Information

2. Nottinghamshire County Council (NCC) has a statutory duty to secure a sufficiency of school places for all children of statutory school age (5-16 years old) whose parents want them to be educated in a state-funded school. As the Local Authority's role shifts to that of being a 'commissioner' of school places, it will be necessary to work in a different way with a diverse range of providers and different models of governance. The future landscape of education provision in Nottinghamshire is expected to be a 'mixed economy' approach, characterised by a wide variety of schools, academies and other providers.

Bingham

3. The Bingham Primary planning area consists of Carnarvon Primary School and Robert Miles Infant and Junior Schools. See Plan 1 **appended** to this report.
4. Bingham is experiencing considerable additional housing growth with the recent start on site of the Bingham North housing area at Chapel Lane by Barratt/ David Wilson Homes to be known as Romans' Quarter. Outline approval was granted for an application submitted in 2010 for 1,050 homes along with the provision of a new primary school to be built directly by the developer or with funds made available to the County Council. A detailed application (17/02106/REM) has subsequently been granted and which provides for Phase 1 of the site which is for 317 of these dwellings which are now under development.
5. Provision exists within the terms of the Section 106 planning obligation agreement between Rushcliffe Borough Council and Barratt/ David Wilson Homes, which is attached to the planning permission (The Romans' Quarter Agreement), for funding to enable initial places made necessary by this development to be accommodated at Carnarvon Primary School.

This funding is now judged insufficient to create additional spaces, and planning and highway officers have indicated that site constraints make such expansion inappropriate.

6. Discussion with the Nova Education Trust and Equals Trust confirms that there is no capacity to expand either Robert Miles Infant or Junior Schools any further.
7. There is limited pressure on places at present, but this is anticipated to grow as more dwellings in the new development become occupied. Whilst officers consider short term options to deal with admissions into local schools, it is clear that there is now a need to progress the new school.
8. The Romans' Quarter Agreement also provides for a 1.1 ha site with capacity to expand to 1.5 ha, so it could accommodate a 210 rising to 315 place school. The Agreement provides either for the developer to build the school (at some point between occupation of the 150th and 250th dwelling) or for the land and contributions to be transferred as the development proceeds with the bulk coming prior to occupation of the 300th dwelling and the County Council becomes responsible for the development of the school. The contribution cited in the Romans' Quarter Agreement is £2.8m plus indexation since the agreement was signed. This is likely to be insufficient to cover the current cost of developing a 210 place school. It is understood that the developers wish to elect to transfer land and funding to enable the County Council to build the school.
9. Given the development of the Romans' Quarter has begun, the County Council is now able to exercise a right for the land to be transferred and this report is therefore seeking in principle approval for officers to progress this matter further with the developer and develop a programme of work to ensure the delivery of a new primary school at Bingham with funding contributed through The Romans' Quarter Agreement as development proceeds.

East Leake

10. East Leake Primary Planning Area consists of three schools: Brookside Primary, Costock CofE Primary, and Lantern Lane Primary as shown on Plan 2 **appended** to this report. In light of increased pressure for school places owing to the growth of new housing development, Brookside Primary has been expanded to take additional children, funded by housing developer contributions. A staged increase from a Planned Admission Number of 30 to 45 will make 105 places available between 2017 and 2021.
11. Despite this, there continues to be pressure on school places and demand in the planning area has started to increase at a faster rate than anticipated. In 2018 the Pupil Place Planning team was predicting that a new school in the East Leake planning area would be required in September 2022. However updated projections and housing trajectory information of 2019 suggest that a new school will be required in September 2021 to prevent a projected 56 place shortfall in primary places by this time unless action is taken.
12. One of the reasons for this continued pressure is the rate of house building in East Leake. The Greater Nottingham Core Strategy 2014 set a minimum target of 400 new homes that need to be built on new greenfield sites at East Leake up to 2028. However planning permission has since been granted on nine greenfield sites around the village that will deliver around 1,000 new homes in total, which means it has already been exceeded by around 600 homes.
13. The housing supply figures obtained from Rushcliffe Borough Council show that in the East Leake Primary Planning Area:

- in 2016/7 137 dwellings were completed
 - in 2017/8 171 dwellings were completed
 - over the period 2018-2023, 487 dwellings are projected to be built (with 35 beyond this).
14. Rushcliffe Borough Council is not allocating further housing sites at East Leake in light of this provision and on the basis of the impact on local facilities and services. Although permissions have been refused at East Leake some permissions have been granted on appeal. Several other applications have been made and are presently being considered by Rushcliffe Borough Council.
 15. In view of discussions which have taken place concerning a potential need for a new primary school in previous years, two housing sites have been approved which make provision for land for a new school. One is at Kirklees Road and another at Rempstone Road. Section 106 funding has already been secured as follows:
 - 14/01927/VAR. Land at Kirk Leys Road. Secured £801,069 for primary school provision. Land reserved also for school provision and for the County Council to be able to obtain the land within five years of commencement of development
 - 17/02292/OUT. Land off Lantern Lane, for 195 dwellings. The agreed contribution was £780,016 for primary and £538,512 for secondary
 - 16/01881/OUT. Land North of Rempstone Road for 235 dwellings. S106 secures £566, 727 for primary provision and £655,880 for East Leake Academy. Permission subject to condition to require the provision of land for school use.
 16. As a short term measure it is recommended that additional capacity be negotiated with the schools in the area and Pupil Growth Fund is used to fund the opening of the two existing additional classrooms at Brookside (currently not in use as class bases) which would provide 15 x 2 = 30 extra Key Stage 2 places. This should meet arrivals into Brookside catchment for the short-term.
 17. A long-term solution is that a third primary school needs to be built in East Leake and current projections indicate the need for this to be opened in September 2021. The County Council is able to exercise a right for land to be transferred to construct a new school as part of several planning approvals in East Leake and this report is therefore seeking approval for officers to progress this matter along with developing a programme of work to design, cost and construct a new primary school at East Leake with funding contributed through S106 agreements which are triggered as development proceeds.
 18. In terms of secondary places, place planning officers will revisit the impact of housing on East Leake Academy once the new 2019 projections are available and Rushcliffe Borough Council's updated five year housing projection is available.

Other Options Considered

19. Expansion of existing schools is not possible given physical capacity constraints.

Reason/s for Recommendation/s

20. To ensure future school places for primary age children in Bingham and East Leake.

Statutory and Policy Implications

21. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

22. New Primary Schools will be funded through developer contributions and the School Places Capital Programme.
23. At Bingham owing to the historic nature of the relevant S106 it appears that the levels of funding identified in the S106 is insufficient to cover total costs of the provision of a new school, and as such it may be necessary to absorb the excess from the School Places Capital Programme.
24. At East Leake, the levels of expected S106 funding is insufficient to cover the total cost of new primary school provision and it may be necessary to absorb the excess from the School Places Capital Programme.

Implications for Service Users

25. The provision of additional school places within East Leake and Bingham will help to ensure pupils can be accommodated at their school of choice within their local community.

Implications for Sustainability and the Environment

26. The provision of schools serving their immediate local area will reduce the need to travel.

RECOMMENDATION/S

That the Committee:

- 1) agrees in principle the transfer of land to the County Council which has been reserved for school use in the Romans' Quarter development at Bingham
- 2) approves the strategy for funding to enable the development of a new primary school at Bingham, subject to any application for forward funding to be met from the School Places Capital Programme in accordance with the Council's financial regulations
- 3) agrees in principle the transfer of land to the County Council which has been reserved for primary school development at East Leake
- 4) approves the strategy for funding to enable the development of a new primary school at East Leake, subject to any application for forward funding to be met from the School Places Capital Programme in accordance with the Council's financial regulations.

Councillor Mrs Kay Cutts MBE
Leader of the Council

Councillor Philip Owen
Chairman of the Children and Young
People's Committee

For any enquiries about this report please contact:

Stephen Pointer
Team Manager, Planning Policy
T: 0115 93 9388
E: stephen.pointer@nottsc.gov.uk

Constitutional Comments (AK 22/08/2019)

27. The recommendation falls within the remit of Policy Committee under its terms of reference.

Financial Comments (JPEG 22/08/19)

28. As the Section 106 contributions are unlikely to have been triggered prior to commencement of these works, it is proposed that these projects will initially be funded from the School Places Capital Programme budget. This is until such time that the Section 106 contributions are received from Rushcliffe Borough Council. This represents a risk to the Authority should the Section 106 funds not be received. Any capital investment above the sum received from developer contributions will be absorbed by the School Places Capital Programme.

Background Papers and Published Documents

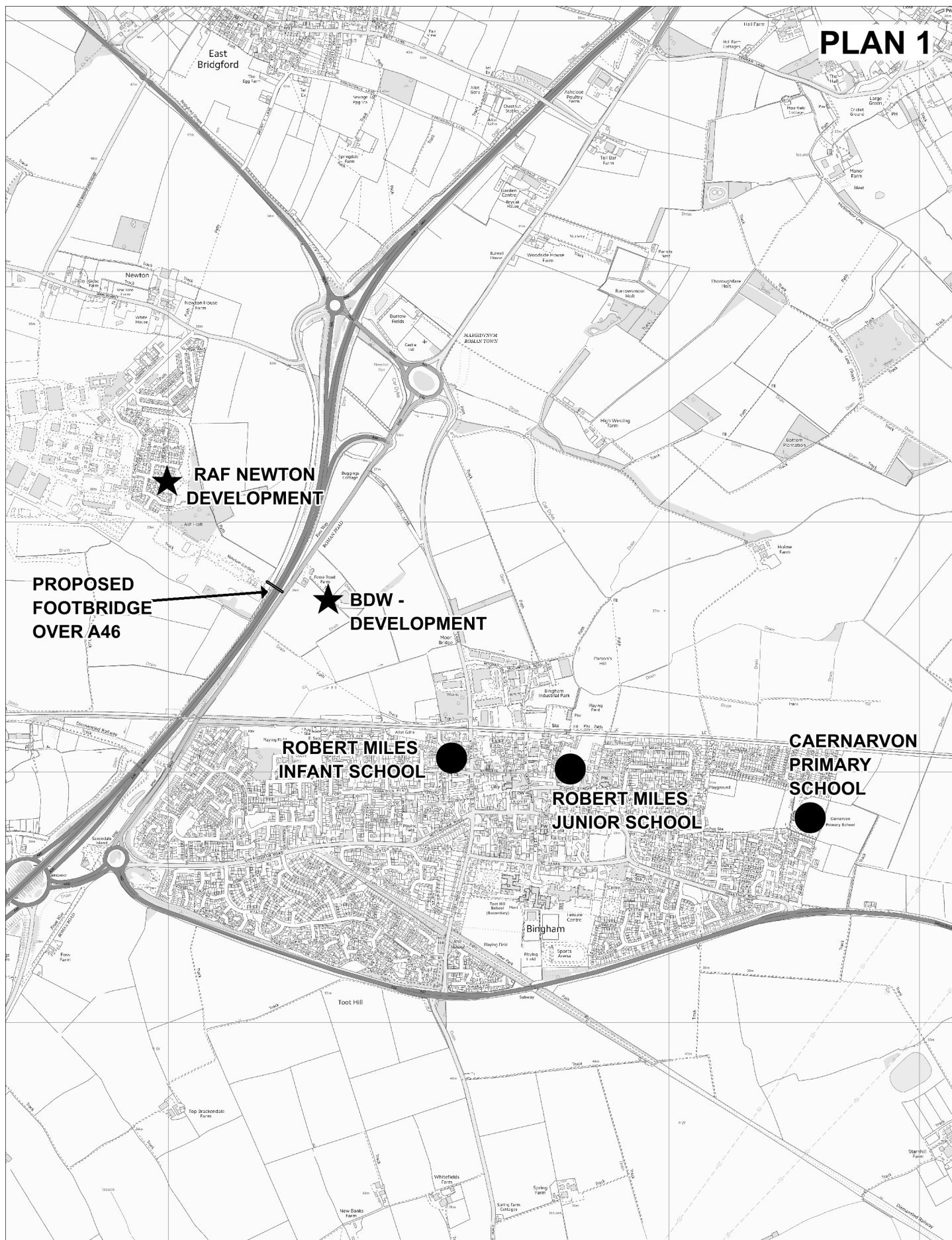
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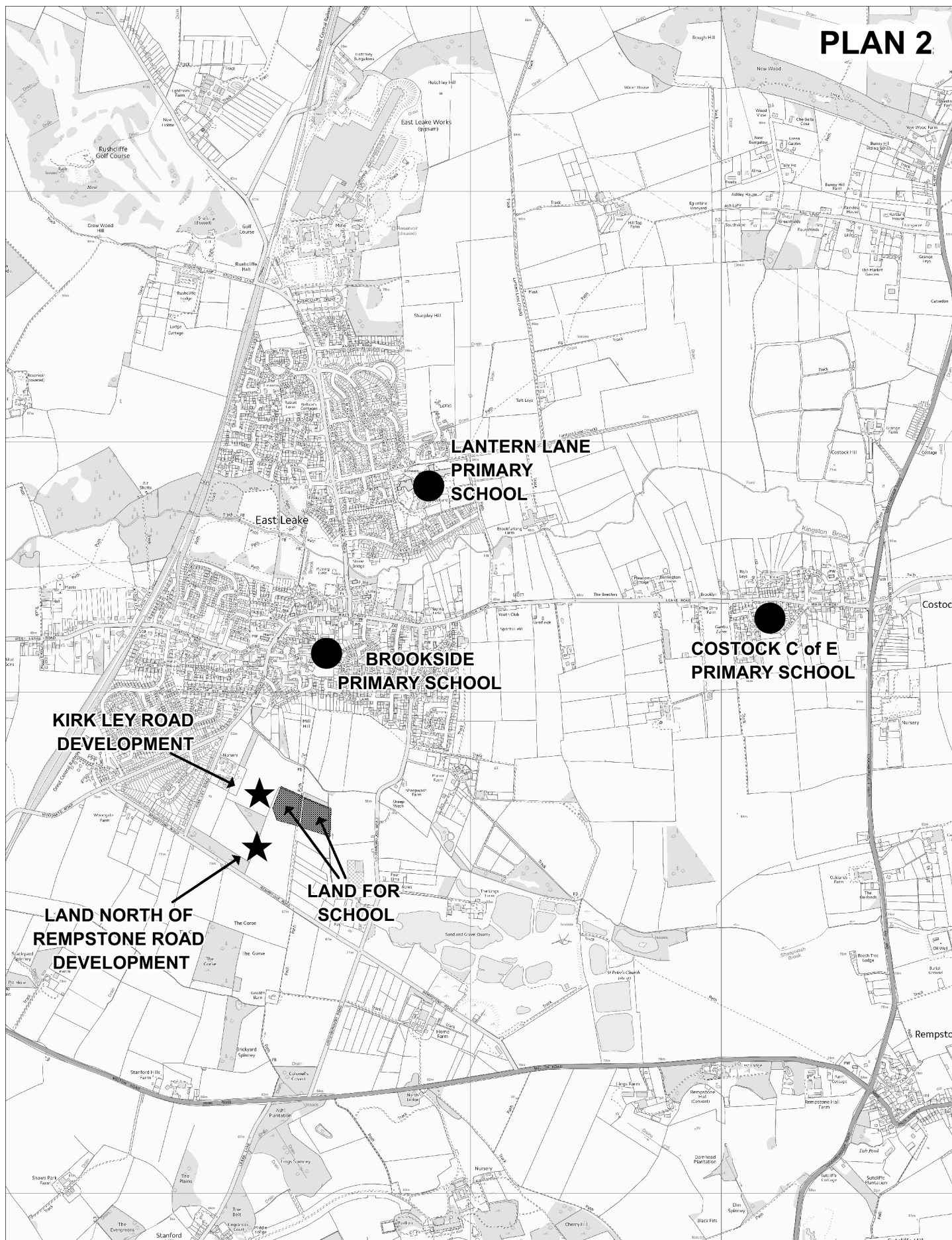
None.

Electoral Division(s) and Member(s) Affected

Leake and Ruddington	Cllr R Adair and Cllr A Brown
Bingham East	Cllr F. Purdue-Horan
Bingham West	Cllr N. Clarke

C1291





**Nottinghamshire
County Council**

Primary School Provision
in East Leake

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Scale 1:20,000

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Date: SEPT 2019

REPORT OF THE LEADER OF THE COUNCIL**INDEPENDENT INQUIRY INTO CHILD SEXUAL ABUSE – INITIAL RESPONSE****Purpose of the Report**

1. To inform Members of the findings of and the Council's initial response to the publication of the Independent Inquiry into Child Sexual Abuse (IICSA) report: "Children in the Care of Nottinghamshire Councils". This initial report will be followed by a further report to Children and Young People's Committee within the next three months. This will include a comprehensive action plan in respect of the key issues raised, together with the Council's detailed response to the one IICSA recommendation that relates specifically to the County Council.

InformationBackground

2. The Independent Inquiry into Child Sexual Abuse (IICSA) is an independent statutory Inquiry which is investigating whether public bodies and other non-state institutions in England and Wales have taken seriously their responsibility to protect children from sexual abuse, and make meaningful recommendations for change in the future. In the case of the Nottinghamshire Councils investigation, this includes one recommendation for the County Council, which is referenced in **Appendix 1** (the conclusions and recommendations from the IICSA report).
3. The Inquiry was announced in 2014 and is led by Professor Alexis Jay, with the Nottinghamshire Councils investigation being announced in November 2015. The Inquiry consists of 14 investigations across a wide range of institutions including local authorities, the Police, the Crown Prosecution Service, the Immigration Service, the armed forces, schools, hospitals, churches, charities and voluntary organisations.
4. The Nottinghamshire Councils (Nottingham City Council and Nottinghamshire County Council) investigation focussed on children who were sexually abused whilst in the care of the Councils and lived in residential homes or with foster families. The investigation considered the experience of victims and survivors and examined the scale and nature of the abuse that had taken place under the care of the relevant authorities, dating back from the 1940s to today.

5. The primary purpose of this investigation was to examine the institutional responses to such allegations of Nottinghamshire County Council, Nottingham City Council and other organisations such as Nottinghamshire Police and the Crown Prosecution Service, and to consider the adequacy of steps taken to protect children from abuse.
6. In order to investigate the institutional responses, the Inquiry selected three case studies, which also considered the barriers children and young people can face in disclosing abusive experiences:
 - i. Beechwood residential home
 - ii. Foster care
 - iii. Harmful sexual behaviour¹.
7. Core participant status was granted to the Council under Rule 5 of the Inquiry Rules 2006, along with 95 other core participants, including 88 complainants who had provided accounts of being subject to sexual abuse whilst in the care of the Councils.
8. The Council was fully supportive of the Inquiry and since February 2016, the Council has submitted a significant quantity of information to the Inquiry, responding to 14 information requests. Information submitted included allegations, civil claims, investigations, follow-up actions, policies, procedures and training records. In total the Council provided 1,631 documents to the Inquiry with a page count of 50,311. Of these, 781 documents have been determined as relevant by the Inquiry for wider disclosure to core participants with a page count of 15,811.
9. Public hearings are held in respect of most of the Inquiry's investigations and the Nottinghamshire Councils public hearing took place over 15 days in October 2018, including seven days of hearings in Nottinghamshire.
10. During the Nottinghamshire Councils public hearing, there were in person accounts from 33 corporate witnesses, 12 complainant witnesses, two support services witnesses and one expert witness. An additional 71 complainant core participants provided written evidence of their experiences, with parts of each read into the record during the public hearing. Three current and 15 former County Council employees gave accounts, as did the current Chair of the Children and Young People's Committee and the then Chair of the Safeguarding Children Board.
11. Each of the Inquiry's investigations concludes with a report that sets out the Inquiry's conclusions on institutional failings and identifies practical recommendations for change. The Inquiry published the Nottinghamshire Councils report on 31 July 2019.
12. In addition to the Nottinghamshire Councils investigation, the Council has also participated in the Sexual Abuse of Children in Custodial Institutions investigation and the Accountability and Reparations investigation. The Council was also referenced in the Children Outside the UK investigation, in relation to the Council's support to the Child Migrants Trust; this report was published in March 2018. The Sexual Abuse of Children in

¹ Can be defined as 'Sexual behaviours expressed by children and young people under the age of 18 years old that are developmentally inappropriate, may be harmful towards self or others, or be abusive towards another child, young person or adult'.

Custodial Institutions investigation published its report in February 2019; this did not have any direct implications for the County Council. The Accountability and Reparations investigation is due to publish its first phase report on 19 September 2019. This first phase examined the experience of victims and survivors in the compensation process. A second phase of public hearings is scheduled between 26-28 November 2019, which will examine in more detail two issues that emerged during the first phase, namely the law of limitation and the potential for a redress scheme. These two issues also arose in the Nottinghamshire Councils investigation.

13. The County Council has been fully committed to responding to allegations of historical/non-recent abuse within Nottinghamshire. This has included working with the Police since 2011 when a dedicated Police Operation was first established. The Council also established An Historical Abuse Team (HAT) in 2015. This team has provided additional capacity to ensure an ongoing robust response from the Council to allegations made within both criminal and civil litigation processes. The Council engages with victims and survivors in the development of support services and in the delivery of staff training events to inform current practice.

Findings

14. A full copy of the report is available on the IICSA website via this link: <https://www.iicsa.org.uk/publications/investigation/nottinghamshire-councils>
15. The Inquiry report concludes that the sexual abuse of children in the care of the Nottinghamshire Councils was widespread in both residential and foster care during the 1970s, 1980s and 1990s.
16. The report states that around 350 individuals report having been sexually abused whilst in the care of the Councils from the 1960s onwards. This includes 259 accounts of sexual abuse in residential care, 91 in foster care and 89 accounts of harmful sexual behaviour. Of the 71 complainant core participants who provided a statement to the Inquiry but were not called to give evidence, there were 57 allegations relating to sexual abuse in residential care and 18 in foster care, and 13 allegations relating to children being the victim of harmful sexual behaviour by other children. The report also notes that the total number of individuals who might have been sexually abused in that period is likely to be higher given the difficulties people face in disclosing their abuse.
17. The report makes a number of conclusions and one recommendation for the County Council, which are shown in **Appendix 1**.

The Council's Response

18. The County Council welcomes the IICSA report publication. In line with the Council's drive to maintain high quality standards for children in care, and as part of its ongoing continuous improvement process, the Council would like to address the following topics in this initial response:
 - a. Support to Victims and Survivors
 - b. Governance and Scrutiny
 - c. Harmful Sexual Behaviour

- d. The Council's Current Residential and Fostering Services
- e. IICSA Report recommendation for Nottinghamshire County Council.

Support to Victims and Survivors

- 19. The County Council's response to the IICSA report will be based on the principle of engaging with victims and survivors to enable their views to be incorporated as part of the development of the Council's comprehensive action plan.
- 20. On 18 January 2018 the Leader of the County Council made a public apology to victims and survivors and has made an ongoing pledge to meet with those victims and survivors who would welcome a meeting in person. The previous Leader of the County Council also made a public apology to victims and survivors in March 2016.
- 21. The County Council's Historical Abuse Team provides individual support to victims and survivors, and the team's work is positively cited in the IICSA report. To strengthen these arrangements further and build on the learning to date, steps are being taken through the Council's budget setting process to permanently fund this team.
- 22. The County Council is committed to continuing to support victims and survivors of sexual abuse and is engaged with working with partners, including the Clinical Commissioning Groups and the Office of the Police and Crime Commissioner, to strengthen support services to victims and survivors, including the development of a new service model. Additionally, an external needs assessment has been commissioned by the Nottinghamshire Office of the Police and Crime Commissioner and NHS England, which will provide evidence to underpin future commissioning of services. The needs assessment findings are due to be reported to stakeholders by the end of October 2019. The County Council is fully contributing to this work and is committed to continuing to fund specialist support services.
- 23. Within the County Council, Subject Access Requests are responded to by the centralised Complaints and Information Team, which aims to provide records to victims and survivors in a timely way. Accessing their records can be highly emotive and important for many victims and survivors, and the Historical Abuse Team can provide support in reviewing records when this has been identified as a need.

Action 1 – To engage with victims and survivors in the Council's response to the IICSA report.

Action 2 – To provide sufficient permanent funds to secure the future of the Historical Abuse Team through the County Council's budget setting process for 2020/21.

Action 3 – To work with partners on the needs assessment and the review of services for victims and survivors, to inform future design and recommissioning. Any financial implications will be incorporated into the Council's budget setting process for 2020/21.

Governance and scrutiny

24. The Inquiry made reference to the Council's governance and scrutiny arrangements and the need to have a process in place for Councillors to understand the scale of and responses to allegations of sexual abuse. The Inquiry did recognise that the County had introduced a formal procedure for notifying elected members of relevant incidents, in September 2018.
25. Additional measures taken recently regarding governance and scrutiny include:
- the establishment of a new Children's Homes Governance Board to oversee the Council's children's homes, including Clayfields House Secure Unit, led by Elected Members, with cross-party representation alongside senior professionals from multi-disciplinary backgrounds
 - bringing together the different strands of sexual abuse reporting which do exist in the County, so that allegations are referenced in one fully inclusive report. That report will contain an overview of all allegations of sexual abuse and harmful sexual behaviour involving Looked After Children in a care setting, in order that both Councillors and Officers can have an overview and scrutiny of such incidents
 - the withdrawal of previous guidance on Rota Visits by Elected Members. New guidance will be considered in September 2019
 - regular reports from the Governance Board being brought to the Children and Young People's Committee, beginning in December 2019.
26. In recognition of the findings of IICSA, a further comprehensive review of the Council's governance and scrutiny of Looked After Children in care settings will be conducted. This review will include considering whether the Council should re-establish a Corporate Parenting Sub-Committee.

Action 4 – A reporting process will be developed to provide oversight regarding incidents of sexual abuse and harmful sexual behaviour involving children in care, and the response to such incidents.

Action 5 – New guidance for Members visits will be considered at the Children's Homes Governance Board in September 2019.

Action 6 – The County Council will complete a further review of governance arrangements for the Council's Looked After Children care settings. The detailed arrangements for this review will be incorporated into the wider IICSA action plan (see paragraph 52).

Harmful Sexual Behaviour

27. The Inquiry has recognised that, whilst awareness and understanding of harmful sexual behaviour between children has increased, there is a void in that there is no national strategy or overarching framework for investigating, auditing, responding to and preventing harmful sexual behaviour between children, including but not limited to children in care. The Inquiry is carrying out further research on this issue and Nottinghamshire County Council welcomes any further clarification that can be given at the national level.

28. Despite the Inquiry identifying what is a national problem, the Inquiry recognised that Nottinghamshire County Council had local practices and policies in place with positive steps having been taken to audit its practice, develop multi-agency responses and identify weaknesses. The organisational audit of 2017 led to the self-critical audit of 2018 which identified further action to be taken. The actions have included raising awareness, guidance for standards regarding sexual relationships education and the introduction of the Brook Traffic Light Tool which allows better professional decision making in categorising sexual behaviours between young people.
29. Following the Inquiry's findings regarding the number of social workers available to carry out specialist assessments in this area of work, this has been considered in the context of the implementation of the actions identified in the 2018 audit. This has been reviewed by the Principal Child and Family Social Worker and the Group Manager for Safeguarding, Quality and Improvement. It has been concluded that there are currently sufficient numbers of trained staff to ensure that such assessments are carried out; this will continue to be monitored through reports to the multi-agency Harmful Sexual Behaviour Steering Group, which oversees work in this area.
30. A multi-agency Harmful Sexual Behaviour Panel has been established to oversee the progression of individual cases. The effectiveness of this Panel and overall development of work related to harmful sexual behaviour is reported to the multi-agency Safeguarding Assurance and Improvement Group which was established under the revised strategic safeguarding arrangements early in 2019. Councillor Tracey Taylor attends the Safeguarding Assurance and Improvement Group, on behalf of Councillor Philip Owen as the Lead Member for Children's Services.

Action 7 - A progress report regarding Harmful Sexual Behaviour will be taken to Children and Young People's Committee on 16 December 2019, including an update on the Harmful Sexual Behaviour action plan.

Action 8 - A further Harmful Sexual Behaviour multi-agency audit will be completed in 2020.

The Council's Current Residential and Fostering Services

31. Currently, the County Council operates seven children's homes, including three homes for children with physical and/or learning disabilities and a secure children's home, which is a national resource. Currently, the three mainstream children's homes are registered to provide beds for up to 11 young people who are unable to live at home or in foster care. The range of their needs includes prolific missing from care episodes, drug or alcohol abuse, mental health or emotional needs and long-term absence from full-time education. A decision was taken to temporarily suspend the use of four beds in one of those three homes in early 2019 to allow for staff training and development and refurbishment. It is planned that this home will be able to accept Looked After Children within the next few weeks. The County Council has recently approved plans to increase its internal residential homes estate and therefore reduce the need to rely on private children's homes.
32. All of the Council's children's homes seek to provide a safe and nurturing environment where the young people can be supported to meet their potential. Good quality

individualised care and support packages are in place for each young person and priority is given to ensuring that children's views are heard and understood.

33. To promote stability within the staff teams and enable meaningful and positive child/worker relations to be developed, importance is given to ongoing staff training and development.
34. All children's homes are inspected by Ofsted on a regular basis – currently the 2 open mainstream homes are both judged to be Good.
35. The Council's Fostering Service is responsible for recruitment, support and training of all Nottinghamshire foster carers. A campaign aimed at increasing the number of foster carers is planned for September 2019 – so that more Looked After Children can be placed with internal foster carers and reduce the need to use Independent Fostering Agencies. The aim is to recruit 50 new carer households over the next three years 2019-2021. To support the recruitment and retention package, payment levels offered to foster carers were increased as from August 2019. This complements a package of quality training and support. The training for foster carers is planned to be expanded so that all carers will be trained to be therapeutic carers to help them in supporting children who have experienced abuse or trauma and have attachment issues. Reviews of foster carers take place annually and are approved by senior managers.
36. Matching the needs of children and young people with foster carers is undertaken by the Council's Placements and Fostering Teams although the availability of carers at any one time can have an impact on this.
37. The Council has engaged with victims and survivors to share their past experiences with current staff and foster carers to promote learning and enhance current practice, in particular to stress the importance of listening to children and allowing them to have a voice.
38. The safety and welfare of children looked after by the County Council is the highest priority for the Council and all children who are looked after by Nottinghamshire, whether in residential or foster care, are made aware that they can contact an independent advocate. The Council has an externally commissioned advocacy service provided by the Children's Society. Additionally, all children have regular review meetings chaired by an Independent Reviewing Officer and those Officers also meet with young people in between their reviews. Both of these arrangements allow opportunities for young people to raise any worries regarding their placement or other issues without speaking to directly responsible social workers or to homes managers, should they choose to do so. Also, social workers for individual children ensure that they see the child alone on a regular basis.
39. A web-based communication for young people in the Council's care, called Mind of My Own, has recently been introduced whereby they can send a message via a specific app on their mobile phone to a discrete account held by an identified social worker. This is based on a national initiative promoting the use of technology as an additional way for young people's voices to be heard.
40. The IICSA report notes the barriers to disclosure of abuse experienced by children and young people in the past and have identified this as an area to which they will return. The

above practices in place seek to empower children and young people and address the difficulties they are likely to have in disclosing any abusive experiences.

41. Any allegation of abuse made by a young person against residential staff or foster carers will continue to be reported to the Local Authority's Designated Officer for oversight of the response through to an outcome being reached to ensure a robust response.
42. All Looked After Children have a completed risk assessment which provides information for their carers to help them best meet the child's needs and promote their safety. All residential staff and foster carers receive training to help them identify any concerns regarding contextual safeguarding – aiming to reduce the risk of young people becoming involved in criminal or sexual exploitation.
43. The County Council children's services are due to be inspected by Ofsted in the near future, which will include a focus on evaluating the effectiveness of foster carer recruitment, assessment, training and support.

Action 9 – Review Ofsted inspections of residential children's homes for the past two years and the forthcoming Ofsted inspection of children's services, to identify any themes that should be incorporated into the comprehensive action plan arising from the IICSA report (see paragraph 52).

IICSA Report Recommendation for Nottinghamshire County Council

44. The IICSA report has made one recommendation in relation to current County Council practice regarding assessing the potential risks posed by current and former residential care staff and foster carers.
45. Work is already underway to review and ensure that all appropriate checks have been completed and can be evidenced for current residential staff, including referral to external bodies where appropriate. This includes considering actions taken in relation to any sexual abuse allegations against members of staff. Any issues identified will be considered by a panel of senior officers and dealt with in accordance with the Council's agreed policies and procedures and any external bodies notified accordingly.
46. Extensive information was provided to the Inquiry at their request in relation to allegations of sexual abuse against former members of staff over several decades, many of whom are now retired and, in some cases, deceased. In line with the Inquiry's recommendation, work will now be undertaken to review all of the available information compiled from a variety of sources, using a risk assessment approach to determine whether there is any further action the Council now needs to take. This will be determined by the same panel of senior officers, including the Corporate Director for Children's Services.
47. In respect of the assessment regarding foster carers, senior managers have had an initial meeting to consider how this review should be best carried out.

Action 10 - Complete review of existing residential staff and take any necessary actions by January 2020.

Action 11 - Review information available in relation to former members of staff and determine any necessary actions using a risk-based approach by January 2020.

Action 12 - Senior managers will scope the approach to the assessment of the potential risks posed by current and former foster carers, for incorporation into the comprehensive action plan (see paragraph 52).

Next Steps for IICSA

48. The Nottinghamshire Councils investigation is one of 14 IICSA investigations and is one of three investigations that focusses on events within named local authorities. The other two local authority investigations are the 'Cambridge House, Knowl View and Rochdale' investigation and 'Children in the Care of Lambeth Council' investigation.
49. The Rochdale investigation report was published in April 2018, but the date for the Lambeth public hearing is yet to be announced. At the conclusion of the Children in the Care of Lambeth Council investigation, the evidence from the three local authority investigations (Rochdale, both Nottinghamshire Councils and Lambeth), as well as further relevant evidence from research workstreams, will be considered by the Inquiry. This may lead to further recommendations by the Inquiry for all local authorities.
50. Leicestershire County Council is a core participant in the "Institutional responses to allegations of child sexual abuse involving the late Lord Janner", which will have a public hearing in February 2020. However, this investigation is not classified as a local authority investigation.
51. In addition, as part of the second phase public hearing for the Accountability and Reparations investigation in November 2019, IICSA will return to civil litigation issues which also emerged during the Nottinghamshire Councils investigation. The County Council will consider the IICSA findings from this investigation and any key recommendations will inform the Council's future practice and be incorporated into the comprehensive action plan as appropriate.

Next Steps for the Council

52. The County Council will develop a comprehensive action plan in relation to the actions identified in this report and collated below. The comprehensive action plan will include the Council's formal response to the one IICSA recommendation for the Council and will be reported to the Children and Young People's Committee on 16 December 2019.

Action 1	To engage with victims and survivors in the Council's response to the IICSA report.
Action 2	To provide sufficient permanent funds to secure the future of the Historical Abuse Team through the County Council's budget setting process for 2020/21.
Action 3	To work with partners on the needs assessment and the review of services for victims and survivors, to inform future design and re-commissioning. Any

	financial implications will be incorporated into the Council's budget setting process for 2020/21.
Action 4	A reporting process will be developed to provide oversight regarding incidents of sexual abuse and harmful sexual behaviour involving children in care, and the response to such incidents.
Action 5	New guidance for Members visits will be considered at the Children's Homes Governance Board in September 2019.
Action 6	The County Council will complete a further review of governance arrangements for the Council's Looked After Children care settings. The detailed arrangements for this review will be incorporated into the wider IICSA action plan (see paragraph 52).
Action 7	A progress report regarding Harmful Sexual Behaviour will be taken to Children and Young People's Committee on 16 December 2019, including an update on the Harmful Sexual Behaviour action plan.
Action 8	A further Harmful Sexual Behaviour multi-agency audit will be completed in 2020.
Action 9	Review Ofsted inspections of residential children's homes for the past two years and the forthcoming Ofsted inspection of children's services, to identify any themes that should be incorporated into the comprehensive action plan arising from the IICSA report (see paragraph 52).
Action 10	Complete review of existing residential staff and take any necessary actions by January 2020.
Action 11	Review information available in relation to former members of staff and determine any necessary actions using a risk-based approach by January 2020.
Action 12	Senior managers will scope the approach to the assessment of the potential risks posed by current and former foster carers, for incorporation into the comprehensive action plan (see paragraph 52).

Other Options Considered

53. No other options have been considered.

Reason/s for Recommendation/s

54. The County Council is supportive of the recommendation made by IICSA in their final report because it is important that assurance is sought of any risks that could be posed by current or former employees and foster carers in order to help keep children and young people safe.

Statutory and Policy Implications

55. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Safeguarding of Children and Adults at Risk Implications

56. The proposed assessment of potential risks posed by current and former residential care staff and foster carers should strengthen arrangements for the safeguarding of children and adults.

RECOMMENDATION/S

That:

- 1) the County Council will develop a comprehensive action plan, within three months of this report to Policy Committee, which will be monitored and scrutinised by the Children and Young People's Committee at appropriate intervals.
- 2) a final report will be brought back to Policy Committee on completion of the actions within the comprehensive action plan.

Councillor Mrs Kay Cutts MBE
Leader of the Council

For any enquiries about this report please contact:

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Constitutional Comments (GR 04/09/19)

57. Pursuant to Part 4 of the County Council's Constitution the Policy Committee has the delegated authority to receive this report and make the recommendation contained within this report.

Financial Comments (NS 10/09/19)

58. A number of actions set out in the report may have financial implications. At this stage these cannot be quantified. As indicated in the report any budgetary implications will be taken into account in constructing the budget for 2020/21.

HR Comments (MT 06/09/19)

59. Trades Union colleagues have been briefed and kept updated as to progress in relation to the Independent Inquiry into Child Sexual Abuse via the Central Joint Consultative and Negotiating Panel. A further, more detailed discussion, in relation to the recommendations and their implementation is scheduled for the next meeting of Central Panel on 19 September 2019. The outcome of these discussions will be reflected in the action plan under development.

Data Protection and Information Governance Implications (HD 10/09/19)

60. In order to provide appropriate protection to data subjects, actions arising in connection with this report and the comprehensive action plan will be undertaken in compliance with relevant law and policy relating to data protection and information governance.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- 'Staffing Resources for the Independent Inquiry into Child Sexual Abuse' Report to Policy Committee - 15 June 2016
- 'Response to Historical Child Abuse – Resources' Report to Policy Committee - 20 December 2017
- 'Independent Inquiry into Child Sexual Abuse' Report to Full Council – 18 January 2018
- Child Migration Programmes Investigation Report – March 2018
- Sexual Abuse of Children in Custodial Institutions: 2009-2017 Investigation Report – February 2019
- 'Response to Historical Child Abuse – Resources' Report to Children and Young People's Committee - 18 March 2019
- Children in the care of the Nottinghamshire Councils Investigation Report – July 2019

Electoral Division(s) and Member(s) Affected

All.

C1289

Conclusions and recommendations

G.1: Conclusions

1. Most institutions referred to in this report failed children who were sexually abused whilst in the care of Nottinghamshire County and Nottingham City Councils, to a greater or lesser extent. These included elected members, senior managers, frontline social work and residential staff and foster carers within both of the Councils, and Nottinghamshire Police.

Nature and extent of allegations of child sexual abuse

2. The sexual abuse of children in the care of the Nottinghamshire Councils was widespread in both residential and foster care during the 1970s, 1980s and 1990s. It included repeated rapes and other sexual assaults, as well as physical abuse. Allegations have been made against a range of perpetrators, including senior and junior residential care staff, foster carers, and children exhibiting harmful sexual behaviour.

3. Around 350 complainants have made allegations of sexual abuse whilst in the care of the Councils from the 1960s onwards but the true number is likely to be considerably higher.

Conclusions in respect of the Councils

4. Neither of the Councils learned from their mistakes despite decades of evidence of failure to protect children in care. Successive reviews, both internal and external, identified weaknesses in policy and practice relating to the protection of children in residential care, in foster care and in the area of harmful sexual behaviour. Many of these reviews included recommendations for change which were accepted but rarely acted upon.

5. Over the last 30 years, the Councils have produced policies and procedures on responding to allegations of sexual abuse of children in care. However, these policies were not generally made known to staff nor was there a checking process in place to verify implementation.

6. The County acknowledged that there was a crisis in children's social care in the early 1990s when the root cause of this crisis was the failure to recruit sufficient numbers of qualified social workers. This was not unusual at that time, but the Inquiry heard nothing of any strategies put in place to address the problem. The focus was on child protection on the misplaced assumption that children in care were sufficiently protected by the carers themselves. In the same period, there was a "deep rift" between children's social care and Nottinghamshire Police.

- 7.** In the late 1980s and early 1990s, a significant number of residential care staff in the County faced disciplinary investigations for the sexual abuse of children. This should have prompted an assessment, at a senior level, of the scale of abuse, why it was happening and how the risk of abuse could be addressed. Despite occasional attempts to consider the issues more broadly, the County failed to address the risk of abuse to children in their care.
- 8.** When proper disciplinary action was taken by the County about alleged misconduct relating to sexual abuse, some council officers expressed extreme frustration that on occasion, councillors would overturn their decisions on appeal.
- 9.** Only qualified social workers are required to be registered with the Health and Care Professions Council. Therefore, allegations of sexual abuse are only referred to an external regulator if the alleged perpetrator residential care staff member is also a qualified social worker. As set out in the Inquiry's Interim Report, residential child care staff should be registered with an independent professional regulatory body.
- 10.** The various chief executives of the Councils may not have been informed by their Directors of Children's Services of the seriousness of the sexual abuse occurring on their watch. Nevertheless, as heads of paid service, the chief executives should have been alert to their statutory responsibilities for the welfare of children in their care and taken a proactive leadership role.
- 11.** There have been positive efforts by the Councils, including:
 - 11.1.** The City's Historical Concerns Project reviewed the employment records of current and former employees to identify any concerns about the risks posed to children. This provided some reassurance that alleged perpetrators did not evade scrutiny.
 - 11.2.** The County's ongoing Historical Abuse Team provides support for complainants, follows up on allegations and works with survivors groups, while the City has a single point of access for all complainants which signposts support services. This kind of engagement with survivors groups can provide clear channels of communication which reduces the risk of misunderstanding and may improve relationships with victims and survivors.
- 12.** Provision and consistency of support and counselling for those who have suffered sexual abuse in care remain an issue. More needs to be done by the Councils, and the police need to continue to be receptive to complainants' needs. Support services are now commissioned by the Police and Crime Commissioner and the NHS also has a duty to provide such support.
- 13.** The Councils have taken different approaches to apologising for non-recent abuse and their past failure to protect children in their care. Whilst the County have made a public apology, the City have been guarded and slow to appreciate the level of distress felt by complainants. Their approach has caused understandable upset and anger, which could have been avoided.

14. Access to records for those formerly in care has not been well handled. For some, their search for records and the lack of communication or explanation from the Councils has been distressing. For others, the procedural hurdles seem to have taken little account of the importance of these records to the complainants, with no provision for fast-tracking the process.

Residential care

15. Residential care across England was characterised, from the late 1970s to the early 1990s, as poorly resourced and managed, with residential care staff who were predominantly unqualified and received little, if any, training.

16. This is reflected by the Beechwood case study, in which we saw untrained and unqualified staff, insufficient resources and, increasingly, older children exhibiting multiple behavioural problems. In these respects, Beechwood was not an exception. However, it demonstrates the extent to which these underlying issues create and maintain an environment in which vulnerable children are at risk of abuse.

17. A significant number of children were sexually abused whilst resident at Beechwood. For example, John Dent and NO-F29 were able to commit abuse in the knowledge that children would be too frightened to speak out, or would think that, if they did, they would not be believed. Similarly, Andris Logins was able to sexually abuse residents at Beechwood because it was an environment where sexualised behaviour was tolerated or overlooked. Some staff raised concerns about the behaviour of colleagues but were not taken seriously; others witnessed colleagues acting inappropriately towards children but did nothing.

18. Despite the high number of allegations of sexual abuse against staff at Beechwood, there are only two examples of disciplinary action taken in response, both of which were inadequate.

19. During the 1960s, 1970s and 1980s, the staff were often viewed as vulnerable rather than the children, with some girls seen as creating a particular risk for male staff. During this period, Beechwood was not a safe environment for vulnerable children. Staff were both threatening and violent, physical abuse was commonplace and children were frightened. The children placed at Beechwood were not protected and supported as they should have been.

20. The reasons for high levels of absconding in the mid-1980s to the 1990s were not explored by Beechwood staff, who saw absconding as an example of “*devious*” behaviour. The risks faced by these children and their vulnerabilities were not addressed.

21. Until the early 1990s, there was a lack of sustained attention given to residential care by staff and senior managers in the County’s children’s social care service. The most vulnerable children were left in the hands of staff who were not qualified to care for them. From 1992, the County recognised these challenges and took steps to address them.

22. When the City took over the running of Beechwood in 1998, the staff environment had not improved and children and young people were still at risk of sexual abuse. This was not helped by overcrowding. Between 1998 and its eventual closure in 2006, there were several opportunities for the City to close Beechwood and it should have done so earlier.

Foster care

23. For the last 40 years, foster care has been the most common placement for children in the care of the Councils. The County re-organised its fostering service in the mid-1970s. For some time afterwards, recruitment, assessment, support, supervision and deregistration of foster carers was inconsistent.

24. By the beginning of the 1990s, the County's response improved, but this was not followed through. There were long-standing tensions between social workers for foster carers and social workers for the individual children who were alleged to have been abused. This is not an unfamiliar problem but what was troubling was the extent to which the support for foster carers in such situations continued over many years without any independent assessment of individual allegations. So often, the prevailing assumption was that the foster carer must always be guiltless.

25. The Norman Campbell case, which involved the sexual abuse of children in residential and foster care between 1982 and 1990, was an example of poor practice by County fostering management. Campbell's approval did not follow the established process, legitimate concerns about his motivation were ignored and he was not subject to re-approval as he should have been. His abuse of children might have been prevented had processes been followed.

26. There continues to be weakness in current foster care practice in both Councils despite improvements. These include poor joint-agency working, inconsistent decision-making, and failure to refer cases to the fostering panel or to notify Ofsted or councillors. Examples of good practice in response to allegations include the use of independent risk assessments and child-centred approaches to de-registration.

Harmful sexual behaviour

27. Between 1988 and 1995, there were enquiries into harmful sexual behaviour in five County community homes. While a multi-agency group was set up leading to the development of policies and procedures on the issue, the work of the group was largely squandered. Issues raised in individual reports were not considered more broadly or together; similarly, lessons were not learnt and recommendations not pursued.

28. Recent cases of harmful sexual behaviour in residential and foster care show problems remain with the institutional responses. There is a lack of clear governance in the City. In the County, there are still not enough social workers trained to carry out assessments of children exhibiting harmful sexual behaviour. In some instances, full investigations have not been carried out, managers have not been notified, and children not safeguarded.

29. The County has taken positive steps to audit its practice and develop multi-agency responses to harmful sexual behaviour, although their most recent audit in 2018 showed that there is still some way to go. By contrast, we have not seen evidence of the City taking steps to evaluate its practice in recent years and they did not refer to the issue of harmful sexual behaviour in their oral or written closing submissions to the investigation, despite it being one of three selected case studies.

30. There is no clear process within the Councils for ensuring elected councillors are made aware, in confidence, of serious allegations of harmful sexual behaviour by children in care.

31. Despite increasing awareness and understanding of the issue of harmful sexual behaviour across the country, there is no national strategy or overarching framework for investigating, auditing, responding to, and preventing harmful sexual behaviour (including, but not limited to, children in care). The Inquiry is carrying out further research on this issue.

Barriers to disclosure

32. There were particular barriers to disclosure for children in both residential and foster care. With regard to residential care, these included the institutional setting, a sexualised and physically abusive staff culture, and abuse being perpetrated by staff in senior positions. Specific factors affecting those in foster care included the complex relationship that can develop between the child and the foster carer, and the fear of not being believed because the perpetrator foster carer was established and trusted by professionals.

Conclusions in respect of governance

33. Despite being regularly informed of disciplinary action taken against staff (but not foster carers) following investigations into sexual abuse of children in residential care during the late 1980s and 1990s, the County councillors responsible for oversight of children's social care did not question the scale of sexual abuse or what action was being taken. This was a serious failure of scrutiny and governance.

34. County councillors are now briefed on some allegations of sexual abuse of children in care. A recently introduced protocol requires that the Lead Member for Children's Services be briefed on all allegations of sexual abuse against members of staff, but only some allegations of sexual abuse against foster carers or other children. At the time of our hearings in October 2018, the City had no written protocol on when the Lead Member should be notified of allegations of sexual abuse of children in care.

35. Continuing to the present day, neither the County nor the City has had a process by which there has been regular reporting of the number of allegations and the response to those allegations. This has meant that knowledge of the scale of allegations of sexual abuse of children in care and the response to those allegations has been limited and inconsistent.

Conclusions in respect of Nottinghamshire Police and the Crown Prosecution Service

36. Nottinghamshire Police's investigation into allegations of non-recent sexual abuse of children in residential care (Operation Daybreak) was not adequately resourced or supported from its formation in 2011 until 2015. Given the increasing number of allegations of abuse and the criticisms from internal and external reviews, senior police officers should have done more to support the operation. The police did not treat the allegations with sufficient seriousness.

37. Since 2015, when Operation Daybreak was subsumed into Operation Equinox, there have been a number of prosecutions and there now appears to be greater confidence in the force's commitment amongst complainants.

38. However, Nottinghamshire Police has consistently shown a lack of urgency and failed to address the weaknesses identified and the recommendations made in recent inspections and reviews concerning its approach to investigating child sexual abuse. Responsibility for this rests primarily with the force itself. These failings had consequences for the children involved. The most recent assessment report indicates some improvements.

39. Complainant experience of engagement with the police and the Crown Prosecution Service has been mixed. The police have had to improve how they communicate with complainants following criticisms, including the means of initial contact with complainants, the irregularity of subsequent contact, and issues with the notification that an investigation has been closed.

G.2: Matters to be explored further by the Inquiry

40. The Inquiry will return to a number of issues which emerged during this investigation, including but not limited to:

40.1. Harmful sexual behaviour.

40.2. The barriers to disclosure of sexual abuse by children, including those in care, and proactive steps to reduce those barriers.

40.3. The approach to civil litigation, including the role of insurers.

G.3: Recommendations

The Chair and Panel make the following recommendations, which arise directly from this investigation and the case studies of Beechwood, foster care and harmful sexual behaviour in Nottinghamshire and are specific to the County and the City. Other local authorities should consider the issues identified in this report and take action as appropriate to their own circumstances.

Nottingham City Council and Nottinghamshire County Council should publish their response to these recommendations, including the timetable involved, within six months of the publication of this report.

Recommendation 1:

Nottingham City Council should assess the potential risks posed by current and former foster carers directly provided by the council in relation to the sexual abuse of children. They should also ensure that current and former foster carers provided by external agencies are assessed by those agencies. Any concerns which arise should be referred to the appropriate body or process, including the Disclosure and Barring Service, the local authority designated officer (LADO) or equivalent, the fostering panel and the police.

Nottinghamshire County Council should assess the potential risks posed by current and former residential care staff and foster carers, which are directly provided by the council, in relation to the sexual abuse of children. They should also ensure that current and former staff in residential care provided by external agencies, and current and former foster carers provided by external agencies, are assessed by those agencies. Any concerns which arise

should be referred to the appropriate body or process, including the Disclosure and Barring Service, the relevant regulatory body, the local authority designated officer (LADO), the fostering panel and the police.

Recommendation 2:

Nottingham City Council and its child protection partners should commission an independent, external evaluation of their practice concerning harmful sexual behaviour, including responses, prevention, assessment, intervention and workforce development. An action plan should be set up to ensure that any recommendations are responded to in a timely manner and progress should be reported to City's Safeguarding Children Partnership.

REPORT OF THE LEADER OF THE COUNTY COUNCIL

OPERATIONAL DECISIONS QUARTERLY UPDATE APRIL - JUNE 2019

Purpose of the Report

1. To update Members on the Operational Decisions taken April to June 2019.

Information

2. From April to June 2019 there have been 10 decisions.
3. Relevant Electoral Division Members have been invited to comment on appropriate Estate Practice decisions that are progressed via operational decisions (except where Committee have been specifically advised otherwise).
4. Care was taken with disposals and the granting of leases, licences and the like to ensure best consideration has been achieved by reference to and tested against market value(s) and rates. All charges and other fees levied were appropriate and commensurate with the transaction.
5. Details of the decisions taken are shown below: -

SP	Electoral Division(s)	TITLE	DESCRIPTION (extract from Operational decision)
3488	Hucknall North	Sale of 41 Titchfield Street, Hucknall	Following completion of the Hucknall Town Centre Improvement Scheme in November 2016, the subject property was not required for the road scheme and is now surplus to requirements. The property was formally marketed in February 2019, and the selling agent is now in receipt of formal offers.
3506 LT	Radcliffe on Trent	Consent for Openreach to install Broadband at Greenacres Park, Adbolton Lane NG2 5AX	A request has been made by Openreach to install Broadband at Greenacres Park, Adbolton Lane NG2 5AX under the Broadband Delivery UK (BDUK) project
3501	Farnsfield & Trent	Bleasby CE Primary School, Bleasby - Conversion to Academy Status	Proposed Conversion to Academy Status with 125 year lease. The school is a Diocese School, so the Council only retain ownership of the playing fields which will be leased under the 125 yr. lease.
3503	Greasley &	02044 Brinsley	To grant a 5 year lease of rooms within the School

	Brinsley	Childcare - Lease to Pre School Learning Alliance	building to The Pre School Learning Alliance for Early Years Childcare Provision.
3502	Greasley & Brinsley	01323 Greasley Beauvale Primary School, - Lease to Pre School Learning Alliance	To grant a 5 year lease of rooms within the School building to The Pre School Learning Alliance for Early Years Childcare Provision.
3495	Ollerton	Licence to occupy land at Thoresby Estate	The County Council is to use land to complement the lease of Perlethorpe Environmental Education Centre; the land is to be used to deliver Viking and future Anglo-Saxon programmes. These programmes are an integral part of the Centre becoming cost-neutral.
3511 LT	Mansfield North	Land at The Manor Academy, Mansfield Woodhouse: Surrender of lease	Mansfield District Council has requested that the County Council surrenders its lease to enable a new lease to be granted to 2 Counties Trust.
3522 LT	Hucknall North	Proposed Garden Licence to the rear of 14 Parkgate, Hucknall, Nottingham NG15 8DS	Since 2006, NCC has granted Garden Licences over a dozen residents whose properties on The Drift, Parkgate & Piper Close, Hucknall, back onto the Robin Hood Railway Line. Between the railway line & their rear boundaries is a strip of vacant land & this has been let to individuals who have requested to extend their rear gardens. A garden licence was granted to the resident in July 2014 who is now in the process of selling the property. The purchaser requested that a new licence be granted to them.
3478	Hucknall North	Sale of 28 Baker Street, Hucknall	Following completion of the Hucknall Town Centre Improvement Scheme in November 2016, the subject property was not required for the road scheme and is now surplus to requirements. The property was formally marketed in February 2019, and the selling agent has now received offers. Terms are agreed to sell the property to the highest bidder.
3525	Mansfield East	01419 Oak Tree Children's Centre - Letting of part for Early Years Childcare	To grant a 5 year lease of rooms within the Children's Centre building to Learning Ladders Childcare for Early Years Childcare Provision.

Other Options Considered

- Reduce the number of transactions that can be progressed by means of operational decisions, this would lead to a loss of the current advantages outlined within the report which could prove problematic from a governance perspective. Lack of clarity on operational decisions may create uncertainty on whether a legal contract can be concluded without a committee decision.

7. An alternative option is to provide officers with delegated powers on routine estate decisions. This would require a significant change in the Council's constitutional arrangements and brings few added benefits beyond a clear and functioning operational decision process.

Reason/s for Recommendation/s

8. The decision making process requires a quarterly update and annual review to Policy Committee.

Statutory and Policy Implications

9. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATION/S

- 1) To update Members on the Operational Decisions taken April to June 2019.

Councillor Mrs Kay Cutts MBE
Leader of the County Council

For any enquiries about this report please contact:
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Constitutional Comments (CEH 08/08/2019)

10. Members should consider if there are any actions they require in relation to the information contained in the report.

Financial Comments (RWK 08/08/2019)

11. There are no specific financial implications arising directly from the report.

Background Papers and Published Documents

None.

Electoral Division(s) and Member(s) Affected

- Electoral Division(s): All
- Member(s): All

REPORT OF THE LEADER OF THE COUNCIL**PLANNING FOR POSSIBLE NO-DEAL EXIT FROM THE EUROPEAN UNION****Purpose of the Report**

1. To advise Members of the arrangements being made to respond to the implications for Nottinghamshire from a possible no-deal UK exit from the European Union.

Information

2. In a letter dated 6th August to the leaders of all local authorities in England (attached as an appendix), the Secretary of State for Housing, Communities and Local Government (MHCLG), the Rt Hon. Robert Jenrick MP, advised that although the Government would prefer to leave with a deal, all necessary preparations are being made to be ready to leave without a deal. Central government departments have intensified preparations, in advance of 31 October, and he requested that local government should also do so to ensure that departure is as smooth as it can be.
3. The Secretary of State asked all Councils to designate a senior officer as Brexit Lead Officer. The role has been assigned to the Service Director, Place and Communities, as he chairs the Council's Risk, Safety and Emergency Management Board (RSEMB) and oversees the work of the Emergency Planning team, which is supporting Brexit activities across the Council.
4. The Brexit Lead Officer role is intended to ensure that the County Council has taken all reasonable steps, in line with relevant guidance, to prepare for EU exit on 31 October. This includes ensuring communication with local residents and businesses to support their preparations, and overseeing communication with stakeholders. The role will also oversee the expenditure of the specific Brexit funding allocated to the Council. A further aspect of the role will be to bring together local public service providers, the voluntary and community sector, community groups and businesses to plan and prepare for potential local impacts of the UK leaving the EU without a deal. Also, the County Council is now facilitating weekly meetings with Brexit Lead Officers of the other Councils in Nottinghamshire.
5. The County Council, in concert with our Local Resilience Forum (LRF) partners, has a well established suite of emergency plans to respond to the impact of any emergency. These plans can be activated as required in response to any unforeseen impacts from the UK's exit from the European Union.

Local Risk Assessment

6. in the lead-up to earlier potential EU exit dates, managers of our critical services monitored technical notices and other information issued by central government to identify any potential impacts from a no-deal departure. Contingency arrangements were made, as appropriate, facilitated through the RSEMB and associated departmental groups. The work was informed by risk assessment work within the County Council and through the LRF and is being re-visited as 31 October approaches. Key elements of this are as detailed in the following paragraphs, and concern potential impacts to:
 - Food supplies (particularly school meals)
 - Adult social care
 - Medicines
 - Congestion on the roads
 - Local businesses, particularly involving imports and exports
7. In respect of food supplies and school meals, our Catering and Facilities Management managers (working with internal and external colleagues and suppliers) have considered potential implication for schools meal menus. The government is advising that, in the case of no-deal exit, there will be no overall shortage of food but there could be reduced choice, particularly in respect of certain types of fresh produce. This has been addressed in planning so that suitable alternative menus can be provided. Also, County Enterprise Foods have created a two-week contingency supply of frozen meals for the Meals at Home service.
8. Adult Social Care and Health staff who have moved to this country in the last three years have been briefed about the implications of EU-exit in order to alleviate concerns and anxieties in relation to their employment status. EU nationals living and working in the UK will have a period of time to apply for Settled Status or will be able to apply for a biometric passport. At the same time, the Quality & Market Management Team are working with independent sector management and associations to ensure employees who believe they are at risk in a 'no deal' scenario are reassured. Information received from central government is sent to providers when it is received. All providers have been asked to confirm they have contingency plans to maintain service provision.
9. With regard to medicines, NHS England have offered assurance (through the LRF) that business continuity arrangements have been developed and are being consolidated in the run-up to 31 October.
10. Highways managers (working with Leicestershire colleagues) have considered what risk there may be of congestion on Nottinghamshire roads arising from freight transiting through East Midlands Airport. East Midlands is the the second-busiest UK airport for freight traffic after London Heathrow. The main roads used to access East Midlands Airport (A453, A52, M1) fall under the auspices of Highways England and so the responsibility for making arrangements to ensure the continuity of vehicle movements along those roads rests with that agency. A review of the County roads on the western side of Nottinghamshire nearest to the Airport has been undertaken, and has determined that there are unlikely to be any significant risks to the continuity of vehicle movements along them. Highways/Via EM Ltd. have made arrangements to mitigate against the potential risks which may arise. They will continue to monitor events and review their arrangements to determine whether additional

actions are necessary. Based on government information and local risk assessments, we are not expecting difficulties in securing fuel supplies for Council/Via EM vehicles.

11. A Brexit page has now been created on the County Council's public website to assist Nottinghamshire residents and businesses to find central government and other information that will be of use to them.
12. Individual County Council teams are continuing to assess risks and impacts, in comparison with Technical Notices published by the Government, and are actively considering actions ahead of potential 'no deal' and other scenarios that could have local impacts. In addition, the County Council will continue to play its part in preparation being made through the LRF. EU exit preparations is a standing item for Corporate Leadership Team meetings. Also, the County Council's Chief Executive is the designated EU exit lead chief executive for the East Midlands, and is linking with government (mostly through MHCLG) on behalf of all the Councils in the region. He is assisted in that role by Stuart Young at East Midlands Councils.

Brexit Funding – Financial Implications

13. The County Council received £87.5k additional central government funding for Brexit related work in 2018-19 and the same for 2019-20, plus an additional £10k share of funding provided to the LRF and funding to support the Chief Executive's role as the Regional Hub Chief Executive, which includes Brexit-related activities. A further tranche of £87.5k has been announced for the current year.
14. The funding is being paid directly under Section 31 of the Local Government Act 2003. The expectation is that the funding will be used to enhance capacity and capability within local authorities to aid Brexit preparations. It is intended to help provide each council's Brexit Lead Officer with the resources they need to fulfil their role, as described by the Secretary of State in his letter to Council Leaders on 6 August 2019. Whilst this funding is not ring-fenced, we are advised that the funding should not be used for matters unrelated to Brexit.

Other Options Considered

15. The County Council is ready to step up preparedness as necessary on planning and delivery. This will include liaison with the LRF to:
 - maintain local service delivery – business as usual;
 - respond to local Brexit related impacts such as supporting local businesses affected by export/import control and materials/product shortages;
 - respond to national issues that impact upon residents and businesses;
 - step up communications on Brexit preparedness – ensure residents and businesses are fully informed.

Reason/s for Recommendation/s

16. To ensure that Members are aware of the work that the County Council is undertaking in relation to the UK's planned departure from the European Union on 31 October.

Statutory and Policy Implications

17. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATION/S

That the Committee:

- 1) endorses the planning and preparations being taken in readiness for a possible no-deal UK exit from the European Union.

Cllr Mrs Kay Cutts MBE
Leader of the Council

For any enquiries about this report please contact: Robert Fisher, Group Manager for Emergency Planning and Registration

Constitutional Comments (SLB - 02/08/2019)

18. Policy Committee is the appropriate body to consider the content of this report.

Financial Comments (SES – 06/09/2019)

19. The financial implications are set out in paragraphs 13 and 14 of the report. The Authority has received £87,500 for EU Exit Funding for Local Government in 2018/19 and £175,000 in 2019/20. In addition, £10,000 has been provided to the Caounty Council from the funding provided to the LRF, and further funding has been provided for the Chief Executive's role as the Regional Hub Chief Executive – which includes Brexit related activities.

20. The funding is being used to cover set-up and running costs for the Registration Service to offer a European Settlement Scheme Service, and will reimburse a range of functions that have re-directed resources to Brexit work, including Emergency Planning, Trading Standards, Highways, Catering and Facilities Management and Economic Development.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- Brexit Risks and Opportunities Register

Electoral Division(s) and Member(s) Affected

- All

Letter from Rt. Hon. Robert Jenrick MP, Secretary of State



Ministry of Housing,
Communities &
Local Government

Rt Hon Robert Jenrick MP
*Secretary of State for Housing, Communities and
Local Government*

*Ministry of Housing, Communities and Local
Government*
4th Floor, Fry Building
2 Marsham Street
London SW1P 4DF

To: Leaders of all local authorities in England

Tel: 0303 444 3450

Email: robert.jenrick@communities.gov.uk

www.gov.uk/mhclg

06 August 2019

I was honoured to be appointed as the Secretary of State. I am looking forward to meeting you and to working with you.

The UK will be leaving the European Union on 31 October. Although we would prefer to leave with a deal, we are making all necessary preparations to leave without a deal if the EU refuses to negotiate a new arrangement.

Local Government has a vital role in ensuring our departure is as smooth as possible. I want to thank you, your councillors and your officers for all the hard work you have already done, particularly in advance of the March and April deadlines. Just as central government is urgently intensifying preparation in advance of 31 October, it is right that together we work to do the same in every community.

To help us to better co-ordinate our efforts, I am asking all of you to designate a senior officer in your authority as Brexit Lead Officer.

That officer's role should include:

- Ensuring the council has taken all reasonable steps, in line with relevant guidance and messaging coming from Government and its agencies, to prepare for our exit from the EU on 31 October. This should include clear communication to local residents and businesses to support their own preparations for Brexit and a plan for how the council would communicate important messages to stakeholders;
- Ensuring the council has a team in place which is equipped to support the delivery of Brexit, ready for the period around 31 October;
- Overseeing the expenditure of the specific Brexit funding allocated to their council and ensuring it is effectively contributing to local preparations;
- Playing a full part in your Local Resilience Forum to ensure that its plans for No Deal take account of relevant local circumstances and potential impacts on local communities. I will be writing separately to all LRF chairs to set out how I propose to work with them to prepare for Brexit and to ask that they liaise with you to assess relevant impacts;
- Bringing together local public service providers, the voluntary and community sector, community groups and businesses to effectively prepare for the potential local impacts of leaving the EU without a deal;

- Acting as the principal contact point for your regional lead chief executive and central Government; and
- Proactively raising with central Government or your regional chief executive representative any emerging trends, issues and other local intelligence that might assist in No Deal preparations.

Please provide the name and contact details for your Brexit Lead Officer to LGEengagement@communities.gov.uk by 16 August 2019.

On Saturday, I announced £20 million of funding for all local authorities in England to aid Brexit preparations, which will support the work of this critical post. The Government recognises that certain areas face more acute pressures, and I am currently considering how best to allocate this funding. This is in addition to the £40 million previously allocated to all local authorities.

I am keen to listen to your ideas and concerns and to promote collaboration and best practice on how councils can effectively prepare for Brexit. To kick things off, I will be hosting the first of a series of webinars next week for all Leaders, Chief Executives and Brexit Lead Officers on 13 August at 9.00am. My officials will circulate details of how to participate shortly. I would encourage as many of you as possible to attend. I want to ensure the Government communicates with you in a co-ordinated and clear manner and that your legitimate concerns and queries are answered as swiftly as possible.

I look forward to working closely with you on this important issue.

A handwritten signature in black ink that reads "Robert Jenrick". The signature is written in a cursive, slightly informal style. Below the name, there is a short, horizontal, slightly wavy line.

RT HON ROBERT JENRICK MP

REPORT OF THE CHIEF EXECUTIVE OF THE COUNTY COUNCIL**SAFER NOTTINGHAMSHIRE BOARD UPDATE****Purpose of the Report**

1. The purpose of the report is to provide an update on the work of the Safer Nottinghamshire Board so the Policy Committee can consider whether there are any actions they subsequently require.

Information

2. Since an update was last provided to the Policy Committee in July 2018 the Safer Nottinghamshire Board has continued to provide leadership and set the strategic direction for community safety in Nottinghamshire. Community safety and cohesion is a topical issue that requires the Board to be cognisant of emerging areas of concern, as well as more established priorities. Exploitation, serious violence and County Lines are areas where work is underway to fully understand the local issues and respond in an informed, evidence based way.
3. This work is considered alongside more established priorities for the Board, which include people with complex needs, Modern Slavery, Domestic Abuse, Hate Crime, crime in rural areas and youth crime reduction.
4. The work with people with multiple and complex needs links closely with the multi-agency case management panels in each District and Borough area. In cases where homelessness is a presenting need the outreach provision funded through the successful partnership bid for Rough Sleeper Initiative funding from the Ministry of Housing, Communities and Local Government will be accessed.
5. It has been recognised that further work needs to be undertaken in the County to continue to raise awareness of the signs of exploitation and the pathways to support for victims of modern slavery. This will be a significant focus of the work during this year.
6. The Nottinghamshire Domestic Abuse and Sexual Violence Executive, which reports to the Board, is continuing to support prevention and early intervention provision in a number of schools across the County as well as ensuring that education and awareness campaigns are delivered so people know where to access support.
7. As part of a commitment to continue to improve the partnership response to preventing Hate Crime, raising public awareness and supporting victims, further training will be delivered.

There will also be a media campaign ensuring that residents are informed about what Hate Crime is, and encouraging people to challenge and report such behaviour.

8. Building on the success of previous events held there will be further rural crime events to raise awareness of what partners are doing to keep rural communities safe and to consider what people can also do to help themselves and each other.
9. £109,000 of the funding which the Police and Crime Commissioner grants the Safer Nottinghamshire Board contributes to the delivery of the County Council's Youth Justice Service. This contribution allows the Youth Justice Service to continue to provide a robust crime prevention offer. This is achieved through packages of interventions with young people with complex needs as well as programmes of diversionary activities targeted in areas where there are groups of young people at risk of offending or antisocial behaviour.
10. During the last year the Board has been working with Community Safety Partnerships to develop new ways of working, through a project led by the Chief Executive of Mansfield District Council. Crime volume has long been an indicator of interest to residents in relation to community safety. The approach being developed recognises this but also places an emphasis on the severity of individual crimes, i.e. their impact on the individual and local communities. Crimes such as violence are then weighted accordingly.
11. The approach that is building up will provide a better understanding to Community Safety Partnerships of what is happening, and why. It will also provide information that will be drawn up into a core data set for the Board as part of a developing performance management framework.
12. The work at Community Safety Partnership level will closely interact with the work taking place within Nottinghamshire Police to further strengthen the Neighbourhood Policing offer. The subsequent action planning will adopt a place based problem solving approach. This project will also manage the development of the new Community Safety Agreement.
13. It was initially intended to have the new Community Safety Agreement in place in April 2019, however, additional time has been required to secure the appropriate analytical and project support to drive this work. The Agreement will identify;
 - The county-wide community safety priorities that arise from the strategic assessment and that require escalating to the county level.
 - Ways of co-ordinating activity across the county to address priorities.
 - How the responsible authorities might otherwise contribute to reducing crime, disorder and substance misuse through closer joint working across the county.
14. Each year the Police and Crime Commissioner provides a grant to the Safer Nottinghamshire Board. For 2019-2020 the grant amount is £625,118. This is allocated as follows:

Initiative	£
Integrated Offender Management Independent Domestic Abuse Advisor	20,000
Neighbourhood Working Problem Solving in the focus areas	270,750
Project Officer – Neighbourhood Problem Solving and Severity	60,000
Integrated Offender Management Knife Crime Non Statutory Probation Assistant (Over 18yrs)	35,000
Youth Crime Reduction – confirmed for six months pending review	109,000
Safer Nottinghamshire Board / Office of the Police and Crime Commissioner Joint Commissioning Budget – supports the work of the Board priority theme groups	130,368
Total	625,118

15. The work well underway with more emergent issues such as serious violence, exploitation and County Lines includes work with schools, multi-agency training and awareness raising, targeted youth work, monthly case conference panels for serious youth violence and criminal exploitation and more recently the establishment of a Violence Reduction Unit (VRU) for Nottinghamshire. The VRU will have its own governance and performance management arrangements but is committed to working closely with the Safer Nottinghamshire Board to understand, and address, these significant issues.

Violence Reduction Unit (VRU)

16. In April 2018, the Government published its Serious Violence Strategy setting out a programme of work to respond to increases in knife crime, gun crime and homicide across England and Wales. The strategy places an emphasis on early intervention and prevention and aims to tackle the root causes of violence and prevent young people from getting involved in violent crime in the first place.
17. In March 2019, the Chancellor announced a £100m Serious Violence Fund for use in the 2019/20 financial year. £35m from the Fund has been assigned to establish, or build on existing, Violence Reduction Units across 18 areas of the UK, including Nottinghamshire.
18. In June the Nottinghamshire Office of the Police and Crime Commissioner received notification of an £880,000 funding allocation and submitted an application in July to secure the provisional allocation.
19. The VRU brings together specialists from public health, clinical commissioning, police, local authorities and community organisations with a shared goal to reduce serious violent crime and the underlying causes countywide. The focus of the VRU will be on a whole system, public health approach to violence reduction, providing strategic leadership, coordination and interventions.
20. The VRU will be governed by a two tier approach with the core members convening a governing Board; the VRU Strategic Board. The role of the VRU Board will be to provide strategic direction, oversee delivery of the mandatory products, including the Joint Strategic Needs Assessment and Problem Profile and resulting VRU Strategy and Response Plan. It

will provide check and challenge to the VRU and will receive regular updates on performance and on evaluations of the individual projects and initiatives ensuring the robust delivery of outcomes.

21. The VRU Board is chaired by the Police and Crime Commissioner, who heads up the governance, and membership includes the Chief Constable and a Major Trauma Surgeon from the Nottingham University Hospitals. Nottinghamshire County Council is represented by the Nottinghamshire County Council Corporate Director, Children's, Families and Cultural Services and the Director of Public Health.
22. Recognising that partnership working shouldn't just take place at a strategic level but should extend to joint working, communication and practice sharing between senior managers, practitioner experts and the community, a Violence Reduction Stakeholder Reference Group will be convened, reporting into the Strategic Board.
23. It is acknowledged that the core requirements of the VRU will add significant value to, and be dependent on, existing multi-agency arrangements, including the Safer Nottinghamshire Board.
24. The key deliverables of the VRU during 2019/20 will be:
 - A dedicated **Violence Reduction Unit** to lead and coordinate the design and implementation of system wide violence reduction interventions.
 - A comprehensive countywide **Problem Profile** and **Joint Strategic Needs Assessment (JSNA)**, to identify the drivers of serious violence in the local area and identify those cohorts of people most affected.
 - The **Violence Reduction Response Strategy** to communicate the direction of the VRU to key stakeholders, defining the problem, setting out the approach to tackle it and identifying how success will be governed and measured. The strategy will set out **how** and **why** the action being taken by the VRU will enhance and complement existing local arrangements to achieve the collective goal of reducing serious violence.
 - This will be accompanied by the **Response Plan** which will provide a mechanism to track and manage **what** specific interventions will be undertaken, **when, where** and by **who**.
 - A **Community and Stakeholder Engagement Plan** which will provide a comprehensive approach to ensuring that the voice of the community are at the heart of influencing VRU activity.
 - An **evaluation and review framework** which will be developed alongside the response strategy and reported to the Violence Reduction Strategic Board on a regular basis.
25. Following completion of the Serious Violence JSNA and Problem Profile, a public health modelled strategy will be developed that will build on the current Nottinghamshire Knife Crime Strategy. The strategy and associated activity will be developed in two phases:

- **Phase 1:** Whilst forming the problem profile, JSNA and strategy to deliver a long term approach to reducing violence, the VRU will coordinate existing knife crime interventions and activity to be funded by the Early Intervention Youth Fund.
- **Phase 2:** The VRU will design and implement a long term systematic ‘public health’ approach to interrupting and preventing the cycle of violence in response to issues identified in the problem profile and JSNA.

26. Initial planned activity includes:

- Expanding trauma informed approaches across the County, including training and evaluation
- Investing in a media campaign to drive behavioural change to divert young people away from serious violence
- Investing in opportunities to engage with those at risk to better understand their needs and drivers in order to equip targeted support and communications
- Mapping available parenting interventions for young people; enabling parents to raise and appropriately respond to emergent risks to ensure children are appropriately safeguarded.
- Analysis to identify vulnerable children (14-18 year olds) at risk of being drawn into county lines, gang activity and criminal exploitation using data from Troubled Families Programme.

27. The VRU activities will closely interrelate to the activities being delivered through two other grant funds awarded to Nottinghamshire. These are the £1.5 million allocated to Nottinghamshire Police for “surge activity”, proactive work by the Force, and the £690K Early Intervention Youth Fund, awarded to the Police and Crime Commissioner, that is for tackling the root causes of serious violence amongst children and young people. £170k of this Early Intervention Youth Fund has been allocated to Nottinghamshire County Council to support detached and assertive outreach for young people at risk, transition into employment work and personalised budget planning.

Other Options Considered

28. None – the Committee has previously requested regular updates from the Safer Nottinghamshire Board.

Reason/s for Recommendation/s

29. To provide the Policy Committee with information on the Safer Nottinghamshire Board and to raise awareness of current development activity.

Statutory and Policy Implications

30. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty,

safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Crime and Disorder Implications

31. The work of the Safer Nottinghamshire Board is driven by legislation to reduce crime and disorder across the County area.

Financial Implications

32. There are no specific financial implications from the recommendations of this report.

Human Resources Implications

33. The Chairing and programme management of the Safer Nottinghamshire Board are provided by Nottinghamshire County Council.

RECOMMENDATION/S

That Policy Committee considers whether there are any actions they require in relation to the issues contained within this report.

ANTHONY MAY

Chief Executive of Nottinghamshire County Council

For any enquiries about this report please contact: Vicky Cropley, Safer Nottinghamshire Board Programme Manager ext. 72040

Constitutional Comments (EP 20/08/2019)

34. The Policy Committee is the appropriate body to consider the content of the report. If Committee resolves that any actions are required, it must be satisfied that such actions are within the Committee's terms of reference.

Financial Comments (RWK - 04/09/2018)

35. There are no specific financial implications arising directly from the report.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

None

Electoral Division(s) and Member(s) Affected

All

18th September 2019**Agenda Item: 12**

REPORT OF CORPORATE DIRECTOR, PLACE VIA GOVERNANCE REVIEW AND APPOINTMENT OF DIRECTORS

Purpose of the Report

1. The purpose of this report is to seek approval to replace the current nominated directors of Via East Midlands Ltd with the new nominated directors as set out in paragraph 7 of the report and to update members on the review of governance arrangements.

Information

2. On 20 May 2015 Nottinghamshire County Council Policy Committee approved the establishment of a joint venture company to deliver highways and fleet management services. Via East Midlands Ltd (Via) commenced trading on 1 July 2016 as a joint venture between the Council and Corserv, a company wholly-owned by Cornwall Council. The majority of the former Highways Division staff transferred into Via which provides highways and transport maintenance services to the Council and externally. Corserv owned 51% of Via, the Council 49%. Dividends were shared equally. There were two Corserv representatives and two Nottinghamshire County Council senior officers on the company board.
3. At Policy Committee on 14th November 2018 approval was given for the Council to acquire Corserv's shares in Via (subject to conditions) and also for further work to be undertaken to review the future governance arrangements and to then report back to the appropriate committee for approval, as necessary.
4. The purchase of the Corserv shares in Via was completed on 29th March 2019. At that time the two Corserv representatives left the board and the board is currently made up of two Nottinghamshire County Council senior officers and an independent director acting as chairman of the board. The company adopted new interim articles of association from 14th May 2019.

Review of Governance

5. Legal advice has been sought around the future Governance model and the composition of the board, with key factors being the exercise of adequate control of the Company and care needed in avoiding potential conflict of interests of appointees from within the Council as officers or County Councillors. As a minimum, any structure agreed will need to ensure that NCC maintains sufficient control for the purposes of regulation 12 of the Public Contract Regulations 2015, so that the company model remains legally valid.

6. Mindful of the legal advice, the proposed structure of company directors is to have two senior County Council officer representatives, two County Councillor representatives, the Managing Director of Via and an Independent Chair, making the total number of directors six. It is proposed that the new board structure is implemented from 1st October 2019, or as soon after as possible.
7. The specific nominees for board membership from the County Council are: Councillor Reg Adair (Deputy Leader), Councillor John Ogle (Vice Chair of Finance and Major Projects Committee), Derek Highton (Service Director Place) and Keith Palframan (Group Manager Finance). The Company has the power to make these appointments by virtue of article 18.1 of its current articles of association. This article provides that the Council may at any time appoint any person to be a director or remove a director from office by the nominated representative of the Council giving written notice to the Company.
8. The board will look to appoint sub groups to the main board and these are envisaged to be Finance, Risk, Audit and Performance (FRAP) and Innovation and Environment. The nature of the sub-groups and appointments to them will be a matter for the main company board.
9. It is proposed that Via lead on the recruitment of the Independent Chair of the Board, with NCC company board members being part of the panel for the recruitment process.
10. It is envisaged that the new company board will, in conjunction with the County Council, review the company articles of association as one of the early tasks with a view to having new articles in place by 1st December 2019. The company board and the Council will also seek to agree a sole shareholder agreement by the same date, which will govern elements of the relationship that are commercially sensitive and should not be included in the articles of association. This sole shareholder agreement will contain a list of matters reserved for Council approval together with a delegation matrix, which will be a key document governing the levels at which various decisions in relation to the company are made.

Contract Management and Review of Contract Arrangements

11. Management of the highways and fleet services provided by Via to the County Council will continue to take place through the existing contract management arrangements within the Place Department with monthly contract management meetings, regular performance reporting and reports to Communities and Place Committee. This activity sits within the remit of the Group Manager Highways and Transport.
12. A review of the contract and service delivery arrangements is taking place, in line with the approval from the 14th November 2018 Policy Committee, with the outcomes of this review intended to be reported to and considered by October's Communities and Place Committee.

Other Options Considered

13. The option to continue with the board structure at present was considered, but this is not recommended as the board capacity needs to be increased following the purchase of the Corserv shares and the departure of the Corserv influence on the company board.

Reasons for Recommendations

14. The recommendations accord with the decision on the 14th November 2018 Policy Committee meeting and the proposals provide a fit for purpose governance structure which meet the legal requirements for County Council control of the Company in line with the Public Contract Regulations.

Statutory and Policy Implications

15. The proposed board structure fulfils the legal requirements for a company of this nature under the Public Contract Regulations.

Financial Implications

16. There are no financial implications for the County Council. The cost of the independent chair will continue to be met by Via East Midlands Ltd.

RECOMMENDATION/S

1. It is **recommended** that Committee approves the replacement of the current Council nominated directors of Via East Midlands Ltd with the new nominated directors as set out in paragraph 7 of the report

Adrian Smith
Corporate Director, Place

Name and Title of Report Author
Gary Wood – Group Manager Highways and Transport – Tel 0115 9774270

For any enquiries about this report please contact:
Derek Higton - Service Director Place

Constitutional Comments (SSR – 22/08/2019)

17. This decision falls within the scope of decisions which may be approved by Policy Committee

Financial Comments [DJK – 19/08/2019]

18. There is no impact on NCC revenue or capital from the decisions reached in this report. The current invoicing arrangements with VIA will continue unabated.

Background Papers

Nottinghamshire County Council Policy Committee 14th November 2018 – “Proposal to acquire shares in Via East Midlands”

REPORT OF THE LEADER OF THE COUNCIL**ATTENDANCE AT NATIONAL CHILDREN AND ADULT SERVICES
CONFERENCE: NOVEMBER 2019****Purpose of the Report**

1. The purpose of the report is to seek approval for the Chairman and one of the Vice-Chairmen of the Adult Social Care and Public Health Committee and one of the Vice-Chairmen of the Children and Young People's Committee to attend the National Children and Adult Services Conference (NCASC) being held in Bournemouth from 20th to 22nd November 2019 and for the outcomes to be reported to the Adult Social Care and Public Health Committee and the Children and Young People's Committee in due course.

Information

2. Members are asked to approve costs relating to attendance, travel and accommodation of relevant Members at this event. The conference is organised by the Association of Directors of Social Services (ADASS), the Association of Directors of Children's Services (ADCS) and the Local Government Association (LGA). This well-established conference is widely regarded as an important event for elected members and senior managers in local authorities with responsibility for the provision of effective services for children, young people and adults who need care and support.
3. This event is well-attended by councillors, directors, senior officers, directors of public health, policy makers and service managers from across the statutory, voluntary and private sector. There will be a mix of keynote and ministerial addresses as well as significant plenary sessions by key players in the adult, children and education sectors.
4. Confirmed speakers so far include Matt Hancock, Secretary of State for Health and Social Care; Nadhim Zahawi, Parliamentary Under Secretary of State for Children and Families, Caroline Dinenage, Minister of State for Care, and Amanda Spielman, Chief Inspector at Ofsted.
5. The conference profiles best practice across the country, enabling the Council to ensure that it is taking account of the most effective and innovative way of delivering children's services and adult social care services in Nottinghamshire.

6. The Corporate Director of Adult Social Care and Health will also be attending the conference, and the department has been offered the opportunity to run a workshop at the conference to share Nottinghamshire's approach to early resolution of people's needs.

Other Options Considered

7. The alternative option is to not attend this year's conference, but since this is the main annual event that is focused on the best practice in children's services and adult social care now and in the future, attendance of representatives from the Council is recommended as below.

Reason/s for Recommendation/s

8. As this conference covers the remit of more than one of the Council's committees, Policy Committee approval is sought for this issue.

Statutory and Policy Implications

9. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

10. The cost of attendance at the conference is £475 plus VAT per person. Up to three nights' accommodation will also be necessary. Accommodation will cost in the region of £80 to £110 per person per night for bed and breakfast.
11. The costs of attendance for the Chairman and one of the Vice-Chairmen of the Adult Social Care and Public Health Committee and one of the Vice-Chairmen of the Children and Young People's Committee will be met from the Member Training Budget.

RECOMMENDATION/S

That:

- 1) approval is given for the Chairman and one of the Vice-Chairmen of the Adult Social Care and Public Health Committee and one of the Vice-Chairmen of the Children and Young People's Committee to attend the National Children and Adult Services Conference in Bournemouth from 20th to 22nd November 2019, together with any necessary travel and accommodation arrangements
- 2) a report on the key outcomes of the conference is brought back to the Adult Social Care and Public Health Committee and the Children and Young People's Committee in due course.

Councillor Mrs Kay Cutts MBE
Leader of the Council

For any enquiries about this report please contact:

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Senior Executive Officer
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Philippa Milbourne
Business Support Assistant
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Constitutional Comments (EP 05/09/19)

12. The recommendations fall within the remit of the Policy Committee by virtue of its terms of reference.

Financial Comments (RWK 09/09/19)

13. The cost of three members attending the National Children and Adult Services Conference is estimated to be £2,500. This cost can be met from the budget for members conference fees for which an allocation of £6,000 is included in the 2019/20 revenue budget.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

National Children and Adult Services Conference 2019
<http://ncasc.info/>

Electoral Division(s) and Member(s) Affected

All.

ASCPH669 final

REPORT OF THE LEADER OF THE COUNTY COUNCIL**LINDHURST DEVELOPMENT UPDATE - SITE DISPOSALS****Purpose of the Report**

1. The purpose of this report is to provide an update on the Lindhurst Development Scheme with particular reference to proposed land sales and, to seek approval for the Council to enter into a land sales contract along with the two other collaborating parties.
2. To authorise the Corporate Director, Place, in consultation with the Group Manager, Legal, Democratic and Complaints, the Service Director Finance, Infrastructure & Improvement, and, the Chairman (or Vice Chairman) of the Policy Committee to proceed to enter sale contracts as set out in the Exempt Appendix to this report.

Information

3. Some information relating to this report is not for publication by virtue of paragraph 3 of Schedule 12A of the Local Government Act 1972. Having regard to the circumstances, on balance the public interest in disclosing the information does not outweigh the reason for exemption because divulging the information would significantly damage the Council's commercial position. The exempt information is set out in the exempt appendix.

Background

4. The new Council Plan "Your Nottinghamshire, Your Future" sets out an ambitious vision for the future of Nottinghamshire in which the county is at the forefront of modern Britain. We want Nottinghamshire to be a place where young people and young families have the opportunity to put down their roots and live healthy and fulfilling lives. In order to achieve this, we know that quality housing in good locations is vital. We will therefore work with developers and the Government to bring forward new housing that meets the needs of our growing population and everyone who wants to build their future here.
5. The Council has further defined its ambitions in its Place Strategy 2019-21 by investing in opportunity areas the Council aims to unlock new jobs and deliver better housing. Key activities identified for Investing in Nottinghamshire in 2019/20 include bringing forward developments at Lindhurst, Mansfield.
6. By embracing the ethos of working with Government and developers in order to bring forward new housing, the Council has been very successful in working as a partner of the Lindhurst Group to kick start development activity. Phase One is well under way with land disposals already achieved to Avant, Barratt/David Wilson Homes and

Bellway. The development saw 105 housing completions by the end of July 2019. Making the best possible use of the land will make a critical contribution towards fulfilling the Council's ambitions for the county and for the housing needs of its communities.

7. The Lindhurst Group is in a position to conclude the disposals to complete Phase One by disposing of Plots 8a and 8b. A plan of the site is provided as Appendix A to this report. This area of the County needs new opportunities for employment and housing for its economic and social wellbeing. The Lindhurst Scheme will help to provide new jobs and homes and improve the prospects for the whole area. It is a new neighbourhood which will create over 1700 homes, and associated community facilities
8. Further information regarding the detail of the offers for Plots 8a and 8b is set out in the Exempt Appendix to this report.

Other Options Considered

9. As detailed in the exempt appendix.

Reason/s for Recommendation/s

10. To enable the sale of land in line with the Developer Collaboration Agreement and to secure a capital receipt to the Lindhurst Group and to provide much needed housing for this location.

Statutory and Policy Implications

11. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATION/S

- 1) To seek approval for the Council to enter into a land sales contract along with the two other collaborating parties.
- 2) To authorise the Corporate Director, Place, in consultation with the Group Manager, Legal, Democratic and Complaints, the Service Director Finance, Infrastructure & Improvement, and, the Chairman (or Vice Chairman) of the Policy Committee to proceed to enter sale contracts as set out in the Exempt Appendix to this report.

Councillor Mrs Kay Cutts MBE
Leader of the County Council

For any enquiries about this report please contact:
Derek Higton, Service Director – Place & Communities
Tel: 0115 9773498

Constitutional Comments (SSR – 4/09/19)

12. The recommendations set out in this report fall within the scope of decisions which may be approved by Policy Committee

Financial Comments (JPEG - 21/8/19)

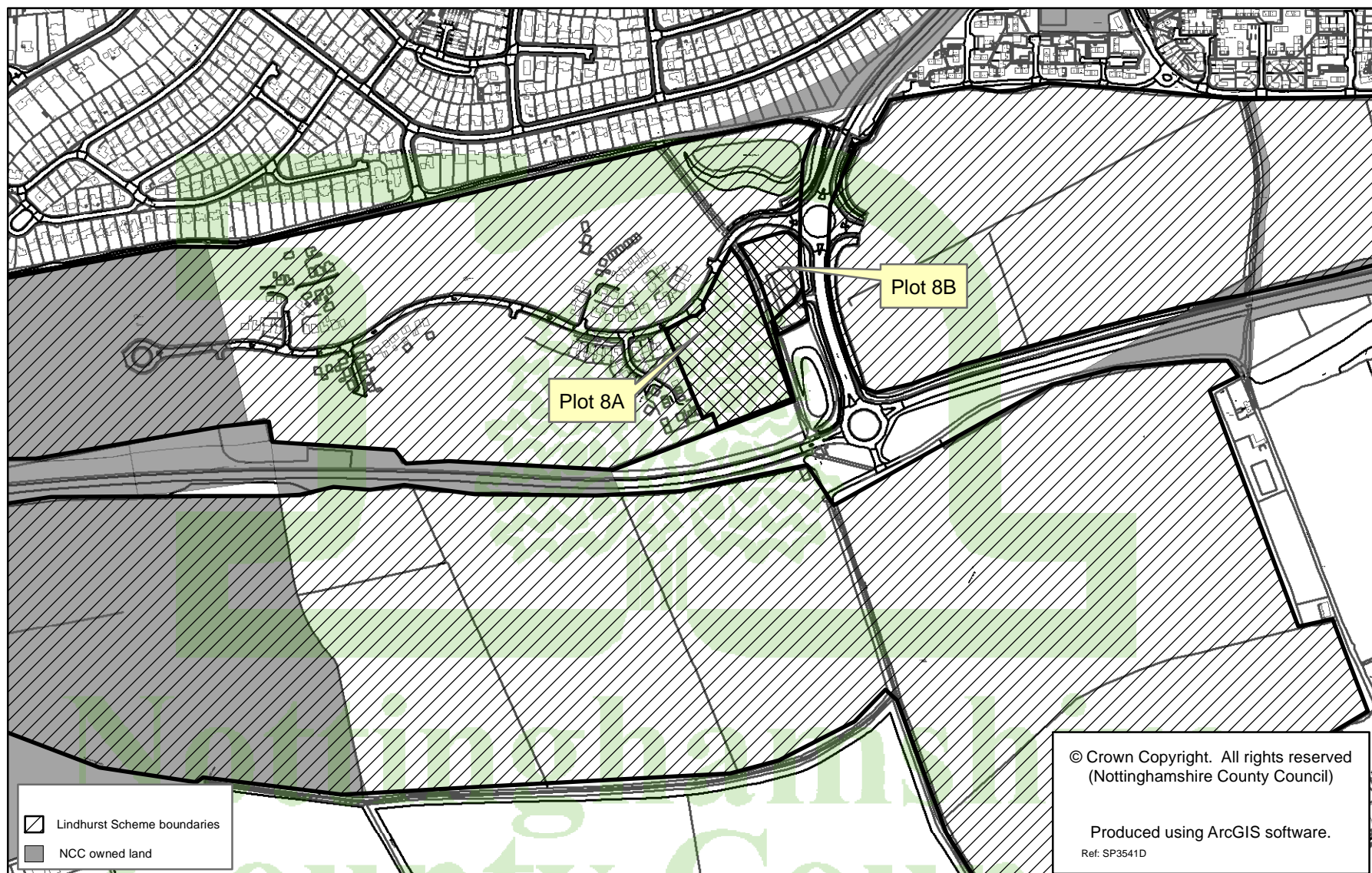
13. The financial implications are detailed in the exempt appendix.

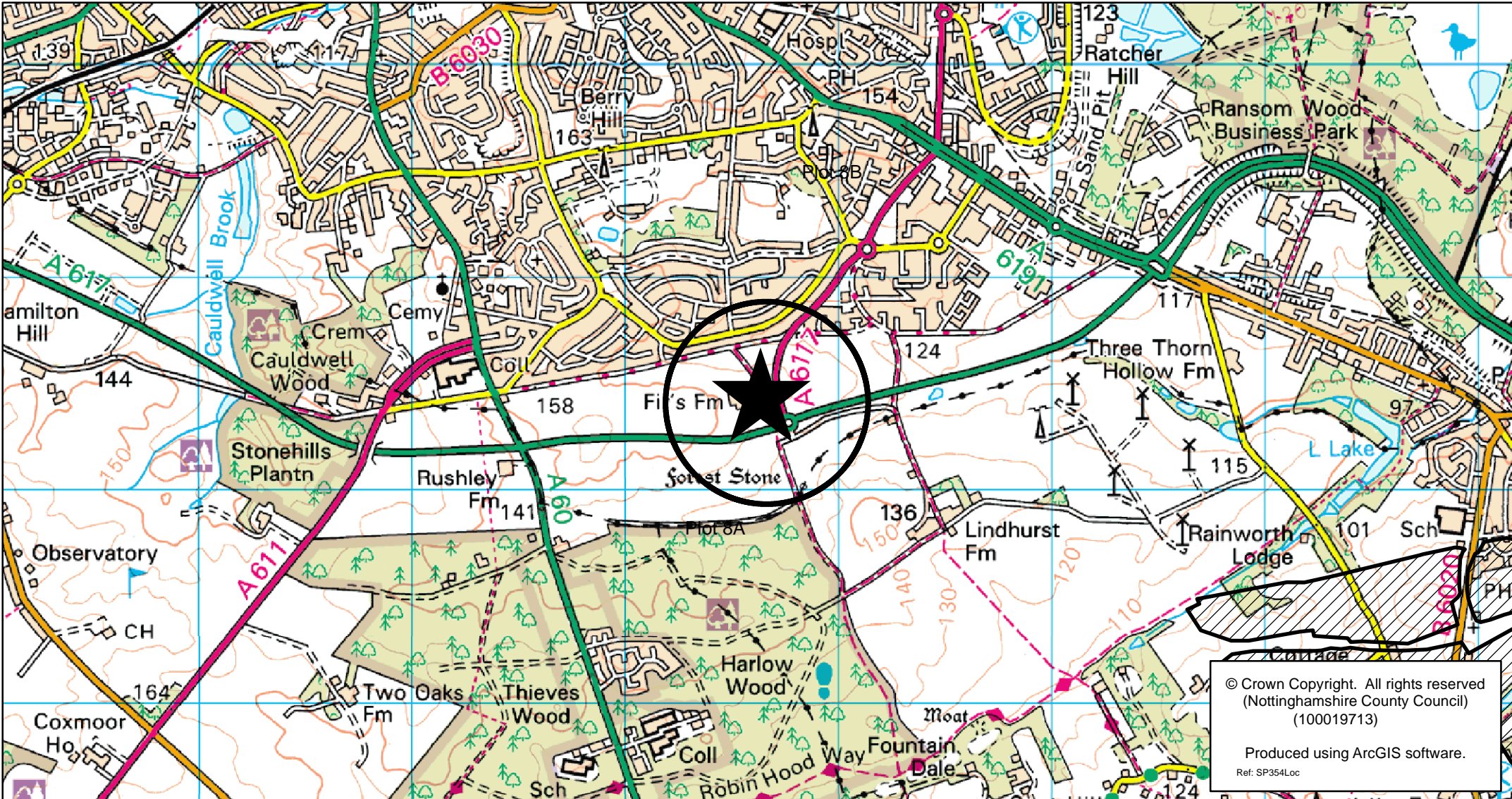
Background Papers and Published Documents

14. None.

Electoral Division(s) and Member(s) Affected

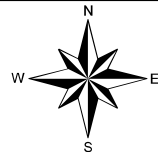
- Electoral Division: Sutton Central East, Mansfield South
- Member(s): Councillor Samantha Deakin, Councillor Stephen Garner, Councillor Andy Sissons





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**REPORT OF THE SERVICE DIRECTOR, CUSTOMERS, GOVERNANCE AND
EMPLOYEES****WORK PROGRAMME****Purpose of the Report**

1. To review the Committee's work programme for 2019-20.

Information

2. The County Council requires each committee to maintain a work programme. The work programme will assist the management of the committee's agenda, the scheduling of the committee's business and forward planning. The work programme will be updated and reviewed at each pre-agenda meeting and committee meeting. Any member of the committee is able to suggest items for possible inclusion.
3. The attached work programme includes items which can be anticipated at the present time. Other items will be added to the programme as they are identified.
4. The Policy Committee will be asked to determine policies, strategies and statutory plans developed or reviewed by other Committees of the Council. Committee Chairmen are invited to advise the Policy Committee of any additional policy reviews that are being considered.
5. The following changes have been made since the work programme was published in the agenda for the last meeting:-
 - a. The following items were added to the agenda for September 2019:
 - Lindhurst Development Update
 - Property Operational Decisions Quarterly Update Report;
 - The Warm Homes Fund
 - Development of an Environment Strategy and Environmental Policy
 - Planning for possible No Deal Exit from the European Union
 - Via Governance Review and Appointment of Directors
 - Secondary school provision in West Bridgford
 - Independent Inquiry into Child Sexual Abuse
 - b. The following item was removed from the work programme:
 - Information Governance Policies review – the Monitoring Officer has delegated authority to approve the minor amendments.

- c. The following item was deferred from September 2019 to October 2019:
 - Update on Futures, Advice, Skills & Employment – including Enterprise Adviser Network
- d. The following item was deferred from September 2019 to December 2019:
 - Accessibility Strategy.
- e. The following items were added to the work programme:
 - Rushcliffe Recycling Centre – October 2019;
 - Energy Strategy for County Offices – October 2019;
 - Investing in Nottinghamshire: Local Authority Construction Fund Projects Update – October 2019;
 - Gedling Access Road – Land Acquisitions – October 2019;
 - HS2 Toton Development Site – November 2019;
 - Nottinghamshire Best Start Strategy 2020-25 – November 2019;
 - Growth Hub 2 – November 2019;
 - Better Broadband for Nottinghamshire – post extension – November 2019;
 - Pilgrim Roots Programme and Funding – November 2019;
 - Director of Public Health 2019 Nottinghamshire Annual Report – December 2019;
 - LEADER Programme Performance – December 2019;
 - Tourism Sector Deal – Response – December 2019;
 - Property Operational Decisions Quarterly Update Report – December 2019, March 2020 and June 2020.

Other Options Considered

6. None.

Reason for Recommendation

7. To assist the Committee in preparing and managing its work programme.

Statutory and Policy Implications

8. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATION

That the Committee considers whether any amendments are required to the Work Programme.

Marjorie Toward
Service Director, Customers, Governance and Employees

For any enquiries about this report please contact: Keith Ford, Team Manager, Democratic Services, Tel: 0115 9772590

Constitutional Comments (SLB)

9. The Committee has authority to consider the matters set out in this report by virtue of its terms of reference

Financial Comments (NS)

10. There are no financial implications arising directly from this report.

Background Papers

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

None

Electoral Division(s) and Member(s) Affected

All

POLICY COMMITTEE - WORK PROGRAMME (AS AT 10 SEPTEMBER 2019)

<u>Report Title</u>	<u>Brief summary of agenda item</u>	<u>Lead Officer</u>	<u>Report Author</u>
16 October 2019			
Rushcliffe Recycling Centre		Derek Higton	James Houghton/Rachel Fowler
Update on Futures, Advice, Skills and Employment, including Enterprise Adviser Network	To provide an overview of the work of Futures in the county in the context of skills and employment need and opportunities	Adrian Smith	Marion Clay
Energy Strategy for County Offices	To seek to reduce energy consumption across the county office portfolio.	Derek Higton	Phil Keynes
Gedling Access Road – Land Acquisitions	To seek approval for necessary land acquisitions to progress this development.	Adrian Smith	Mike Barnett (Via East Midlands) / James Houghton
Outside Bodies Update Report	To notify Committee of any changes to the Council's Outside Bodies Register and to seek approvals where appropriate (in line with new processes agreed by Policy Committee on 22 May 2019).	Marjorie Toward	Keith Ford
Disposal of Abbey School site, Mansfield	To approve the disposal of this site.	Adrian Smith	Steve Keating
Investing in Nottinghamshire: Local Authority Construction Fund Projects Update	To seek authority to enter into Funding Agreements for Low Moor Road and Cauldwell Road and approval for the proposed developer selection process for Top Wighay Farm.	Adrian Smith	Andy Evans
13 November 2019			
HS2 Toton Development Site		Adrian Smith	Neil Gamble
Growth Hub 2		Adrian Smith	Geoff George
Better Broadband for Nottinghamshire – post extension		Adrian Smith	Mandy Ramm
Pilgrim Roots Programme and Funding		Adrian Smith	Mandy Ramm
Use of Urgency Procedures	Six Monthly Update report on the use of the Council's procedures for taking urgent decisions.	Marjorie Toward	Keith Ford

Nottinghamshire Best Start Strategy 2020-25		Colin Pettigrew	Irene Kakoullis
11 December 2019			
LEADER Programme Performance		Adrian Smith	Mandy Ramm
Tourism Sector Deal - Response		Adrian Smith	Mandy Ramm
Property Operational Decisions Quarterly Update Report		Adrian Smith	Sue Blockley
Director of Public Health 2019 Nottinghamshire Annual Report	To seek approval for the publication and promotion of the 2019 Annual Report.	Jonathan Gribbin	William Brealy
Accessibility Strategy	To seek approval for the Accessibility Strategy which assists pupils with Special Educational Needs and Disabilities to access the National Curriculum.	Colin Pettigrew	Chris Jones
15 January 2020			
12 February 2020			
Nottinghamshire Knife Crime Strategy Update	Update on the activity of the newly established posts and the outcomes for Nottinghamshire's young people (as agreed by Policy Committee on 22 May 2019)	Colin Pettigrew	Rachel Miller
18 March 2020			
Property Operational Decisions Quarterly Update Report		Adrian Smith	Sue Blockley
22 April 2020			
Outside Bodies Update Report	To notify Committee of any changes to the Council's Outside Bodies Register and to seek approvals where appropriate (in line with new processes agreed by Policy Committee on 22 May 2019).	Marjorie Toward	Keith Ford
13 May 2020			

Use of Urgency Procedures	Six Monthly Update report on the use of the Council's procedures for taking urgent decisions.	Marjorie Toward	Keith Ford
County Council Civic Service	To seek approval for the funding for the 2020 annual Civic Service	Marjorie Toward	Keith Ford
17 June 2020			
County Councils Network Conference 2020	To seek approval for attendance at this annual conference.	Marjorie Toward	Keith Ford
Property Operational Decisions Quarterly Update Report		Adrian Smith	Sue Blockley
15 July 2020			

