

13 September 2023**Agenda Item 6****REPORT OF THE DIRECTOR OF PUBLIC HEALTH****NOTTINGHAMSHIRE JOINT STRATEGIC NEEDS ASSESSMENT - WORK
PROGRAMME 2023-2024****Purpose of the Report**

1. To seek approval of the 2023/24 Joint Strategic Needs Assessment (JSNA) work programme, developed through the JSNA prioritisation process.
2. To propose refinements to the JSNA prioritisation process to enable greater flexibility and responsiveness to the needs of the local system going forward.
3. To provide an update on other work to further develop the JSNA to maximise its impact and reach.

Information**Background**

4. The JSNA is a statutory responsibility of the Health and Wellbeing Board, including its development, application, access and use by wider partners. It is the process of assessing the current and future health and wellbeing needs of people in Nottinghamshire, and the evidence base about what works to address these needs. This ensures investment across the local system is prioritised to maximise impact for residents. The JSNA for Nottinghamshire County comprises a range of topic chapters and other supporting information which is published on [Nottinghamshire Insight](#). These primarily take the form of either a full chapter (in-depth analysis with recommendations), theme page (short introduction to a topic that signposts to relevant data and intelligence) or place profile (overview of health and wellbeing at county, district or ward level).
5. Historically, the Nottinghamshire Health and Wellbeing Board has not secured a sufficiently clear and timely steer from partners about topics of joint interest and strategic importance. In order to develop the JSNA work programme it was agreed that an annual prioritisation would take place, overseen by the JSNA Steering Group. The Health and Wellbeing Board was invited to support the development of this more senior and strategic steer through proposing JSNA chapters that reflect emerging issues of joint interest and strategic importance across Nottinghamshire.

6. Alongside the Health and Wellbeing Board, other key partners that were directly consulted with and encouraged to submit appropriate topic suggestions were the NHS Nottingham and Nottinghamshire Integrated Care Board (ICB), each of the Nottinghamshire Place Based Partnerships, Nottinghamshire County Council's Adult Social Care, Public Health, Children's and Place departments and Healthwatch.

Outcomes from the prioritisation process to determine the 2023/24 JSNA work programme

7. A total of 9 formal topic submissions were received. A prioritisation matrix was used to formally assess these topic proposals based upon various factors such as upcoming commissioning intentions, changes in national strategies, emerging issues, local priorities and areas of increasing need. All submissions were scored and ranked initially by Public Health and ICB colleagues, and subsequently reviewed by the JSNA Steering Group in June 2023 to ensure a thorough approach to scoring.
8. Topic suggestions highlighted important areas with substantial impacts on health and wellbeing. However, it was agreed that full JSNA chapters as they currently exist in Nottinghamshire were not always the most appropriate product to drive change. In order to achieve maximum effectiveness, there is a need to ensure JSNA chapters are proportionate to the potential impact they can achieve and that partners actively engage with their development and recommendations. It is for this reason that many topics propose use of an alternative 'profile pack' format which covers very similar content as a full chapter, but in a more succinct and visual format.
9. Below is the proposed work programme, summarising the topic areas in order of priority determined through the scoring process and the proposed products for each. All topics align with priorities identified within the [Integrated Care Strategy 2023-27](#), the [Integrated Care System Health Inequalities Strategy 2020-24](#), the [Joint Health and Wellbeing Strategy 2022-26](#), and the [Nottinghamshire Plan 2021-31](#).

Topic	Sponsor	Proposed JSNA Product	Rationale
Autism & Neurodiversity (Adults)	Adult Social Care, Nottinghamshire County Council	Profile Pack	There are significant inequalities in this population group and an updated JSNA will support commissioning and other changes to address increasing demand and aspects of service delivery that are in special measures. It will be explored as a joint piece of work with Nottingham City and the ICB. It does not include children and young people because this has been addressed in a recently published JSNA .
Health & Work	Public Health, Nottinghamshire County Council	Profile Pack	Good work has a significant impact on health and wellbeing, through provision of income as well as identity and purpose.

			This JSNA will help realise opportunities from planned devolution across Derby, Derbyshire, Nottingham and Nottinghamshire (D2N2) and Levelling Up Partnership work in Mansfield and Bassetlaw. It will combine with the social determinants topic of the Covid Impact Assessment due to the significant overlap in scope.
Adult Social Care Prevention and Health Inequalities	Adult Social Care, Nottinghamshire County Council	Profile Pack	This will inform an adult social care prevention strategy which supports more people to live longer, more independent and healthier lives, and drive improvements through the new Care Quality Commission Inspection Framework.
Community Capacity & Resilience	Public Health, Nottinghamshire County Council	Profile Pack	A range of partners have identified community development as a core part of their strategic vision. Strong and resilient communities help to promote and protect health and wellbeing. This JSNA will establish a shared understanding of the factors influencing community capacity and resilience, how they can be strengthened and the level of variation between different communities.
Suicide Prevention	Public Health, Nottinghamshire County Council Public Health, Nottingham City Council	Full Chapter	Mental health is a priority across the system and suicide has a huge impact on individuals, families, and wider communities. This JSNA will inform recommissioning by the Integrated Care Board and the development of a new suicide prevention strategy. This will be a full chapter to enable joint working with Nottingham City.
Youth Justice	Children and Families, Nottinghamshire County Council	Profile Pack	Young offenders experience poorer physical and mental health outcomes, often leading to problems later on in life related to aspects such as

			employment and healthy relationships. This JSNA will address knowledge gaps to inform upcoming commissioning and service improvement.
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10. A summary of progress against the existing JSNA work programme since the last update to Health and Wellbeing Board in January 2022 is available in **Appendix 1**. Officers regularly monitor the work programme and support lead authors to plan effectively to ensure work is delivered in a timely manner and to suitable quality. Where significant issues arise they are escalated to the sponsor and/or Health and Wellbeing Board Chair where required.

Refinements to the prioritisation process and an update on other JSNA developments

11. Although the annual prioritisation process has improved partner engagement, it is still insufficient to properly assure that the work programme represents topics of joint interest and strategic importance in a timely way. This is evident given a significant proportion of JSNA topics are sponsored by the Public Health Division at Nottinghamshire County Council.
12. It is therefore proposed that alongside the existing annual process, topic proposals can be submitted by partners throughout the year which are considered against the existing work programme. Subject to a scoring process, an amendment to the work programme would be made with the agreement of the Health and Wellbeing Board Chair. This would enable greater flexibility and responsiveness to the needs of the local system whilst still retaining oversight by the Board through an annual report. For example, women's health is an emerging priority which may benefit from a needs assessment in the near future but requires more consideration with partners.
13. In response to feedback from partners and through an analysis of national best practice, officers have been working to make other improvements to the JSNA to maximise its impact and reach. One example is the development of profile packs and dashboards to supplement the suite of JSNA products.
14. Profile packs, as described earlier in the report, are designed to undertake a similar approach to full chapters but present information in a more succinct and visual way to improve accessibility and engagement with relevant stakeholders. This is being trialled through two topics from the existing work programme and is proposed for a number of topics in the new work programme. Dashboards are designed to present data in charts, maps and other visuals along with some basic narrative. Their purpose for the JSNA is to provide high level summary data, updated consistently, across key health and wellbeing topics which supplement more in-depth assessments. The first in a series of dashboards being developed is now [live](#).
15. More broadly, officers are looking at opportunities for how the JSNA can better integrate with other sources of data and intelligence, such as the System Analytics Intelligence Unit in the ICB. As these developments take effect, feedback will be sought to maintain an approach of continuous improvement.

Other Options Considered

16. Three JSNA topic proposals - gambling, violence against women and girls (VAWG), and severe mental illness - were discounted from the work programme because the scoring process determined these were not a priority. The gambling proposal will be incorporated into the suicide prevention JSNA, the VAWG proposal was put on hold to allow new leadership and strategy arrangements to bed in locally, and the severe mental illness proposal was discounted due to significant overlap with existing intelligence products.
17. The option to maintain the existing annual prioritisation process without any changes was discounted because of the risk that limited partner engagement poses to ensuring the JSNA represents topics of joint interest and strategic importance.

Reason/s for Recommendation/s

18. The JSNA is a statutory responsibility of the Health and Wellbeing Board. The proposed work programme has been developed in partnership with local stakeholders and prioritised through a robust scoring process to maximise impact. The proposed refinements to the prioritisation process will further strengthen this by making it more responsive to emerging system priorities.

Statutory and Policy Implications

19. This report has been compiled after consideration of the implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and, where such implications are material, they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

20. There are no direct financial implications arising from this report.

RECOMMENDATION/S

The Health and Wellbeing Board is asked:

- 1) To approve the 2023/24 Joint Strategic Needs Assessment (JSNA) work programme, developed through the JSNA prioritisation process.
- 2) To approve refinements to the JSNA prioritisation process to enable greater flexibility and responsiveness to the needs of the local system going forward.
- 3) To note other work taking place to develop the JSNA to maximise its impact and reach and consider whether there are any further actions required by the Board.

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Constitutional Comments (GMG 30/08/2023)

21. These matters fall within the remit of the Health and Wellbeing Board to determine (see Section 7, Part 2, paragraph 8 of the Council's Constitution on page 119).

Financial Comments (DG 30/08/2023)

22. There are no direct financial implications arising from this report.

Background Papers and Published Documents

23. Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- [Guidance For the Approval of Joint Strategic Needs Assessment \(JSNA\) Chapters, report to Nottinghamshire Health and Wellbeing Board September 2018](#)
- [Joint Strategic Needs Assessment - Progress & Development, report to Nottinghamshire Health and Wellbeing Board February 2022](#)
- [Nottinghamshire Joint Strategic Needs Assessment \(JSNA\) Work Programme 2022-23, report to Nottinghamshire Health and Wellbeing Board June 2022](#)

Electoral Division(s) and Member(s) Affected

- All