

Nottingham and Nottinghamshire Integrated Care System and the Health and Care Act 2022

Briefing for Nottinghamshire Health Scrutiny Committee

July 2022

1. Introduction

The Health and Care Act 2022 has completed the parliamentary process and received Royal Assent. This was an important step on the journey towards establishing Integrated Care Systems on a statutory footing, which took place on 1 July 2022, to enable more collaborative ways of working across the health and care system.

This briefing aims to provide information about the Nottingham and Nottinghamshire Integrated Care System (ICS) and the new NHS Nottingham and Nottinghamshire Integrated Care Board (ICB).

2. Nottingham and Nottinghamshire ICS

ICSs are a collection of organisations which aim to provide better health and care for everyone, whilst using resources more efficiently. Quite simply, it is a way of working that brings together health and care partners across a geographical area, in our case Nottingham and Nottinghamshire, which includes:

- Bassetlaw
- Mid-Nottinghamshire (Mansfield, Ashfield, Newark and Sherwood)
- Nottingham City
- South Nottinghamshire (Broxtowe, Gedling, Rushcliffe and Hucknall)

Bringing these partners together will mean more joined up care for citizens and will enable health and care organisations to tackle complex challenges, including:

- improving the health of children and young people
- supporting people to stay well and independent
- · acting sooner to help those with preventable conditions
- supporting those with long-term conditions or mental health issues
- caring for those with multiple needs as populations age
- getting the best from collective resources so people get care as quickly as possible.

Partners across Nottingham and Nottinghamshire have been working this way for some time already, especially in response to the COVID-19 pandemic. The passage of the Act provides legislative footing from which to build on this work, ensuring that all decisions made on behalf of the health and care system in the future is done collaboratively, and in response to the needs of the population rather than individual organisations.

If health and care partners work together more closely and communicate more effectively, our citizens will be able to see improvements across the delivery of health and care services.

Our vision is that:

"Our neighbourhoods, places and system will seamlessly integrate to provide joined up care. Every citizen will enjoy their best possible health and wellbeing.

Our ambition over the next few years is to make a real difference to citizens' health and wellbeing, quality of service delivery and use of resources.

Our philosophy is to build on what is working well and to act as one system, rather than a collection of organisations. Whilst we still have considerable work to do, we believe we can enable each and every citizen to enjoy their best possible health and wellbeing.

Our ICS is made up of the following partners, although this is not an exhaustive list:

- Nottingham and Nottinghamshire Integrated Care Board
- Nottingham City Council
- Nottinghamshire County Council
- Nottingham University Hospitals NHS Trust
- Sherwood Forest Hospitals NHS Foundation Trust
- Nottinghamshire Healthcare NHS Foundation Trust
- East Midlands Ambulance NHS Trust
- Doncaster and Bassetlaw Teaching Hospitals NHS Foundation Trust
- Nottingham CityCare Partnership
- Healthwatch Nottingham and Nottinghamshire.

3. Nottingham and Nottinghamshire Integrated Care Board (ICB)

The NHS Nottingham and Nottinghamshire ICB is a new statutory body which takes on responsibility for the delivery of health services within the Nottingham and Nottinghamshire ICS footprint or geographical area. It takes on much of the function of the Clinical Commissioning Groups, which now cease to exist, including commissioning, contracting and assurance. It does this in accordance with the Health and Social Care Act 2022¹.

Our ICB is one of 42 across the country, taking on additional responsibility for:

- Planning to meet local health needs
- Allocating resources to NHS partners
- Making sure that the right services are in place to deliver our ambitions around health
- Overseeing the delivery of improved outcomes for the citizens of Nottingham and Nottinghamshire.

It will also take on elements of specialised commissioning and wider primary care commissioning from NHS England over the coming months, including optometry, dentistry and pharmacy.

4. Place Based Partnerships

Our ICS footprint is divided into four 'places':

- Bassetlaw
- Mid-Nottinghamshire (Mansfield, Ashfield, Newark and Sherwood)
- Nottingham City
- South Nottinghamshire (Broxtowe, Gedling, Rushcliffe and Hucknall)

The partners within these places will make up our Place Based Partnership, including the NHS, local councils, community and voluntary organisations, local residents, people who use services, their carers and representatives and other community partners with a role in supporting the health and wellbeing of the population. The Place Based Partnerships will look to make key decisions as close as possible to those they impact.

5. Nottingham and Nottinghamshire Integrated Care Partnership

Each ICS has an Integrated Care Partnership (ICP), it is here that partners set the overarching strategy for the system as a whole, addressing the wider health, public health and social care needs as well as supporting economic regeneration. The ICP is a joint committee between the ICB and the City Council and County Council.

¹ Health and Care Act 2022 (legislation.gov.uk)

Membership of the Nottingham and Nottinghamshire ICP comprises key representatives of each of the Local Authorities and ICB, together with citizen representatives and senior representatives from each of the four Place Based Partnerships.

6. Provider Collaboratives

Provider Collaboratives will bring NHS providers together to achieve the benefits of working at scale across multiple places to improve quality, efficiency and outcomes and address unwarranted variation and inequalities in access and experience across different providers. They are partnerships of providers which aim to enhance collaboration between them in order to support improved outcomes for patients. We are currently exploring this and a Provider Leadership Board will be formally established in the coming months.

7. Voluntary, Community and Social Enterprise (VCSE) Alliance

The VCSE sector is key to the creation of successful ICSs. Work is currently underway to establish how the VCSE sector will be formally embedded within the ICS. It is envisaged that a VCSE Alliance will be formed - a group of VCSE organisations across Nottingham and Nottinghamshire that can act as a single point of contact to enable the generation of citizen intelligence from the groups and communities that they work with. The VCSE Alliance will be an essential part of how the system operates at all levels. This will include involving the sector in governance structures and system workforce, population health management and service redesign work, leadership and organisational development plans. The VCSE sector is already supporting delivery of the priority objectives through the community engagement work they are commissioned to deliver.

8. Delivery structures within the ICS

Due to the large geographical area that the ICS covers, within the ICS, there are different partnership and delivery structures, which operate on different scales:

- Neighbourhood served by groups of GP practices working with NHS community services, social
 care, and other providers to deliver more co-ordinated and proactive services. Primary Care
 Networks (PCNs) will operate at this level.
- Place served by a group of health and care providers in a town or district and connecting PCNs to broader services, including those provided by local councils, community hospitals or VCSE alliance organisations.
- System in which the whole area's health and care partners collaborate together to set strategic direction and to develop economies of scale. Provider collaboratives will operate at this level.

9. Recommendations to Nottinghamshire County Council Health Scrutiny Committee

It is recommended that the Health Scrutiny Committee note the contents of this briefing.