

NEWARK HOSPITAL UPDATE

CT SCANNER

In late July 2014, the Trust announced that it would be replacing the 'end of life' static CT scanner at Newark hospital with new, mobile CT scanning facilities and increasing the static CT scanning facilities at Kings Mill Hospital. The Trust undertook a number of listening events to understand the concerns of staff, patients and other stakeholders in relation to this decision and following further work to the business case have confirmed that the new CT scanner for Newark Hospital will be a static scanner, housed in the current Hounsfield suite. The new scanner for Newark Hospital is being planned for replacement during the financial year 2015/16.

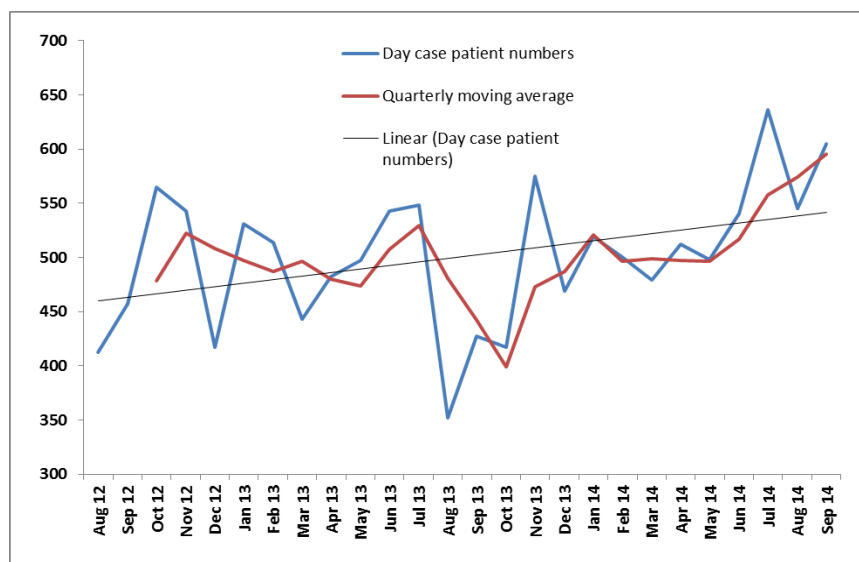
INCREASING DAYCASE, THERAPEUTIC & DIAGNOSTIC SERVICES AT NEWARK

Following the publication of the 'Vision and Strategic Direction for Newark Hospital' in October 2013 and the NHS England review of surgery at Newark hospital the Trust has been working in conjunction with commissioners to implement the recommendations of both reports. The following recommendations have now been implemented:

- Ambulance protocols reviewed to reduce the number of exclusion categories
- End of life pathway reviewed to ensure where clinically appropriate patients can choose Newark
- 24/7 admissions to Fernwood Community Unit
- Surgical ward (Minster) re-engineered into a daycase only facility
- Communication strategy developed
- Improving staff facilities in particular case note store
- Launch of care and comfort and communication boards

Work is progressing well with commissioners in relation to a joint service with GPs for out of hours services. Accelerated design events have taken place and plans for structural changes to MIU are at sign off stage.

The Trust has invested in project support to escalate increasing the utilisation of the daycase facilities at Newark. The first phase of this is almost complete with an increase on average of 100 patients per month using this facility and more services planned to commence before the end of December.



The overarching programme plan provides clarity in relation to how the Trust will safely deliver more activity at Newark Hospital over a six month period; this focuses on specialties that have previously been identified by the divisions for service improvement as well as those that have been identified as enablers by the current programme team. The plan also identifies how utilising Newark will free up capacity at the 'pressured' King's Mill site. The plan also links with the wider elective transformational programme which the Trust is undertaking.

The programme has been split into 4 tranches and within each tranche there are a number of projects (Appendix 1).

Once a project has been identified the following three phases of delivery will commence. Although the below shows a generalised method of delivery for projects, all projects will have elements that are unique to their pathway requirements.

Phase 1 - Baseline & Discovery - Complete

- Activity data
- Financial data
- Workforce information
- Current state mapping
- Speciality scoping
- Engagement

Phase 2 - Design – Commenced for Tranche 1

- Detailed options
- Benefits realisation
- KPI's
- Workforce implications
- Communication planning
- Service specification
- Future state mapping

Phase 3 – Implementation – Commenced for Tranche 1

- Pilot
- Finalise service specification
- Recruitment

- Roll-out and embed

The programme of change and transformation will now be led by Jacqueline Totterdell, Director of Newark Hospital who commenced with the Trust week commencing 27 October. Hayley Allison, Assistant Director of Operations, Phil Evans, Programme Lead and Donna Mariner, Project Manager are key members of the team delivering these changes alongside Tracey Wall, Hospital Manager.

Key outcomes underpinning the programme of work are:

- Full utilisation of Newark Hospital & decompression of the Kings Mill site
- Expanding services provided out of Newark and further decompress the Kings Mill site
- Specific speciality plan
- Embedding and constant review of improvements

Newark Transformation Programme

