

Policy Committee

Wednesday, 13 November 2019 at 10:30

County Hall, West Bridgford, Nottingham, NG2 7QP

AGENDA

1	Minutes of the last meeting held on 16 October 2019	5 - 10
2	Apologies for Absence	
3	Declarations of Interests by Members and Officers:- (see note below) (a) Disclosable Pecuniary Interests (b) Private Interests (pecuniary and non-pecuniary)	
4	Feasibility for a New Special School in Nottinghamshire	11 - 16
5	Procurement Strategy 2019-23	17 - 44
6	Better Broadband for Nottinghamshire - Resources to 31 March 2020	45 - 48
7	Programme for Nottinghamshire's 2020 Mayflower Commemorations	49 - 68
8	Acquisition of Land in the Vicinity of Toton Lane to Deliver the HS2 Toton Growth Strategy	69 - 74
9	Investing in Nottinghamshire - Top Wighay Masterplan	75 - 84
10	Outside Bodies Register Update	85 - 92
11	Gedling Access Road - Land Acqusition	93 - 106

13 EXCLUSION OF THE PUBLIC

The Committee will be invited to resolve:-

"That the public be excluded for the remainder of the meeting on the grounds that the discussions are likely to involve disclosure of exempt information described in Schedule 12A of the Local Government Act 1972 and the public interest in maintaining the exemption outweighs the public interest in disclosing the information."

Note

If this is agreed, the public will have to leave the meeting during consideration of the following items.

EXEMPT INFORMATION ITEMS

- 14 Acquisition of Land in the Vicinity of Toton Lane to Deliver the HS2 Toton Growth Strategy Exempt Appendix
 - Information relating to the financial or business affairs of any particular person (including the authority holding that information);
- 15 Gedling Access Road Land Acqusition EXEMPT APPENDIX
 - Information relating to the financial or business affairs of any particular person (including the authority holding that information);

Notes

- (1) Councillors are advised to contact their Research Officer for details of any Group Meetings which are planned for this meeting.
- (2) Members of the public wishing to inspect "Background Papers" referred to in the reports on the agenda or Schedule 12A of the Local Government Act should contact:-

Customer Services Centre 0300 500 80 80

(3) Persons making a declaration of interest should have regard to the Code of Conduct and the Council's Procedure Rules. Those declaring must indicate the nature of their interest and the reasons for the declaration.

- Councillors or Officers requiring clarification on whether to make a declaration of interest are invited to contact Keith Ford (Tel. 0115 977 2590) or a colleague in Democratic Services prior to the meeting.
- (4) Councillors are reminded that Committee and Sub-Committee papers, with the exception of those which contain Exempt or Confidential Information, may be recycled.
- (5) This agenda and its associated reports are available to view online via an online calendar http://www.nottinghamshire.gov.uk/dms/Meetings.aspx



minutes

Meeting POLICY COMMITTEE

Date Wednesday 16 October 2019 (commencing at 10.30 am)

membership

Persons absent are marked with 'A'

COUNCILLORS

Mrs Kay Cutts MBE (Chairman) Reg Adair (Vice-Chairman)

Chris Barnfather Richard Jackson Joyce Bosnjak Bruce Laughton Richard Butler Philip Owen John Peck JP John Cottee Samantha Deakin Mike Pringle Kate Foale Alan Rhodes Stephen Garner Muriel Weisz Glynn Gilfoyle Jason Zadrozny

Tony Harper

OTHER COUNCILLORS IN ATTENDANCE

Nicki Brooks John Longdon
Jim Creamer Liz Plant

OFFICERS IN ATTENDANCE

Anthony May Chief Executives Department

Angie Dilley
Keith Ford
Kaj Ghattaora
Sue Milburn
Nigel Stevenson
Marjorie Toward
James Silverward

Adrian Smith Place Department

Andy Evans Neil Gamble Derek Higton

Nicola McCoy-Brown

Peter Bramhall Futures Group

1 MINUTES

The Minutes of the last meeting held on 18 September 2019, having been previously circulated, were confirmed and signed by the Chairman subject to the following amendment:-

 Agenda item 3 – Declarations of Intertest by Members and Officers – it was clarified that Councillor Bosnjak's private, non-pecuniary interest in agenda items 14 and 17 (Lindhurst Development Update and Exempt Appendix) were due to her being a local resident who lived near the Lindhurst Development site.

2 APOLOGIES FOR ABSENCE

There were no apologies for absence received.

3 <u>DECLARATIONS OF INTEREST BY MEMBERS AND OFFICERS.</u>

None.

4 LOCAL GOVERNMENT ASSOCIATION (LGA) PEER CHALLENGE 2019

RESOLVED: 2019/093

- 1) That the positive findings of the 2019 LGA Corporate Peer Challenge be welcomed.
- 2) That the response to the Peer Challenge, as set out in the body of the report, be endorsed.
- 3) That further reports in respect of individual actions, which are part of the Council's response to the Peer Challenge, be submitted to the appropriate County Council committees and sub-committees.

5 THE FUTURE APPROACH TO TRANSFORMATION AND CHANGE WITHIN NOTTINGHAMSHIRE COUNTY COUNCIL

RESOLVED: 2019/094

That approval be given to:

- 1) The launch of a new and ambitious model of transformation and change across the Council, as set out in the body of the report;
- 2) The procurement of external partners, as set out in the body of the report, with authority delegated to the Section 151 Officer and Deputy Leader for this process;
- 3) The extension of the current interim staffing arrangements within the Transformation and Change team until 30 May 2020;

4) The establishment of a fixed term Executive Officer post (Band D), within the Chief Executive's Office until 31 December 2021.

The requisite number of Members requested a recorded vote and it was ascertained that the following 11 Members voted '**For**' the motion:

Reg Adair
Richard Butler
John Cottee
Kay Cutts MBE
Samantha Deakin
Stephen Garner
Richard Jackson
Chris Barnfather
John Cottee
Samantha Deakin
Tony Harper
Bruce Laughton

Philip Owen

The following 8 Members **abstained** from the vote:

Joyce Bosnjak Kate Foale
Glynn Gilfoyle John Peck
Mike Pringle Alan Rhodes
Muriel Weisz Jason Zadrozny

It was confirmed that the above motion was therefore carried.

ENERGY STRATEGY FOR COUNTY OFFICES

During discussions, Members requested further details of the potential energy savings resulting from the move away from the existing ICT servers to 'the Cloud'. Officers agreed to include details about this within the next update on this issue to Improvement and Change Sub-Committee.

RESOLVED: 2019/095

That the Energy Strategy for County Offices be approved.

7 CORPORATE PROPERTY TRANSFORMATION PROGRAMME

RESOLVED: 2019/096

- 1) That the Property Transformation Phase 2 deliverables be approved.
- 2) That the development of the Council's corporate landlord model be approved.
- 3) That six monthly Property performance reports be presented to Policy Committee from 2020-21.

8 RENEWAL OF MANSFIELD BUSINESS IMPROVEMENT DISTRICT (BID) FOR 2020-25

RESOLVED: 2019/097

- 1) That the renewal of the Mansfield BID for a further five year term be supported.
- 2) That authority be delegated to the Corporate Director Place, in consultation with the Chairman of Policy Committee, to vote on behalf of the Council in the BID renewal ballot.

9 UPDATE ON THE WORK OF FUTURES GROUP

RESOLVED: 2019/098

That an update report be submitted to the Committee within 12 months and be included in the Committee's work programme.

10 VICTORY IN EUROPE (VE) DAY COMMEMORATIONS 2020

During discussions, Members agreed:

- the importance of also recognising Victory in Japan (VJ) Day on 15 August 2020;
- increasing the funding available from £65,000 to £70,000 to enable a civic reception to be arranged at County Hall for veterans;
- that County Council road closure fees should be waived to assist communities to celebrate VE Day and VJ Day;
- the importance of the role of Inspire in helping to celebrate and raise awareness about the wider war effort for example, Bevin Boys.

In moving the recommendations, Councillor Mrs Cutts MBE agreed alterations to capture the Members' discussions, as resolved below.

RESOLVED: 2019/099

- 1) That proposals be developed for VE Day 75.
- 2) That Finance and Major Contracts Management Committee be requested to approve funding of up to £70,000.
- 3) That future updates on this area of work be submitted to Communities and Place Committee.
- 4) That appropriate publicity be undertaken as part of the programme of events.
- 5) That a civic reception be arranged for veterans.
- 6) That County Council road closure fees be waived for street parties to celebrate VE Day and VJ Day.

11 5G TESTBEDS AND TRIALS PROGRAMME

RESOLVED: 2019/100

- 1) That appropriate external bid writing support be commissioned.
- 2) That a further report be submitted to Policy Committee in the event of either or both concept proposals being invited to the interview stage.

12 GEDLING ACCESS ROAD (GAR) - LAND ACQUISITIONS

RESOLVED: 2019/101

That approval be given to the acquisition of land required for the Gedling Access Road, on the terms as set out in the exempt appendix, relating to 0.005 acres of land at 6 Chartwell Gove, Mapperley, 0.120 acres of land at the walled garden and woodland on land east of Gedling House off Wood Lane, Gedling and 0.152 acres of Crown land off Mapperley Plains.

13 INVESTING IN NOTTINGHAMSHIRE: LOCAL AUTHORITY ACCELERATED CONSTRUCTION FUND UPDATE

During discussions it was highlighted that the list of elected Members Affected within the report was inaccurate. Officers agreed to correct this and ensure that the relevant Members had been consulted.

RESOLVED: 2019/102

- 1) That the proposed funding offers from Homes England for Lowmoor Road (£1.6m) and Cauldwell Road (£1.6m) sites be accepted and authority be delegated to the Corporate Director Place, Service Director Finance, Infrastructure and Improvement and the Group Manager, Legal, Democratic and Complaints, to finalise the completion of the funding agreements.
- 2) That a variation to the capital programme of £3.2m be approved to enable works to be undertaken on both the Lowmoor Road (£1.6m) and Cauldwell Road (£1.6m) projects.

14 WORK PROGRAMME

RESOLVED: 2019/103

That the Work Programme be agreed, with no amendments required at this point.

15 EXCLUSION OF THE PUBLIC

RESOLVED: 2019/104

That the public be excluded for the remainder of the meeting on the grounds that the discussions were likely to involve disclosure of exempt information described in Schedule 12A of the Local Government Act 1972 and the public interest in maintaining the exemption outweighed the public interest in disclosing the information.

16 GEDLING ACCESS ROAD – LAND ACQUISITIONS – EXEMPT APPENDIX

RESOLVED: 2019/105

That the information contained in the exempt appendix be noted.

17 INVESTING IN NOTTINGHAMSHIRE LOCAL AUTHORITY ACCELERATED CONSTRUCTION FUND UPDATE – EXEMPT APPENDIX

RESOLVED: 2019/106

That the information contained in the exempt appendix be noted.

The meeting closed at 12.21 pm.

CHAIRMAN

Report to Policy Committee

13 November 2019

Agenda Item: 4

REPORT OF THE LEADER OF THE COUNCIL

FEASIBILITY STUDY FOR A NEW SPECIAL SCHOOL IN NOTTINGHAMSHIRE

Purpose of the Report

1. The report seeks approval to undertake a feasibility study to identify a site in the Hucknall and Ollerton areas to build a new special school of 75 places. The feasibility study costs will be approximately £150,000.

Information

- 2. The Children and Families Act 2014 introduced Education, Health and Care Plans (EHCPs) replacing educational statements of special educational needs. As well as widening the scope of the previous statements of educational need, the Act also extended the age range for EHCPs from 18 to 25 years.
- 3. As a result, like most other councils, Nottinghamshire County Council has witnessed a significant increase in demand for EHC assessments and subsequent plans. Since 2010, Nottinghamshire has witnessed a 107.7% increase in the number of statements of special educational needs and, since 2015, EHCPs (see Table 1 below).

Table 1 The increase in EHCPs / Statements of Special Educational Needs since 2010

Location	Percentage increase since 2010
Nottinghamshire	107.7%
East Midlands	39.4%
Statistical neighbours	44.5%
England	55.1%

Source: SEN2 (EHC Plans Nottinghamshire County Council is responsible for)

4. In Nottinghamshire in 2010, there were 1,360 statements of educational need; in 2016, there were 1,844 EHCPs and statements; and by 2018 there were 2,499 EHCPs. By January 2023, if current trends continue, Nottinghamshire County Council is likely to have issued over 4,000 EHCPs, as detailed in **Appendix 1**.

- 5. The challenges faced by the Council have been exacerbated by historical factors with high levels of inclusion within publicly funded maintained schools. Due to the high levels of inclusion of children with Special Educational Needs and Disability (SEND) within mainstream publicly funded schools in the County, the special school estate remains relatively small. Following the 2014 Act and the subsequent increasingly academised sector, there has been an increased demand for specialist provision. Given that Nottinghamshire's special schools remain full, almost all of the time, this has resulted in an increased dependence on commissioning places in the independent sector. Currently, there are over 450 children and young people with EHCPs being educated within the independent sector.
- 6. Between 2015 and 2018, the number of commissioned placements within the independent sector increased by over 50%. At the same time, the increasingly complex presentations of children and young people meant that the average unit cost of these placements also increased by 50%. Hence the total annual spend has tripled. However, the cost of individual placements can vary significantly from £30,000 to over £250,000 depending upon the complexity of presenting need and the type of specialist provision being sought to address it.
- 7. Since 2015, the County Council has increased the provision of special needs through the capital investment of £2.9m at Ash Lea Special School. The SEND Schools Strategic Growth Plan for 2019-2020 has agreed place funding at the following special schools:
 - a) Ash Lea 10 additional places
 - b) Beech Academy 10 additional places
 - c) Bracken Hill 10 additional places
 - d) Carlton Digby 18 places phased
 - e) Foxwood 10 places
 - f) St Giles 10 additional places.

In addition, the Council is currently investing £16.4m to rebuild and expand the Newark Orchard Special School which will initially create 40 new specialist placements.

- 8. Despite these expansions, there remains insufficient specialist places to allow parents to express a preference for a local special school, resulting in increased demand for county and out of county specialist placements.
- 9. A needs analysis undertaken in 2016 and reviewed in 2019 suggests that there is a need for specialist provision within the Hucknall and Ollerton areas. This report therefore seeks approval to undertake a feasibility study to identify a site in the Hucknall or Ollerton areas to build a new special school of 75 places.

Other Options Considered

10. No other options have been considered.

Reason/s for Recommendation/s

11. The County Council is required to secure a sufficiency of school places, which includes special school and specialist provision. There remains a shortfall of special school places hence the request to undertake a feasibility study to identify a site to build a new special school.

Statutory and Policy Implications

12. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

13. The cost of the feasibility study will be £150,000. The feasibility study will be undertaken by Arc, and the costs for the feasibility study will be their costs. The feasibility study will need to consider the longer term financial benefits to the Local Authority of additional spaces in a special school resulting from the reduced reliance on the higher cost placements in non-maintained independent schools and reduced travel costs.

Implications for Service Users

14. It is recognised that more local education provision brings a range of benefits to children and young people and their families including improved opportunities for inclusion in the local community and reduced travel time.

Implications for Sustainability and the Environment

15. The anticipated reduced travel time will benefit the local environment.

RECOMMENDATION/S

1) That Committee gives approval to undertake a feasibility study, at a cost of approximately £150,000, to identify a site in the Hucknall and Ollerton areas to build a new special school of 75 places.

Councillor Mrs Kay Cutts MBE Leader of the County Council

For any enquiries about this report please contact:

Marion Clay Service Director, Education, Learning and Skills

T: 0115 97 72073

E: marion.clay@nottscc.gov.uk

Constitutional Comments (EP 15/10/19)

16. The recommendation falls within the remit of the Policy Committee by virtue of its terms of reference.

Financial Comments (GB 23/10/19)

17. It is proposed that the £150,000 feasibility study costs will be funded from Nottinghamshire County Council capital resources in the first instance subject to a capital bid to the Corporate Asset Management Group. If the feasibility study works do not result in a capital project the costs incurred will be classed as abortive fees and will need to be funded from a revenue budget. If this is the case, these costs will be met from within the Corporate Property revenue budget.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

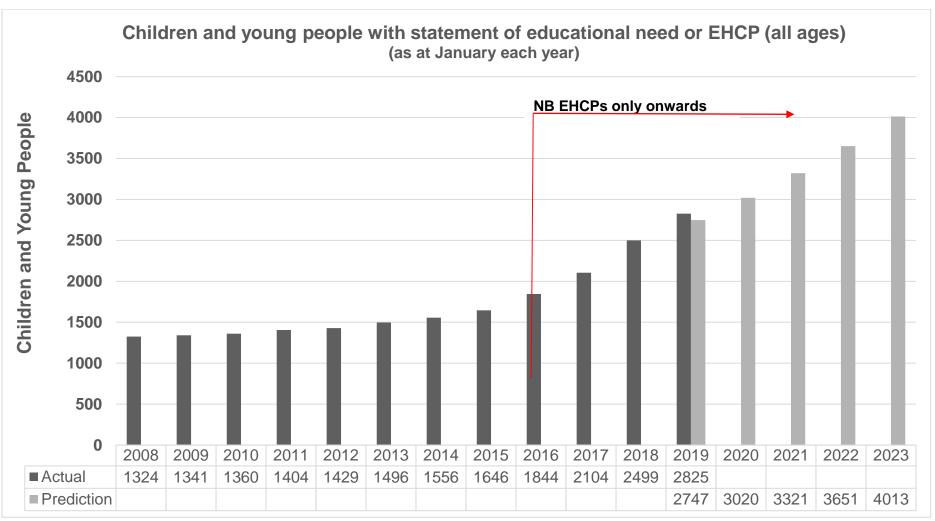
None.

Electoral Division(s) and Member(s) Affected

All.

C1306

Appendix 1 - Prediction of future increases in the number of Education, Health and Care Plans (EHCPs) in Nottinghamshire



Source: SEN2 (January each year for those EHC plans Nottinghamshire County Council are responsible for)

The annual compound increase over the last ten years has been 9.5 per cent, though the last four years have been significantly higher. The rate of increase for 2019 was over 11 per cent. The number of EHCPs is predicted to be over 4000 by January 2023.

Nottinghamshire County Council

Report to Policy Committee

November 2019

Agenda Item: 5

REPORT OF CHAIRMAN OF FINANCE AND MAJOR CONTRACTS MANAGEMENT COMMITTEE

PROCUREMENT STRATEGY 2019-2023

Purpose of the Report

 The purpose of this report is to seek approval of the proposed Procurement Strategy 2019-2023. The strategy was presented at Finance and Major Contracts Management committee in October which was endorsed by Members and recommended to Policy Committee for approval.

Information

- 2. The Procurement Strategy 2019-23 sets out the framework for the procurement of all goods, works and services and outlines how procurement will use the Council's spending power to pursue our key objectives.
- 3. The Procurement Strategy 2019-23 builds on the work already undertaken in the first strategy that was implemented in 2015, which focused on strategic procurement development, integration between Procurement and Commissioning and implementation of category management.
- 4. The earlier strategy has driven strong achievements in procurement with successful delivery of procurement practice across Council departments. In Public Health, the competitive dialogue process has been used with great success to demonstrate collaborative working with commissioners to engage in a competitive dialogue with potential bidders. The process enabled the department to develop a comprehensive service specification with a successful contract award. Both commissioner and providers have been complimentary on the procurement process undertaken. With the introduction of Dynamic Purchasing Systems (DPS) this has had the effect of reducing the number of Adult Social Care spot contracts that were in place. The biggest advantage of a DPS is that the application process is always open and therefore increasing capacity and competition by adding more suppliers. This has significantly reduced off-contract spend and was recognised as best practice in a recent Local Government Association (LGA) report.
- 5. In Children and Young People's department, the Council has been successful in engaging procurement activity across the Derbyshire, Derby City, Nottinghamshire and Nottingham City (D2N2) Partnership for the development of a framework for Children's Residential Placements. Our procurement team has led the successful procurement on behalf of all four

- authorities, with over 50 providers applying to join the framework with a total spend of £500m over the life of the contract.
- Across the Place and Chief Executive's Departments, the procurement team have been very successful in opening our frameworks to generate income for the Council. Recent examples include the managed print framework solution which is being used by partners and stakeholders.
- 7. The review and refresh of the Strategy has provided an opportunity to take stock of the current strategic landscape. The 2019-2023 Strategy has been developed with reference to current and emerging policies and strategic drivers.
- 8. The key drivers for the new strategy are:
 - Commercially focused procurement and sourcing aligned with strategic, business and operational plans, and operating a competitive approach in line with internal and external regulations
 - Compliance with procurement legislation and the key principles of equal treatment, transparency and proportionality
 - To place Nottinghamshire residents at the centre of all commissioning and procurement decisions
 - To drive best value for public money
 - Innovation in Performance Management to ensure we are getting the most from all our commissioning and contracting arrangements
 - To enhance Sustainability environmental, economic and social for the ongoing wellbeing of the people of Nottinghamshire
- 9. The Strategy will support compliance with the legal and procedural requirements of EU and UK Procurement Regulations and the Council's Financial Regulations, through ensuring a fair, open and transparent procurement process to ensure a level playing field for all suppliers.
- 10. The strategy has been developed through widespread consultation across the Council, including representatives from all service directorates, legal services and equalities team. Consultation has been undertaken with stakeholders including the voluntary and community sector and the local Chamber of Commerce. Feedback received through the consultation was considered in finalising the proposed strategy.
- 11. Progress across all our key strategic drivers and outcomes of procurement activity will be monitored and reported through the Finance and Major Contracts Management Committee on an annual basis.

Public Services Act (Social Value) 2012

12. The Strategy has a focus on social value throughout the procurement and commissioning process. The Public Services Act (Social Value) 2012 requires any public body buying or commissioning public services to consider how their local area and the lives of residents may be improved by including economic, social or environmental benefits as part of their procurement processes.

- 13. The Strategy aims to achieve added value from Council spend by delivering the best outcomes for local people and delivering place-based ambitions. Performance will be measured against supporting targets and indicators and we will seek to ensure that social value is:
 - Demonstrated as the default position in all contracts where it relevant and proportionate to do so
 - Considered as a key factor in service redesign
 - Included as part of the award evaluation criteria in tendering excercises wherever possible
 - Central to the promotion of the local economy, so that micro, small and medium sized enterprises and the voluntary and community sector in Nottinghamshire can thrive.
- 14. A supporting toolkit will be developed to embed our approach. The overarching intent of this toolkit will be to set out our methodology for doing more than sourcing the Council's supplies at a price that is competitive and good value for money. This document will support officers, commissioners and bidders/suppliers in Nottinghamshire in embedding social value into commissioning and procurement activity.

Other Options Considered

15. Do nothing, this option was rejected as the current Procurement Strategy 2015-18 had expired and refreshed strategy is needed to set out the strategic direction and approach for all procurement and commissioning activity.

Reason/s for Recommendation/s

16. To ensure the effective delivery of procurement services; to develop strategic Procurement solutions that deliver quality outcomes, value for money goods and services for the people of Nottinghamshire, as well as delivering broader economic, social and environmental outcomes.

Statutory and Policy Implications

17. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATION/S

1) The proposed Procurement Strategy 2019-2023, attached as an Appendix, is approved.

Councillor Richard Jackson CHAIRMAN OF FINANCE AND MAJOR CONTRACTS MANAGEMENT COMMITTEE

For any enquiries about this report please contact:

Kaj Ghattaora Group Manager – Procurement

T: 0115 977 3267

E: kaj.ghattaora@nottscc.gov.uk

Constitutional Comments (KM – 21/10/19)

The proposal in this report is within the remit of the Policy Committee.

Financial Comments (KP – 17/10/19)

This report concerns the overall Procurement Strategy and as such there are no direct financial implications. Information on procurement performance is provided to Finance & Major Contracts Management Committee on a quarterly basis.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

None

Electoral Division(s) and Member(s) Affected

All

NOTTINGHAMSHIRE COUNTY COUNCIL PROCUREMENT STRATEGY 2019 – 2023

1.0 FOREWORD - By Cllr Richard Jackson, Chairman Finance and Major Contracts Management Committee.

Spending approximately £620 million each year in goods and services, the importance of effective procurement, underpinned by commissioning has never been greater for local councils. The long-term challenge for local government finances remains considerable. Councils continue to face a significant gap and there remains uncertainty over a long-term funding solution to social care which makes up one-third of Council's spend. At a time when resources are drastically reducing there are increases in the cost of delivering services due to rising demand and inflationary pressures. Making the best use of our resources, finding greater efficiencies and improving productivity is vital to deliver better outcomes for local people and continue to protect services.

This means as a council we need to use our spending power wisely and strategically to ensure that we support the economic, social and environmental wellbeing of our residents and communities. We need our procurement service to maximise the value of our procurement spend, support the council in becoming a more commercially focussed organisation and harness and drive innovation in our commissioning decisions and through our supply chains. This strategy acknowledges the key role that procurement will continue to play in enabling the Council to meet these challenges and outlines our vision and priorities for the next four years.

Against this backdrop, the Council needs to think differently as to how it provides services to its local communities. The Council must provide the best possible outcomes for its residents, improve the place we live and deliver value for money. Procurement has a critical role in helping to deliver these services in a manner that secures the appropriate balance between cost effectiveness, quality and sustainability. Procurement service will ensure that the Council continues to work in partnership and collaboration with commissioners and our key partners to realise joint benefits, supporting the local economy and providing opportunities for businesses to engage with the Council.

The Council has clear ambitions, as set out in the Council Plan 'Your Nottinghamshire Your Future' 2017-2021, for Nottinghamshire to be the best place it can be for us all. It strives to be an efficient and high performing council delivering value for money. We are an ambitious local authority committed to delivering better outcomes for people in Nottinghamshire and better value for money for the taxpayer. In embracing these challenges, we will ensure we have robust frameworks for commissioning, procurement, performance and contract management to support transform and enhance public services .

2. INTRODUCTION

The Council must provide the best possible services for local people, improve the place in which we live and deliver good value for money. Our Council Plan "Your Nottinghamshire Your Future" sets out an ambitious vision for the future of Nottinghamshire in which the county is at the forefront of modern Britain. As a Council we provide a diverse range of services, to protect and shape the environment in which we live, and to create the right conditions for a strong local economy.

The Council plan is built on five core values, one of which is to 'spend money wisely'. Procurement has an important role in the delivery of value for money services and in doing so we need to ensure we align to the Council's priorities and values. Ensuring we make money go further will be essential in order to protect our many valuable services. Procurement will support the delivery of the Council plan and we will make the best use of the authority's resources and encourage a more commercial approach across the Council, adopting creative and innovative ways of working that deliver value for your money.

Launching our new Procurement Strategy, is not only about compliance but reflects our learning since the last strategy and the key themes reflect our strategic plan priorities and the financial resources available to the council. The strategy has been developed through diagnostic exercise with managers who procure at all levels of the organisation and complements our strategies for adults, children and place. It outlines how the Council will continue its procurement journey and sets out the future framework and approach to strategic commissioning, procurement and contract management over the next four years.

Our objective is to work to the following six principles which will underpin all procurement activity at Nottinghamshire County Council.

- Place Nottinghamshire residents at the centre of all commissioning and procurement decisions
- Drive best value for public money
- Commercially focused procurement and sourcing aligned with strategic, business and operational plans, and operating a competitive approach in line with internal and external regulations
- Compliance with procurement legislation and the key principles of equal treatment, transparency and proportionality
- Innovation in Performance Management to ensure we are getting the most from all our commissioning and contracting arrangements
- Enhance Sustainability environmental, economic and social for the ongoing well-being of the people of Nottinghamshire

2.1 Supporting the Council Plan

This procurement strategy cuts across all aspects of the Council's Strategic Plan and will be integral to the overall success of the Council in achieving its strategic aims. The table below highlights the commitment from Procurement in supporting the delivery of the vision.

Council Plan Vision Statements	Commitment
A great place to	To ensure that we put local people at the heart of everything we
bring up your	do through all our commissioning, procurement and contract
family	management activity
A great place to	We will work in partnership with our partners and the supply
fulfil your	market to drive social value outcomes through our procured
ambition	services.
A great place to	The Council continues to see rising demand for many of its services
enjoy your later	and Procurement will work with commissioning leads to build
life	contracts that models service delivery that is focused on outcomes
	for those accessing the services. We will ensure that procured
	services are targeted to meet the needs of the most vulnerable
	groups, engaging communities in the planning and delivery of
	services.
A great place to	We will work with suppliers to foster creativity and innovation
start and grow	whilst delivering good quality, value for money services.
your business	

The Procurement service is an enabling function that supports the Council to be effective, provide value for money, support local business and achieve social value to meet the needs of Nottinghamshire's residents and businesses. This strategy sets out the vision and direction for commissioning activity across the council and how we will achieve this over the next four years as well as establishing the principles and framework which will underpin all our commissioning decisions. The aim of this strategy is to ensure procurement activities are undertaken efficiently and economically whilst contributing to the realisation of the economic, social and environmental benefits for the County, and aligning with the strategic aims and objectives of the Council's plan.

Our Procurement Vision

"To work together with colleagues, partners, local residents and suppliers to develop imaginative Commissioning, Procurement and Contract Management solutions that bring quality, value for money goods and services for the residents of Nottinghamshire and which also aim to deliver broader economic social and environmental outcomes"

2.2 A Commissioning-led Approach

Our aim is to ensure a robust and consistent approach is adopted for all our commissioning activity, whilst ensuring commissioning, procurement and contract management are a core and integrated proposition. It is important that all our customers, citizens, suppliers and staff understand what commissioning and procurement mean.

Commissioning: is the process of ensuring that outcomes identified in the council's needs analysis are delivered through the right service and with the right models of delivery, whether that be through public, private or other sectors, the voluntary service sector, or through social enterprises.

Procurement is the process of acquiring goods, works and services, covering acquisition from both third parties and in-house providers. The process spans the whole life cycle from identification of needs, through to the end of a works or services contract or the end of the useful life of an asset. It involves early stakeholder engagement; assessing the impact on relationships and linkages with services internally and externally; options appraisal and the critical 'make or buy' decision; and determining the appropriate procurement strategy and route to market.

Procurement is embedded within a broader commissioning framework where whole systems of support are reviewed ensuring that emerging needs, best practice, market analysis and available resources are taken into full account when developing procurement strategies. The benefits of using a commissioning framework include:

- Goods and services procured are based on a thorough understanding of need
- Better outcomes for citizens, in particular for those who are most vulnerable
- The way outcomes are delivered are transformed, underpinning long-term sustainability

Commissioning & Procurement the relationship

Commissioning & Procurement are not mutually exclusive. The procurement function is designed to support and deliver the commissioners intentions in a legal and compliant manner. Whilst the procurement function sits centrally within the council, and commissioning sits within departments it is key that we develop and maintain strategic links to commissioners to ensure procurement activities are undertaken efficiently and economically to implement outcome-based contracts. The Council's Category Management approach to procurement brings together the expertise from commissioning and procurement across the Council to identify the most appropriate and effective approach to delivering required outcomes.

Commissioning Framework

The commissioning framework below shows the various stages of commissioning and the typical activities we will undertake to ensure that our services remain fit for purpose and delivering best outcomes throughout.



Corporately, the Council is committed to adopting a structured corporate framework for commissioning. The commissioning framework creates a 'blueprint' for our commissioning approach and outlines the stages and components required for effective commissioning including: an evidence-based needs analysis to understand the local residents' requirements, establishing clear outcomes and priorities that we are seeking to achieve, using these outputs to develop clear commissioning strategies and then putting clear intentions and plans in place.

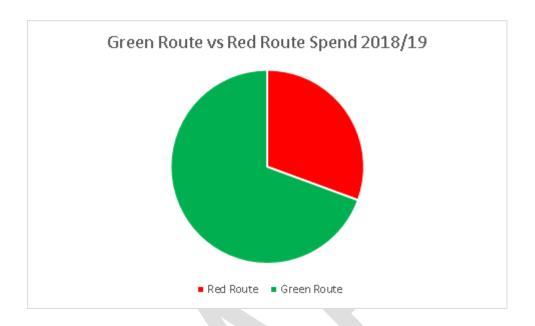
3.0 PROCUREMENT JOURNEY SO FAR

The Nottinghamshire County Council Procurement Strategy 2015 – 2018 established an ambitious programme to transform procurement through the adoption of Category Management to improve procurement performance across the Council. This has resulted in a step change in the way in which procurement is managed across the Council. Our achievements include:

 The successful implementation of category management across all the Council's thirdparty spend. Nottinghamshire now has category managers aligned to each department ensuring the strategic sourcing conversation taking place with commissioners at the start of any spend decisions.

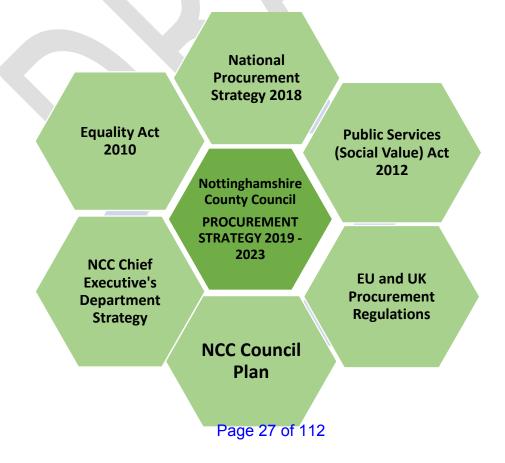
- Introducing electronic tendering by making full use of e-tendering portal Pro-Contract
 to embed e-procurement across the end to end procurement process. Across the East
 Midlands, Nottinghamshire is one of the few authorities that is using the eprocurement portal for its end to end procurement processes thereby delivering
 efficient procurement practice.
- Actively participate in collaborations with other contracting authorities and lead collaborative procurements to drive greater savings. A key example of this being the D2N2 (Derbyshire County, Derby City, Nottinghamshire County and Nottingham City Councils) collaboration for Children in Care Framework. Further Children's Social Care procurements are planned in the pipeline.
- Supporting Small, Medium Enterprises (SMEs) by running workshops and webinars for local suppliers on how to bid for council contracts. Nottinghamshire has a very good relationship with the Chamber of Commerce and together we have successfully hosted and sponsored events for Third Sector and SME organisations to break down barriers to public contracting.
- Opening our frameworks to generate income for Nottinghamshire County Council.
 The Council has been very successful with this initiative with recent examples
 including the managed print framework and Wide Area Network (WAN) contracts
 being used by partners and stakeholders.
- Creating Dynamic Purchasing Solutions (DPS) to ensure compliant purchasing decisions. DPS's have been very successful at the Council providing the flexibility for local suppliers to enter the market and enabling commissioners to have a variety of suppliers in the market place. The Council has successfully implemented DPS's across all our categories of spend. DPS's have been successful in driving forward off-contract spend of personal social care services. The Council's work on this has been recognised as best practice in a recent LGA report.
- Information governance compliance with all NCC's third party suppliers and our contractual arrangements compliant with GDPR regulations. For example, over 95% of our contracts with third party suppliers were amended appropriately to comply with the new GDPR regulations.
- A significant increase in compliance with procurement and finance regulations. Between 2018-19, Procurement team undertook 900 procurements, awarded 1372 contracts, of which over 1100 were to SME and Third Sector suppliers. Purchase orders are managed through Green and Red orders. Green orders are those which are raised with the Procurement Centre's pre-arranged agreements or contracted

suppliers. Red orders are those that do not have approved suppliers or contracts in place. Over the last three years, compliance with procurement regulations has improved with more and more orders being processed through Green route. This is evident in the chart below.



4.0 STRATEGIC CONTEXT AND PURPOSE

There are several national and local policy drivers that influence how the Council's procurement function is structured. These are outlined in the diagram below.



The Local Government Association launched the new *National Procurement Strategy* in February 2018 which focuses on leadership, commercial behavior and achieving community benefits. This sets out the vision for local government procurement and signifies the strongest statement from local government that procurement is critical to deliver maximum benefits locally for council spending and in delivering on social value. The Public Services (*Social Value*) *Act* 2012 places a requirement on the Council to consider how what is being procured may improve the economic, environmental and social well-being of Nottinghamshire. The *EU Public Contracts Directive* 2014 and UK Public Contracts Regulations 2015 provides the legal framework obliging us to operate in a fair, open and transparent way. It is recognised, following the UK's decision to leave the European Union that the controls and standards surrounding procurement may change during the period the Strategy covers.

In accordance with Equality Act 2010, and Public Sector Equality Duty, we will encourage our suppliers to support our commitment to equality, fairness and transparency; to be responsive to the needs of our communities; to meet the diverse needs of all users to ensure no one group is disadvantaged and to commit to developing a diverse and inclusive workforce. All providers with whom we contract for services are required to have sound equality policies and procedures in place which ban discrimination/bullying, provide diversity training for their staff which is inclusive of all the protected characteristics as defined by the Equality Act 2010 and revise their policies regularly.

5.0 SETTING THE DIRECTION FOR PROCUREMENT

The Procurement Strategy focuses on three key strategic priorities:



Priority 1: Ensure Best Value

What is our ambition?

To ensure value of money and efficiency through its procurement activity. In Nottinghamshire, we will attain value for money in terms of both cost and quality.

Key Actions to achieve our ambition

- Continue to manage and organise all our procurement activities using category management to ensure effective prioritisation and co-ordination of resources across the Council
- Ensure that Finance Regulations reflect developments in procurement legislation and provide a robust framework to support the spending of Council money
- Continue to deliver and identify savings and efficiencies whilst ensuring strategic objectives are delivered cost effectively
- Provide commercial acumen to Service Departments to assist with key projects and to identify improved commissioning and procurement opportunities
- Encourage early engagement of the Procurement team with commissioners in strategic decision-making to maximise savings and service quality outcomes
- Work actively with staff across the Council to drive and encourage innovation where it can reduce the cost and / or improve the effectiveness of Council services.
- Consider best practice through regional and national benchmarking
- Collaboration across public, private and third sector to drive innovation, greater value and high quality of goods and services.

Measuring our success

- % spend with local suppliers
- % Spend with SMEs

The current baseline spend is approximately 55%. Our aim is to make improvements in the data collection and therefore baseline the target at 50%.

Priority 2: Maximise Social Value

What is our ambition?

In delivering this strategy, our ambition is to realise meaningful social value from the contracts we set and obtain added value from Council spend by delivering the best outcomes for local people and deliver place based ambitions.

Key Actions to achieve our ambition

- Create employment and training opportunities through our contracts
- Increase the Nottinghamshire pound, to ensure every pound we spend, we try and retain as much of it in Nottinghamshire as possible
- Encourage a strong and diverse local market made up with voluntary, community organisations and SMEs who want to do business with NCC
- Maximise value from our key suppliers through Supplier Relationship Management (SRM) - the discipline of strategically planning for, and managing, all interactions with third party organisations that supply goods and/or services to NCC to maximise the value of those interactions. In practice, it will entail creating closer, more collaborative relationships with key suppliers to uncover and realise new value and reduce risk.
- Embed local supply chain opportunities into our procurement activities
- A commitment to increase spend in local economy within the financial regulations' framework
- Work with partners such as the East Midlands Chamber of Commerce to support local businesses and SMEs to access public sector opportunities.

Measuring our success

- No. or % of employment / training opportunities secured through contracts awarded, in particular those from disadvantaged groups.
- No. or % of contracts with measures to secure environmental benefits (e.g. recycling, CO2 reduction, waste diverted from landfill

At present social value indicators are not measured in this way and are more project specific. We will move towards targeted and proportionate measures in all contracts, where applicable.

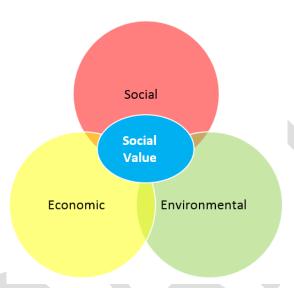
Defining Social Value for Nottinghamshire

The Public Services (Social Value) Act 2012 came into force on 31st January 2013. Local authorities and other public bodies have a legal obligation to consider the social good that could come from the procurement of outcomes, before they embark upon it. The aim of the Act is not to alter the commissioning and procurement processes, but to ensure that, as part of these processes, councils consider the wider impact of the services delivered. The Social Value Act places a requirement on the Council to consider how what is being procured may improve the economic, environmental and social well-being of Nottinghamshire.

The Council has adopted the definition of Social Value as set out by the Sustainable Procurement Taskforce. Social Value is defined as:

A process whereby organisations meet their needs for good, services, works and utilities in a way that achieves value for money on a whole life basis in terms of generating benefits not only to the organisation, but also to society and economy, whilst minimising damage to the environment.

Social value outcomes fall under these 'three pillars of sustainability' are set out in the diagram below.



Economic: this outcome covers how NCC will support and grow the local economy. Local spend will be defined as:

"the value of contracts awarded to organisations that operate principally within the boundaries of the County of Nottinghamshire"

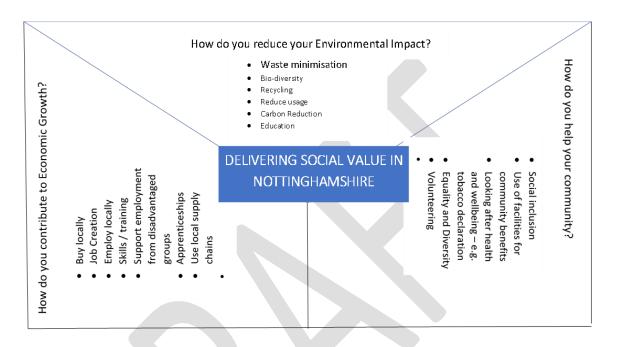
<u>Social:</u> this outcome explores how social and community benefits are delivered for the residents of Nottinghamshire through our procurement

Environmental: this outcome relates to the contribution and extent to which we are reducing the Council and the community's negative impact on the environment.

At Nottinghamshire County Council we are committed to protecting and enhancing the environment for present and future generations reducing the environmental impact of purchasing goods, works and services. Including environmental considerations in our procurement evaluations is through environmental considerations in our procurement processes and contracts, and by raising staff awareness will help embed this into all procurements that we undertake.

Environmental considerations are consistent with our need to demonstrate best value, by seeking to achieve the optimum combination of 'whole life' costs and benefits to meet the County Council's needs.

Our social value themes will enable us to maximise the opportunities for economic, social and environmental considerations to be addressed at all stages of the commissioning and procurement cycle. This is summarised in the tool below.



Outcomes are not necessarily confined to a single pillar of sustainability, they may be social, economic and/or environmental. Where these distinctions overlap several cross-cutting outcomes may be created.

Priority 3: Enhance Leadership

What is our ambition?

Procurement is an enabler to use best practice approaches to deliver the needs of improved outcomes. Our vision is that we will be creative and work in new ways to become a true enabling partner to Council departments and proactively helping to deliver Department and Council priorities as a whole.

Key Actions to achieve our ambition

We will deliver enhanced leadership through:

Market Management - We recognise that effective management of strategic supplier relationships can deliver a range of benefits. We will undertake pre-market engagement, develop existing supplier relationships and engage with suppliers. Develop category strategies to ensure that demand is fully understood (including future requirements) and Page 32 of 112

- 12 -

work with commissioners to ensure that market analysis and supplier engagement is undertaken to establish the capabilities of the supply chain.

We will adopt a strengthened commercial approach to better analyse market intelligence and leverage the knowledge and capability of providers to co-design services in such a way that innovation can be met, increasing the availability of mature markets for when we procure. We will also work with commissioners and suppliers to drive strategic procurement decisions in shaping the market and developing detailed category plans

- Management Information Good procurement and commercial decision making relies on having excellent management information. We will improve expenditure analysis of the Council's third party spend and demonstrate impact of procurement and contract management activities through detailed dashboards.
- Excellence in category management Category Manager's close working relationship with commissioning colleagues is critical. They will develop a new flexible operating model based on better engagement with their customers and more effective planning of procurement activity that leads to corporate frameworks within which each department that maps their future procurement activity and develops one to three-year plans against which resources can be allocated and performance measured

We will provide support, guidance and challenge to our commissioners in developing specifications and managing the contracts that we let. Providing the commercial challenge to commissioning intentions, we will help in their design and managing continuous improvement programmes with key suppliers to deliver on-going cost reductions, service enhancements and innovation.

To deliver an integrated Procurement and Commissioning model we will take a Business Partner approach through Category Management to reach a point where all or a very high percentage of the Council's spend within a category is being channelled through approved arrangements, aligned with strategic priorities. The desired outcome is to buy more strategically, be more innovative and enable all purchasers/commissioners to get the most out of the market and suppliers.

To achieve this will require strong working relationships with our commissioning colleagues and a high degree of effectiveness to increase the delivery of sustainable value, an increase in compliance to procurement contracts and processes. Category Managers will develop a new flexible operating model based on better engagement and more effective planning of procurement activity. The involvement of procurement at the

earliest phase of a project will deliver greater commercial and social benefits to Nottinghamshire.

 <u>Contract Management</u> - There is a growing recognition of the need to automate and improve contractual processes. The need to satisfy increasing compliance and analytical requirements has also led to an increase in the adoption of more formal and structured contract management procedures and an increase in the availability of software applications designed to address these issues.

Contract management encompasses three key areas – service delivery management, relationship management and contract administration as shown in the diagram below.



- (a) **Service delivery management** ensures that the service is being delivered as agreed, to the required level of performance and quality
- (b) **Relationship management** keeps the relationship between the two parties open and constructive, aiming to resolve or ease tensions and identify problems early and to deliver continuous improvement;
- (c) **Contract administration** handles the formal governance of the contract and changes to the contract documentation.

The development of sound contract management processes and support from the Procurement Centre will enable a consistent corporate approach to contract management is embedded into the Council through;

- using clear and robust evaluation criteria;
- monitoring and reviewing contract management performance within the Council;
- identifying risks which exist in the performance of contracts;

- monitoring expenditure of supplier spend on an annual basis

We will work with our supplier chain to ensure that both parties are delivering against the commitments within contracts and build upon mutual experience and knowledge to embed continuous improvement practices throughout the contracted period. We will work with commissioners to ensure the development of effective Key Performance Indicators for all contracts. We will implement contract management guidance across the Council to ensure that all contracts across the Council are managed to a consistent standard and on a risk basis.

• Best practice in e-procurement

e-Procurement is integral to the overall development of procurement processes and involves the use of an electronic system/s to acquire and pay for supplies, services and works. The Council has invested in an e-procurement tool which offers e-Sourcing, e-Auction, Contract Management and Spend Analysis solutions to assist in alleviating the pressures faced by procurement professionals when purchasing and managing supplier relationships

The deployment of the Business Management Systems (BMS) has enabled many operational tasks in the Procure-to-Pay cycle to become self-service. The role of the Procurement Centre is to provide advice and oversight of the effectiveness of this process, as well as authorise certain aspects such as the addition of new vendors and (in conjunction with Finance) advise on the approval of contract waivers from Financial Regulations.

By further utilising e-procurement we aim to: reduce transaction costs; make processes more efficient; improve management information and visibility of third party spend; increase control and consistency of processes and improve spend compliance.

Measuring our success

- Documented supplier performance against KPIs and targets to identify ongoing improvements in contract management
- A comprehensive and up to date contracts register with a list of all contract managers
- Reduction in off contract spend
- % of procurement administered through the e-tendering portal.

6.0 DELIVERING THE VISION

The procurement service offers a wide range of expertise that will support the Place, Chief Executive, Children and Families, Adult Social Care and Public Health departments to deliver their priorities. Taking an integrated approach to working alongside commissioners in supporting the identification of service needs, the procurement team can help shape markets to deliver requirements and maximise the benefits from the Council's buying power, whilst ensuring that we get what we pay for, through effective contract management.

Key enablers:

The Council recognises four key enablers that will be critical to delivery of this strategy – People, Technology, Planning & Performance and Culture.

People:

The Council will continue to develop our talent to ensure that the Procurement Team has the right mix of skills, knowledge and expertise.

Technology:

The Council will exploit digital technology and e-procurement solutions to underpin and simplify our core processes for both staff and suppliers.

Planning and Performance:

The Council will produce accurate and timely data to inform procurement decisions.

Procurement service will produce an annual procurement plan for all procurement activity for the Council

Culture:

The Council will enable innovation and embed change to improve procurement and contract management practice in the Council and deliver economic, social and community benefits.

Effective People and Leadership:

The Council aims to attract, retain and motivate high-quality, skilled procurement and commercial professionals and create ongoing opportunities for development; investing in training and coaching so that our staff become a source of capability and capacity to meet the council's current and future needs

Our Category Managers will need to have good skills in strategic thinking with commercial acumen, procurement and contract management expertise. They will need to be good relationship managers with the ability to influence, have good communication skills, and be credible with stakeholders and suppliers. They will know their supply markets, cost drivers and understand the regulatory environment in which they work.

Measure and monitor our performance:

A clear approach to achieving our goals needs to be embedded through a clear understanding of what actions are required, by when, by who and their outcomes. To monitor our progress, we will work aim to work to the following targets and performance measures:

Strategic Theme	Targets	2020/21	2021/22	2022/23
Best Value	% spend with local suppliers	50%	55%	60%
	(of total contracts awarded)			
	% Spend with SMEs	50%	55%	60%
Social Value	No. or % of contracts with	TBC	TBC	TBC
	measures to secure			
	environmental benefits (e.g.			
	recycling, CO2 reduction,			
	waste diverted from landfill)			
	No. or % of employment /	TBC	TBC	TBC
	training opportunities			
	secured through contracts			
	awarded, those from			
	disadvantaged groups.			
Enhance Leadership	Reduction in off contract	1%	2%	2%
	spend			
	% Procurements gone	95%	95%	95%
	through e-tendering system			
	(of procurements			
	conducted that year)			
	Number of contracts	90%	90%	90%
	retendered on time			

Building on the achievements of the last strategy, and with a strong vision to deliver the key priorities as outlined in this strategy, the Council will also:

- Ensure its procurement delivery plan is monitored and challenged through the Council's Finance and Major Contracts Management Committee.
- Maintain a Council wide procurement plan of all procurement projects to improve how we manage and deliver these projects
- Ensure its procurement policies and procedures are regularly reviewed and kept up to date
- Continue to report on procurement performance and compliance to the Finance and Major Contracts Management Committee through an annual procurement plan and quarterly category updates.

Useful Links

Nottinghamshire County Council Procurement website -

https://www.nottinghamshire.gov.uk/business-community/doing-business-with-us/doing-business-with-us

Contract opportunities

- East Midlands Tenders <u>www.eastmidstenders.org</u>
- Contracts Finder www.gov.uk/contracts-finder
- Source Nottinghamshire <u>www.sourcenottinghamshire.co.uk</u>



Appendix 1 - Mapping Procurement Priorities to the Council Plan aims:

Outlined below are actions the procurement centre will take to deliver the specific commitments in the Council Plan.

Council Plan Aims	Nottinghamshire's Procurement Strategy Strategic Priorities	Key activities
Put local people at the heart if everything we do	Deliver Social Value	Understand our people and reflecting this in our procurement plans
Spend money wisely	Ensure Best Value	Drive innovation through our commissioning solutions
Be creative and work in new ways	Enhance Leadership and Ensure Best Value	We will work with suppliers to foster creativity and innovation whilst delivering value for money
Stand up for local people	Deliver Social Value	We will work with suppliers to foster creativity and innovation whilst delivering value for money
Empower people and support their independence	Deliver Social Value Enhance leadership	Training, support and leadership for all

Appendix 2 - PROCUREMENT DELIVERY PLAN

The delivery of this Strategy will be managed through a Delivery Plan with progress reported on an annual basis to the Finance and Major Contracts Management Committee.

Theme	Key Steps	Lead	Timescale
Processes	Develop one procurement plan	Group Manager and Category	April 2020
	for all NCC procurement activity	Leads	
	for the year		
	Develop a standardised category	Group Manager and Category	April 2020
	plan to report to Committee at	Leads	
	quarterly intervals		
Performance Management –	Develop a mechanism to identify,	Procurement (with support from	November 2019
establish a performance	measure and monitor social	performance team)	
framework to demonstrate and	value within procurements		
monitor implementation and	Develop and implement	Procurement (with support from	April 2020
impact of the procurement	performance dashboards for all	performance team)	
strategy	categories.		
	Complete spend analysis by	Policy and Strategy Officer	April 2020
	category to identify key		
	categories of third party spend		
	and have a clear category		
	management strategy in place		
Contract Management – to	Develop and implement a	Group Manager	Commence in October 2019
ensure best value and effective	corporate approach to contract		
from the supply chain	management to include revised		
	contract management guidance		

		
_		
framework to include a toolkit of		
standardised		
templates/processes. This will		
ensure consistency, performance		
and raise the standard of		
contract management across the		
Council.		
Update our central Contracts	Procurement team	January 2020
Register to enable better forward		
planning and reporting		
Work with local partners such as	Group Manager	Ongoing
Chamber of Commerce to deliver		
local events to ensure local and		
SME providers are aware of the		
tendering opportunities at the		
Council		
Finalise the updated and	Policy and Strategy Officer	January 2020
improved procurement		
webpages on the internet so that		
they are more accessible and		
easier to navigate for potential		
suppliers		
Engage with suppliers to raise	Procurement team	Ongoing
awareness of economic,		
environmental and social well-		
	templates/processes. This will ensure consistency, performance and raise the standard of contract management across the Council. Update our central Contracts Register to enable better forward planning and reporting Work with local partners such as Chamber of Commerce to deliver local events to ensure local and SME providers are aware of the tendering opportunities at the Council Finalise the updated and improved procurement webpages on the internet so that they are more accessible and easier to navigate for potential suppliers Engage with suppliers to raise awareness of economic,	framework to include a toolkit of standardised templates/processes. This will ensure consistency, performance and raise the standard of contract management across the Council. Update our central Contracts Register to enable better forward planning and reporting Work with local partners such as Chamber of Commerce to deliver local events to ensure local and SME providers are aware of the tendering opportunities at the Council Finalise the updated and improved procurement webpages on the internet so that they are more accessible and easier to navigate for potential suppliers Engage with suppliers to raise awareness of economic,

	being requirements which will need to be factored into future contracts as appropriate.		
Leadership	Following a skills analysis exercise, develop a staff training and development plan	Group Manager	December 2019
	Develop an eLearning module to provide all current and new Council staff with an understanding of procurement and contract management	Group Manager (with support from HR/L&D Team)	April 2020 onwards

Appendix 3 - GLOSSARY

Business	A centralised computer system that holds information about
Management System (BMS)	the Finance, Human Resources
Category	A 'Category' is an area of spend determined by known
Management	market boundaries separating different products, services or
ivianagement	industries. Category management recognises that suppliers within a
	certain market are likely to have similarities which enable a tailored
	approach to procurement.
Category	The Officer authorised by the Council's Director of Corporate
Manager	Resources to manage the procurement of a category or categories
	of goods, services and/or works. Category Managers work with
	commissioners on strategic plans for future procurement needs
Contract	Is the management of contracts made with customers,
Management	vendors, partners, or employees? The personnel involved in
	Contract Administration required to negotiate, support and manage
	effective contracts are expensive to train and retain. Contract
	management includes negotiating the terms and conditions in
	contracts and ensuring compliance with the terms and conditions,
	as well as documenting and agreeing on any changes or
	amendments that may arise during its implementation or
	execution. It can be summarised as the process of systematically
	and efficiently managing contract creation, execution, and analysis
	for maximising financial and operational
	performance and minimising risk.
Council	Council policies, procedures, guidance and strategies
Policies	designed to ensure high standards are maintained at all time
Equality Act	Equality Act 2010 legally protects people with protected
2010	characteristics (age, gender, disability, race, religion or belief,
	pregnancy and maternity, sexual orientation, gender
	reassignment, marriage or civil partnership) from
	discrimination, harassment and victimisation

_	
European	Public procurement law regulates the purchasing by public
	sector bodies and certain utility sector bodies of contracts for
Procurement	goods, works or services. The law is designed to open the EU's
Legislation -Public	public procurement market to competition, to prevent "buy
Contracts Regulations	national" policies and to promote the free movement of goods and
2006	services.
Meet the	Open forums for the local supply market to meet the buyers
Buyer	of the Council and to ask questions about up and coming
	contracting opportunities
Public Sector	It requires all public bodies to have due regard to the need to:
Equality Duty	
	Eliminate unlawful discrimination, harassment, victimisation and
	any other conduct prohibited by the Act.
	Advance equality of opportunity between people who share a
	protected characteristic and people who do not share it, and Foster good
	relations between people who share a protected characteristic and
	people who do not share it.
Public Services	An Act to require public authorities to have regard to economic,
(Social Value) Act 2012	social and environmental well-being in connection with public services
	contracts; and for connected purposes. From 31 January 2013, local
	authorities have had to consider the operative
	provisions of the Act when considering procurements of certain
	types of service contracts and framework agreements.
Small to	Companies employing 250 employees or less.
Medium Size Enterprises	
(SMEs)	
Sustainable	Sustainable procurement is a process whereby organisations meet
Procurement	their needs for goods, services, works and utilities in a way that achieves
	value for money on a whole life basis, in terms of generating benefits not
	only to the organisation, but also to society and the economy, while
	minimising damage to the environment
Value for Money	Value for money is not about achieving the lowest initial price: it
(VFM)	is defined as the optimum combination of whole life costs and quality

Report to Policy Committee



13 November 2019

Agenda Item: 6

REPORT OF THE LEADER OF THE COUNCIL

BETTER BROADBAND FOR NOTTINGHAMSHIRE - RESOURCES TO 31 MARCH 2020

Purpose of the Report

- 1. This report sets out the current performance of the Better Broadband for Nottinghamshire Project and:
 - a) seeks permission to extend the contract of the existing Broadband Engagement Officer post by four months
 - b) requests approval to accept the grant funding to extend broadband coverage in Nottinghamshire, in the event of a successful European Regional Development Fund (ERDF) bid submission
 - c) informs Policy Committee of the intention to bring a further report, should an internal review of the contract performance and emerging opportunities aligned to the Council's digital priorities determine a review of staffing resources

Information

- 2. The Council Plan, Your Nottinghamshire, Your Future (2017-2021), prioritises improving broadband services by completing the roll-out of a fibre-based digital network and creating the environment to support the next generation of fixed and mobile digital connectivity. Place-based infrastructure is critical to delivering growth and productivity now and, in the future, and directly benefits Nottinghamshire businesses and residents by providing access to new jobs and improved services.
- 3. The Council's Better Broadband for Nottinghamshire project has benefitted from Members' support since its inception in May 2011. In the intervening eight years, Nottinghamshire has maintained its vanguard position as the leader of the Derby, Derbyshire, Nottingham and Nottinghamshire Local Enterprise Partnership (D2N2 LEP) pack for full fibre coverage. The latest figures for the county are:
 - 98.37% superfast coverage (>24 Megabits per second)
 - 72.18% ultrafast coverage (>100 Megabits per second)
 - 9% full fibre coverage (fibre to the premises/home)
- 4. Mindful that the county does not yet have ubiquitous full fibre coverage, the Council continues to seek all additional funding opportunities to extend the reach of fibre. This is in areas where the telecommunications infrastructure providers have no plans to cover and is typically in some of Nottinghamshire's most remote and rurally isolated areas.

- 5. A submission has been made to the European Regional Development Fund (ERDF), seeking £236,732 to cover an additional 750 businesses that otherwise would not receive fibre broadband. No additional County Council match funding is required. Policy Committee approval is being sought to sign the grant agreement in the event of the submission proving successful.
- 6. To date, 85,000 premises (a mixture of both businesses and homes) can now make the switch to fibre-based broadband connectivity. However, this does not happen automatically and there remains a lack of awareness of this in our communities. In response, the County Council has employed a Broadband Engagement Officer since December 2014. This role works with businesses and residents to encourage take up of our new digital infrastructure.
- 7. Reaching out to Nottinghamshire businesses and homes is important because the contract held with BT Openreach is based on a gap funded model, where public subsidy is used to fund the gap between what the private sector believes the cost of delivery to be and what they are prepared to invest from their own resources. Part of the decision on the level of investment from the supplier is based on the baseline and forecasted levels of take up and revenues generated by the supplier. Where this baseline is exceeded, a clawback provision was set out in the contract for excess subsidy to be paid back to the local body. This "Clawback" is calculated at the end of the deployment phase of the contract (years 1-3) and then subsequently every two years, with a final year calculation.
- 8. BT Openreach's bid was based on a 20% take up level which has already been exceeded, with the current Take Up across the project standing at 60%. As previously reported to this Committee, BT Openreach chose to make an early offer to each local body up to an agreed value of £129m across the UK against the future pot of clawback owed. In the case of Nottinghamshire, the confirmed amount offered was £2.2m based on the Total Homes passed and Take Up levels for the project. This early clawback is known as the Gainshare.
- 9. The Broadband Engagement Officer post is fixed-term, ceasing on 4 December 2019. Due to the positive progress made on broadband adoption, an extension to the post to 31 March 2020 is being sought. This would bring the current staffing resources for the broadband project in line, as the existing Broadband Project Manager's post is due to terminate at the end of March 2020.
- 10. In the intervening period, it is proposed that a review is undertaken to determine the level of staffing resources required to meet the Council's place-based infrastructure ambitions into the new financial year and beyond. Should there be resource implications, any proposed amendments would be the subject of a further report to this Committee.

Other Options Considered

11. The Broadband Engagement Officer post is essential to driving the profile and take up of new digital services and has proved extremely effective in driving measurable performance which in turn has enabled additional, cost-effective investment in building the new infrastructure. It is for this reason, the 'do nothing' option was discounted.

Reasons for Recommendations

12. The post extension and funding bid are deemed critical to drive stimulation for, and take up of, better and more stable broadband connections in the county. Experience has shown that by having an appropriate level of staffing resources, Nottinghamshire has maintained its position as one of the most digitally connected counties in the UK.

Statutory and Policy Implications

13. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

- 14. Funding to cover the costs of the post extension are contained within the existing broadband reserves.
- 15. Should the ERDF grant application prove successful, the mandatory match funding will also be contained with the existing capital budget envelope and therefore no additional Council money is required.

RECOMMENDATIONS

It is recommended that Policy Committee:

- 1) Approves the extension of the existing Broadband Engagement Officer post to 31 March 2020:
- 2) In the event of the ERDF bid proving successful, agrees to delegate authority for the Corporate Director of Place, in consultation with the Chair of Policy Committee, to sign the grant agreement;
- 3) Receives a further report, should the internal review of the contract performance and emerging opportunities aligned to the Council's digital priorities, determine a review of staffing resources

COUNCILLOR MRS KAY CUTTS, MBE Leader of the County Council

For any enquiries about this report please contact: Nicola M^cCoy-Brown, Growth and Economic Development Tel: 0115 977 2580

Constitutional Comments [EP - 15/10/19]

16. The recommendations fall within the remit of the Policy Committee by virtue of its terms of reference.

Financial Comments [SES 16/10/19]

- 17. The financial implications are set out in paragraphs 14 and 15 of the report. A reserve of £96,000 is available to support the proposed Broadband expenditure.
- 18. There is £3.430m capital funding for Superfast Broadband in the capital programme.

HR Comments [JP 17/10/2019]

19. The HR implications are set out at Para 9. The temporary post will be extended to 31.3.2020.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

 Superfast Broadband in Nottinghamshire – Report to Policy Committee, published 19 December 2018

Electoral Division(s) and Member(s) Affected

ΑII



Report to Policy Committee

13 November 2019

Agenda Item: 7

REPORT OF THE LEADER OF THE COUNCIL

PROGRAMME FOR NOTTINGHAMSHIRE'S 2020 MAYFLOWER COMMEMORATIONS

Purpose of the Report

- 1. The purpose of this report is to update Policy Committee of national and regional plans for 2020 to commemorate the 400th anniversary of the Pilgrims reaching America.
- 2. Policy Committee approval is sought to allocate £316,500 as Nottinghamshire County Council's contribution towards the Mayflower 2020 Commemoration proposals, the impact of which requires approval for a £130,000 variation to the capital programme, funded from capital contingency.

Information

- 3. As set out in the Council's first ever Visitor Economy Strategy (2019-2029), creating jobs and attracting more visitors to the county is a key goal for Nottinghamshire County Council.
- 4. Nottinghamshire has a rich and fascinating past to compare with anywhere else in the country. Whether it be rebellions, religion or royal connections. Worldwide events, such as the 400th anniversary of the Pilgrim Fathers in 2020, a story which started right here in Nottinghamshire, provide a fantastic opportunity for us to showcase our county.
- 5. This is one of the most influential journeys in global history and a moment in the shared history of the four nations of: the United Kingdom, the Netherlands, the Wampanoag and the United States of America.
- 6. As previously reported to this Committee, Nottinghamshire is the cornerstone of this extraordinary journey. A journey from which inspirational people took the heroic step to flee persecution, travel halfway across the known world on the Mayflower to set up a colony in harsh conditions and establish principles for the foundation of freedom and modern democracy.
- 7. William Brewster, from Nottinghamshire was the religious leader of the group on the Mayflower, which included families, crew and servants. The Pilgrims were strongly religious people, travelling with others who were not part of their tight-knit congregation. There were 17 men, 10 women, and 14 children who were religious migrants on the Mayflower. *Of Plymouth Plantation* was written by the William Bradford and affords the best account of the Pilgrims. However very little is known about the female pilgrims who travelled as wives and mothers, even though their role was pivotal in the voyage, the settlement and the creation of the first

- Thanksgiving. During the first winter, many of the pilgrims died from the harsh conditions and disease only five women survived, some of them with links to Nottinghamshire.
- 8. Nottinghamshire's best-known pilgrim connection is with Scrooby, a village on the former Great North Road which was home to the Brewsters. Scrooby Manor was the original home of William Brewster where he succeeded his father as the postmaster and it is the original Manor where the Scrooby separatists met to worship in secret before fleeing to Leiden in Holland and later to America. Today the Manor remains a private house rebuilt over time but still of architectural significance, recognised through its listing by Historic England, with its grounds protected as a scheduled monument.
- 9. To bequeath to future generations, Nottinghamshire County Council and its partners across the Pilgrim Roots area are committed to play their part in sharing knowledge and raising awareness to a domestic and international audience, the importance of the Nottinghamshire Pilgrims' story.
- 10. A high-profile national programme of events and festivals is planned to mark 400 years since the departure of the Mayflower Pilgrims, beginning with a series of *Illuminate* light shows this month. The Programme will feature festivals, touring exhibitions and world class events aimed at creating a memorable 12 months of commemoration, through to November 2020 and the closing *Illuminate Ceremony*. An overview of the international Mayflower 400 programme, which is subject to continual update, can be found at **Appendix A**.
- 11. The Pilgrim Roots regional partnership covering Nottinghamshire, Lincolnshire and South Yorkshire is also developing a series of events. Details of the emerging programme can be found by visiting the online calendar at http://www.pilgrimroots.co.uk/events/
- 12. Nottinghamshire County Council intends to promote a coherent approach to a portfolio of county level activity, planned up to and beyond 2020 for the long term economic and community benefit of the county. This will elevate the profile of Nottinghamshire as the leading light behind the separatist movement and will include marketing activities, events and high-level lobbying.
- 13. All activity will be developed to complement and add value to partner activity. Subject to Policy Committee approval, up to a maximum of £186,500, will be allocated for a programme to develop our own inclusive plans. This financial allocation does not include in-kind support, grant, sponsorship and wider income which may increase the scale of activity. Many of these projects are at an early stage of design/delivery.
- 14. In recognition of the importance of the village of Scrooby in the overall Pilgrim story, it is suggested that a further £130,000, funded from capital contingency, is allocated to install heritage lighting columns in the village, along with costs towards a Pilgrim Fathers commemorative art installation. Where practicable, the intention is for the Council to work closely with partners to identify and secure external funding support to reduce its overall contribution.
- 15. The table at **Appendix B** provides a high-level overview of the proposed £316,500 County Council contribution towards the Pilgrim projects, along with a summary of highways work, the commemorative installation and support for Pilgrim Roots projects through the Local Improvement Scheme.

Other Options Considered

16. There has been extensive background work over several years, in setting up the national and regional groups, creating partnerships and establishing support networks. Awareness is being raised and will increase over the coming year. Our partnerships with Mayflower 400 and the Pilgrims Roots will continue post 2020, providing benefits to the county. Further, the Pilgrim activity is a key pillar of the year one delivery of the Nottinghamshire Visitor Economy Strategy which Policy Committee approved in June 2019. Therefore, the option of not undertaking any further work in relation to promoting the County's Pilgrim's heritage was discounted.

Reasons for Recommendation

17. Links are being developed with the Arts Council, the Department for Digital, Culture, Media & Sport and other government departments that will support future lobbying for funds and backing. The Council is committed to highlighting the county's rich heritage, ensuring residents and businesses understand and value Nottinghamshire's key role in the Pilgrims who founded the modern United States.

Statutory and Policy Implications

18. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

- 19. The financial implications generated from the recommendation will be met in part from the existing Growth and Economic Development Initiatives Budget in 2019/20 and allocations for 2020/21. It is anticipated that the split, over the two financial years, will be as follows: for 2019/2020 £62,500 and £124,000 for 2020/2021.
- 20. The remaining £130,000 requires a variation to the capital programme, funded from capital contingency.

RECOMMENDATION

To enable Nottinghamshire County Council to develop a county level response which complements and adds value to the Pilgrim Roots and Mayflower 400 plans for 2020, it is recommended that Policy Committee:

 Allocates £316,500 as Nottinghamshire County Council's contribution towards the Mayflower 2020 Commemoration proposals, the impact of which requires approval for a £130,000 variation to the capital programme, funded from capital contingency.

COUNCILLOR MRS KAY CUTTS MBE Leader of the County Council

For any enquiries about this report please contact: Nicola M^cCoy-Brown, Growth and Economic Development Tel: 0115 977 2580

Constitutional Comments (LW - 15/10/2019)

21. Policy Committee is the appropriate body to consider the content of the report.

Financial Comments (GB - 01/11/2019)

22. The financial implications are set out in paragraphs 19 and 20 of the report. The Economic Initiatives budget in 2019/20 is £515,036 and is allocated during the year to a variety of agreed programmes and initiatives. In addition, it is proposed that the Policy Committee capital programme is varied to reflect the £130,000 funding required to install the heritage lighting columns and to contribute to the commemorative art installation in Scrooby, funded from capital contingency.

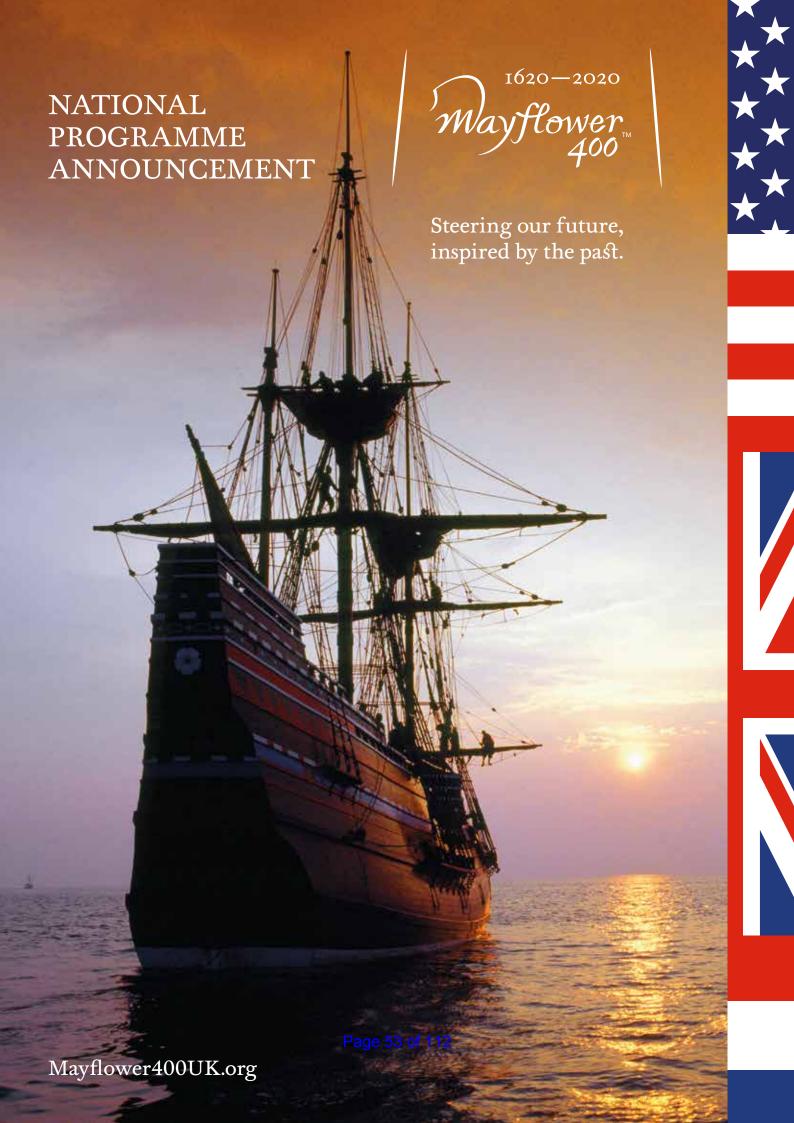
Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

 Mayflower 400 and Pilgrim Roots in Nottinghamshire – Update, Report to Policy Committee, published 14 November 2018

Electoral Divisions and Members Affected

All





ABOUT MAYFLOWER 400

Mayflower 400: Commemorating Great Britain's connection with the US and Netherlands, bringing nations and communities together through an exceptional programme of heritage and modern culture that explores arguably the most influential journey in western history.

'Over 400 moments to explore all aspects of the Mayflower voyage 400 years ago, its legacy and the relevance of its themes to our lives today. We are so excited to be sharing some details of the commemoration In the build up to and during 2020, partner locations year, which will include art, music, theatre, exhibitions, storytelling, digital innovation, literature, crafts, festivals, debates and more. I hope that everyone will find something of value within the programme, and see how the activities embrace different perspectives and different voices. More will be added to these details as 2020 approaches and progresses, and as even more organisations, groups and individuals finalise further plans to contribute and take part in different ways in a landmark year for the UK. A year for us to be proud of the great things about our heritage, and to think about the continuing global legacy of the Mayflower's journey' Charles Hackett, Chief Executive, Mayflower 400

2020 is the 400th anniversary of the Mayflower's voyage, one of the most influential journeys in global history and a defining moment in the shared history of Britain, the US and the Netherlands.

The international Mayflower Compact Partnership has been created to align 11 core UK partner locations across England, alongside the United States of America, the Native American community and the Netherlands. Partners are united in their passion to commemorate the anniversary and to celebrate shared values of Imagination, Freedom, Humanity and the

have created an international 'Mayflower Trail' and an accompanying world class cultural programme which will unite communities, inspire creativity, drive economic growth and promote understanding. Over 400 'moments', ranging from international civic ceremonies to local community events.

The commemorations will recognise the impact of the Mayflower's journey on Native American communities and address themes of migration, tolerance, freedom and democracy that have such contemporary relevance, as well as the long-standing relationship between the UK and the US and the history of Thanksgiving, ensuring the Mayflower's legacy lives on.

There are over 30 million US descendants of the passengers and crew who sailed on the Mayflower. The Mayflower 400 project aims to reach out to these descendants and other ancestral tourists to invite them to visit England and be a part of the anniversary year.

Mayflower 400 will:

- Highlight the strength of the UK-US-NL relationship
- Demonstrate that the UK is open for visitors and business
- Drive an economic boost through creative, cultural and tourism sectors
- Bring communities together through culture and heritage

Collaborations include:

- The creation of a national Mayflower trail, that will join destinations across the UK and drive visitor footfall
- The creation of an aligned cultural programme, with key events such as Illuminate linked nationally to enhance
- Shared branding across national and international partners, creating a unique tourism product and raising awareness
- Shared resources and skills across the international partnership to deliver projects that could not be achieved

CONTENTS

- 4. The Mayflower voyage timeline
- 6. The Mayflower trail map
- 8. The Mayflower trail destinations
- 12. Mayflower 400 Signature Projects
- 14. Partner Location Programmes

THE MAYFLOWER VOYAGE TIMELINE

Dates are based on the Gregorian calendar.

1533

King Henry VIII marries Anne Boleyn in a secret ceremony following his divorce from Catherine of Aragon, breaking away from the Catholic Church and beginning The **English Reformation**

Spring 1608

The Scrooby Separatists finally manage to escape from Immingham Creek, Immingham, Lincolnshire

1st August 1620

After making an agreement with the Virginia Company to travel to the New World and create a new community, the Leiden Separatists set sail in the Speedwell for England to meet the Mayflower

August 1620

The Mayflower arrives in Southampton, later joined by the Speedwell. It is thought this is where John Alden, a merchant, and William Brewster boarded the ship

23rd August 1620 The two ships arrive in **Dartmouth** after the Speedwell begins to take on water

16th September 1620

The Mayflower departs Plymouth alone, after the Speedwell is deemed unfit for travel, with up to **30** crew and 102 passengers on board

21st November 1620

Mayflower Compact is signed upon arrival in Provincetown or 'Cape Harbour'

October 1621

The new colonists celebrate their first successful harvest

Autumn 1607

Unhappy with the English church, a group of religious separatists plan to defy the authority of the church and escape from Boston, Lincolnshire, for Holland but are caught in the attempt and held and tried at Boston Guildhall

August 1608

The group arrive in Leiden, Holland where they live for 12 years

August 1620

The Separatists who remained in England board the Mayflower ship in Southwark, London including Captain Christopher Jones and his

15th August 1620

The Mayflower and Speedwell depart Southampton, planning to sail to Virginia

August 1620

The Speedwell continues to take on water so both ships turn back to **Plymouth**

19th November 1620

The Pilgrims sight the tip of Cape Cod

26th December 1620

After 66 days at sea, the Mayflower finally arrives in what is today, Plymouth, Massachusetts

What's the date?

In 1620 the Mayflower set sail from the New World. The official anniversary date used by the Mayflower 400 partners to mark the 400th anniversary is 16th September 2020.

Some celebrate the anniversary on the 6th September which was the date in the Julian calendar used by the Pilgrims. The Julian calendar is around 10 days behind the Gregorian calendar that we use today.

Page 55 of 112

THE MAYFLOWER TRAIL



Austerfield, Doncaster

Austerfield was the hometown of William Bradford, the second elected Governor of the Plymouth Colony in Massachusetts in 1621. Bradford was baptised at St Helena's church where the original font can be seen today. After travelling to America, Bradford was a signatory of the historic Mayflower Compact, and bequeathed much of our knowledge today on their momentous journey and early years of the Colony in his journal, 'Of Plimoth Plantation'.

Scrooby & Babworth, Nottinghamshire

The leading religious Separatists (who later became known as 'Pilgrims') were originally from the Bassetlaw area of Nottinghamshire, where their beliefs were shaped. The group were seen as dangerous religious outlaws and so they were forced to worship in secret. Among them was William Brewster who was brought up in Scrooby and later became senior elder and the leader of the colonists' community. Inspired by the radical words of Richard Clifton, the rector of nearby All Saints' Church in Babworth, Brewster is believed to have founded a Separatist Church in his family home, the privately owned Scrooby Manor House.



Gainsborough, Lincolnshire

Some of the Separatists are thought to have worshipped clandestinely at Gainsborough Old Hall with the permission of its owner, merchant William Hickman; they later escaped to Holland from the town's riverside. The Hall is regarded as one of the best-preserved medieval manor houses in Britain. Their preacher, John Smyth, was a strong influence on the Mayflower Pilgrims and is considered to have been a founder of the Baptist denomination. The John Robinson Memorial Church was built in the town to honour the memory of the local Separatist and Pilgrim leader in Holland, himself the founder of the Congregational denomination.

Boston, Lincolnshire

One night in the autumn of 1607, a determined group of men, women and children secretly met a boat on the edge of 'The Wash' at Scotia Creek, Fishtoft, near Boston. They planned to defy the authority of the English church and escape across the North Sea to Holland to live in religious freedom. The group were betrayed and stripped of their belongings and hope, they were brought by boat to Boston and held and tried at the Guildhall, home to the local law court and cells. Today, people can visit Boston Guildhall and see the cells where they were held. Nearby is the Pilgrim memorial marking the point at Scotia Creek from where they made their attempt to escape.



Immingham, Lincolnshire

The year following the trial of the Scrooby congregation at Boston Guildhall, they made another attempt to escape, this time successfully. The Separatists secured the services of a Dutch boat and its captain to take them to Holland. The Dutch captain set sail from Immingham Creek with only the men at first. The women and children who took refuge in St Andrew's Church, joined later. Immingham Creek is now part of the port of Immingham, the largest port by tonnage in the country.

St Andrew's Church welcomes visitors to re-discover the story and in 2019 will be celebrating its 800th year anniversary. On the nearby green is a memorial to those who made the journey, Page 57 of 112 organised by the Anglo-American Society and made with rock from Plymouth, Massachusetts.

Worcestershire

Droitwich Spa, Worcestershire, was the birthplace of Edward Winslow, one of the senior leaders of the Mayflower and later Governor of the Plymouth colony.

The historic City of Worcester is home to the magnificent Cathedral where Winslow attended school before heading to London to do an apprenticeship. Worcester is often known as 'The Faithful City', being the last city to support King Charles II in the Battle of Worcester which was fought in 1651 against Oliver Cromwell during the English Civil War.

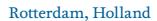


Leiden, Holland

Following their departure from Immingham, the Separatists landed in the free-thinking city of Leiden, known for its relative religious tolerance and a long tradition of offering shelter to the homeless.

They were allowed to practise their faith in freedom under Rev Robinson, who had a small group of tiny houses built behind the Pieterskerk (St Peter's Church) and offered services at his home. After living in Holland for nearly 12 years, they decided they would all travel together to America to start a new

They sold their personal belongings in order to buy a ship called the Speedwell and on 20th August 1620 they set sail for England to meet the Mayflower. Today, visitors to Leiden can find the Leiden American Pilgrim Museum, the Pieterskerk and see the streets and churches of the time the Pilgrims resided in Leiden.



The Pilgrims left Leiden and made their way to Delfshaven in Rotterdam. After spending a night at the port, they waved goodbye to the Netherlands and the Speedwell weighed anchor and headed out for the open sea, towards England. The Old Church or the Pilgrim Fathers Church can be found at the Voorhaven in Delfshaven.

A window with stained glass, depicting the difficult crossing, shows the historic moment at which the Pilgrim Fathers set off.



Harwich, Essex

The story of the Mayflower is intrinsically linked with the historic port of Harwich and plays a special part in the iconic

believed to have been built in the Essex coastal town and was commanded and part-owned by Captain Christopher Jones, whose house stands on Kings Head Street today.

Jones was twice married in St. Nicholas Church, Harwich, and his first wife Sara Twitt lived opposite the ship's Captain in a house, which is now home to a popular local hostelry - the

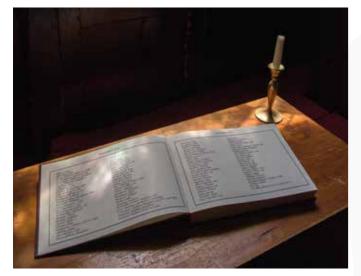
Visit Jones historic house and experience the foundations of the Mavflower's journey in a town, which retains the same look and charm as it did in the 17th century. Marvel at a largely untold story of the Captain's life and see the Great Charter, which names Jones as a one of the capital burgesses by James I in 1604.







THE MAYFLOWER TRAIL



Southampton

The Mayflower arrived in Southampton in late July 1620 and several days later was joined by the Speedwell, carrying the Pilgrims from Leiden, Holland. Their intention was to prepare both vessels and sail together directly to America. The town had established trading links with Virginia and Newfoundland so there were many experienced seamen in Southampton who had previously made the Atlantic crossing. John Alden, a merchant, and William Brewster are thought to have boarded the Mayflower here, William after having been in hiding after publishing material that had angered King James. On 15th August 1620 the two ships weighed anchor and set sail.



Plymouth, Devon, England

The Mayflower and Speedwell were 300 miles clear of Land's End when the smaller ship once more began leaking badly and couldn't risk continuing. They turned back towards Plymouth and the Speedwell was finally declared unfit for the journey. Some of the Pilgrims decided against the voyage altogether and the remaining members crowded onto the Mayflower. The ship finally departed British soil on 16th September 1620 with up to 30 crew and 102 passengers on board. Just under half of them were Separatists, the rest were 'economic migrants' who were skilled tradespeople sent by the investors to help build the new colony. Today, visitors to the city of Plymouth can find the Mayflower Steps memorial in the city's Barbican area, which commemorates the passengers final departure point.



The London Borough of Southwark, which includes the former docklands of Rotherhithe was the home port of the Mayflower. Captain Christopher Jones and his crew lived here. The Separatists boarded the Mayflower in Rotherhithe close to the present-day Mayflower Inn and set sail for Southampton to the Speedwell. Today, people can visit the Mayflower pub (formerly The Spread Eagle) in Rotherhithe and view the original 1620 mooring point of the original Mayflower ship. Today, those who can prove a family connection to the original Pilgrims can also sign the Mayflower Descendants Book, which is available upon request. The Mayflower Pub is also the only pub licenced to sell US and UK postage stamps, a service, which dates back to the 1800s when seafarers docking at Rotherhithe with little time to spare were able to order a pint and a stamp!



Dartmouth, Devon

Having departed from Southampton, the Mayflower and Speedwell didn't get far before the Speedwell began to take on water again. They arrived in Dartmouth on 23rd August and, according to passengers, the Speedwell was leaking heavily and required urgent attention. The Pilgrims were regarded with suspicion by the locals, who feared they may be radicalised by these rebels, and the repairs were made in Bayards Cove Harbour while the Mayflower moored upstream on the River Dart beside what is now known as Pilgrim Hill.

While much has changed on the waterfront since, the Bayards Cove, Lower Street, Smith Street and Agincourt House, which is now a hotel, are still recognisable. It took around a week for the port's skilled craftsmen to rectify the damage before they headed out into the English Channel again, bound for the North Atlantic.



Page 58 of 112

Plymouth, Massachusetts, US

After a perilous journey and 66 days at sea, the Mayflower finally landed in America. However due to bad weather, instead of arriving in the Colony of Virginia, where they had initially received permission to land, the Mayflower anchored much further south at what is present-day Provincetown. In search of clean water and fertile land, the pilgrims then decided to depart Provincetown and on 26th December 1620 they arrived in what they named Plymouth Bay, Massachusetts.

The Mayflower Compact was signed aboard the ship and was the first agreement for self-government to be created and enforced in America. The harsh New England winter claimed many lives and, by the end of the first winter, just under half of the crew and passengers had survived. The Pilgrims then began to form an alliance with the Native Americans of the local Wampanoag community who taught them how to hunt and grow their own food. At the end of the following summer, the Plymouth colonists celebrated their first successful harvest with a three-day festival of Thanksgiving, which became the annual holiday Americans celebrate today.



Provincetown, US

Provincetown had a key role in the landing of the Mayflower Pilgrims, Mayflower Compact and exploration of the outer Cape, as well as the culture and history of the Wampanoag peoples. In commemoration of the 400th anniversary of the Mayflower voyage, the Provincetown Board of Select men, members of the press, town government and community have unveiled plans for a 2020 celebration of the landing of the Pilgrims in Provincetown, signing of the Mayflower Compact and edifying the Wampanoag story to the public. The Executive Director of non-profit organisation, Lisa Giuffre, outlined a programme designed to honour the scope of Provincetown's 400 years of history, while educating the public through informative and entertaining events and activities. Of particular important to the plan is highlighting Provincetown's role in the landing of the Mayflower and the subsequent settlement of the Pilgrims. "In the spirit of the Mayflower Compact and the signers' commitment to a 'civic body politic in the 'New World", shares Guiffre, "Provincetown's 400 utilises its programmes to reflect, discuss and grow to a deeper understanding of those different from oneself, helping to make us stronger and more capable of tackling the complex social issues of our time."





Boston Illuminate 2016

MAYFLOWER 400 SIGNATURE PROJECTS

The Mayflower 400 partnership is connected by a series of nationally relevant Signature Projects that will create lasting links between our communities and deliver unique experiences that explore the breadth of the Mayflower's story. This national activity will be augmented by further projects developed with international partners across the US, Dutch and Wampanoag nations, emphasising the global significance of the commemoration.

The Mayflower Trail

The national Mayflower Trail will provide a common thread running through the partnership, telling the story of the Mayflower through aligned interpretation and content while also commemorating the unique history of each location. This will be a world-class attraction, and a special opportunity to explore the Mayflower's history within the communities that inspired and enabled this epic journey.

It will be delivered through a series of local trails, drawing visitors to key locations including Bassetlaw Church, Gainsborough Old Hall, Southwark's Southbank and the Mayflower Steps in Plymouth. These trails will incorporate a range of new installations, public artwork and waymarkers; these will sit alongside existing attractions including Southampton's Mayflower Memorial and the Pilgrims Memorial at Scotia Creek, Boston.

Elements of the trail will extend to Leiden in the Netherlands, whose influence can be traced through to the Compact that was created by the Mayflower's passengers upon their arrival in America.

The trail will be enhanced by digital and interactive content. A dedicated online presence will add further depth to the trail's narrative and help explore the heritage of each location. Alongside this education and wider outreach activity will give visitors and residents alike the chance to dig deeper into the Mayflower's history, themes, and contemporary relevance.

Illuminate

Illuminate is an international festival of light, reaching across the Mayflower partnership to provide shared moments to commemorate the legacy of the Mayflower's journey. Illuminate will act as the opening and closing event for Mayflower 400 in November 2019 and 2020 respectively, and continue post-2020 to provide an ongoing connection between the destinations involved in the Mayflower's journey.





Plymouth Illuminate 2018

The Mayflower Ceremony

The Mayflower Ceremony will be a four-nation civic event in Plymouth, UK commemorating the Mayflower's journey and legacy on the 16th of September 2020, the anniversary date of the ship's departure from the UK to the US.

It will be attended by representatives from the UK, US, Netherlands and Wampanoag, and be accompanied by mass participation elements to ensure that communities from across the partnership have the opportunity to play a part in this special day

The Ceremony will sit within a wider week of Mayflower-themed activity in Plymouth, including an international field gun competition, daily fly-bys and an Armed Forces rehabilitation triathlon.

The Mayflower Muster

The shared history of the UK, US and Dutch navies stretches back over hundreds of years. The Mayflower Muster, running in Plymouth from the 18th to the 20th of September 2020, will commemorate this history through a spectacular festival incorporating military representation from all three nations, with a range of demonstrations, displays and wider activity.

Wampum: Stories and Shells from Native America

The 'Stories and Shells' exhibition is a nationally touring exhibition that will acknowledge our cultural connection to the Wampanoag people who met the Mayflower and ensured the survival of the English settlers. It will include the commissioning of a new wampum belt, made exclusively by the Wampanoag people of the Mashpee and Aquinnah nations, to mark the 400th anniversary of the sailing of the Mayflower, which will tour alongside wider Mayflower content. The creative process underpinning the exhibition will bring Wampanoag artists to the British Museum to record, interpret and explore one of the world's largest collections of historic wampum belts.

Mayflower 400: Legend and Legacy

The 'Legend and Legacy' exhibition will launch alongside The Box, Plymouth's new £45m+ new cultural hub, in Spring 2020. It will be the lead collection of Mayflower content for the international commemoration, including content from over 100 institutions from across the world. The exhibition will explore the origins of the Mayflower journey, its legacy and the way in which it has been commemorated through generations.

Further content has been developed in partnership with the Wampanoag Advisory Committee, with advice from the National Museum of the American Indian, ensuring that the exhibition will explore the real Native American story.

The Pilgrim AGE Festival 2020

Running from May to September in 2020, the PilgramAGE festival will connect communities across Nottinghamshire, Lincolnshire and South Yorkshire through an unprecedented range of heritage activity, including exhibitions, talks, education activity and workshops.

This will provide a unique opportunity to engage with the Mayflower's journey in the communities from which the Separatists originated, including authentic experiences stimulated by volunteers and local organisations that reflect the ongoing passion for and relevance of the story in the region.

The Southampton Mayflower Maritime Festival

The Mayflower Maritime Festival will deliver 3 days of memorable cultural, heritage and sporting activity, promoting the city's pivotal role in the Mayflower's journey and its wider maritime heritage. Highlights will include participation from the Jubilee Sailing Trust, a United Nations accredited disability charity that promotes integration through the challenge and adventure of tall ship sailing. The Trust's Tenacious will be in Southampton through the festival, offering public tours and wider engagement opportunities before it sets sail to recreate elements of the Mayflower's original journey.

Programme Highlights

Alongside the Mayflower 400 Signature Projects, a range of high profile activity will provide further connectivity across the national partnership.

Performances

Partners are developing a diverse programme of new performance pieces that will help tell the story of the Mayflower from multiple perspectives. Key activity includes:

- New theatre pieces from De Veenfabriek & the Dutch National Theatre, the Mayflower Theatre Southampton, Theatre Royal Plymouth (in collaboration with Seth Lakeman) and more
- A diverse range of dance projects, including work by Plymouth's Street Factory hip-hop group and the Imagination Museum by Katie Green
- Music productions, ranging from new bell peals through to opera, jazz, sea shanty singing, folk music and more

Festivals

2020 will see a connected series of festivals across the country as each destination commemorates their role in the Mayflower's journey, including:

- Southampton's Mayflower Maritime Festival
- Dartmouth's Mayflower Festival, linking with the town's worldfamous Regatta to provide a great range of events on the
- · Harwich's Mayflower Festival
- Plymouth's Mayflower Week; this will provide the culmination of the festival programme, commemorating the departure of the Mayflower from the UK with an international four-nation civic event and the associated Mayflower Muster which will incorporate representation from the UK, US and Dutch navies

Public Art

2020 will see a range of exciting new public art installed across the UK to commemorate the Mayflower's journey, including work at the Mayflower Steps in Plymouth and integrated into Dartmouth's Mayflower trail. This will augment existing artwork including Southampton's Mayflower Monument and the Pilgrim Memorial at Scotia Creek, Boston.

Exhibitions

Multiple new exhibition spaces and exhibitions are being commissioned to highlight and share each location's role in the Mayflower story. This will see artefacts displayed for the first time, new collaborations forged and increase the cultural capital of communities involved through 2020 and beyond. Key projects include:

- The refurbishment of Cristopher Jones' house in Harwich, which will open to the public for the 2020 commemoration. Harwich is also investing in a new Heritage Centre which will incorporate Mayflower content and provide an ongoing resource to celebrate the town's storied history
- Upgrades to Bassetlaw's Heritage Centre to provide space for a dedicated Mayflower exhibition, which will also act as a hub for the regions enhanced Pilgrim Trail
- The Box, Plymouth, which will open with a range of gallery content that will respond to the core 'Mayflower 400 and Legends' exhibition



Argyle Community Trust Sports Week

Sports Tourism

A dedicated series of national sports activities are in development that will further link communities involved in the Mayflower's story, including a Mayflower marathon series, mass participation sailing events and professional sports competitions. For example, Plymouth's elite Leander swimming club has developed the Mayflower Cup series of meets, each themed around a different location on the Mayflower's journey. This will culminate in the Transatlantic Cup in 2020, which will see US athletes invited to the city to compete.

Food and Drink

Mayflower 400 will incorporate a series of festivals and experiences that will give residents and visitors the opportunity to experience the best of the UK's food and drink, often with a Mayflower twist. Opportunities will range from Plymouth's Seafood Festival through to Tendring's Beer Festival; these will sit alongside more unique events such as Droitwich Salt Festival.

Page 59 of 112

12 Immingham Museum

PARTNER LOCATION PROGRAMMES

For up to date information on events visit mayflower400uk.org/events

Harwich

As the birthplace of the Mayflower, Harwich is building a diverse and authentic programme of activity for 2020 with exceptional support from the local community:

- Major local authority investment is delivering two new bespoke Mayflower attractions that will provide essential experiences for visitors looking to understand the origins of the ship and her crew. The home of Christoper Jones, Captain and part owner of the Mayflower, will open to the public for the first time for 2020 with a range of bespoke content and interactive elements. Further information on Harwich's links to the Mayflower will be explored at Harwich's new Heritage Centre, which will open in 2020 with a dedicated exhibition exploring the town's role in the Mayflower's journey, including a range of artefacts that have never been publically displayed before
- Harwich's updated visitor trails will highlight the town's Mayflower heritage, set against the beautiful backdrop of the River Stour. These will incorporate wider attractions such as the Redoubt Fort, which hosts activities through the summer including ghost hunts, beer festivals and battle re-enactments
- The Harwich Mayflower Festival, a new event in development specifically for 2020, will see a range of Mayflower themed events and activities take place across the town, incorporating iconic sites such as the Electric Palace Cinema and Ha'Penny Pier
- Harwich's existing events programme will pick up a
 Mayflower theme through 2020, incorporating great events
 such Harwich and Parkerston Winter Ale Festival, Harwich
 Sausage Festival the Harwich International Shanty Festival,
 which sees performers from across the world come together
 for a weekend of song, drink, performance and more
- A diverse cultural programme will deliver further exciting Mayflower experiences, including Illuminate and Harwich's Festival of the Arts, which incorporates work from local, national and international artists across exhibitions, spoken word performances, visual art, dance and music

Southampton

Southampton's Mayflower 400 programme, led by Southampton Cultural Development Trust in consultation with the people of Southampton, will match a series of major cultural projects with capital investment and grass-roots activity to showcase the city's talent, creativity and heritage. Alongside the Mayflower Maritime Festival, key activities will include:

- Significant investment in the 'Walk the Walls' heritage trail, which takes visitors along Southampton's exceptionally preserved medieval town walls. This new investment will feature new Mayflower related content, weaving Southampton's pivotal role in the Mayflower's journey into the city's wider history
- A diverse cultural programme, including productions from the Mayflower and Nuffield Southampton Theatres commissioned specifically for Mayflower 400 as well as new festivals of light to launch and close the commemoration. This will align with the region's existing events programme, which already includes a great range of activity such as SeaCity Museum and Winchester Hat Fair
- The Southampton ABP Marathon, which will take on a Mayflower theme for 2020 with runners from across the partnership encouraged to participate. This will crown a broad range of sports activity developed specifically for Mayflower 400
- The Giving Thanks Festival, running through October and November 202, which will provide communities with the opportunity to show how they give thanks through food and bring people together to celebrate the city's diversity
- The initiation of the programme's grass-roots engagement activity on the week beginning the 21st of January 2019.
 This activity aspires to collect the stories of Southampton's communities and tell them to the world, providing a rich backdrop to Mayflower 400 and ensuring everyone in the city has the opportunity to contribute to the commemoration

Page 60 of 112

Pilgrim Roots - Nottinghamshire, Lincolnshire and South Yorkshire pilgrimroots.org

Supported by a £500,000 award from the Heritage Lottery Fund, partners from across Nottinghamshire, Lincolnshire and South Yorkshire have come together to develop an exceptional programme of heritage activity commemorating the birthplace of the Separatists and the stories that inspired their journey to America. To date, over 100 activities are planned in the build-up to and through 2020, and this will increase as the programme gains momentum. Alongside the PilgrimAGE 2020 festival, highlights include:

- The region's existing self-drive Mayflower Trail will be renamed the Pilgrims Trail, and receive significant investment to increase its scale and content, including digital resources.
 Through 2020 the trail will be enhanced by a range of activities targeting visitors and residents, providing unique experiences that will engage people with the local landscape and heritage
- A new Pilgrims Gallery at Bassetlaw Museum will open in May 2019. This will tell the story of the Pilgrims in North Nottinghamshire, addressing core themes of tolerance, freedom and migration while also acting as the focal point for the Pilgrims Trail
- A series of high profile exhibitions will take place across the Roots region, including a new permanent installation in Gainsborough Old Hall and multiple shows across Doncaster's Heritage Festival
- Imagination Museum Mayflower 400 by Katie Green will use the medium of dance to interpret the Pilgrim's story and engage young people, with performances based at nontraditional dance spaces such as museums and exhibitions

 A brilliantly diverse cultural programme, with activity ranging across performance, photography, health and well-being, digital, writing, schools engagement and more. This is being developed in partnership with local communities and organisations such as Bassetlaw Christian Heritage and the Percy Laws Gallery, ensuring that content will be accessible, authentic and carry real resonance for visitors and residents

Members of the Roots community have been developing additional Mayflower content:

Boston, Lincolnshire

Boston has been delivering increasingly ambitious Illuminate events and lantern parades. This will continue in both 2019 and 2020, build on the vibrancy that has enthralled participants and audiences to date. Alongside this, an engaging calendar of events is in development for 2020, with further information to be released through 2019. Boston Guildhall showcases the cells where Brewster, Bradford and others were held while being tried, and this attraction will be enhanced for the commemoration

Immingham, Lincolnshire

Immingham's Mayflower 400 programme will deliver a range of new events to the town, including a dedicated cultural programme, new heritage trail and enhancements to the Pilgrim exhibition in their museum



14 Harwich Southampton

PARTNER LOCATION PROGRAMMES

Plymouth

Plymouth is developing a world-class culture and heritage programme for Mayflower 400 in 2020. Investment and support from Plymouth City Council combines with wider private/public sector investment to deliver a transformational year for the city. Highlights include:

- The Mayflower Ceremony, a four-nations civic ceremony commemorating the Mayflower's journey and legacy on the day of the Mayflower's departure, attended by representatives from the UK, US, Netherlands and Wampanoag
- The Mayflower Muster; as one the world's foremost Naval bases, with a history stretching back to 1691, Plymouth will celebrate this heritage in partnership with the US and Dutch Armed Forces to create a spectacular festival including live displays, interactive demonstrations and a host of other activity
- A £5m+ investment in heritage trails and public realm spaces, which will provide a major uplift to the city's visitor offer.
 This will include improvements to the Mayflower Steps and 3 new trails exploring the city's Mayflower history and wider heritage including Drake, Cook and its role in World War 2 and subsequent reconstruction
- The opening of The Box, the city's new £45m+ cultural hub. Alongside the Mayflower Exhibition, this will launch with a range of supplementary Mayflower content that will critically explore the multi-faceted legacy of the journey. Alongside this, over £1.5m is being invested in the Elizabethan House, one of Plymouth's oldest remaining buildings. This will open as a new attraction in the vicinity of the Mayflower Steps in 2020, telling the story of the historic Barbican area from the time of the Pilgrims through to the present day

- The Mayflower Ocean City, which will run from the 4th to the 10th of May. This will celebrate Plymouth's status as Britain's Ocean City Festival, bringing together the world-class transatlantic Transat, OSTAR and TWOSTAR races with the city's existing Pirates Weekend and a host of new activities that will get people on the water
- The Mayflower Makers volunteer programme, co-ordinated by Improving Lives Plymouth. This aims to train over 400 volunteers to deliver 100,000 hours of volunteering in support of the commemoration
- The Mayflower 400 Community Sparks Fund, which will see around £150,000 invested in local organisations to deliver their own content for the commemoration. To date around £35k has been awarded to enable the delivery of projects including an international Morris Dancing meet, new town crier, international quilting competition and more
- Theatre Royal Plymouth's Mayflower production, delivered in partnership with the Wampanoag Tribe and Seth Lakeman.
 This will involve 2,000 members of the community on both sides of the Atlantic, and tell the Mayflower story from multiple perspectives
- A programme of cultural content created specifically for the Mayflower 400 commemorations, including a visual arts production entitled 'Settlement' by the Conscious Sisters, Le Navet Bete's satirical play 'The Special Relationship' and a series of musical performances delivered by the Plymouth Music Accord. This will augment Plymouth's existing events calendar, with already includes some exceptional content including the British Fireworks Championship and Flavour Fest

Southwark

Southwark has a history of developing brilliant grass-roots cultural activity. This will continue through the Mayflower 400 commemoration, with capital investment in the public realm combining with a community commissioning scheme to create a unique programme of activity for 2020 that reflects the creativity and diversity of the borough. Highlights include:

- Rotherhithe Illuminate, a free five day festival created by residents, incorporating a range of great community activities including concerts, dances, music, film and exhibitions. This will open and close Southwark's Mayflower 400 programme in 2019 and 2020 respectively
- New trails along the Southbank, incorporating signage and interpretation that will foreground Southwark's key role in the Mayflower's journey and link to Southwark's wider maritime heritage. The trail will point to wider famous landmarks and attractions including Shakespeare's Globe, the Tate Modern, Southwark Cathedral and Borough Market.
- A range of bespoke community activity commissioned specifically for Mayflower 400. From theatrical performances and cinematic screening through to talks and visual arts, this will showcase the best of Southwark while providing a range of special experiences for visitors and residents.

Worcestershire

Worcestershire's Mayflower programme will draw on the regions exceptional heritage assets and organisations to create a memorable series of activities for Mayflower 400, while also promoting wider links with the US. Key highlights include:

- Investment in the public realm, with new content in development that will bring to the fore Worcester's pivotal role in the Mayflower story for generations to come and align with the national Mayflower trail
- The integration of the regions existing events programme with the Mayflower 400 commemoration, adding a Mayflower theme to
- A series of events at Worcester's amazing Cathedral, including the 3 Choirs Festival, which will bring a cornucopia of exceptional choral-orchestral performances to the city



Dartmouth dartmouthmayflower400.uk

Dartmouth's Mayflower 400 programme is being developed by a team of volunteers, who are using their professional skills to create an incredibly ambitious programme of activity for the benefit of their community and to further enhance the town's visitor offer through 2020 and beyond. Highlights include:

- The development of a new Mayflower Trail that will lead visitors through the town, following in the footsteps of the Pilgrims. Visitors will be able to see beautiful historic buildings that were standing in 1620, and explore atmospheric Bayard's Cove, with its Tudor fort, where the Mayflower and Speedwell were moored. Interpretation panels and digital information at points of interest along the route will explain Dartmouth's role in the Mayflower story and provide wider historical context
- The Grand Dart River Pageant, with will start on the 30th of August 2020. This will launch Dartmouth's core week of Mayflower activity, following from the annual Dartmouth Royal Regatta. The event will include tall ships, community participation and shore-based festivities
- The creation of a 10ft replica scale model of the Mayflower, built by Captain Ian Kirkwood with help from local students
- A rich cultural programme, building on the town's existing events calendar. This will include an art trail, linking with Dartmouth wealth of artists and galleries, open air theatre production of the Tempest, specially commissioned Peal of Bells, sculpture project and more
- The planned finale to Dartmouth's Mayflower week on the 5th of September 2020 will be a Grand Concert and Son et Lumiere at The Britannia Royal Naval College. This will be led by the Royal Choral Society with the Royal Philharmonic Orchestra plus the Band of her Majesty's Royal Marines



1 of 112

16 Smeaton's Tower, Plymouth Worcester Cathedral Dartmouth

International Partners

Leiden

The Pilgrims spent around ten years living, working and praying in Leiden, free from religious persecution by the English Crown. The Leiden programme commemorates the legacy of the Pilgrims in their city, and the reciprocal impact of the city on the community the Pilgrims established in America. Key projects include:

- The 'Intellectual Baggage' exhibition, created in partnership between the Museum De Lakenhall, Leiden University Library and the Leiden American Pilgrim Museum. This will focus on the books the Pilgrims took on their journey, exploring the impact of literature throughout the Mayflower's story
- The 'Native Nations in the 17th Century' exhibition, by Museum Volkenkunde in co-operation with the Wampanoag, which will explore the culture of the original inhabitants of America
- Multiple new theatre productions, including by the theatrical music company VeenFabriek and PS®theatre
- The 'Meet your Pilgrim Relative' booth, which will run through 2020 and enable Leiden's residents to explore their heritage and identify potential links to the Pilgrims
- The Pilgrim Walking Tour, taking visitors through the city's Mayflower heritage. Launched in October 2018, this will expand to include digital elements such as AR and VR for 2020

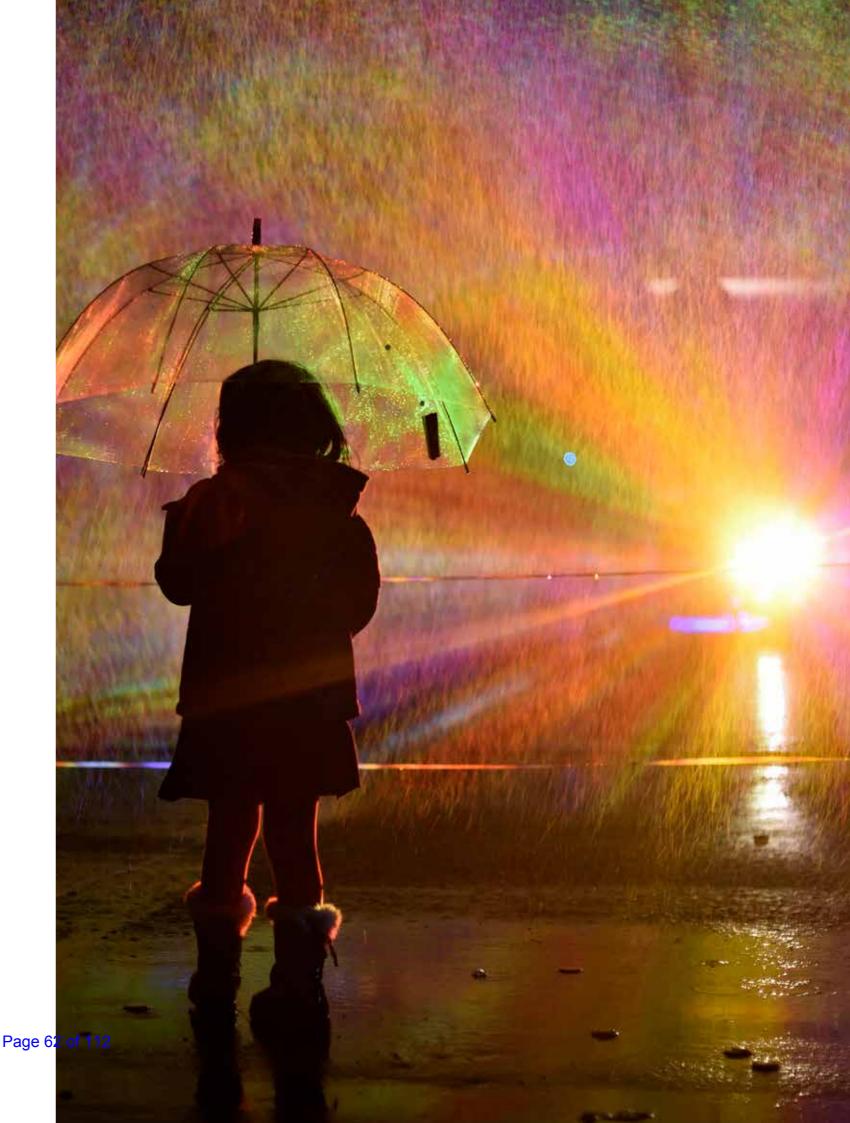
US

Content in the US is being developed by a range of partners, including the Plymouth 400 programme and organisations across Massachusetts. The Wampanoag are using 2020 as an opportunity to tell their story, ensuring that their voice is firmly embedded in the commemoration.

Key projects include:

- Plymouth 400's Embarkation Day, which will link with Plymouth UK's Mayflower Ceremony on the 16th of September to create an international commemoration of the Mayflower's enduring legacy
- The Plymouth 400 cultural programme, which includes a broad range of content including education activity, exhibitions, art, talks and more, delivered in partnership with a range of local stakeholders including Plimouth Plantation and the General Society of Mayflower Descendants
- Wampanoag Days, a two day Powwow celebrating the longevity and continuity of the Indigenous Nations of America
- The 'Our Story: 400 Years of Wampanoag History' exhibition, which will travel through the region shinning a light on pieces of history that had a significant impact on the Wampanoag tribe, their relationship with the Mayflower Pilgrims and the founding of Plymouth Colony





18 Museum Volkenkunde, Leiden





Sponsors and Supporters

Mayflower 400 would like to extend thanks and appreciation to our sponsors and supporters.



Supported by **ARTS COUNCIL**















Location Lead Partners









































The Wampanoag Story

As 2020 approaches the UK, US and Netherlands will commemorate the 400th anniversary of the Mayflower voyage, a story that cannot be told without the perspective of the indigenous people, the Wampanoag, who were there as that ship arrived in North America and who still remain.

The UK Mayflower 400 programme is committed to working in partnership with the Wampanoag Nations of Aguinnah and Mashpee. Thanks to the support of the Wampanoag Advisory Committee to Plymouth 400 in the US, we are pleased to be developing a number of projects together, including:

- Wampum: Stories and Shells from Native America: the commissioning of a new wampum belt made by Wampanoag artisans in the US, which will tour museums in the UK. Wampum is sacred and symbolic. It carries the history, the culture and the name of the Wampanoag people
- Mayflower 400: Legend and Legacy: an exhibition curated in partnership with Wampanoag advisors and shown at The Box, Plymouth. This will bring objects from the National Museum of the American Indian, the Harvard Peabody Museum and Pilgrim Hall to Plymouth for the first time. The exhibition will also be complemented by a series of contemporary art shows addressing themes of identity, migration and colonisation
- A new large-scale music theatre production inspired by the Mayflower story, which will be a collaboration between the Wampanoag people, the Theatre Royal Plymouth and Plymouth communities in the UK and US.

Working with local musician Seth Lakeman, 25 members of the Wampanoag Nations and residents of Plymouth, Massachusetts will join their counterparts from Plymouth, Devon, as 140 people in total perform the Mayflower story from multiple viewpoints

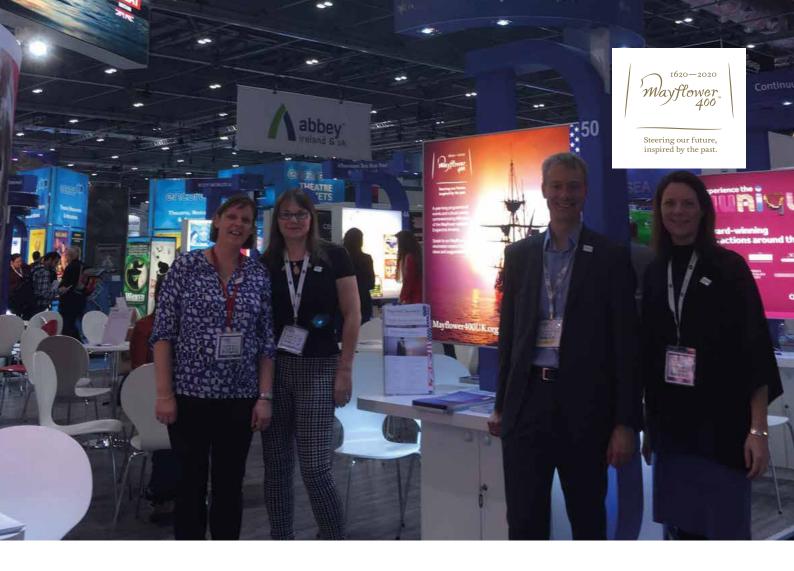
The Wampanoag are the People of the First Light. They have lived in America's eastern woodlands for over 12,000 years and they live there today.

During the 1600s, the population encountered European seafarers. In 1614, an English captain captured 20 Wampanoag men, sailed them to Spain and sold them as slaves. Between 1616 and 1619, three epidemics of European diseases decimated the Wampanoag population. When the passengers of the Mayflower arrived in the winter of 1620, they saw the impact of the loss. Settling in the abandoned village of Patuxet, the new colonists brought new challenges to the Wampanoag people. Over 400 years there has been cooperation, co-existence and conflict.

2020 allows us to consider our relationship today. We are grateful to the Wampanoag Advisory Committee for working with us to ensure we mark the 400th anniversary of the Mayflower meaningfully on both sides of the Atlantic and guiding us as we create programmes, events and materials.

For details of further US-based events, exhibitions and organisational details of our US partners Plymouth 400 (Massachusetts) and the Wampanoag Advisory Committee, please visit www.plymouth400inc.org

Page 65 of 112



International Marketing

The Mayflower story links the UK, US, Native American Wampanoag and Netherlands through a powerful narrative of heritage and identity. Research shows that this narrative has a strong appeal to international tourists, with particular resonance for the community of over 30 million Americans who are directly descended from the ship's passengers. Mayflower 400 is therefore a unique opportunity to raise the UK's profile within the international visitor market.

To date the national Mayflower 400 programme has secured funding of over £1.25m to promote the commemoration, with a particular focus on the US market.

Key achievements to date:

- An estimated audience reach of 722m
- Media activity valued at £17m
- Attendance at key trade shows including World Travel market, Explore GB and NTA Exchange over the past two years
- More than 30 tour operators have participated in Mayflower familiarisation trips, creating relationships with destinations that will deliver a legacy impact post 2020. Mayflower tours are already on sale and being purchased
- Relationships established with key US partners including the Faith Travel Association, New England Historic Genealogical Society and General Society of Mayflower Descendants, providing access to key US travel markets
- The development of Mayflower video and photographic content for 11 destinations in the UK, and 10 new Mayflower itineraries

Page 66 of 112

Appendix B – A high-level overview of the Pilgrim Projects (continued overleaf)

Theme	Activity	
Education	Pilgrim (Augmented Reality) Book	£9,000
	Schools to receive a pdf copy of the book	
	Hard copy versions to Inspire Library Service	
	Launch event to publicise books, use and links	
	Pilgrim Thanksgiving School Meal 2020	-
	Pilgrim Assembly	£7,000
	Commission an accredited external firm to design,	
	test and deliver a survival challenge event	
Community	Community Play	£10,000
	Script approved and accredited	
	Opening gala night performance and support to	
	community groups involved in the production	
Resident	Pilgrim Exhibition at the National Civil War Centre	£13,000
engagement	High-profile Pilgrim exhibition relating to freedom and	
and visitor	tolerance	
experience	 Including artists workshops and art commissions 	
	Associated with the Pilgrim Garden (funding by the	
	Local Improvement Scheme) at the National Civil	
	War Centre	
	Festival of Nottinghamshire (in collaboration with Holme	£22,500
	Pierrepont Country Park)	
	A large-scale commercial event to showcase and	
	deliver key aspects of the Visitor Economic Strategy	
	in partnership with Serco	
	To cover Pilgrims, food & drink and sports	
	Hetain Patel – The Few to the Many Film	£11,500
	Proposal developed through an Arts Council direct	
	award now seeking Arts Council grant (of up to	
	£100k) for delivery	
	This funding is outside of the grant activity and adds	
	value by delivering a series of events and exhibitions	
	throughout the county highlighting the local	
	contribution/making of the film including original	
	photography	040.000
	University of Nottingham exhibition – a county-wide tour	£10,000
	of interpretation panels	
	To scope opportunities to use panels and propose	
	touring exhibition programme (County Council	
	venues plus Beauvale, for example) with appropriate	
	use of Rufford Pilgrim Leaflet -Phase 2 plus videos to improve web	£7,500
	content	000, 11
	"Year of the Pilgrims" calendar of events leaflet	
	Direction that are the first and a large test and	
	Bite size video content - often around one to two minutes in length, coming in many forms, from	
	traditional animation, to 3D, to live-action and more	
	traditional animation, to 3D, to live-action and more	

Imagination Museum - performance and workshop	£3,000
Performance / workshop as part of national	Already
programme of delivery	delivered
Pilgrim themed opera	£10,000
 Exploration of new musical interpretation and 	
widening engagement project in Scrooby to increase	
audience development and to provide market	
intelligence for a privately led long term commission	
and capital investment	
Vampanoag Perspective Conference – Arts Council	£15,000
application with the District Council for the:	
Commissioning the ceremonial building of a	
Wampanoag wetu (domed hut) in Bassetlaw	
Museum grounds	
 Hosting of a conference on freedom and religious 	
tolerance	217.55
400 Voices / Music Festival	£15,000
Sponsor music festival – Retford 2020 and support	
Arts Council bid to support 400 Voices (new music	
score to all schools and performances at Festival)	
Pilgrim 400 Apple Tree	£5,000
Joint funding with the District Council support	
through a service level agreement to John Stirland	
(tree owner) to retain use of /ownership for	
Nottinghamshire and cost of time to promote the	
county and its Pilgrim associations nationally and	
internationally	000,000
County-wide Pilgrim specific marketing	£20,000
Pop up banners, roadside and lamppost banners and Total for the second	
potential use of County roundabouts etc	000.000
Temporary communication resources	£20,000
400 Major Oaks	£3,000
Community planting scheme	Already paid
Nottinghamshire themed – Roosevelt Scholarship 2020	£5,000
	Already paid

Planned Highways Works

- Plans are underway for road resurfacing on Church Lane
- We will review the suitability of current road signage and markings
- We intend to install heritage lighting columns in appropriate locations in the village

Commemorative art installation

• Scrooby Parish Council are in favour of an art installation. The location of the installation needs agreeing

Support for Pilgrim Roots projects through the Local Improvement Scheme

• Eleven projects have been awarded £38,260 of Local Improvement Scheme funds



Report to Policy Committee

13 November 2018

Agenda Item: 8

REPORT OF LEADER OF THE COUNCIL

ACQUISITION OF LAND IN THE VICINITY OF TOTON LANE TO DELIVER THE HS2 TOTON GROWTH STRATEGY

Purpose of the Report

1. To seek approval to amend the capital programme: for approval to the acquisition of land identified in the exempt appendix and on the terms outlined in the exempt appendix: and to delegate approval to the Corporate Director Place in consultation with the s.151 officer, Head of Legal and Democratic Services and Chair of Policy Committee to negotiation and finalise the terms of the contract and any necessary legal documentation to give effect to these proposals.

Information and Advice

- 2. Some information relating to this report is not for publication by virtue of paragraph 3 of Schedule 12A of the Local Government Act 1972. Having regard to the circumstances, on balance the public interest in disclosing the information does not outweigh the reason for exemption because divulging the information would significantly damage the Council's commercial position. The exempt information is set out in the exempt appendix.
- 3. In September 2017 the Council's Policy Committee endorsed the East Midlands HS2 Strategic Growth Strategy reflecting the significant potential of the station itself and the growth opportunity around the station hub. This strategy set us on a course to capture the potential benefits of HS2 for local people and businesses, generating up to 10,000 new jobs and approximately 3,000 houses at Toton, as well as 74,000 jobs and £4bn GVA across the region.
- 4. The Government commissioned an Independent Review into HS2 in the summer, chaired by Doug Oakervee. The Leader of the Council, in her capacity as Chairman of the East Midlands HS2 Partnership invited Mr Oakervee to the region to listen to the case 'for' HS2 and a visit took place on the 25th September. It was made clear that the region expects Government to deliver on its investment and that the East Midlands must get its fair share. The Council, along with partners in the region from Midlands Engine and Midlands Connect to Universities, LEPs, Local Councils and businesses, of which 125 are already in the HS2 supply chain have continued to lobby hard to ensure investment in rail capacity takes place here in the East Midlands, as well as in the West Midlands and the North as it is in the South. The findings of the Oakervee review are awaited.
- 5. The expectation is that the existing policy agreed by Government will be implemented, resulting in the delivery of HS2 and that Toton will be served. However in the event that HS2 were to be cancelled the commercial proposition

remains viable with opportunity to sell on in accordance with existing planning consents.

- 6. For as long as HS2 investment appears likely, the Council is continuing to work with partners to overcome a number of key barriers to unlocking the nationally significant growth opportunities for local people. The key issues to address are planning, infrastructure, station design, delivery and land assembly. The Department of Transport has allocated £1.8m of funding to support a range of studies and plans to address these issues.
- 7. One of the most significant steps forward has been the development of a masterplan setting out the vision and guiding principles for the Strategic Location around the station hub. This is now being progressed to a strategic Masterplan as confirmed in the planning inspectors report into the Broxtowe Borough Council Local Plan 2, and adopted on the 16 October 2019
- 8. At the same time, the Council led the submission of a regional bid for Housing Infrastructure Funding in excess of £75m to unlock housing development across the HS2 area from Toton, to Derby to Chesterfield. The Toton element of the package would provide £30m to fund the building of necessary highway infrastructure to unlock the Innovation Campus and housing land at the heart of the development.
- 9. The Toton Delivery Board, Chaired by the Leader of the Council, has also worked closely in collaboration with HS2 and has engaged with the HS2 Design Team. This work is examining how the station design could evolve to help harness the full benefits of the land moving from the proposed Parkway Station, to a Station in a Park.
- 10. As this work has evolved, the Government has also invited the Midlands Engine to bring forward proposals for a locally led development body to drive the delivery of the economic growth opportunities at Toton, Radcliffe on Soar power station and at East Midlands Airport. Nottinghamshire County Council is the accountable body for this project and has supported an Oversight Board Chaired by Sir John Peace to bring proposals forward for the 3 sites and for the delivery vehicle. As the work progresses, reports on the Development Corporation will be brought forward to Committee. Our work is driving the creation of an innovative new form of development corporation which will harness the jobs, skills and housing opportunities at the three sites. In many ways these opportunities are just as significant in the event that HS2 was rephased or rescoped, such is the scale of the sites in scope and the commitment of local partners in the public and private sector.
- 11. The final key issue is land assembly which will be critical given the timescales involved in delivery, the complexity of development and the significant infrastructure requirements. Key acquisitions that will directly influence development around the hub to the west of Toton Lane will enable the Council and a locally led delivery body to gain control and have a direct influence and guide the delivery of the Toton Growth Strategy. This has drawn on work by internationally recognised agents Cushman and Wakefield, who have provided strategic land advice to unlock the potential in the Toton Growth Area, and, the neighbouring land at the soon to be decommissioned Chetwynd Barracks 70 of 112

The HS2 Toton Growth Area and the land for acquisition

- 12. Earlier this year, the Council approached a key landowner to the west of Toton Lane to enquire about acquiring their interest in the land as part of delivering the land strategy. Such an acquisition would facilitate a change to the planning intention from a residential development, to the kind of ambitious development of national and international significance as described in the East Midlands HS2 Growth Strategy. If successful, the change of plan would therefore secure the new job opportunities for Nottinghamshire and the East Midlands as well as increasing the housing, green infrastructure and community offer. Following negotiations, the landowner has agreed to the sale of their land to the Council on the terms set out in the exempt appendix. The Council has commissioned an independent valuation which has confirmed the purchase price represents open market value.
- 13. The land identified in the exempt report forms part of the Lime Rise development land, which is located in the Broxtowe Borough Council local planning area. The area has the benefit of an outline planning permission granted on 01 July 2016 for 500 houses and mixed use. These scheme(s) do not meet with the growth aspirations and ambitions set out in this report for a core area of the masterplan that will provide key linkages and connectivity in to the HS2 station Hub and the Innovation Campus.
- 14. The key risks with the acquisition lie with the progress of HS2 to which the Council has a commercial proposition to mitigate any impact through sale in accordance with existing planning consents. Remaining risks relate to those normally expected with land transactions. These are also outlined in the exempt report.

Other Options Considered

- 15. Consideration has been given to: -
 - Do nothing this would mean the Council have no control or ability to influence the delivery of the consented land to the west of Toton Lane. This would have an immediate impact on delivery of the HS2 Toton Growth Strategy ambitions, the delivery of HIF scheme and the aspirations for a locally led development body to drive the delivery of the economic growth opportunities identified.
 - Options over the land this was considered, however it would only give a
 degree of control over this land. However, given the land to the west already has
 planning permission this is not an attractive proposition for the current
 landowners who are seeking to implement their development at the earliest
 opportunity.
 - Delay purchase until findings of the Oakervee review released this would mitigate the HS2 risks but with an off market transaction of this type delay could lead to the land no longer being available for the Council to purchase. In that scenario the growth strategy objectives would therefore be compromised.

Reason/s for Recommendation/s

- 16. The acquisition of the land detailed in the exempt appendix is recommended as this enables the Council to take direct control on an important land holding critical to progressing its ambitions in the delivery of the Toton Growth Strategy. This will directly enable the Council to enter into meaningful negotiations with other landowners, HS2 and stakeholders to facilitate the delivery of a comprehensive approach to development of the Toton Growth Area. As a key landowner, the Councils strategy for acquisition and holding the land in this locality is in accordance with the Capital Strategy and principally to:
 - a. ensure that the potential benefits in terms of jobs, skills, housing and environment. Learning from similar nationally significant infrastructure projects stresses the importance of ensuring development happens in parallel to investment in infrastructure. Important lessons can be learned from Ebbs Fleets for HS1 that demonstrate if the public sector partners do not act proactively early in the process in term of station integration with the wider growth and development landscape and do not deal with the complexity of land ownership at an early stage nothing happens. A key lesson for the Toton Growth Strategy is the importance of early strategic acquisition of critical land holdings, prioritising of new jobs and housing now and 'place making' so that when the first new rail passengers arrive at Toton, they arrive in a new destination, rather than a building site or empty space;
 - gain control over development on a core area of land ensuring it 'fits' and is
 of benefit to local communities. Initially facilitating the delivery of the strategic
 masterplan to meet the ambitions of the Toton Growth Area alongside the
 establishment of a locally led development body, leading to the
 establishment of a development corporation;
 - acquisition of a strategically important land holding that will provide the Council with a strengthened negotiation and influencing position through a major controlling interest when dealing with other landowners, developers, investors and stakeholders in bringing forward its growth ambitions and in bringing forward the strategic Masterplan;
 - d. enable the delivery of infrastructure and growth ambitions aligned with the ambitions set out in the HIF bid.
- 17. Moving forward this will provide the Council with the flexibility to enter in to agreement with a Development Corporation/or other delivery entity that may be established in which it would look at the disposal of all or part of the land as part of a commercial delivery vehicle or the release of parcels of land for development in due course (in both an HS2 and non-HS2 world).

Statutory and Policy Implications

18. This report has been compiled after consideration of implications in respect of finance, legal, sustainability and environmental statutory and policy implications., and where such implications are material they are described below.

Financial Implications

- 19. The Nottinghamshire County Council capital strategy approved in February 2019 states that there are a number of local influences that help shape the need for capital investment across the county as follows:
- Nottinghamshire remains an area that is experiencing significant population growth.
 This is contributing to significant pressure being placed on school places and infrastructure.
- There is pressure on budgets to keep pace with the deterioration of roads from exceptional weather conditions and increased usage.
- In line with the national context, safeguarding of children remains a challenging area for all local authorities.
- The Council is committed to investing to stimulate the Nottinghamshire economy in order to place the county at the forefront of business, commerce, jobs and economic prosperity.

The proposed purchase is in line with the final point noted above.

- 20. As noted in the exempt report the valuation has been significantly improved by the planning applications and the future value may fluctuate. It is therefore not possible to estimate a future sale value for the land.
- 21. The proposed purchase will require a variation to the Capital Programme.
- 22. Other financial implications are addressed in the Exempt report

Implications for Service Users

23. If the Council is to influence how the Toton Growth Area is developed to the satisfaction of local residents, and harness the benefits of HS2, then the Council will need to play a leading role at Toton and in the HS2 delivery partnership. Having a controlling interest in a key site puts the Council in a strong position to ensure the needs and interests of Nottinghamshire residents are served.

RECOMMENDATION/S

- 24. That approval is given to amend the Capital Programme to include the capital expenditure set out in the exempt appendix.
- 25. To approve the acquisition of the land identified in the exempt appendix and on terms outlined in the exempt appendix; and
- 26. To delegate approval to the Corporate Director Place in consultation with the S.151 officer, Head of Legal and Democratic Services and Chair of Policy Committee to negotiation and finalise the terms of the contract and any necessary legal documentation to give effect to these proposals.

Councillor Mrs Kay Cutts MBE Leader of the County Council

For any enquiries about this report please contact; Adrian Smith, Corporate Director Place.

Constitutional Comments

27. The recommendations set out in the report fall within the scope of decisions that may be approved by Policy Committee [SSR 5.11.2019]

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

HS2 and wider Rail issues - Report to Policy Committee 13 September 2017

Electoral Division(s) and Member(s) Affected

28. Ward(s): All Member(s): All

Nottinghamshire County Council

Report to Policy Committee

13 November 2019

Agenda Item: 9

REPORT OF THE LEADER OF THE COUNTY COUNCIL

INVESTING IN NOTTINGHAMSHIRE: TOP WIGHAY MASTERPLAN

Purpose of the Report

1. To approve the proposed Masterplan for the Top Wighay Farm project to allow a community engagement exercise to be undertaken prior to submission of the planning application.

Information

- 2. This report sets out the key requirements and the planning process and next steps including the key land uses set out in the Masterplan as provided in the Appendix to this report.
- 3. The new Council Plan "Your Nottinghamshire, Your Future" sets out an ambitious vision for the future of Nottinghamshire in which the county is at the forefront of modern Britain. We want Nottinghamshire to stand out as: a great place to bring up a family; to fulfil your ambition; to enjoy your later life, and, to start and grow your business.
- 4. We want Nottinghamshire to be a place where young people and young families have the opportunity to put down their roots and live healthy and fulfilling lives. In order to achieve this, we know that quality housing in good locations is vital. We will therefore work with developers and the Government to bring forward new housing that meets the needs of our growing population and everyone who wants to build their future here. The Investing in Nottinghamshire programme is fulfilling these aspirations by working closely with the Government's agency Homes England to unlock major housing growth opportunities.
- 5. The Council has further defined its ambitions in its Place Strategy 2019-21 by investing in opportunity areas the Council aims to unlock new jobs and deliver better housing. Key activities identified for Investing in Nottinghamshire in 2019/20 in particular will be to begin the development of Top Wighay Farm near Hucknall, including new County Council offices as anchor tenant of the employment space alongside new housing and infrastructure.
- 6. By embracing the ethos of working with Government in order to bring forward new housing, the Council has been very successful in securing substantial Homes England grant funding to kick start development at Top Wighay Farm. Making the best possible use of the surplus land at Top Wighay Farm will make a critical contribution towards fulfilling the Council's ambitions for the County and for the housing needs of its communities.

- 7. Policy Committee (19 June 2019) delegated authority for the finalising of the funding agreement for Top Wighay and also approved a variation to the capital programme in order to enable detailed design and construction of highway infrastructure and associated works including the preparation of relevant planning applications. The timescales for completing the infrastructure are fixed by Homes England as the end of March 2021.
- 8. At its meeting on 17 October 2018 Members of Policy Committee were informed of the context of the Local Authority Accelerated Construction Fund and its conditions in general. The report outlined the route to engage with housebuilders and the fastest route for selecting a development partner to deliver the residential elements of the scheme. The report outlined that Homes England has set up a Delivery Partner Panel 3 (DPP3). By using DPP3 this allows the Council the fastest route to engage housebuilders and developers on the panel who have already been procured.
- 9. In order to make the development opportunity attractive to the house builders on the DPP3 the Top Wighay project needs to be de-risked as far as possible and sufficiently advanced to move to the developer procurement stage. A key element to provide certainty is the securing of Outline Planning Permission. The basis for the relevant Local Planning Authority legislated to grant this permission is set out below.

Relevant Legislation: The Town and Country Planning General Regulations 1992 (as amended)

- 10. Where the County Council owns the land in question but does not intend to develop that land itself (either on its own or jointly with another party), Regulation 4 of the Regulations applies. In such cases, the planning application would fall to be determined by the local planning authority i.e. the relevant District or Borough Council. A Regulation 4 application will run with the land. This enables the County Council to dispose of land for private development (such as for housing) with the benefit of planning permission.
- 11. For the proposed mixed-use, residential-led development at Top Wighay Farm, Nottinghamshire County Council, is to seek planning permission for the development of the land in its capacity as landowner. The County Council does not intend to develop the land itself. Therefore, in accordance with Regulation 4, the application would fall to be determined by Gedling Borough Council (GBC) in its capacity as local planning authority.

Evolving the Masterplan and the route to secure Outline Planning Permission

- 12. Gedling Borough Council has identified land at Top Wighay Farm as a strategic location for growth, and as such the land is allocated for residential and employment development in the Greater Nottingham Aligned Core Strategy (Part 1 Local Plan) September 2014. The Gedling Local Planning Document (Part 2 Local Plan) July 2018 also refers to Top Wighay Farm as a strategic site.
- 13. Further to the planning policy, Gedling Borough Council produced a Supplementary Planning Document (SPD) February 2017, which provides a development brief for the Top Wighay Farm site. The document proposes a total number of 805 houses on the County Council owned land plus areas of employment land, a local centre, and a primary school.

- 14. Following the guiding principles of the SPD, Arc Partnership working with the Pegasus Group have developed an Illustrative Masterplan for Top Wighay Farm. The Masterplan builds upon the work included within the SPD and the continued site investigations that have taken place, refining the key site constraints and opportunities.
- 15. The vision for the site is to create a distinctive, new development to meet the needs of the local area, and presents the opportunity to create an attractive, sustainable mixed-use community that provides additional housing, new employment opportunities and a new primary school. The guiding principles of the Masterplan are:
 - Build upon the existing landscape character of the site, to create an extensive and diverse framework of green infrastructure throughout the development. This encourages biodiversity and quality landscape creation, alongside a range of play areas.
 - Provide a linear, north-south, green spine along the route of the TWF Drive, connecting a series of green spaces and infrastructure from Wighay Road through to Top Wighay Farm.
 - Create a permeable movement network, with the provision for walking routes within the streets and leisure routes throughout the green infrastructure. This encourages walking and cycling, enhancing connectivity throughout the development
 - Create a multi-purpose green space, including playing fields, equipped play and allotments, that is easily accessible form the surrounding residential parcels
 - Create a vibrant, mixed-use community by positioning the Local Centre with a Primary School at its focal point.
 - Provide appropriate employment development parcels, adjacent to Annesley Road, with the potential for a gateway office building at the site entrance
 - Create desirable frontages onto green spaces, and the open space surrounding the site
 - Provide a mix of housing densities, that responds to the site's setting and immediate context, whilst achieving the required number of dwellings. Higher densities will be positioned along the spine road and adjacent to the other uses, whilst lower densities will be posited overlooking the existing, rural countryside/
 - Create residential parcels that are deliverable and show a commitment to integrated, high-quality landscape and design

The illustrative Masterplan presents a vision of the proposed development and will continue to development following the public engagement period and further input from the design team. The National Planning Policy Framework published by the Ministry of Housing, Communities and Local Government (NPPF) encourages pre-application discussions to secure early engagement of all stakeholders in the planning process. It is normal practice for landowners to undertake a community engagement exercise on their proposals prior to the submission of a planning application. Indeed, this is actively encouraged by Gedling Borough Council as set out in the Council's Statement of Community Involvement dated September 2019. The aim of the pre-application discussion is to identify and resolve key issues before a formal application is submitted. For significant development schemes, applicants are encouraged to engage with the community by holding public exhibitions to publicise their proposals. The Masterplan and associated details will eventually be represented to this committee again before the submission of the planning application in January 2020.

The preparation of the planning application will follow the proposed timeline:

- Preparation of planning application to GBC commenced.
- Pre-application discussion with Officers from GBC commenced.
- Public exhibition on 19 November 2019
- Submission of Planning Application: January 2020
- GBC Planning Committee: target September 2020
- 16. By keeping to this timeline the Council will be delivering the key milestones as set out as conditions of the Homes England Funding Agreement.

Other Options Considered

17. As Top Wighay Farm has a planning designation for various forms of development, predominately residential, no other options for the site are being considered at the present time. Top Wighay Farm is identified in the Council's strategic land disposal programme with the opportunity for significant capital receipts over forthcoming years. If the scheme is not undertaken, then the housing numbers for the local plan will be jeopardised by 805 units. The Council's asset will not realise any benefit. The new proposed office will not be delivered. The Council's Policy objectives will not be realised.

Reason/s for Recommendation/s

18. To enable the sale of a surplus assets and to secure capital receipts to the County Council and to provide much needed housing for this location.

Statutory and Policy Implications

19. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATION/S

1) To approve the proposed Masterplan for the Top Wighay Farm project to allow a community engagement exercise to be undertaken prior to submission of the planning application.

Councillor Mrs Kay Cutts MBE Leader of the County Council

For any enquiries about this report please contact: Derek Higton, Service Director Place & Communities, Tel: 0115 9773498

Constitutional Comments (AK 29/10/2019)

20. The recommendation falls within the remit of the Policy Committee under its terms of reference.

Financial Comments (GB 31/10/2019)

21. A variation to the capital programme of £10.3m was approved at Policy Committee in June 2019 to undertake detailed design and construction of highways infrastructure and related work associated with the Top Wighay Farm project. Any further capital expenditure required to be undertaken as a result of the Masterplan set out in this report will be subject to the usual capital approval processes.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- Greater Nottingham Aligned Core Strategy (Part 1 Local Plan) September 2014.
- Top Wighay Farm Development Brief Supplementary Planning Document, Gedling Borough Council, February 2017.
- Gedling Local Planning Document (Part 2 Local Plan) July 2018
- Gedling Borough Statement of Community Involvement, Gedling Borough Council, September 2019.
- Policy Committee (20 March 2019) report: Investing in Nottinghamshire: Delivering the Council Plan through a second phase of the Smarter Working Programme.
- Policy Committee (19 June 2019) report: Investing in Nottinghamshire: Delivering the Top Wighay Sustainable Urban Extension.

Electoral Division(s) and Member(s) Affected

- Electoral Division(s): Newstead
- Member(s): Councillor Chris Barnfather







Plan provided by: dlc





Report to Policy Committee

13 November 2019

Agenda Item: 10

REPORT OF THE RULING GROUP'S BUSINESS MANAGER

OUTSIDE BODIES REGISTER UPDATE REPORT

Purpose of the Report

1. To consider the updated Outside Bodies Register (**Appendix A**) and approve, where appropriate, any proposed amendments.

Information

- 2. At its meeting of 22 May 2019, Policy Committee agreed the findings of the Governance and Ethics Committee's Review of the Outside Bodies Register, including a new process for dealing with changes to the Register.
- 3. The review outcomes included agreement that update reports be submitted to Policy Committee on a six monthly basis rather than individual changes being reported on an ad hoc basis. This is the first of these update reports.
- 4. The review divided the Register into the following categories of outside bodies:
 - a. Category A organisations which have been established or are owned /partly owned by the Council:
 - b. Category B local or national organisations that are linked to the strategic focus of the Council:
 - c. Category C local community groups, charities and partnerships whose primary focus is on local community issues.

Addition of Outside Bodies to the Register

- 5. Under the new approach, the Team Manager Democratic Services has delegated authority to add Category B bodies to the register, subject to endorsement by Policy Committee. New additions are highlighted in bold font in the Register.
- 6. The following Category B body has been added in this period:-
 - Midlands Engine Development Corporation Oversight Board (Appointment is Councillor Mrs Kay Cutts MBE, with Chief Executive Anthony May also a member of the Board in his role as Chair of the Midlands Engine Operations Board).

7. Policy Committee retains authority to approve the addition of Category A and C bodies but no such additions are proposed in this period.

Removal of Outside Bodies from the Register

8. Policy Committee approval is needed for the removal of any outside bodies from the Register. The following changes in that respect are proposed:-

Outside Body	Reason for removal from Register		
High Sheriff Community Forum	The Forum was recently disestablished following consultation.		
D2N2 Commission	It has been confirmed that this outside body no longer exists.		
Reeds Exhibition Foundation (educational charity)	Following further discussions with this Trust it has been clarified that County Council representation is no longer required.		
Rushcliffe Borough Council – Local Growth Boards – Bingham, East Leake, Fairham, Radcliffe-on-	Nottinghamshire County Council will continue to co-operate with these Local Growth Boards where appropriate over matters requiring input from, or which have implications for, the County Council. However, the County Council will no		
Trent, West Bridgford and Strategic Growth Board	longer seek to attend every meeting of these bodies as a matter of course and will no longer be formally represented.		

9. The updated Register, including any revised appointments where applicable, is attached at Appendix A. Any additional bodies are highlighted in **bold** font while those bodies recommended for removal are shown in 'strike through' font.

Information on the work of outside bodies

- 10. The review also considered how information on the work of outside bodies can be best fed back to the Council. It was agreed that each committee should be provided with a list of the bodies most relevant to that committee's remit and that information should only be provided on a 'by exception' basis as and when requested (for example where concerns have been expressed or where there is a particular issue relevant to a committee's current focus).
- 11. It is recognised that the process of sharing information with the various committees may prove helpful in flagging up other bodies that the Council is represented on currently that it may be appropriate to add or remove from the Register. Any consequent amendments will be addressed as part of the new six monthly update reporting to Policy Committee, which ensures that the Register remains dynamic and under review.
- 12. With regard to Policy Committee itself the list of relevant bodies currently in the Register is as follows:-

County Councils Network (CCN)

D2N2 European Structural Investment Fund (ESIF) Sub Committee

D2N2 Investment Board

D2N2 Local Enterprise Partnership

East Midlands Councils

East Midlands Councils Employers' Board East Midlands Councils Executive Board East Midlands Councils Regional Migration Board HS2 East Midlands Strategic Growth Board HS2 Skills and Supply Chain Board.

Other Options Considered

13. The Council could decide to continue to be represented on those outside bodies listed in paragraph 8 above that are still operating.

Reasons for Recommendations

- 14. To seek necessary approvals in line with the new approach agreed through the Outside Bodies Review of May 2019.
- 15. The reasons for seeking the removal of certain outside bodies from the Register are detailed in the table in paragraph 7.

Statutory and Policy Implications

16. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATIONS

- 1) That the addition of the Midlands Engine Development Corporation Oversight Board to the Register be endorsed.
- 2) That the outside bodies listed in paragraph 7 of the report be removed from the Register.
- 3) That consideration be given to the updated Register, with any further required changes highlighted as appropriate.

Councillor Richard Butler
Group Business Manager
Conservatives and Mansfield Independents Group

For any enquiries about this report please contact: Keith Ford, Team Manager, Democratic Services, Tel: 0115 9772590

Constitutional Comments (SS – 5/11/19)

17. The committee has authority to consider the matters set out in this report by virtue of its terms of reference

Financial Comments (SES 05/11/19)

10. There are no financial implications arising directly from this report.

Background Papers

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

None

Electoral Division(s) and Member(s) Affected

APPENDIX A

Cat.	Organisation	Appointees
Α	Arc Partnership	Cllr Reg Adair Derek Higton
С	Arnold Old People's Welfare Committee	Cllr Pauline Allan
С	Brunts Charity	Cllr Stephen Garner
С	Chesterfield Canal Partnership	Cllr Sybil Fielding Heather Stokes
С	Clayworth Education Foundation	Cllr Tracey Taylor
С	Constable's Field Foundation	Cllr Chris Barnfather
В	County Councils Network (CCN)	Cllr Mrs Kay Cutts MBE Cllr Reg Adair Cllr Richard Butler Cllr Alan Rhodes
В	Creswell Heritage Trust	Cllr John Cottee
₿	D2N2 Commission	Cllr Reg Adair
В	D2N2 European Structural Investment Fund (ESIF) Sub Committee	Cllr Reg Adair
В	D2N2 Investment Board	Cllr Richard Jackson
В	D2N2 Local Enterprise Partnership	Cllr Mrs Kay Cutts MBE
С	Diana Eyre's Educational Foundation	Cllr John Ogle
С	Doncaster Sheffield Airport Consultative Committee	Cllr Andrew Brown
С	East Midlands Airport Independent Consultative Committee	Cllr Andrew Brown Cllr Reg Adair
В	East Midlands Councils	Cllr Mrs Kay Cutts MBE 'added political places' given to: Cllr Reg Adair Cllr Philip Owen Cllr Alan Rhodes Cllr Kate Foale
В	East Midlands Councils Employers' Board	Cllr Kate Foale
В	East Midlands Councils Executive Board	Cllr Mrs Kay Cutts MBE
В	East Midlands Councils Regional Migration Board	Cllr Philip Owen
В	East Midlands Lead Member Network: Adult Social Care and Health & Wellbeing	Cllr Tony Harper Cllr Steve Vickers
С	Faith Clerkson Trust	Cllr Stephen Garner
С	Focus on Young People in Bassetlaw	Cllr Tracey Taylor
Α	Futures Advice, Skills and Employment Ltd	Cllr Boyd Elliott Cllr Phil Rostance Nicola McCoy-Brown
С	Grantham Canal Partnership	Cllr Jonathan Wheeler
В	Greater Nottingham Joint Planning Advisory Board	Cllr Phil Rostance Cllr Gordon Wheeler
A	Greater Nottingham Light Rapid Transit Ltd	TBC Previously Corporate Director of Place
С	Greenwood Community Forest Partnership	Cllr Phil Rostance

С	Groundwork Creswell, Ashfield & Mansfield	Cllr Jim Creamer
С	Groundwork Greater Nottingham	Cllr Jim Creamer
₽	High Sheriff Community Safety Forum	Cllr John Handley
Α	Holme Pierrepont Leisure Trust	Cllr John Cottee
В	HS2 East Midlands Strategic Growth Board	Cllr Mrs Kay Cutts MBE Cllr Reg Adair
В	HS2 Skills and Supply Chain Board	Cllr Philip Owen
Α	Inspire	Cllr John Cottee Cllr Glynn Gilfoyle
С	Lamb's Charity	Cllr Phil Rostance
С	Lilley & Stone Charity Trust	Cllr Stuart Wallace Cllr Keith Girling
В	Local Authorities Energy Partnership (LAEP)	Cllr Phil Rostance
В	Local Authority Pension Fund Forum (LAPFF)	Cllr Eric Kerry Mr Nigel Stevenson
В	Local Government Association (LGA)	Cllr Mrs Kay Cutts MBE Cllr Reg Adair
	General Assembly	Cllr Alan Rhodes Mr Anthony May
В	Local Government Flood Forum	Cllr Phil Rostance Sue Jaques
В	Lowland Derbyshire & Nottinghamshire Local Nature Partnership	Cllr Reg Adair
C	Magnus Educational Foundation	Cllr Stuart Wallace
	Manor Park Residents Association Limited	Cllr Reg Adair
В	Mansfield & Ashfield Economic Development Partnership	Cllr Martin Wright
С	Mansfield BID	Cllr Martin Wright
C C	Mansfield Educational Foundation	Cllr Andy Sissons Cllr Martin Wright
С	Mansfield Woodhouse Community Development Group (Executive Forum)	Cllr Joyce Bosnjak
Α	Marketing Nottingham & Nottinghamshire Ltd	Cllr Mrs Kay Cutts MBE
В	Midlands Engine Development Corporation Oversight Board	Cllr Mrs Kay Cutts MBE Anthony May (as Chair of the Midlands Engine Operational Board)
С	Municipal General Charity	Cllr Stuart Wallace
С	Norwell Educational Foundation	Cllr Bruce Laughton
С	Nottinghamshire Building Preservation Trust	Cllr Roger Jackson
С	Nottinghamshire Clubs for Young People	Cllr Boyd Elliott
В	Nottinghamshire Healthcare NHS Foundation Trust	Cllr Steve Vickers
В	Nottinghamshire Local Access Forum	Cllr Chris Barnfather Cllr Jim Creamer Cllr Rachel Madden
В	Nottinghamshire Roosevelt Travelling Scholarship	Cllr Kevin Rostance
В	Nottinghamshire Skills & Employment Board	Cllr Neil Clarke MBE
С	Nottinghamshire Young Farmers Clubs	Cllr Roger Jackson
С	Platt Lane Management Committee	Cllr John Cottee
С	Portland College	Cllr John Handley
С	Queen Elizabeth's Endowed School Trust	Cllr Stephen Garner Cllr Phil Rostance Cllr Andy Sissons *Honorary Alderman John Carter *Honorary Alderman Terry Butler
C	Reads Exhibition Foundation (educational charity)	Cllr John Ogle
С	Rural Community Action Nottinghamshire (RCAN)	Cllr Jim Creamer
В	Rural Services Network	Cllr Bruce Laughton
₽	Rushcliffe Borough Council - Bingham Local Growth Board	Cllr Francis Purdue-Horan
₽	Rushcliffe Borough Council - East Leake Local Growth Board	Cllr Andrew Brown

₽	Rushcliffe Borough Council - Fairham Local	Cllr John Cottee
	Growth Board	
B	Rushcliffe Borough Council - Radcliffe on	Cllr Neil Clarke MBE
	Trent Local Growth Board	
₿	Rushcliffe Borough Council - Strategic	Cllr Reg Adair
	Growth Board	-
₿	Rushcliffe Borough Council - West Bridgford	Clir Jonathan Wheeler
	Local Growth Board	
В	SACRE (Standing Advisory Council for	Cllr Boyd Elliott Cllr Phil Rostance
	Religious Education)	Cllr Vaughan Hopewell
	,	
В	Safer Nottinghamshire Board	Cllr John Handley
Α	Scape Group Ltd	Cllr Reg Adair Cllr Richard Jackson
		Cllr John Ogle Cllr Richard Butler
В	Sherwood Forest Hospitals NHS Foundation	Cllr Steve Vickers
	Trust	
В	Sustainable Urban Development Strategic	Cllr Reg Adair
	Advisory Committee.	
С	The Crossing SEC Ltd	Cllr Kevin Greaves Sub: Vacant
В	Transport for the North (TfN) Board	Cllr John Ogle
В	Trent Regional Flood and Coastal Committee	Cllr Roger Jackson
Α	Via EM	Cllr Reg Adair Cllr John Ogle
		Derek Higton (SD Place) Keith Palframan (GM Finance)
В	Waste Partnering Agreement Board (Joint	Cllr Phil Rostance
	Waste Management Committee)	
L		1

Nottinghamshire County Council

Report to Policy Committee

13 November 2019

Agenda Item: 11

REPORT OF LEADER OF THE COUNTY COUNCIL GEDLING ACCESS ROAD (GAR) – LAND ACQUISITIONS

Purpose of the Report

 To seek approval to the acquisition of land required for the Gedling Access Road on the terms as set out in the exempt appendix relating to 6.534 acres of land east of Lambley Lane, Gedling and 1.725 acres of land to the north-west side of Ranch Boarding Kennels, Whitworth Drive, Burton Joyce.

Information

- 2. This report contains an exempt appendix, which is not for publication by virtue of paragraph 3 of Schedule 12A of the Local Government Act 1972 (as amended) (Information relating to any individual and the business affairs of a particular person (including the authority holding that information)). The exempt appendix provides details of the terms agreed with private landowners and forms part of confidential negotiations and disclosure of this information would not be in the public interest. To disclose this financial information would prejudice the parties' commercial interests and those of third parties.
- 3. In addition, terms have been agreed in accordance with the Ministry of Housing, Communities and Local Government (MHCLG) guidance in respect of factors for an acquiring authority to consider when offering compensation in advance of a Compulsory Purchase Order. Section 3 of this guidance provides that an acquiring authority should consider the costs of order promotion and dealing with objectors in seeking to reach early agreement. In reaching agreement, assumptions have been made regarding potential future heads of claim that are not capable of assessment at the date of this report. In the event an order is made and confirmed compensation will be assessed with strict adherence to the matrix of enactments and case law that make up the compensation code. Disclosing the exempt appendix could prejudice the position of the County Council as acquiring authority and would therefore not be in the public interest.
- 4. At locations where the County Council may potentially deliver a large-scale transport improvement in the future, the County Council can 'safeguard' the land along the alignment of its potential route to protect the route from future development that may prevent the scheme from progressing. In this case, the County Council has been safeguarding proposals for a Gedling village bypass for over 50 years. The Gedling Access Road forms part of proposals for the A612 Nottingham Eastern Outer Loop Road which has, with the exception of the eastern most section around Gedling village, been successfully completed by the County Council. The Gedling Access Road will connect directly to the most recently constructed phase (the Gedling Major Integrated Transport Scheme) which opened to traffic in 2007.

- 5. The role of the Gedling Access Road is twofold. Primarily, the new road will enable the sustainable redevelopment of the former Gedling Colliery site for mixed-use purposes by providing safe and adequate access to the proposed residential, employment and community related uses proposed for the site. Secondly, it will also provide a 'bypass' around Gedling, providing improved connectivity to the wider road network. In doing so, the Gedling Access Road will ease traffic congestion on other roads surrounding the former colliery site that at present are either at or nearing capacity.
- 6. The Gedling Access Road is being delivered by the County Council in partnership with Homes England, Gedling Borough Council and Keepmoat Homes Limited (housing developer for the Chase Farm site). At its Full Council meeting in February 2014 the County Council resolved to incorporate funding of £5.4m into its capital programme to support the delivery of the Gedling Access Road.
- The Compulsory Purchase Order and Side Roads Orders (together these are the "Orders") required to deliver the Gedling Access Road were made by the County Council on 25 October 2018. The Orders were confirmed by the Secretary of State for Transport on 08 October 2019.
- 8. In accordance with guidance published in 2018 (updated from 2015 to reflect legislative changes and case law) by the Department for Housing, Communities and Local Government, the County Council has consulted with stakeholders during the process and are seeking to acquire the necessary land and rights by agreement where possible.
- 9. The MHCLG guidance provides that where land and rights are purchased by agreement the acquiring authority should pay compensation as if the interest has been compulsorily acquired. The valuations have been prepared in accordance with Rule 2 of Section 5 of the Land Compensation Act 1961 and the professional standards to the Royal Institution of Chartered Surveyors: RICS Valuation Global Standards 2017 and the RICS Valuation Professional Standards UK (January 2014, revised April 2015), commonly known together as the red book. The level of payment offered has also taken into account the accepted compensation principles running through Compulsory Purchase Order legislation.
- 10. Homes England as part of its funding agreement with the County Council is making £7m available to draw down funds for land acquisitions as they progress that is drawn down as land purchases are agreed and approved.
- 11. Without acquiring these parcels of land, either through agreement or via the CPO process, the proposed works cannot be delivered. Previous Committee approvals stipulate that wherever possible; land will be acquired by agreement and early access to the land will enable site clearance works and landscaping to be implemented to help mitigate the impact of the Gedling Access Road during construction and its operation.
- 12. The route of the Gedling Access Road passes through several private land interests, three of these are described below and approval is sought to acquire by agreement.

Land East of Lambley Lane, Gedling

13. The route passes through 26,444 sq. metres (6.534 acres) of agricultural land to the east of Lambley Lane, designated as Plot 48 in the Order. The land is Grade 3 agricultural land and farmed by the business of the Owner, it is situated on the edge of Page 94 of 112

the urban envelope and was previously subject to a call option made between the owners and housing developer. An option is a device that allows the developer to buy an "opportunity" to buy the land itself later and this was held for a total of 13 years before lapsing in 2008. The land being acquired is part of a wider land parcel, title NT64652.

14. The area of agricultural land required is shown on drawing HW00590/323 and a location plan of the site on HW00590/324.

Land to the North-West side of Ranch Boarding Kennels, Whitworth Drive, Burton Joyce

- 15. The route passes through 6,979 sq. meters (1.725 acres) of agricultural land to the north-west side of Ranch Boarding Kennels, Whitworth Drive, Burton Joyce, designated as Plot 57 in the Order. The land is Grade 3 agricultural land and at the date of this report is unoccupied grassland. The land is not accessible from public land and access is over adjacent private land and reserved by way of a conveyance dated 20 December 1960 in respect of adjacent land. The land being acquired is part of a wider land parcel, title NT543250.
- 16. The area of agricultural land required is shown on drawing HW00590/325 and a location plan of the site on HW00590/326.

Other Options Considered

17. To acquire the land through a General Vesting Declaration or Notice to Treat and Enter adds an element of uncertainty as to the level of compensation due to the landowner. These options are available should acquisition by agreement not be completed within the required timescales. Acquisition in advance enables early access to land for any advanced works that are deemed useful to reduce risks on the main construction works such as ecology mitigation measures.

Reason/s for Recommendation/s

18. To secure the land necessary to deliver the GAR in a timely and cost effective manner.

Statutory and Policy Implications

19. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Finance Implications

20. This land acquisition will be funded from an external grant.

RECOMMENDATION/S

It is **recommended** that:

1) Approval is given to the acquisition of land required for the Gedling Access Road on the terms as set out in the exempt appendix relating to 6.534 acres of land east of Lambley Lane, Gedling and 1.725 acres of land to the north-west side of Ranch Boarding Kennels, Whitworth Drive, Burton Joyce.

Councillor Mrs Kay Cutts Leader of the County Council

For any enquiries about this report please contact:

Mike Barnett, Team Manager Major Projects and Improvements (Via East Midlands) T – 0115 977 3118

Constitutional Comments (CEH 24/10/2019)

21. The recommendation falls within the remit of Policy Committee under its terms of reference.

Financial Comments (GB 31/10/2019)

22. The costs associated with the purchase of land set out in this report will be funded from the £40.9m Gedling Access Road capital budget which is already included within the Communities and Place capital programme

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- Communities and Place Committee Report dated 4 July 2019 Gedling Access Road – Progress Report
- Finance and Major Project Committee Report dated 14 February 2019
 Gedling Access Road Update Report
- The Nottinghamshire County Council (B684 to A612 Link Road) A6211 Gedling Access Road (Side Roads) Order 2018 and The Nottinghamshire County Council (Gedling Access Road) Compulsory Purchase Order 2018 – Available at: www.nottinghamshire.gov.uk/GAR
 - The Order can be found on the above link, together with the statement of case, proof of evidence and core documents produced for the Public Inquiry
- Communities and Place Committee Report dated 8 March 2018 Scheme Update Gedling Access Road – Scheme Update
- Transport and Highways Committee Report dated 16th March 2017
 Gedling Access Road Scheme Update, Compulsory Purchase Orders and Side Roads Orders
- Finance and Property Committee Report dated 19th September 2016 Gedling Access Road - Scheme Update and Funding Agreement
- Transport and Highways Committee Report dated 21st September 2016
 Gedling Access Road Scheme Update, Compulsory Purchase Orders and Side Roads
 Orders
- Finance and Property Committee Report dated 24 March 2014
 Gedling Access Road, Scheme Development and Funding Agreements

- Report to County Council dated 27 February 2014
 Capital Programme 2014/15 to 2017/18
- D2N2 Local Growth Fund Local Assurance Framework Available at: http://www.d2n2lep.org/write/Local_Assurance_Framework_final_version.pdf

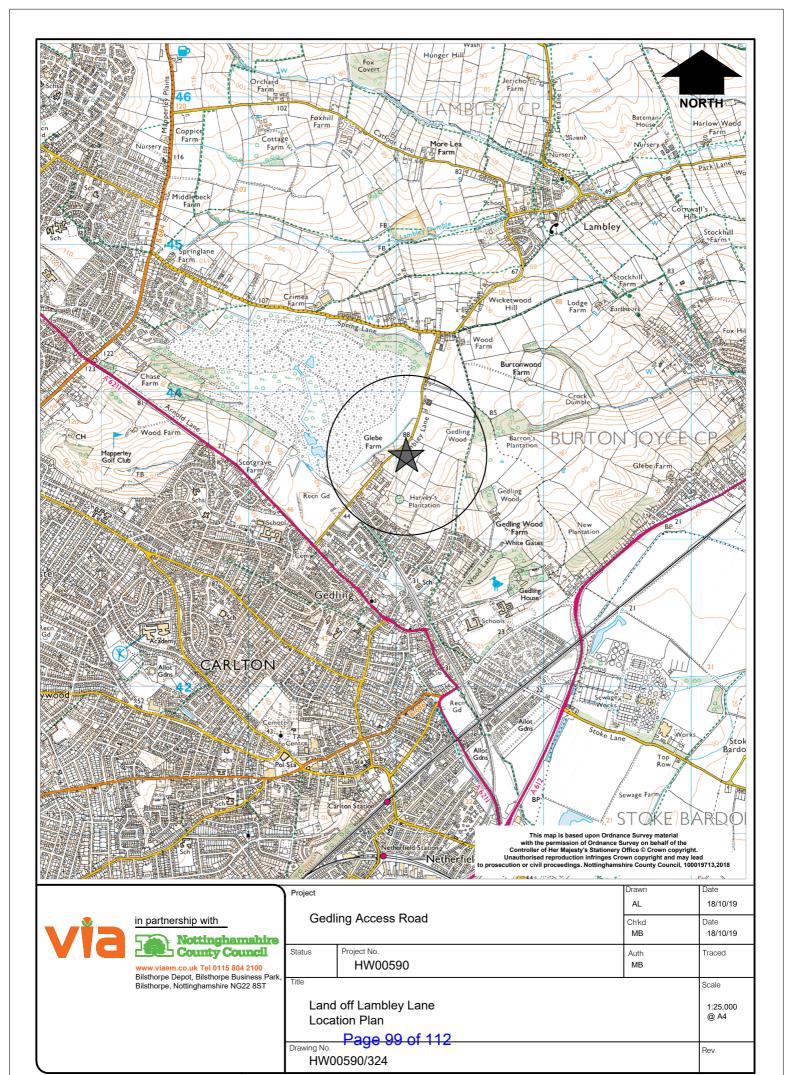
Electoral Division(s) and Member(s) Affected

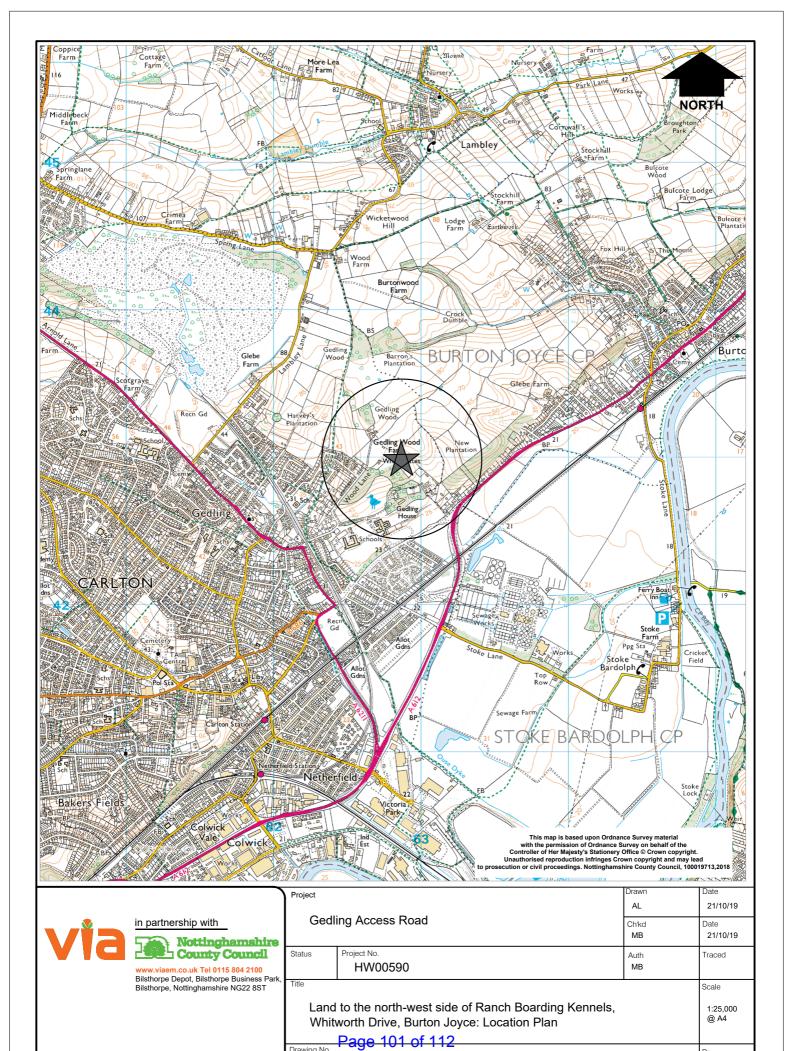
Arnold North Councillors Pauline Allan and Michael Payne Arnold South Councillors John Clarke and Muriel Weisz

Carlton East Councillor Nicki Brooks

Carlton West Councillors Errol Henry and Jim Creamer

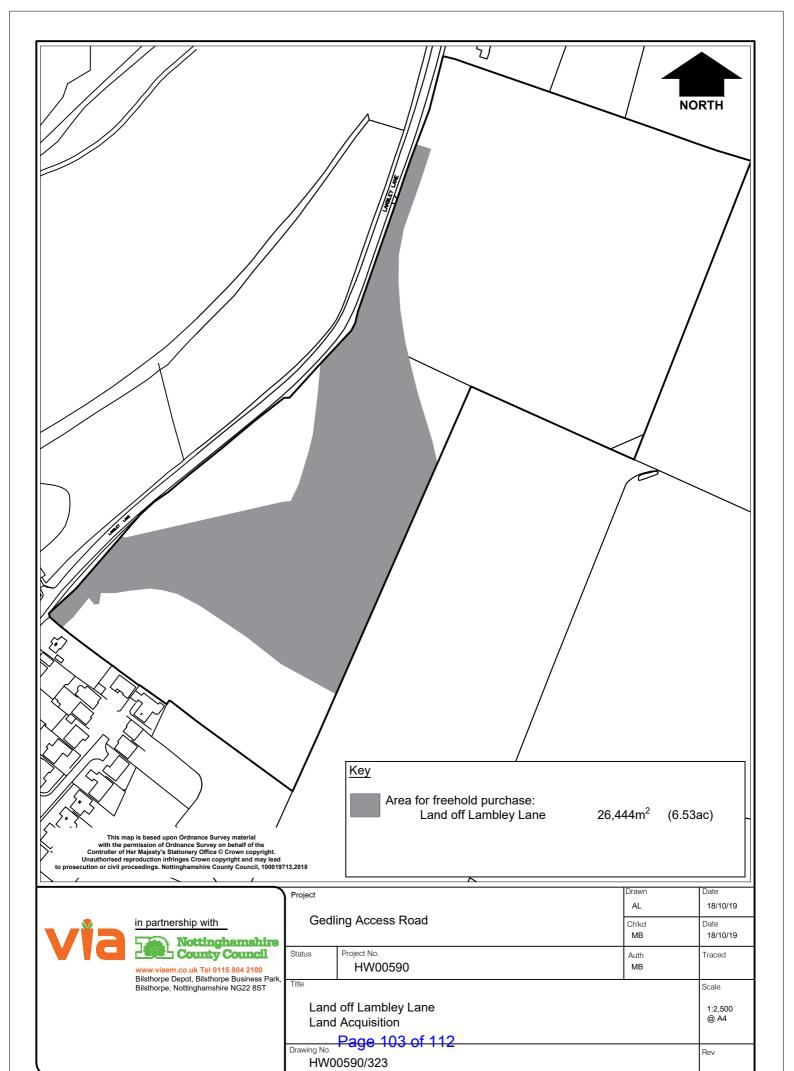
Calverton Councillor Boyd Elliott
Newstead Councillor Chris Barnfather

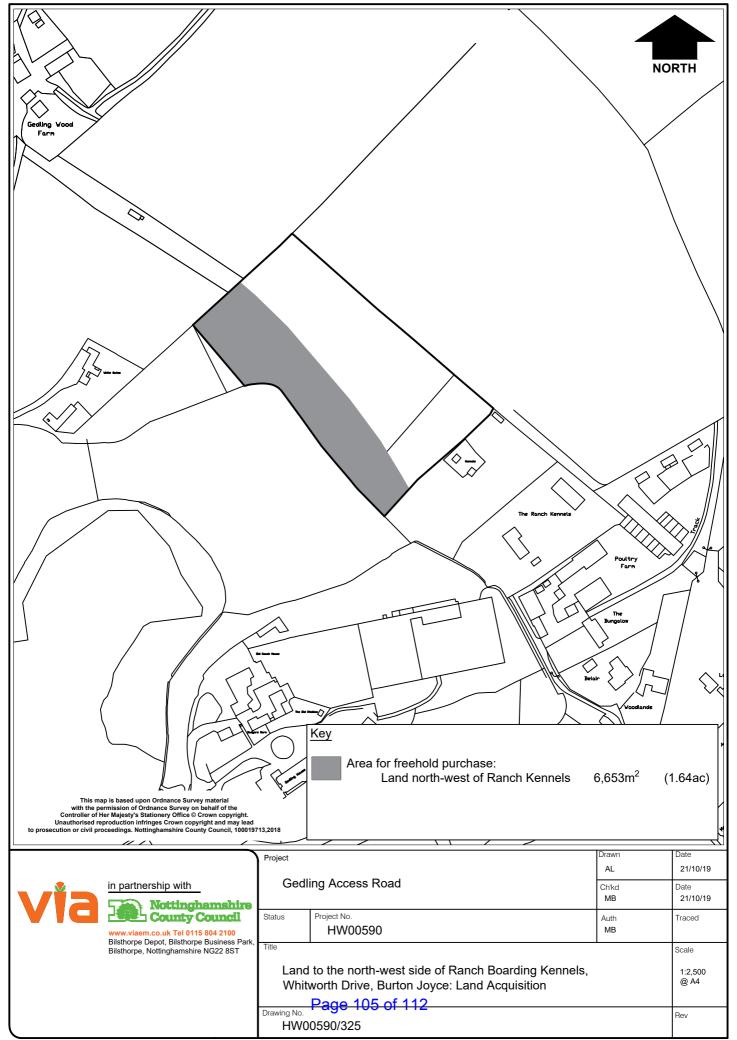




Drawing No.

HW00590/326







Report to Policy Committee

13 November 2019

Agenda Item: 12

REPORT OF THE SERVICE DIRECTOR, CUSTOMERS, GOVERNANCE AND EMPLOYEES

WORK PROGRAMME

Purpose of the Report

1. To review the Committee's work programme for 2019-20.

Information

- 2. The County Council requires each committee to maintain a work programme. The work programme will assist the management of the committee's agenda, the scheduling of the committee's business and forward planning. The work programme will be updated and reviewed at each pre-agenda meeting and committee meeting. Any member of the committee is able to suggest items for possible inclusion.
- 3. The attached work programme includes items which can be anticipated at the present time. Other items will be added to the programme as they are identified.
- 4. The Policy Committee will be asked to determine policies, strategies and statutory plans developed or reviewed by other Committees of the Council. Committee Chairmen are invited to advise the Policy Committee of any additional policy reviews that are being considered.
- 5. The following changes have been made since the work programme was published in the agenda for the last meeting:
 - a. The following items were added to the agenda for November 2019:-
 - Procurement Strategy 2019-23
 - Programme for Nottinghamshire's 2020 Mayflower Commemorations
 - Investing in Nottinghamshire: Top Wighay Masterplan
 - Delivering the HS2 Growth Strategy Land Strategy.
 - b. The following items were removed from the work programme:
 - Use of Urgency Procedures (as no urgent decisions were taken in the April-September monitoring period)
 - Nottinghamshire Best Start Strategy 2020-25
 - Growth Hub 2.
 - c. The following item was deferred from November 2019 to January 2020:
 - Disposal of Abbey School site, Mansfield.

- d. The following items were deferred from December 2019 to January 2020:-
 - Director of Public Health 2019 Nottinghamshire Annual Report
 - Accessibility Strategy.
- e. The following items were added to the work programme:-
 - National Rehabilitation Centre added to December 2019
 - Financial Support to Students in post-16 Education and Exceptional Payments for School Clothing and Footwear 2020-21 added to January 2020
 - Special Educational Needs and Disability Policy added to February 2020
 - Children Missing Education Strategy and Elective Home Education Policy added to February 2020.

Other Options Considered

6. None.

Reason for Recommendation

7. To assist the Committee in preparing and managing its work programme.

Statutory and Policy Implications

8. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATION

That the Committee considers whether any amendments are required to the Work Programme.

Marjorie Toward

Service Director, Customers, Governance and Employees

For any enquiries about this report please contact: Keith Ford, Team Manager, Democratic Services, Tel: 0115 9772590

Constitutional Comments (SLB)

9. The Committee has authority to consider the matters set out in this report by virtue of its terms of reference

Financial Comments (NS)

10. There are no financial implications arising directly from this report.

Background Papers

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

None

Electoral Division(s) and Member(s) Affected

ΑII

POLICY COMMITTEE - WORK PROGRAMME (AS AT 5 NOVEMBER 2019)

Report Title	Brief summary of agenda item	Lead Officer	Report Author
11 December 2019			
National Rehabilitation Centre	An update report from the Programme Director.	Anthony May	Miriam Duffy (NRC)
Ofsted Inspection of Children's Services	To consider the outcomes of the recent inspection.	Colin Pettigrew	Colin Pettigrew
Improving Educational Opportunities for All Strategy	To seek approval for this new strategy.	Colin Pettigrew	Marion Clay
LEADER Programme Performance	To advise Committee of the final allocations of funding to Nottinghamshire projects and to request contract extensions/cessations as appropriate.	Adrian Smith	Mandy Ramm
Tourism Sector Deal - Response		Adrian Smith	Mandy Ramm
Property Operational Decisions Quarterly Update Report		Adrian Smith	Sue Blockley
15 January 2020			
Financial Support to Students in post-16 Education and Exceptional Payments for School Clothing and Footwear 2020-21		Colin Pettigrew	
Accessibility Strategy	To seek approval for the Accessibility Strategy which assists pupils with Special Educational Needs and Disabilities to access the National Curriculum.	Colin Pettigrew	Chris Jones
Director of Public Health 2019 Nottinghamshire Annual Report	To seek approval for the publication and promotion of the 2019 Annual Report.	Jonathan Gribbin	William Brealy
Disposal of Abbey School site, Mansfield	To approve the disposal of this site.	Adrian Smith	Steve Keating
Working with Nottinghamshire's Universities		Anthony May	Nicola McCoy-Brown
12 February 2020			
Children Missing Education Strategy and Elective Home Education Policy		Colin Pettigrew	
Special Educational Needs and Disability Policy	Dags 444 of 440	Colin Pettigrew	

Nottinghamshire Knife Crime Strategy Update	Update on the activity of the newly established posts and the outcomes for Nottinghamshire's young people (as agreed by Policy Committee on 22 May 2019)	Colin Pettigrew	Rachel Miller
18 March 2020			
Property Operational Decisions Quarterly Update Report		Adrian Smith	Sue Blockley
22 April 2020			· ·
40.14			
13 May 2020			
Outside Bodies Update Report	To notify Committee of any changes to the Council's Outside Bodies Register and to seek approvals where appropriate (in line with new processes agreed by Policy Committee on 22 May 2019).	Marjorie Toward	Keith Ford
Use of Urgency Procedures	Six Monthly Update report on the use of the Council's procedures for taking urgent decisions.	Marjorie Toward	Keith Ford
County Council Civic Service	To seek approval for the funding for the 2020 annual Civic Service	Marjorie Toward	Keith Ford
17 June 2020			
County Councils Network Conference 2020	To seek approval for attendance at this annual conference.	Marjorie Toward	Keith Ford
Property Operational Decisions Quarterly Update Report		Adrian Smith	Sue Blockley
15 July 2020			