

SERVICE AREA: LIBRARIES
KEY ACTIONS

THEME	OUTCOME	ACTIONS	PROGRESS
1	<p>Increase participation in cultural activities</p> <p>Enhance Nottinghamshire as a tourist and cultural destination</p> <p>Ensure equality of opportunity and fair access to culture</p>	Investing, developing and remodelling the library network	<p>2011 – Mansfield Central Library re opened following £3.1M refurbishment.</p> <p>2013 - West Bridgford Library re-opened following £5.2 M rebuild.</p> <p>2013 – East Leake Library - refurbished</p> <p>2014 – Newark Library- refurbished</p> <p>2014 – Bingham Library and Children’s Centre refurbished</p> <p>2014 – Stapleford Library - refurbished</p> <p>2015 – Sutton in Ashfield Library – new entrance</p> <p>2015 – Southwell Library - refurbishment / extension</p> <p>2016 – Arnold Library - refurbished</p> <p>2016 – Hucknall Library refurbished</p> <p>2016 - Beeston, Keyworth and Mansfield Woodhouse scheduled for refurbishment</p>
1	<p>Increase participation in cultural activities</p> <p>Ensure equality of opportunity and fair access to culture</p>	Locate library services in the best location for the local community and library users	<p>Collingham Community Library - re located</p> <p>Annesley Woodhouse Community Library - relocated</p> <p>Tuxford Community Library - relocated</p> <p>Marketing of new mobile library service undertaken 2013</p>
1	<p>Increase participation in cultural activities</p> <p>Ensure equality of opportunity and fair access to culture</p>	<p>Providing resources and access to services in partnership with local communities and customers</p> <p>Provide a comprehensive information service accessed through all channels</p> <p>Signpost and refer customers wanting to access County Council services</p>	<p>Marketing campaign launched for Sunday opening and new West Bridgford Library</p> <p>Social media channels established and targeting marketing effort</p> <p>Use of MOSAIC and Arts Council audience data to develop and market programmes</p> <p>Library service commissioned to deliver Families</p>

THEME	OUTCOME	ACTIONS	PROGRESS
		<p>Be a key face-to-face channel for County Council communications, consultations and campaigns</p> <p>Support customers using hard copy and digital resources</p> <p>Host information and advice services for local agencies</p>	<p>Information Service, SEND local offer via Notts Help Yourself website</p> <p>Library APP launched</p> <p>Use of EDI and direct delivery to improve book supply</p>
1	<p>Increase participation in cultural activities</p> <p>Contribution to improved life chances and achievements by our young people</p>	<p>Continue developing the core library offer to provide inspiration to read, create knowledge through access to information, learning, and the Nottinghamshire story, enhance community life and stimulate cultural activity</p> <p>Ensure our informal adult learning service fully exploits library venues</p> <p>Ensure the quality of library book stock is maintained, and that the selection is both relevant to the community and includes a wide range and depth of choice across the whole collection</p>	<p>Seasonal programmes for Worksop and Mansfield and West Bridgford established</p> <p>Increased use of libraries for delivery of adult and family learning provision commissioned</p> <p>Increased use of library spaces for learning Stock purchasing maintained and standards applied.</p>
1	<p>Increase participation in cultural activities</p> <p>Ensure equality of opportunity and fair access to culture</p>	<p>Maximise use of new technology</p> <p>Maintain free access to online resources and the internet via both public computers and WiFi</p> <p>Innovate to achieve improved customer services and efficiencies</p> <p>Integrate online users and content as a core part of service development and delivery</p>	<p>Extension of WiFi to all libraries as part of hardware replacement programme completed 2015.</p> <p>Led 5 East Midlands library service consortium to procure a new library management system. Implemented in 2014.</p> <p>Extended libraries self-service to 32 libraries dealing with over 90% of all service book loans and returns.</p> <p>Electronic pre overdue notices introduced.</p>
1	Increase participation in	Ensure libraries are child and young people	Increased participation in national Summer Reading

THEME	OUTCOME	ACTIONS	PROGRESS
	<p>cultural activities</p> <p>Contribution to improved life chances and achievements by our young people</p> <p>Ensure equality of opportunity and fair access to culture</p>	<p>safe and friendly</p> <p>Develop the core collections with consultation with children and young people</p> <p>Provide regular activities and events at level 1 libraries, and support the developments at all libraries in line with community demand and available resources</p> <p>Ensure libraries' contribution to literacy is made</p> <p>Exploit national reading initiatives such as Bookstart and the Summer Reading Challenge to encourage reading for pleasure as a key intervention to improve literacy</p> <p>Develop good relationships between local libraries and their catchment schools, facilitating regular visits where possible</p>	<p>Challenges</p> <p>Bookstart gifting targets met</p> <p>Grants for the Arts bid to explore libraries digital future – awarded November 2013 and project delivered 2014.</p> <p>Grants for Arts funded, children's theatre (Boy Bear Boat) delivered 2015 and 2016.</p> <p>Nottinghamshire meeting the national Universal Reading Offer (URO)</p> <p>Holiday activities including children's theatre.</p> <p>Regular activities for children as part of library core offer.</p>
2	<p>Increased volunteering opportunities in the cultural sector</p> <p>Ensure equality of opportunity and fair access to culture</p>	<p>Develop further community library partnerships by building on the development of the Community Partnership Library (CPL) initiative to ensure the core library offer is enhanced, in order to have maximum impact for each community where the service is delivered</p> <p>Develop and review mobile and community based library services to those who cannot visit a static library site</p>	<p>Marketing of new mobile library service completed</p> <p>Developed library based volunteering roles</p> <p>Developed and increased Summer Reading Challenge volunteering</p> <p>Increase level of volunteering achieved</p>

MOSIAC - software used to plan audience development and targeting

SEND – Special Education Needs and Disability

APP – Application

EDI – Electronic Data Interchange

SERVICE AREA: ARCHIVES and LOCAL STUDIES
KEY ACTIONS 2013

THEME	OUTCOME	ACTIONS	PROGRESS UPDATE
1 4	Notts as Tourism and Cultural destination More visitors to Notts	Lead the Nottinghamshire Ancestral and Literary Tourism Partnership co-ordinating a programme of events and participate in the establishment of a Nottinghamshire Heritage Forum Coordinate and contribute to centenary commemorations of World War 1	Nottinghamshire's People Ancestral Tourism Programme for 2013 delivered. Major exhibition, Ancestral Stories from the Archives, curated 2014 Participation in the Trent to Trenches project to commemorate the centenary of the outbreak of WW1 established. 2014 – 2015 Co-ordinated County Council World War I commemoration 2016 – Support for commemoration of battle of the Somme
2	Increase volunteering opportunities	Implement the Archives Volunteering Policy to expand the use of volunteers and establish a Friends of Nottinghamshire Archives	Increased number of remote volunteers converting archive catalogues at home Support to creation of FONA (Friends for Nottinghamshire Archives) Ongoing recruitment of Friends of Nottinghamshire Archives members, and events series delivered
3	Preserve our cultural assets	Maximise the use of the Nottinghamshire Archives site to preserve and provide public access to the County's archival heritage	Archives capital budget allocated and accredited place of deposit developed. 2015 – Nottinghamshire Archives re opened following £2.4M extension and refurbishment providing an additional 20 years' capacity for the storage of archives
3	Create new opportunities to engage	Develop new audiences through a programme of archives and local studies events	Events undertaken during the year including the Make History Happen! Youth Heritage Conference and the Great Nottinghamshire Local History Fair delivered 2013 – 2016 Regular series of heritage based talks, tours and workshops delivered
4	Commercial opportunities	Provide digital access to selected archive and local studies sources to remote audiences and enhance services to visitors to Nottinghamshire Archives	Maintained Picture the Past partnership provision of digital historic photographs.

SERVICE AREA: COMMUNITY LEARNING

THEME	OUTCOME	ACTIONS	PROGRESS UPDATE
1	To deliver an inviting and broad curriculum offer	To work with delivery partners to develop the curriculum offer to encourage engagement of residents and local communities in learning through cultural, local heritage and the arts	Curriculum review undertaken Autumn Term 2013. Family Learning curriculum engaged with more men in family learning. 2015 – Family learning assessed as outstanding by OfSTED
2	To engage Nottinghamshire residents in learning activity	ACLS team and Library Services to encourage increased participation in learning activities Engage with local stakeholders, including cultural, voluntary and community groups, to identify development areas	Learner numbers over-achieved for each academic year since 2012/13 2015 OfSTED inspection completed – awarded 'Good'
3	To improve community cohesion, social inclusion and Equality & Diversity	To ensure that learning activity is offered in venues and locations which aid inclusion To support national celebration days e.g. Black History Month	Approx 300 venues used during academic year 2012/13 including libraries, day centres, schools, children's centres, community centres. Providers being challenged to increase offer of provision in evenings and weekends
5	To deliver a curriculum offer that encourages participation by non-traditional learners	To work with delivery partners to develop the curriculum offer to encourage engagement in activities that promote physical and mental health and well-being through cultural, local heritage and art activity	Service identifies those who are under-represented in learning e.g. families with disabilities, dads, those confined to their homes Initial negotiations with the Recovery College (specialist mental health course provision) to encourage them to become Providers

SERVICE AREA: YOUTH ARTS AND MUSIC

THEME	OUTCOME	ACTION	PROGRESS UPDATE
1	<p>Increase participation and involvement in cultural activities</p> <p>Contributed to improved life chances and achievement by our young people</p>	Increase the numbers of children and young people taking part in arts and sports programmes delivered through the County Council's Arts and Sports – Children and Young People team	Participation for County Youth Arts. Instrumental Music Teaching and the Nottinghamshire Music Hub continue to increase.
1	<p>Increase participation and involvement in cultural activities</p> <p>Contributed to improved life chances and achievement by our young people</p>	Lead a successful music education hub which enables all children and young people in Nottinghamshire to access high quality learning opportunities in music which are relevant to their own musical interests and starting points	<p>Music Hub has worked with 206 schools to deliver at least one of the core roles in the National Plan for Music Education since 2011.</p> <p>At least 12,993 children and young people learned to sing or play a musical instrument.</p> <p>At least 567 music ensembles in which children and young people took part in since 2011</p> <p>Music hub status renewed in 2015 alongside direct contract with Inspire</p>
2	Ensure equality of opportunity and fair access to culture and sport	Ensure that all existing services and new developments offered by Arts & Sports for Young People and the Outdoor and Environmental Education teams offer equality of opportunity and fair access	<p>Wide range of arts projects for vulnerable young people delivered through County Youth Arts e.g. disability youth Able orchestra</p> <p>Use of Short Breaks funding to ensure access for 77 children and young people to arts and music</p>

SERVICE AREA: COMMUNITY ARTS

THEME	OUTCOME	ACTION	PROGRESS UPDATE
1	<p>Increased the participation and involvement in the enjoyment, organisation and development of cultural activities</p> <p>Contributed to improved life chances and achievement by our young people.</p> <p>Increased the opportunities for older people to share existing skills and develop new skills</p> <p>Sought out opportunities to enhance Nottinghamshire as a tourist destination</p>	<p>Develop links with national & regional initiatives to provide increased opportunities e.g. National Campaign for Drawing,</p> <p>Identify and engage with new non-sports organisations that can support the increase in participation</p> <p>Support the development of arts opportunities for young people and adults with specific needs</p> <p>Develop the Village Ventures rural touring scheme in line with partner requirements and promoter needs to provide increased opportunities for local communities to engage with the arts</p> <p>Work with partners to promote the Sports & Arts in Nottinghamshire</p>	<p>Big Draw delivered involving several partners since 2011 – very successful and opportunities to develop further focusing on Inspire venues with artist led and staff led offer external training delivery and developing schools outreach and library partnerships.</p> <p>Key achievements in 2015</p> <ul style="list-style-type: none"> • 14 artist led workshops delivered in libraries and archives • 30 self led workshops delivered by library staff • distribution of Big Draw activity inspiration sheets and over 50 starter packs to groups around the County via the mobile library service to encourage wider participation • 11 artist led outreach sessions delivered in partner settings with targeted groups • 1,684 people took part in workshops with over 1,000 of these participating in library workshops • 49 people received Award Winning Notts Art Service Big Draw training at five locations across the County to enable them to lead their own Big Draw events <p>Arts Council Grants for the Arts secured to extend the schools outreach work for the Big Draw 2016.</p> <p>Inspire Arts Service is regional rep for the National Campaign for Drawing contributing to the National picture through case studies.</p> <p>Village Ventures rural touring commissioned and monitored through a contract. 100 performances across the county delivered in 2016.</p> <p>Inspire Arts Service ENGAGE Visual Arts East Midlands rep delivering at conference and coordination of regional meeting with East Midlands members to support collaborative working and forming connections for Inspire to cultural sector.</p> <p>Development of Creative Programmes with Young People, families and library users to offer opportunities to work with professional artists both directly and through partners. Celebrate participants work in Inspire galleries through exhibitions and enhance literacy programmes through the arts as an integrated approach. E.g. 2016 programme developed around Summer Reading Challenge engaged over 500 young people and older people engaged to create the Big Friendly Exhibition in Mansfield.</p> <p>Inspire galleries development to raise the profile of creative spaces in local venues including a hires programme a community exhibitions programme developed with local people and artists and professional showcases bringing high quality art into library spaces.</p> <p>Earth and Fire ceramics fair delivered 2011 – 2016, very successful and plans to build on the progress already made in future years with new provider</p>

SERVICE AREA: COUNTRY PARKS AND GREEN ESTATES
KEY ACTIONS 2013

THEME	OUTCOME	ACTION	PROGRESS UPDATE
1, 4	<p>Sought out opportunities to enhance Nottinghamshire as a tourist and cultural destination</p> <p>Increased the commercial opportunities and income of the County Council</p> <p>Encouraged more visits</p>	Develop a new visitor centre at Sherwood Forest	<p>Contract signed 2016 by Notts County Council with Third Sector partner RSPB to build and run a new Sherwood Forest Visitor Centre.</p> <p>(Delay was due to failure of a previous partnership agreement with a private sector company who proved unable to secure the promised capital.) The project is currently running to schedule and – subject to Planning – new building should open in 2018.</p>
2	<p>Increased volunteering opportunities in the cultural sector</p> <p>Supported communities to develop new 'big society' opportunities to improve their local area</p> <p>Work with partners to improve communities' health & aspirations</p>	Establish a new Country Parks and Green Estate volunteering programme	<p>New post of Community Liaison Officer established by NCC within the Country Parks & Green Estates team, Sept 2012. In 2014/15 Country Parks generated over 7000 volunteer hours on conservation projects and park events, and Green Estates nearly 1000 hours on improving community green spaces.</p>
3	Responded to the needs of Nottinghamshire's natural and historic environment to ensure it is conserved and managed in a sustainable manner	Set up Rufford Development Group to prepare a new masterplan for the Rufford Abbey site leading to a major grant application to improve the range of services on offer	Discussions in 2012/13 with Heritage Lottery established that the first step to any development was to draw up a Conservation Plan for Rufford Abbey and Country Park, and no grant application should be considered until this was complete. This was completed in 2016 and is currently with Historic England for ratification (English Heritage separated in 2015 into two separate organisations, HE being the regulatory arm.)
3	Responded to the needs of Nottinghamshire's natural and historic environment to ensure it is conserved and managed in a sustainable manner	Prepare and implement a long term Green Estate Policy and Strategy	An NCC Green Space Strategy was completed and approved by Culture Committee in 2014.
4	<p>Increased the commercial opportunities and income of the County Council</p> <p>Encouraged more visitors to Notts</p>	Prepare and implement a broader programme of events and activities on the country parks and green estate sites	<p>Sherwood Forest Country Park has continued to develop the annual Robin Hood Festival which is one of the largest free entry festivals in the sub region with 40-50,000 visitors estimated in 2016 – the 32nd year of the event.</p> <p>With the Sherwood Forest Trust it has developed a new major event – the Major Oak Woodland Festival, in its second year in 2016, and expected to draw 4000 visitors. Rufford Abbey staged a 1940s historical weekend each year between 2010 and 2015, attracting over 6000 visitors, and the annual Earth & Fire Ceramic Fair attracting around 5000 visits per year.</p>

SERVICE AREA: CULTURAL ENRICHMENT SERVICES
KEY ACTIONS 2013

THEME	OUTCOME	ACTION	PROGRESS UPDATE
1	Increase participation and involvement in cultural activities Contributed to improved life chances and achievement by our young people	Increase the numbers of children and young people taking part in arts and sports programmes delivered through the County Council's Arts and Sports – Children and Young People team	Participation targets for Arts and Sports –regularly achieved with over 40,000 children and young people participating in arts and swimming activities
1	Increase participation and involvement in cultural activities Contributed to improved life chances and achievement by our young people	Lead a successful music education hub which enables all children and young people in Nottinghamshire to access high quality learning opportunities in music which are relevant to their own musical interests and starting points	Music Hub worked with over 200 schools to deliver at least one of the core roles in the National Plan for Music Education. Over 12,993 children and young people learned to sing or play a musical instrument and at least 500 music ensembles in which children regularly take part
1 & 3	Contributed to improved life chances and achievement by our young people Encouraged local communities to value and make best use of our cultural resources, facilities and assets Created new opportunities for our communities to actively engage with our cultural assets and preserve them for future generations	Increase the opportunities for young people to engage with the outdoor environment through increasing term time occupancy across <u>all</u> outdoor bases to 80% or greater through: - Development of coherent service offer following LA restructure - Development of whole service website - Continued maintenance and development of Outdoor & Environmental Education (OEE) bases and resources	Term time occupancy target of 80% exceeded with occupancy at Hagg Farm at 100% during term time Educational visits to 3 sites now combined into a single offer to schools
4	Increased the commercial opportunities and income of the County Council	Identification of new markets and implementation of appropriate local business plans at O&EE bases not currently at required occupancy	The commissioning arrangements for Cultural Services have significantly increased commercial income and the contract negotiations for Rufford shall further increase revenues whilst reducing overall subsidy.
2	Ensure equality of opportunity and fair access to culture and sport	Ensure that all existing services and new developments offered by Arts & Sports for Young People and the Outdoor and Environmental Education teams offer equality of opportunity and fair access	Wide range of arts projects for vulnerable young people delivered through County Youth Arts e.g. disability youth iPad orchestra Use of Short Breaks funding to ensure access for 77 children and young people to Saturday morning arts centres 66 children with SEND participated in swimming 'bridging clubs'

SERVICE AREA: CULTURAL SERVICES – ARTS & SPORTS DEVELOPMENT
KEY ACTIONS 2013

THEME	OUTCOME	ACTION	PROGRESS UPDATE
1	<p>Increased the participation and involvement in the enjoyment, organisation and development of cultural activities</p> <p>Contributed to improved life chances and achievement by our young people.</p> <p>Increased the opportunities for older people to share existing skills and develop new skills</p> <p>Sought out opportunities to enhance Nottinghamshire as a tourist destination</p>	<p>Develop links with national & regional initiatives to provide increased opportunities e.g. National Campaign for Drawing, Sport Maker</p> <p>Identify and engage with new non-sports organisations that can support the increase in participation in sport</p> <p>Support the development of arts opportunities for young people and adults with specific needs</p> <p>Develop the Village Ventures rural touring scheme in line with partner requirements and promoter needs to provide increased opportunities for local communities to engage with the arts</p> <p>Work with partners to promote the Sports & Arts in Nottinghamshire</p>	<p>Promotion of arts for wider creativity in settings including INSET and non-arts staff training, together with direct delivery in settings around the County and at Rufford.</p> <p>Supported Arts Mark Gold applications by County schools</p> <p>Developed a successful Arts award pilot for Discover and Explore with Clayfields Secure Unit</p> <p>Further development of the Sports Nottinghamshire Leadership Academy Network to include Platinum Leaders. Regular PL group meetings enable youth consultation and feedback on various projects</p> <p>Successfully delivered Regional Young Ambassador Conference on behalf of Youth Sport Trust which aims to inspire young people to make a difference locally</p> <p>Arts Service Officer is the regional rep of the National Campaign for Drawing. Increased programme of drawing across the County including continuation of the training programme to over 60 non arts professionals to run local Big Draw Events and Pilot training to Children's Centre Parents to build capacity in centres. Community Big Draw in Hucknall with whole town involvement. Linking Big Draw to Arts Award with secure children's unit. Development of Libraries as Big Draw delivery venues</p> <p>Involved 10,000 people in the Big Draw. Arts Officer ENGAGE East Midlands rep delivering at conference and coordination regional meeting with East Midlands members to support collaborative working</p> <p>Arts Officer appointed as Regional rep and Trustee of Arts Development UK delivered conference sessions on Creative Industry support programmes developed in Nottinghamshire</p>

THEME	OUTCOME	ACTION	PROGRESS UPDATE
			<p>Continuation of partnership with local authorities and Arts Council England in relation to current National Portfolio Funding for rural touring.</p> <p>NCC brokered a partnership of cultural organisations, successful in achieving funding of £1.5m to help develop arts participation in Ashfield / Mansfield and parts of Derbyshire</p> <p>Development of a Creative Programmes with Young People with Special needs including work in all special schools and a programme with Dyslexia Action</p> <p>Development of Creative Programmes with Older People including artist residencies and staff</p> <p>Development of Creative Programmes with Adults with additional needs including work with MENCAP and an exhibition at Rufford Craft Centre exploring ways in which blind/partially sighted people contribute to visual</p> <p>Over 1,500 people introduced to Golf since April 2013 with 600+ attending weekly structured sessions and over 140 joining clubs</p> <p>A new Mixed Rounders League set up in Rushcliffe with 50 participants</p> <p>New partnership developed with England Handball to increase participation in schools and the community</p> <p>1,300 coaches signed up to database receiving news, job and course information around coaching.</p>
2	<p>Increased volunteering opportunities in the cultural sector</p> <p>Supported communities to develop new 'big society' opportunities to improve their local area</p> <p>Worked with partners to improve</p>	<p>Work with partners to increase opportunities to volunteer within Sports & Arts including the delivery of the National Sport Maker programme within the County</p> <p>Undertake a needs analysis of rural community venues with</p>	<p>Mora than 2,000 Notts volunteers linked to sport makers website</p> <p>Advertised 33 opportunities (inc. the Ashes Test, Commonwealth Games 2014, Race 4 Life and the Milk Race)</p> <p>Worked with Sport Notts to provide welfare provision at School Games Winter and Summer (2,000 young people plus volunteers)</p>

THEME	OUTCOME	ACTION	PROGRESS UPDATE
	<p>communities' health and aspirations</p> <p>Ensured equality of opportunity and fair access to culture and sport</p>	<p>respect to supporting the development of new creative opportunities responding to local need</p> <p>Research the development needs of the amateur arts sector</p> <p>Review of current on-line resources for the Arts sector and undertake an analysis of new resources needed</p> <p>Increase participation in sport by the promotion or implementation of national and local schemes benefiting health</p> <p>Support the development of arts & sports opportunities for young people and adults with specific needs</p>	<p>Worked with physiotherapists to provide welfare provision for Midland Games (200+ participants aged 19+ with disabilities)</p> <p>Worked with Active Ashfield to provide welfare provision for Active Ashfield Games (approx 300 young people)</p> <p>Volunteer coordinator workshop; 17 attended.</p> <p>Successfully delivered Regional Young Ambassador Conference on behalf of YST; aim to inspire young people to make a difference locally</p> <p>Developed a programme of support for creative amateur and voluntary groups including training and networking opportunities</p> <p>Rural Touring audience development strategy in place</p> <p>Sports Participation projects set up for juniors and adults with price restraints to ensure value and affordability. Get into Golf and South Notts Rounders League.</p> <p>5 clubs attained National GolfMark (ClubMark) since April 2013</p>
4	<p>Increased the skill levels of the cultural sector</p> <p>Improved the sustainability of the cultural sector</p> <p>Encouraged more visitors to Nottinghamshire</p>	<p>Develop appropriate training and resources for sports tutors, coaches and volunteers and creative businesses and individuals</p> <p>Additionally ensuring the sports and arts sector is clear and confident in safeguarding practice, procedures and responsibilities</p> <p>Work with partners to develop a sustainable future for the Creative Greenhouse Network and Open Studios Development</p>	<p>Developed a youth sports volunteering pathway, which provides training and learning opportunities across the County</p> <p>Earth and Fire International Ceramics Fair delivered in June achieved 99% satisfaction rating with audiences and exhibitors</p> <p>Engagement with approximately 30 NGBs who are encouraged to deliver Coach Education courses</p> <p>Training programme for volunteers in sports clubs</p> <p>Approximately 750 volunteers involved in the Village Ventures programme</p> <p>Membership of the Creative Greenhouse network increased to over 900 members and over 1,000 twitter followers</p>

THEME	OUTCOME	ACTION	PROGRESS UPDATE
		Work with NGBS to increase the number of training opportunities delivered within Nottinghamshire	<p>Programme of training sessions and networking events working with partners including Nottingham Trent University, Superfast Broadband Initiative, East Midlands Visual Arts Network and local galleries.</p> <p>County-wide Open Studios event attracting around 5,000 visitors at 34 venues run by volunteers</p> <p>Successfully secured Crafts Council Hothouse Development Scheme for makers working with Nottingham Trent University and Harley Gallery as delivery partners alongside Rufford Craft Centre</p> <p>Over 500 sports coaches regularly attended coach education courses per annum</p> <p>30 Coaches were part of our Talented Coaches Programme receiving workshops, mentoring and support with further qualifications. Delivering to approx. 1,000 participants</p>
4	<p>Increased the commercial opportunities and income of the County Council</p> <p>Encouraged more visitors to Nottinghamshire</p>	<p>Develop a more effective and fit for purpose web presence which meets the needs of our customers and provides easy access to arts and sporting opportunities</p> <p>Secure additional external funds to support increased Arts & Sports activity within the sector in Nottinghamshire</p> <p>Develop the sporting offer at the National Water Sports Centre by securing a sustainable future</p>	<p>Sports web section updated and streamlined. More on-line opportunities provided</p> <p>Sports Partnership club toolkit updated</p> <p>Active member of the Ashes Legacy to provide guidance on volunteering elements. Assisted with volunteer recruitment and training. Volunteers added to the event experience for spectators – Trent Bridge scored 9.0 on their visitor experience from ECB – volunteers cited as a reason for this</p> <p>Development of use of Eventbrite has seen the increased uptake of training and development events. Increasing income and decreasing admin</p>

SERVICE AREA: YOUNG PEOPLE'S SERVICES
KEY ACTIONS 2013

THEME	OUTCOME	ACTION	PROGRESS UPDATE
1	Increase participation in Cultural activities	Establish and maintain annual music festivals in all the districts	Music festivals completed in Ashfield, Bassetlaw, Broxtowe, Gedling, Mansfield, Newark & Sherwood, and Rushcliffe
1, 2 & 3	Increase participation in cultural activities and have fun Improve participation in cultural life Supporting environmental sustainability	Increase positive use of Bestwood Country Park by young people through joint provision of activities and work with young people discouraging negative behaviour	The Gedling mobile has continued to expand the developing provision in Bestwood Country Park. This is focussed upon Friday evenings and Saturday day (am/pm) The Young People's Service continues to support the work of the Bestwood Development Group. In addition Play events have taken place at Rufford Park
1 & 3	Create opportunities for young people to learn new skills, enjoy and participate in culture and have fun	Groups of young people from the youth service participate in the annual Shadow overnight orienteering exercise in Sherwood Forest Youth Service staff provide activities for young people to participate in	28 teams from Youth Service entered in the Shadow event in 2013 4 "incidents" run by Youth Service staff at event in 2013
1	Increase participation in cultural activities, young people learn new skills and have fun	Prepare and encourage young people to take part in annual Showcase performing arts event Young people learn new skills in areas such as dance, drama, music etc.	Young people from the Young People's Service Disability Support team, the Looked After Children team, Gedling District team and Newark & Sherwood District team performed at the Showcase event in February 2013. Subsequently young people from 4 young people's service teams have appeared in mini-showcases which precede the 2014 main Showcase event in February 2014

SERVICE AREA: LOCALISM AND PARTNERSHIPS
KEY ACTIONS 2013

THEME	OUTCOME	ACTION	PROGRESS UPDATE
4	Enhance Nottinghamshire as a tourist destination	<p>Financial contribution to the operating costs of Experience Nottinghamshire, managed through a Service Level Agreement</p> <p>Support Experience Nottinghamshire's marketing campaigns</p> <p>Support development of a Nottinghamshire 'Destination Management Plan'</p> <p>Work with Borough and District Council partners to secure capital investment in tourist attractions in the County – namely the National Civil War Centre in Newark and proposed Pilgrim Fathers attraction in Bassetlaw</p>	<p>Marketing Nottingham and Nottinghamshire (MN&N) was established in October 2015, being a single successor Place Marketing Organisation (PMO), combining the tourism marketing / visitor economy company, Experience Notts; the inward investment service, Invest in Nottingham and the business engagement functions of Nottingham Means Business. Since that time, the focus has been on the operational integration of the three aspects which was concluded in April 2016, when the staff and resource transfers were effected. MN&N's Business Plan for 2016/17 sets three objectives:</p> <ul style="list-style-type: none"> - Economic Growth – bringing in new investment; increasing visitor spending; attracting conferences and retaining talent; - Compelling Offer – establishing a fresh narrative for the area; - Place Marketing Excellence – building the capacity of the MN&N to offer an integrated, trusted and professional service <p>The Council has a three year funding commitment in place through to September 2018.</p>
4	Stronger market towns	<p>Promote market towns as a key element of the Nottinghamshire visitor economy</p> <p>Work with Districts and Experience Nottinghamshire to secure capital investment in businesses in market towns</p> <p>Explore scope for linkages to D2N2 LEP work on food and drink</p>	<p>This work has now generally been incorporated within the new Marketing Nottingham and Nottinghamshire PMO.</p> <p>With the support of the N2 Economic Prosperity Committee, an N2 Town Centre investment programme has been submitted to secure resources from the D2N2 LEP via its anticipated Growth Deal settlement. Proposals to improve the physical fabric of town centres including market towns will be encouraged, subject to the resources becoming available via the Government and the LEP, a decision on which is currently anticipated towards the latter end of 2016.</p>

THEME	OUTCOME	ACTION	PROGRESS UPDATE
1 & 2	<p>Contribute to improved life chances and achievement by our young people</p> <p>Work with partners to improve communities' health and aspirations</p>	Theatre in Education Approaches	<p>Support for Pintsize Theatre Company, via their membership on the Youth Crime Prevention Advisory Group (YCPAG), which enables them to network and promote their work with other key community safety providers and to target activity across the fifteen priority areas</p> <p>Support for the Nottingham Playhouse Roundabout Education in schools programme. Support the Playhouse to pilot the "Worm Collector" Knife Crime and Relationships play with County schools</p> <p>Pintsize have continued to successfully access funding to continue to deliver to schools across the Partnership Plus Areas and continue to send regular up-dates to all YCPAG members</p> <p>Nottingham Playhouse continue to promote their work with schools via the YCPAG and have successfully hosted several of the YCPAG meetings at the Nottingham Playhouse Theatre venue. They also invited all YCPAG members to attend a special viewing of the play at the Playhouse venue</p>
1 & 2	<p>Contribute to improved life chances and achievement by our young people</p> <p>Work with partners to improve communities' health and aspirations</p>	"I Pledge" Project with the National Centre for Citizenship and Law	<p>"I Pledge" has been able to demonstrate and evidence improved outcomes on an annual basis. In a recent Ofsted report for one of the participating schools it stated that "opportunities abound, and combine with strong promotion of pupil's spiritual, social and moral development". Funding has been approved by Community Safety Committee for a programme to run in 2012/13</p> <p>"I Pledge" Youth Crime Prevention Programme was successfully delivered to 19 targeted primary schools across Nottinghamshire County from January 2011 to July 2011. Approximately 1,000 year 5 & 6 pupils, accompanied by teachers and parents, have participated. Alongside the National Centre for Citizenship & the Law and Nottinghamshire County Council, "I Pledge" has been supported by a range of partners including; Experian, Shine Media, Nottinghamshire Police and Nottinghamshire Fire & Rescue Service</p> <p>Based on the successful evaluation of the above programme funding has been made available to sustain the existing programme and to ensure delivery to further a targeted primary schools across the 15 priority areas from Jan 2013 – July 2013</p>

SERVICE AREA: CONSERVATION - POLICY, PLANNING AND CORPORATE SERVICES
KEY ACTIONS 2013

THEME	OUTCOME	ACTION	PROGRESS UPDATE
1, 4	Heritage led Tourism and Regeneration	Support and advise partnerships in identifying heritage tourism and regeneration opportunities, projects and potential funding streams	<p>Supporting the Sherwood Forest Regional Park partnership, linking in with Experience Nottinghamshire and other economic development partners</p> <p>Appointment of heritage tourism officer.</p> <p>There is an emerging consensus that the existing models for Regional Parks (and particularly that proposed in the Hallam Feasibility Study for Sherwood) are no longer sustainable in the current financial climate. A number of partners on the Regional Park Board (including NCC) have advised that funding is no longer available for the RP. It has been proposed by partners that the wider engagement and legacy development work of the Sherwood Landscape Partnership Scheme should be structured to include building a picture of what is needed now and how meeting that need could be delivered sustainably in the long term.</p> <p>The Senior Practitioner Heritage Tourism is now working with a wide range of partners to develop projects and opportunities. This includes the County Council's own site, particularly Rufford and Bestwood. Highlights have included a county-wide response to a national celebration of sports heritage, working with further education colleges to provide students with opportunities to gain practical experience in the tourism sector, and developing Bestwood as a steam-punk venue.</p>
2	<p>Increased volunteering opportunities in the cultural sector</p> <p>Supported communities to develop new 'big society' opportunities to improve their local area</p> <p>Worked with partners to improve communities' health & aspirations</p>	Continue to deliver Trent Vale Landscape Partnership HLF scheme; develop new Landscape Partnership and community heritage projects	<p>Trent Vale Landscape Partnership programme now in final year of delivery. Volunteer engagement targets already exceeded.</p> <p>New Landscape Partnership projects under development for Sherwood, Humberhead Levels and a second phase of Trent Vale.</p> <p>A full programme of LIS heritage and conservation projects being developed and delivered with local communities.</p> <p>Sherwood LPS bid unsuccessful October 2013 but partners have been invited to apply again in May 2014.</p> <p>Miner to Major: the Real Sherwood Forest LPS successfully achieved Stage 1 development funding from HLF. Work is underway to develop an integrated programme of conservation, heritage and community projects with a view to submitting a full Stage 2 application for £2.6m HLF funding in February 2017. The scheme will deliver benefits for biodiversity, heritage and people with a total investment of £3.5m..</p> <p>Greenwood Community Forest and the Biodiversity Action Group (both hosted by NCC) have supported a wide range of groups and organisations to enable them to manage their local environment, including tackling invasive non-native species and managing green spaces. In 2015/16 this resulted in more than 5,600 volunteer hours for conservation and heritage projects. Opportunities for developing skills and training were also provided.</p>

3	Responded to the needs of Nottinghamshire's natural and historic environment to ensure it is conserved and managed in a sustainable manner	Maintain the County Heritage At Risk register and action plan for conserving priority assets at risk	Heritage at Risk in Nottinghamshire is subject of a future report to Culture Committee. The LIS programme is supporting a range of projects to conserve heritage assets at risk across the County. The team has continued to develop partnership projects to address Heritage at Risk issues across the County, following the end of the LIS programme. This includes support for, for example, Beeston Canal-side Cottages, Bramcote Tower (both of which now have HLF funding).
1, 3	Create new opportunities to engage	Maintain and develop the County Historic Environment Record. Improve public accessibility of and input into the record	Discussions with District & Borough Councils regarding future partnership support for the county Historic Environment Record. The County HER has now been moved on to an externally hosted Exegesis system in line with neighbouring Counties. This investment has also enabled data held in digital form to be made available online via the national Heritage Gateway. Further programmes of work are now being developed to provide online access to more data held in the HER and continue to enhance the service to customers.
3	Responded to the needs of Nottinghamshire's natural and historic environment to ensure it is conserved and managed in a sustainable manner.	Ensure that the Biodiversity Duty (NERC Act 2006) is considered during the day-to-day operation of the authority, and during the development and implementation of plans and projects. Develop a heritage strategy for NCC owned heritage assets. Complete Rufford Abbey CMP & guide/input into disposal and acquisition decisions for heritage assets	A Local Nature Partnership for Lowland Derbyshire and Nottinghamshire now established and formally recognised by Government. Work underway to complete the Rufford Abbey CMP and development of the Master Plan. Support also provided to the Bestwood Development Group. The LNP is now working to develop its strategic approach to planning (under the Duty to Co-operate) and a Green Infrastructure Strategy to underpin project development. Strong relationships have been developed with the Local Enterprise Partnership. Work is underway with the District and Borough Councils to develop a Planning Advice Service for ecology and archaeology. The Conservation Management Plan for Rufford is now with Historic England and English Heritage for sign off.

LIS – Local Initiative Scheme

LPS – Landscape Partnership Scheme

HLF – Heritage Lottery Fund

HER- Heritage Environment Record- database of all records of objects of heritage or conservation importance in the county.

CMP - Conservation Management Plan - a plan for the long term conservation of a site of historic importance. The final draft for Rufford is with English Heritage at the moment.

LNP - Local Nature Partnership - a government initiative to promote multi agency approach to conserving the natural environment within a local area e.g. Sherwood Forest.

NGB – National Governing Body of Sport