

**Performance & Waiting** 

**Crisis Services** 

**CQC Update** 

**Patient Experience** 

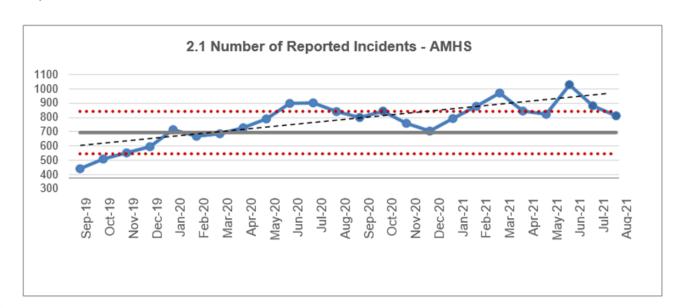
**Mental Health Strategy Plans** 

Nottinghamshire County Council Oversight & Scrutiny Committee 12 October 2021



### **COVID-19 Headlines**

- Minimal Derogations
- Keeping pace with changing guidance, PPE, visits, leave COVID-19 safe
- Loss of bed capacity due to cohorting or outbreaks
- Loss of staff shielding, family, isolating, sickness
- Availability of clinic & office space
- Increase in acuity
- Implementing testing
- Vaccination programme

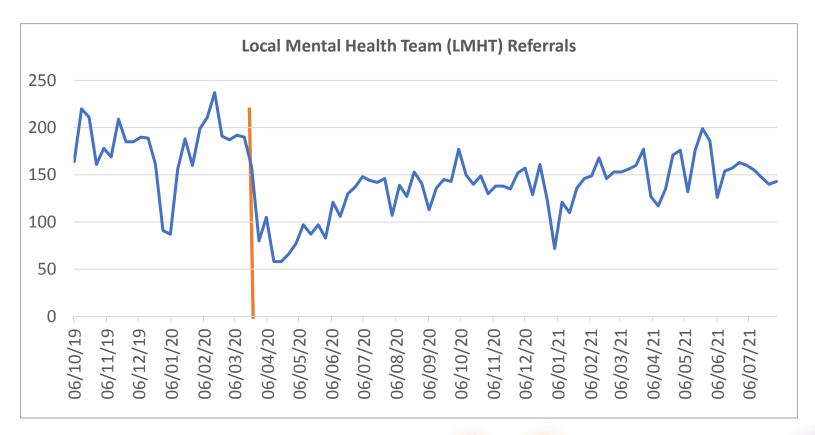






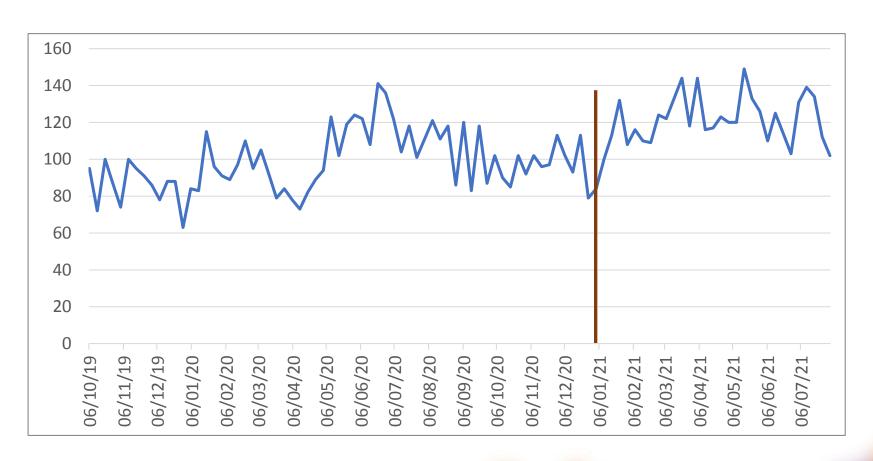
# Changes in Referrals & Access

#### **Adult Mental Health Referrals**



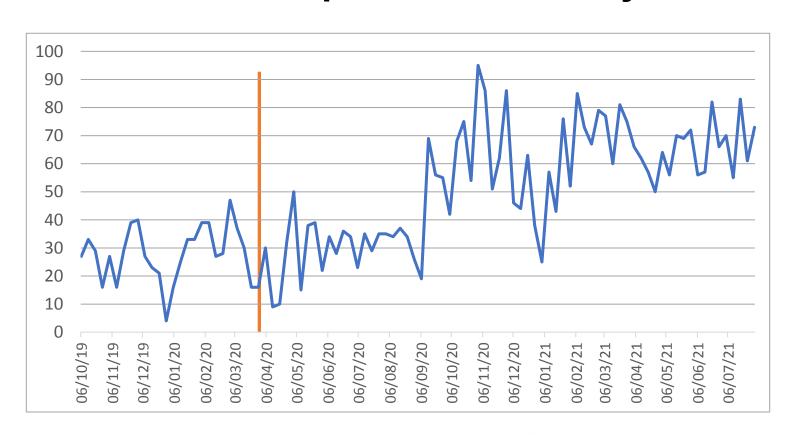


# Crisis Referrals increasing since January 21





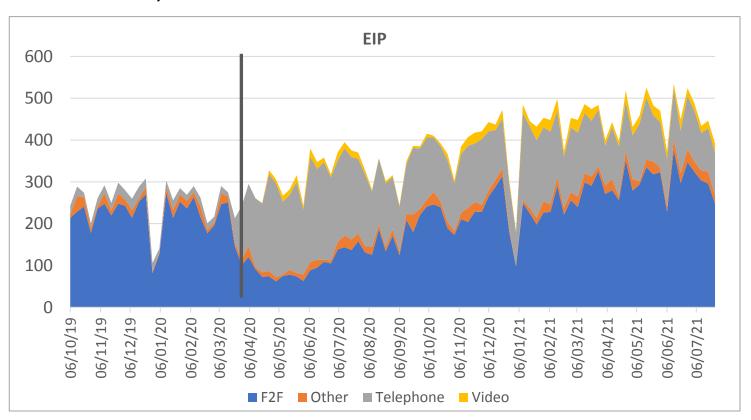
### Intellectual Developmental Disability Referrals





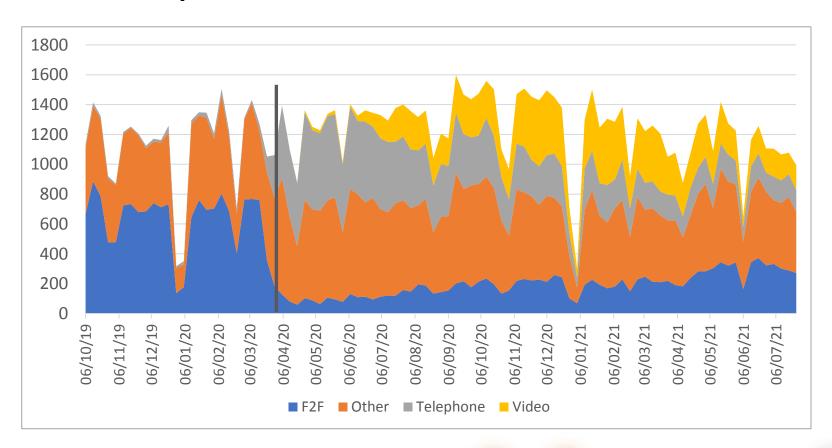
### Increase in Contacts

e.g. The increase in Early Intervention in Psychosis (see chart below) mirrored across most services



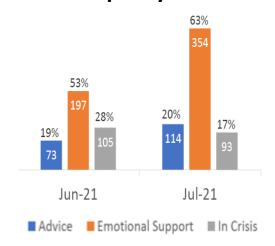


# Child & Adolescent Mental Health Contacts (non Crisis)





# Mental Health Crisis Line call reason since launch of increased capacity



In 2020 the crisis access line was launched as part of the Covid – 19 pandemic response, as part of the expansion and service improvement plans the line has now merged with VCS provider Turning Point providing more capacity to answer the calls and improved reporting. In important point of note is that call reasons were mainly for Emotional Support with a total of **551** for June and July, and there were a total of **198** calls from people who were in Crisis. This is being considered in the long term planning and how can better meet the needs of patients.



# **Access to Services & Waiting Times**

- Our waiting times for Improving Access to Psychological Therapies (IAPT), remain consistently above national targets, with 100% of our patients now being seen within 18 weeks, and over 95% seen within 6 weeks. The IAPT Recovery target has now been achieved for 16 successive months of reporting.
- Over 8 out of 10 of our mental health patients are followed up within 72 hours of discharge.
- Our Early Intervention in Psychosis (EIP) Teams continue to deliver treatment to over 85% of patients within two weeks, significantly ahead of the national target of 60%.
- The length of time our older patients have waited for Memory Assessment Services continues to fall, at 10 weeks currently, having been 15 weeks in March.
- We are struggling to deliver the goal of 95% for routine and urgent treatment of young people with eating disorders, with 86% of patients treated within 4 weeks (routine) and 63% of patients treated in one week (urgent), at the end of Quarter 1 21/22.
- The overall level of **Physical Health-Checks** health checks continues to increase, driven by much improved levels within our EIP Service, (now running at double the rate of last year).

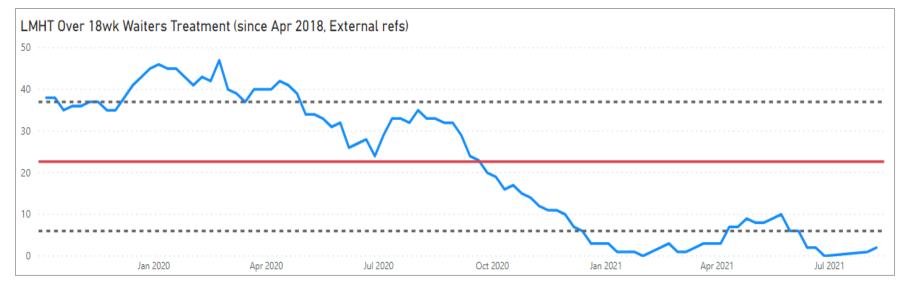


# **Access to Services & Waiting Times**

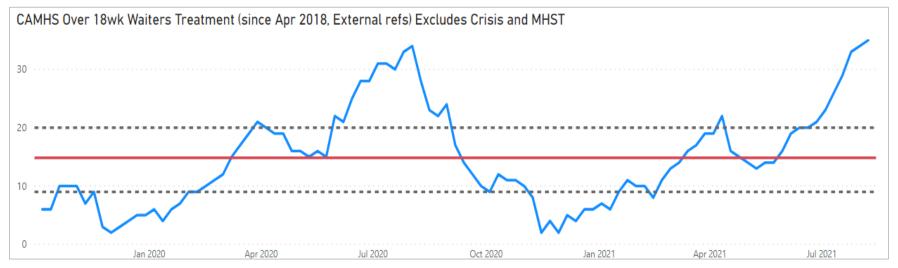
- Our **Mental Health Support Teams in schools** service was the first to go live nationally and is now held up a national exemplar, supporting 112 schools across Nottinghamshire.
- Local Mental Health Teams' average treatment time is currently around 7 to 8 weeks, an improvement on waiting times for the same period last year.
- Our Step 4 Psychotherapy and Psychological Therapies have been particularly disrupted by COVID, as certain therapies cannot be delivered virtually; this has unfortunately led to patients commonly waiting in excess of 6 months for treatment.
- We are experiencing waiting times pressures across some local services including Step 4
  Psychological Therapies, CAMHS Community Services, Adult and also Children and Young People
  Eating Disorder Services and our Trauma Service.
- Where we do have waiting time challenges, the services are actively managing the waiting list according to clinical priority and following the Trust Waiting Well Policy to support patients and minimise risk.



### **Local Mental Health Team Waits**



### **Child & Adolescent Mental Health Service Waits**



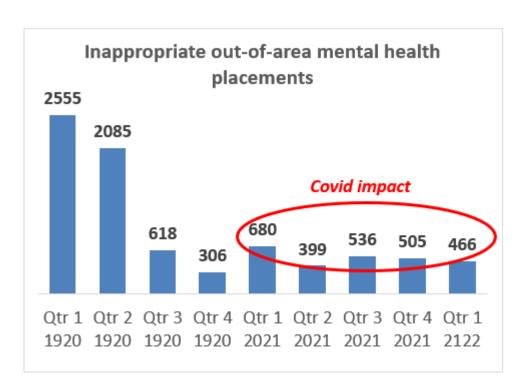


### **Out of Area Mental Health Placements**

Inappropriate Out of Area mental health placements halved from an average of 464 bed days per month in 2019/2020 to 177 for 2020/2021. The Trust achieved the Quarter 1 21/22 target, recording 466 against a target of 486 bed days.

Our ambitious Adult Mental Health transformation program is helping to reshape our Crisis service provision to better meet the needs of our community, and, through effective collaboration with other local healthcare providers, we continue to reduce the bed usage outside Nottinghamshire.

However, ward closures due to COVID and the closure of some of our sub-contracted provision has made the reduction of out of area placements very challenging over the past 15 months. Currently, we have six patients in such placements, but our ambition is to end all out of area placements by March 2022.





# National Mental Health Benchmarking 2021

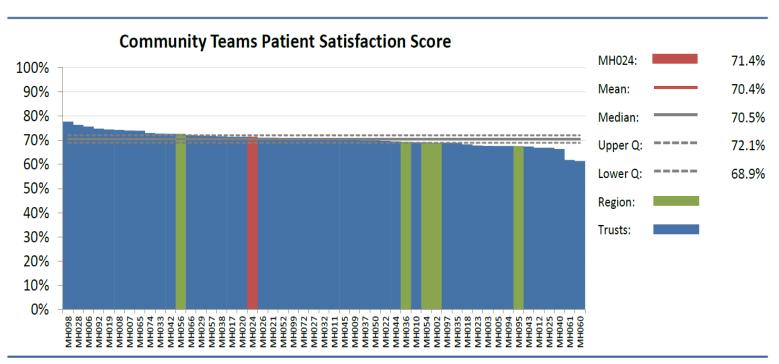


Figure OF

Compared to 2020 benchmarking there has been a slight reduction from 72 % and the national average has increased slightly from 69% to 70.4%





# Transformation What's Happened so far

#### **Severe Mental Illness**

- Bolstered Community Teams to increase capacity (70 w.t.e).
- National Transformation monies secured 2.5 million for yr 1 of Long term plan implementation
- Recruitment to Community Teams to increase capacity roles out to recruitment for Substance misuse (6wte) Transition support (6wte) Personality Pathway a further 6 wte
- VCS pilots developed to support Community Pathway over 700 people supported in since the pilots began – further growth planned in year 900k –focus on Health inequalities
- PCN MH Practitioner roles developed and recruitment started
- Plans to embed VCS staff in NHFT teams to support wider offer and reduce waiting times
- New VCS pilots developed to support Community Pathway (700 people supported).
- EIP investment secured to meet NICE Level 3 standards.
- IPS investment secured to meet access rates.

#### **Crisis Care**

- Crisis Core Fidelity staffing levels increase of at least 30 w.t.e.24/7 Crisis Self Referral Line developed Joint line with Turning Point staff based with crisis teams around 300 calls per week
- Crisis Sanctuaries launched across the County in partnership with VCS.- further growth planned in year – over 400 contacts since opening
- Street Triage Service expanded Day car and Multi Agency Worker.
- MHSOP Intensive Home Treatment Team development to offer age appropriate support.







# Transformation What's Happened so far

#### **Children & Young People**

- Around £6 million planned investment over the next 2 years
- Crisis offer expanded to 24/7. further growth planned recruitment underway 20 wte over the next year
- Community services transformation plans developed recruitment underway growth of over 40 wte during the next 2 years
- Eating disorders and H2H development recruitment underway 10 wte
- Silver Cloud Online Support Offer implemented across Community Teams.
- Waiting time reduction plans in place
- Perinatal investment secured recruitment is underway
- MHST in 115 schools
- New ADHD Pathway (1500 new referrals).
- Secured £3.1m national bids for 2021/22.
- Dormitory capital £49m to 2024.



SilverCloud MAKING SPACE FOR HEALTHY MINDS





# Focus areas

#### Focus areas

- Development of ICP Mental Health Partnership groups reporting directly to ICS Mental Health and Social Care Partnership Board
- Health Inequalities specific focus areas and measuring impact
- Rough Sleepers MH support investment 150k 3 years recruitment underway linked to Substance misuse plans and SMD groups in the City supporting partnership working.
- MH Practitioners recruitment panels taking place during July good joint workshops and developing GP links
- HIW across each LMHT receiving good feedback from GPs and providing physical healthcare across Primary and secondary care

#### Discharge support 1.7 million until end Mar 22

- Increased AMHP and Social worker capacity
- Increased in reach capacity through Age UK, Framework, POWHER
- Substance misuse support on the wards through NRN and CGL
- Homecare capacity increased through social care
- Increase capacity in RRLP
- Increased local PICU capacity
- Increased in-reach in CAMHS team to support discharge planning





# **THANKYOU & Qs**

#### **Abbreviations**

- ADHD Attention Deficit Hyperactivity Disorder
- AMH Adult Mental Health
- ASD Autistic Spectrum Disorder
- CAMHS Children & Young People's Mental Health Services
- CMH Community Mental Health
- EIP Early Intervention in Psychosis
- IAPT Improving Access into Psychological Therapies
- ICS Integrated Care System
- IDD Intellectual & Development Disability Services
- IPS Individual Placement Support
- LTP Long-Term Plan
- MH Mental Health
- NCISH National Confidential Inquiry into Suicide & Homicide
- ONS Office for National Statistics
- PCN Primary Care Network
- PPE Personal Protective Equipment
- SMI Severe Mental Illness
- SPA Single Point of Access
- VCS Voluntary Community Services





# **Appendix – Example Pathway Plans**

- Serious Mental Illness(SMI) Pathways.
- ADHD/ASD.
- Personality Disorder.
- Transitions
- Substance Misuse





#### Serious Mental Illness Pathways

Embedded as part of the wider Nottinghamshire ICS ICP Mental Health transformation





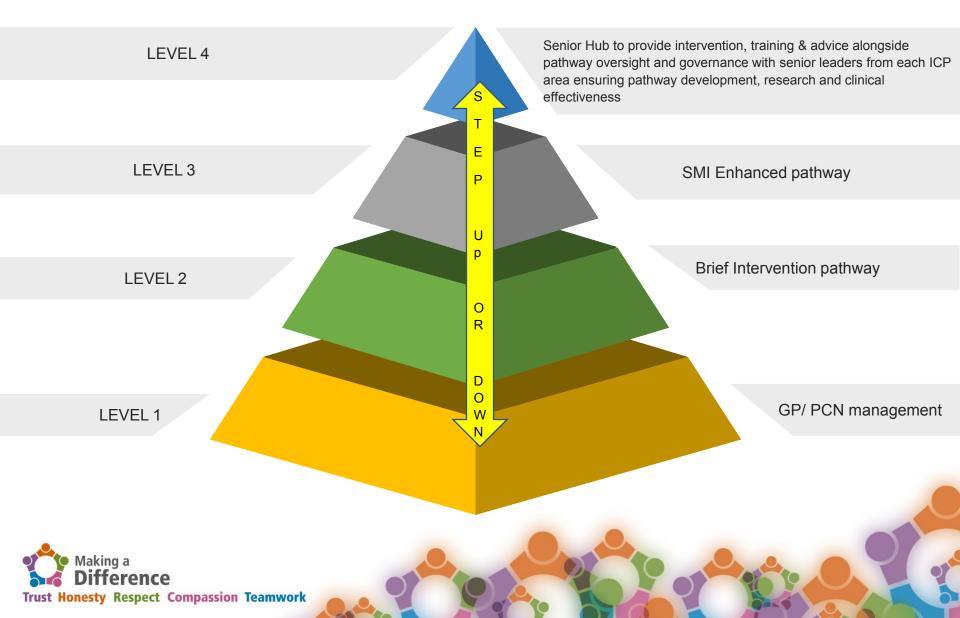


# Severe Mental Illness - Key Developments

- Advisory service advice, assessment, signposting and support to GP's/PCN's/other agencies to support mental health needs in primary care and fast track back to secondary care where needed.
- Triage following referral, contact will be made directly with the patient to confirm information and agree level of intervention required.
- Intervention pathways specific stepped care models in development.
- Wrap around support based on needs of the individual rather than service criteria.
- Example Bipolar Disorder Pathway.



### **Bipolar Stepped Care Model**





Mood Disorder Pathway + (box will expand to show specific pathway e.g. BPAD / Depression & Anx ect)

#### **BPAD PATHWAY**

Recovery College

#### **Wrap Around Support**

**BIPOLARUK.ORG** 

Development of therapeutic relationship to build confidence, hope and trust Recovery focused coproduced care plan (F) and crisis plan (G).

#### Physical health assessment (c), Sexual Health

Psychiatric review - diagnosis, monitoring and medical treatment / interventions alongside management of comorbidity

Carer Assessment, support & involvement.

RECAP

1:1 Skills based & CBT informed interventions - Psychoeducation BPAD (H), Mood Chart (I), Activate Yourself (J), Early warning signs (K), Life chart (L), Stress Bucket (M), Voices & Visions (N), Sleep hygiene (O), Relapse prevention (P), Family Planning (Q), Keeping Balance (R).

OT Intervention (functional ability) & IPS

<u>Group Intervention</u> - Recovery and living well -PSW Group, BPAD Group, Hearing Voices Group, Symptom management, Healthy life style & exercise group, Self Harm support Group.

<u>Medication Optimisation</u> - Gass (S), minimal annual review of antipsychotic medications and response, Medical / ACP review, Pharmacy Review, Medication leaflet, Medication plan for GP - (stepdown from SMI)

<u>Psychological Therapies – CBT, CBT-p, Psychology / Psychological therapies, BFT</u>

Interventions highlighted in red are associated to Type 2 BPAD pathway

Social Prescribing

Housing & Financial Support





# Personality Disorder Hub – 2020-21

- Senior advice and support across internal and external services.
- Training and supervision.
- Direct care co-ordination.
- Complex cases panel.

- Partnership working with VCS.
- Involvement in ICS priority work area.
- Delivery of specific treatment pathways.
- Service development and monitoring of outcomes.





# Neurodevelopmental Service – April 2021

- Specialist diagnostic assessment for Autism Spectrum Disorder (ASD) and Attention Deficit Hyperactivity Disorder (ADHD).
- Post-diagnostic support to understand the condition/s.
- Specialist short-term episodic intervention specific to neurodevelopmental conditions and not available elsewhere.
- Specialist medication to treat ADHD, including initiation and titration, prior to discharge back to primary care under the agreed shared care protocol; following this we will offer annual reviews.
- Consultation, advice and signposting for additional supports if needed.
- Support in relation to other mental health issues that can often go alongside ASD and / or ADHD will be directed to the Locality Mental Health Team, IAPT Services, or third sector organisations.





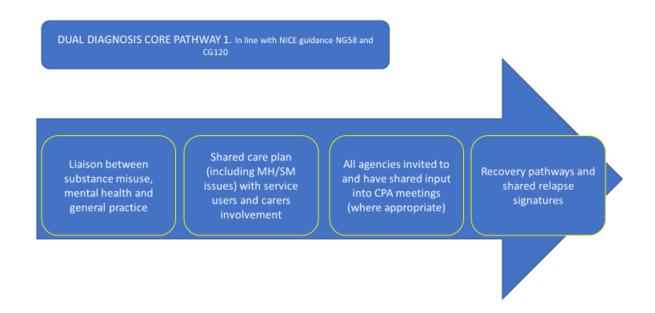
### **Transitions - 2021**

- Key aspect of the Long-Term Plan to improve the interface and pathways between services.
- New roles to support the key transition points including professionally qualified staff and peer support workers:
  - Child and Adolescent services
  - Mental Health Services for Older People
  - Substances Misuse Services
  - Eating Disorder Services





# **Substance Misuse - 2021**





### **Mental Health Workforce**

- In-patient month 1 establishment increases across all AMH wards 48 w.t.e.
- Further increase of in-patient establishment for AMH by 41 w.t.e due to the opening on a further ward at Sherwood Oaks.
- Expansion plans for CAMHS services including Perinatal, community, Eating Disorders, Crisis, Head2Head and Youth Justice (98 w.t.e).
- On-going recruitment to EIP service expansion.
- AMH locality mental health services transformation plans to provide new integrated models for severe mentally ill.
- Recruitment of 25 w.t.e PCN Mental Health Practitioners planned.
- Working with our Primary Care and VCS partners on recruitment and delivery of these transformation plans.