

Review Scope: Healthy Families Programme

Purpose of the Review	The review will focus on the design of the Healthy Families programme service model proposed as part of the new 2024 contract with Nottinghamshire Healthcare NHS Foundation Trust.
Anticipated outcome(s)	To make recommendations to be considered as part of the recommissioning of the Healthy Families Programme.
Background <p>The Council has a statutory responsibility, under the Health and Social Care Act of 2012, to deliver the Healthy Child Programme 0-19, known locally as the Healthy Families Programme (HFP). This responsibility includes the offer of five mandated universal health and development reviews to every family, from late pregnancy to 2.5 years of age.</p> <p>The delivery of the Healthy Families Programme from October 2024 onwards represents a high impact, high-cost commitment for the Council. The contract will be delivered for up to nine years, so it is important that the service is safe, effective, rigorously performance managed and able to be flexible and adaptable to change from the outset.</p> <p>Safeguarding is a core responsibility for the Nottinghamshire HFP, working as part of a wider system of partners who contribute towards the fulfilment of the Council's statutory duty to promote and safeguard the welfare of children in their area. The new service will promote the welfare and safety of children and families, contributing to multi-agency decision-making, assessments, planning, and interventions relating to children in need, children at risk of harm and Looked After Children.</p> <p>At the March meeting of Cabinet, a decision was made on the recommissioning process for the Healthy Families Programme. This decision was subsequently called-in due to concerns about the consideration of alternative options and on the scrutiny processes that had taken place in advance on the decision being taken. On 31 March Overview Committee considered the call-in request and resolved:</p> <p><i>"To ask Cabinet to reconsider its decision in relation to the Nottinghamshire Healthy Families Programme in light of members comments in relation to formal scrutiny by Adult Social Care and Public Health and Children's Select Committees and further consideration of the options, at their next Cabinet meeting on 20 April 2023."</i></p> <p>At the April meeting of Cabinet where the outcome of the call-in meeting was considered it was resolved that:</p> <p><i>That Cabinet notes and acknowledges the report of the Chairman of Overview Committee outlining the issues raised by Overview Committee and will consider and bring back a formal response to those issues at a meeting of Cabinet within the next two months.</i></p> <p><i>That Overview Committee be requested to establish a joint scrutiny working group comprised of various members of the Adult Social Care and Public Health Select Committee, the Children and Families Select Committee and the Health Scrutiny Committee and to report back Overview Committee. Any recommendations from Overview Committee will then be reported back for consideration before any final decision is taken by Cabinet.</i></p> <p>At the June meeting, a further report on the re-commissioning process for the Healthy Families Programme was considered. At that meeting Cabinet resolved:</p>	

(That) The design and development of a new contract for delivery of the Nottinghamshire Healthy Families Programme, for a period of up to nine years and based on the indicative costs detailed in the Financial Implications section of this report, be progressed via a co-operation arrangement between the Council and Nottinghamshire Healthcare NHS Foundation Trust (NHFT), subject to the satisfactory and affordable outcome of further negotiation and service design and development activity and following consideration by Cabinet of any recommendations which may be made the Overview Committee.

To approve the extension of the current Nottinghamshire HFP contract until 30 September 2024.

This review does not include the operation of the current contract and service delivery model (2017-2024) for the Healthy Families Programme.

Key lines of enquiry	<ul style="list-style-type: none"> • What will be the impact of the newly recommissioned service on outcomes for children and families (including how the service design will support the Best Start strategy objectives). • What flexibility will there be within the contract to facilitate continual transformation and alignment with the Council's Early Help offer. • How has engagement with stakeholders, children and families been used to shape how the service will be delivered? • How will the Council's ambition for place-based working and partnership working with relevant services to support children's outcomes be supported by the re-commissioned HFP?
Key questions	<ul style="list-style-type: none"> • What performance management and monitoring processes will be in place? • How will the impact of the HFP be measured? • What are the service arrangements to ensure that programme delivers the intended impact on Best Start? • How does the contract offer flexibility (both for the Council and delivery partners) to respond to changes to the delivery landscape over the period of the contract. • How does the design demonstrate that the service delivery model has been informed by engagement with stakeholders, children, and families. • What evidence is there that the service delivery model is configured in a way that addresses known health inequalities with Nottinghamshire and supports children's outcomes?

	<ul style="list-style-type: none"> • How does the service model facilitate the ambition to integrate within the Nottinghamshire Early Help offer and enable robust partnership working arrangements. • In what ways have the principles of the Council's Strategic Commissioning Framework been applied? • How will existing safeguarding procedures be built into the service delivery model?
Links to the Council's Corporate Plan	<p>Helping our people live healthier, more independent lives. Supporting Communities and Families Keeping children, vulnerable adults, and communities safe.</p> <p>The design of the HFP will support the delivery of the Council's Transformation Programme, in particular the Safeguarding, Inclusion and Support Pillar that includes the following workstreams:</p> <ul style="list-style-type: none"> • Children and Families Front Door • Early Help System Re-design • Supporting Children and Young People with SEND • Preparation for Adulthood
Methodology	<p>Information gathering meetings with the Director of Public Health, the Senior Public Health and Commissioning Manager and the Consultant in Public Health.</p> <p>To set the context of the review, the review group will initially be provided information relating to how the Healthy Families Programme (HFP) meets the national requirements as set out by the Department of Health, the key principles that determine how and where the service should be delivered to children and families, and the key elements that make up the HFP offer before considering information to inform the consideration of the key lines of enquiry.</p>
Key background papers	<ul style="list-style-type: none"> • Cabinet report 9 March 2023 • Overview Committee agenda 31 March 2023 • Overview Committee minutes 31 March 2023 • Cabinet report 20 April 2023 • Cabinet minutes 20 April 2023 • Cabinet report 22 June 2023 • Cabinet minutes 22 June 2023
Evidence to be provided by	Public Health Division of Adult Social Care and Public Health Department
Timetable	<p>Evidence gathering meetings.....to be arranged</p> <p>The group's report and recommendations to be considered by Overview Committee on 25 January.</p>
Reporting mechanism	The report of the scrutiny group and its recommendations will be considered by the Overview Committee 25 January 2024 in advance of being submitted to Cabinet on 8 February 2024.