



Nottinghamshire

POLICE & CRIME COMMISSIONER

4 Year Capital Programme
2017-2021

1. **Introduction**

The Commissioner is supportive of capital expenditure which improves the efficiency and effectiveness of the service provided to the public of Nottinghamshire.

The majority of capital expenditure relates to the buildings and IT systems.

There is however, recognition that better purchasing power and consistency of capital purchases can be achieved through regional collaboration. Over the past few years this is one area that has developed. This has been supported by the Home Office with capital and revenue funding being made available through the Innovation Fund and more latterly the Transformation Fund.

Tri Force Collaboration

The Capital Programme provided for 2017-18, whilst more detailed than the following years, is subject to change once the final business case is known and priority is given to the Tri Force Strategic Plan.

The costs of the Tri Force have only been included in the programme attached where known.

2. **Capital Programme 2017-18**

This programme is built upon the current priorities within the Force. Ensuring premises and equipment are fit for purpose, appropriately maintained and replaced at the end of their useful life.

It is currently estimated that there will be approximately £3.8million slippage from 2016-17 capital programme into 2017-18 and 2018-19.

The proposed programme for 2017-18 is provided in **Appendix A**.

3. **4 Year Capital Programme**

It is normal practice to provide an indication of the capital programme for 2017-18 to 2020-21. With the understanding that this part of the programme will be subject to change following a detailed business case and affordability assessment.

A proposed programme for the 4 years is provided in **Appendix A**.

4. Financing

Capital expenditure is financed from capital grant, capital receipts, internal and external borrowing.

Capital grant continues to be reduced and it is estimated that this will be phased out completely over the next few years.

Capital receipts fluctuate depending on which property is for sale and how desirable the building is. Capital receipts are utilised to reduce MRP charges to the revenue account, therefore are offset against shortfall assets in the year after receipt.

Borrowing makes up the majority of capital financing. Some of this borrowing is “internal” from balances (eg reserves and provisions), but this is reducing as a greater demand is made to use reserves to meet revenue expenditure requirements.

External borrowing is taken at the best time to take advantage of low interest rates and based upon advice of our Treasury Management advisors. It is currently anticipated that rates will remain the same for the next couple of years. This is included in the Treasury Management Strategy, which is provided as a separate report on today’s agenda.

Appendix B details the planned financing and revenue consequences of the proposed programme.

5. Revenue Implications

Capital Expenditure does have revenue implications; generally these have the greatest impact in the year after the capital expenditure has been incurred. These costs reflect a depreciation cost and a cost of borrowing. Currently, the cost of borrowing is interest only, but at some point in the future the capital sum will need to be repaid. Depreciation is allocated over the life of the asset. The mix of loans is currently being reviewed.

The Revenue budget for 2017-18 includes the estimated Minimum Revenue Provisions (MRP) based on expenditure prior to 1st April 2017, including an estimated cost of borrowing for existing borrowing and new borrowing planned in 2017-18.

The MTFP makes adjustments for significant changes in MRP and interest costs.

Capital 4 Year Plan

2017-18 to 2020-21

	2016-17 Requested slippage	2017-18 New Request	2017-18 Proposed Budget
	£000	£000	£000
Estates Projects			
Access Control Improvement works	82		82
Bridewell - Custody Improvements - Retention		25	25
Bridewell Custody Suite - replace with a new build	588	162	750
Eastwood Police Station	100		100
FHQ - Conversion of part of Printing and Stores			0
FHQ - Kennels	36		36
FHQ - New Locker & Gym		125	125
FHQ - New perimeter fence - Enhanced metal fence		160	160
FHQ - New surfacing for drive/paths		25	25
FHQ - Street Lighting - Retention	5		5
Hucknall EMAS - Extension		235	235
Mansfield - Create open plan space	700		700
Mansfield - Lift Replacement	55		55
Mansfield - replace Tea Points and Showers on all floors		150	150
Oxclose Lane - Lift Replacement			0
Oxclose Lane - Refurbishment			0
Ranby - Response Hub			0
Various - Automatic Gates/Barriers	100		100
Various - Building Condition Investment			0
Various - Building Management System - Boiler Controls	50	50	100
Various - Bunkered Fuel Tank Works	160		160
Various - Custody Improvements		170	170
Various - Energy Improvements			0
Various - Fire Alarm panel replacements		45	45
Various - Fixed Electrical works		30	30
Various - Generator and associated replacements		20	20
Various - Mechanical Engineering and Boiler Replacements			0
Watnall Road - Response Hub	30		30
West Bridgford - 1st floor refurbishment	290		290
Workshop - New Tri Services Collaboration			0
	2,196	1,197	3,393

APPENDIX A

2016-17 Requested slippage	2018-19 New Request	2018-19 Proposed Budget	2019-20 Proposed Budget	2020-21 Proposed Budget	Total Project Cost (inc prior years)
£000	£000	£000	£000	£000	£000
		0			625
		0			33
	7,980	7,980	7,980	400	17,110
		0			140
	650	650			650
		0			693
	275	275			400
		0			160
		0			228
		0			160
	315	315			550
		0			750
		0			55
		0			150
	60	60			60
225	75	300			925
219		219			220
100		100			200
		0	1,500	1,500	3,000
298	141	439			561
		0			160
	330	330	150	150	2,263
	100	100	100	100	974
		0			45
	10	10			40
		0			20
	650	650	650	650	1,950
		0			82
		0			301
		0	1,500	500	2,000
842	10,586	11,428	11,880	3,300	34,505

	2016-17 Requested slippage	2017-18 New Request	2017-18 Proposed Budget	2016-17 Requested slippage	2018-19 New Request	2018-19 Proposed Budget	2019-20 Proposed Budget	2020-21 Proposed Budget	Total Project Cost (inc prior years)
	£000	£000	£000	£000	£000	£000	£000	£000	£000
IS Projects									
Airwave Device Replacement	22		22			0			1,250
ANPR Camera Replacement		100	100		60	60	60	60	490
Confidential Network Hardware Refresh		160	160			0			160
ESN		830	830		1,484	1,484		4	2,318
Improvements to Digital Investigation Storage	190		190			0			486
IVR Replacement		50	50			0			50
Juniper gateway replacement		160	160			0			160
Laptops for CID		225	225			0			225
Notts Private cloud expansion		80	80			0			80
SEIU Storage		250	250			0			250
Sharepoint Portal (Regional Intranet)	100	50	150			0			250
SourceOne Centera Hardware Replacement		60	60			0			60
Team Foundation Server & Visual Studio upgrade		30	30			0			30
Technology Services Refresh and Upgrades		470	470		450	450	450	450	1,820
Upgrade Control Room SICCS Workstations	100		100			0			790
	412	2,465	2,877	0	1,994	1,994	510	514	8,419

	2016-17 Requested slippage	2017-18 New Request	2017-18 Proposed Budget	2016-17 Requested slippage	2018-19 New Request	2018-19 Proposed Budget	2019-20 Proposed Budget	2020-21 Proposed Budget	Total Project Cost (inc prior years)
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Other Projects									
Fitment of Secure Cabinets/Improved Security to A&E Vehicle Fleet	20		20						90
Networked locks for 34 Cash & Drugs Safes Forcewide	22	2	24						24
Non-Slot vehicle replacement		507	507		436	436	40	114	1,097
Northern Property Store Increased Storage - Fire Suppression System	120		120						120
Northern Property Store Increased Storage - Racking	80		80						195
Safety Equipment for staff working at height.	13		13						13
Tri-Force collaboration		2,998	2,998						2,998
Upgrade of Firearms Cabinets at Stations	80		80						80
	335	3,507	3,842	0	436	436	40	114	4,617
Total Programme	2,943	7,169	10,112	842	13,016	13,858	12,430	3,928	47,541

Capital Plan 2017-18 to 2021-22
Funding and Revenue Costs

APPENDIX B

	2017-18 £000	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000
Capital Programme	10,112	13,858	12,430	3,928	4,000
Funding					
Capital Grant (presumed 15% continuing reduction for 18-19, 19-20 & 20-21)	742	631	536	456	387
Capital Receipts	2,828	3,010	2,595	0	0
Capital Contributions - Tri-Force	2,051	0	0	0	0
Internal/External borrowing	4,491	10,217	9,299	3,472	3,613
	10,112	13,858	12,430	3,928	4,000
Capital Receipts estimate					
Central	2,250				
Meadows (commuted)	0				
Sneinton (commuted)	0				
Canning Circus	333				
Retford	245				
Balance b/f	2,828	3,010	2,595	0	0
Applied in year	-2,828	-3,010	-2,595	0	0
Sutton	285				
Arnold	300				
Bingham	1,600				
Eastwood land	400				
Mansfield Woodhouse	425				
Estimated sales		2,595			
Balance c/f	3,010	2,595	0	0	0
MRP charges					
Charges b/fwd	2,229	2,186	2,146	2,107	2,034
2016-17 capital expenditure	630	630	630	630	630
2017-18 capex		277	277	277	277
2018-19 capex			511	511	511
2019-20 capex				465	465
2020-21 capex					169
	2,859	3,093	3,564	3,990	4,086