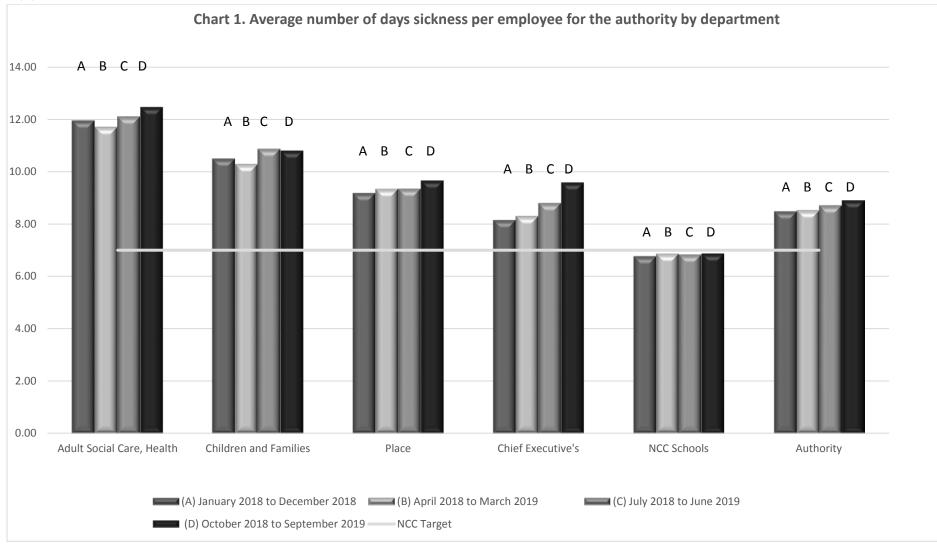
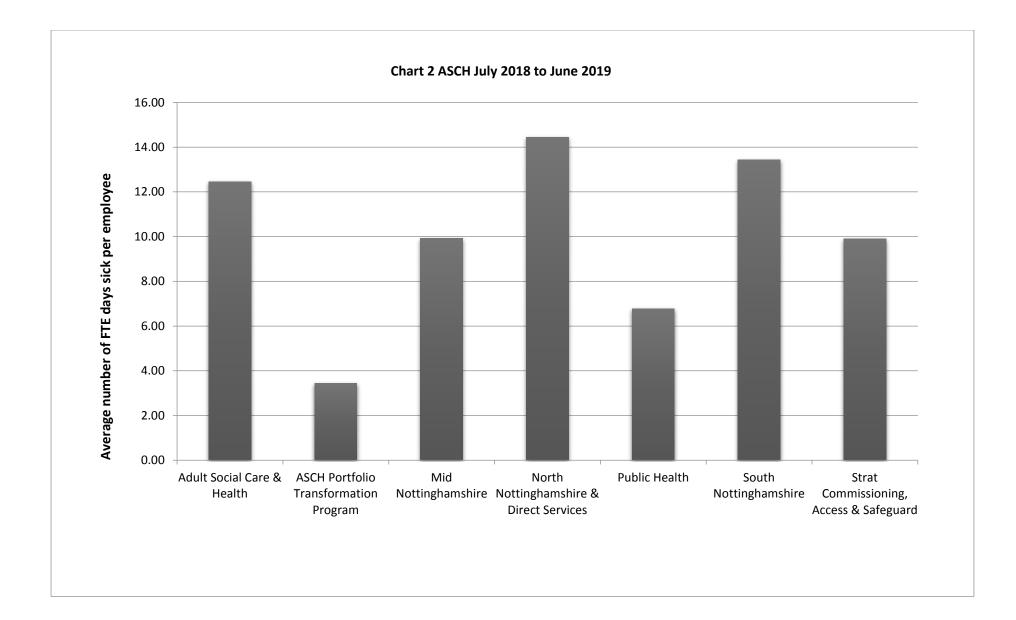
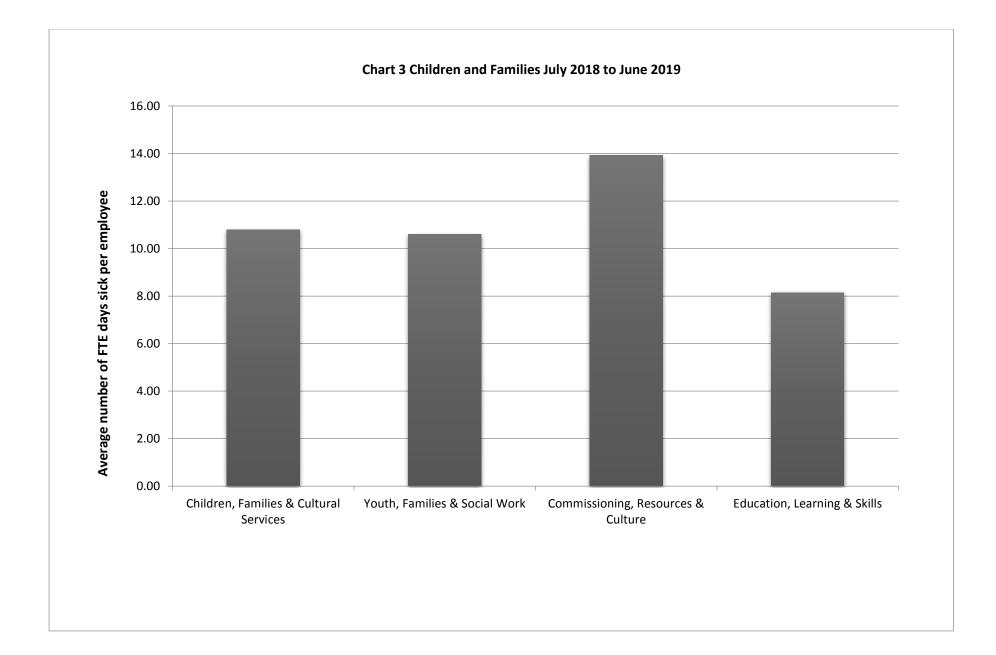
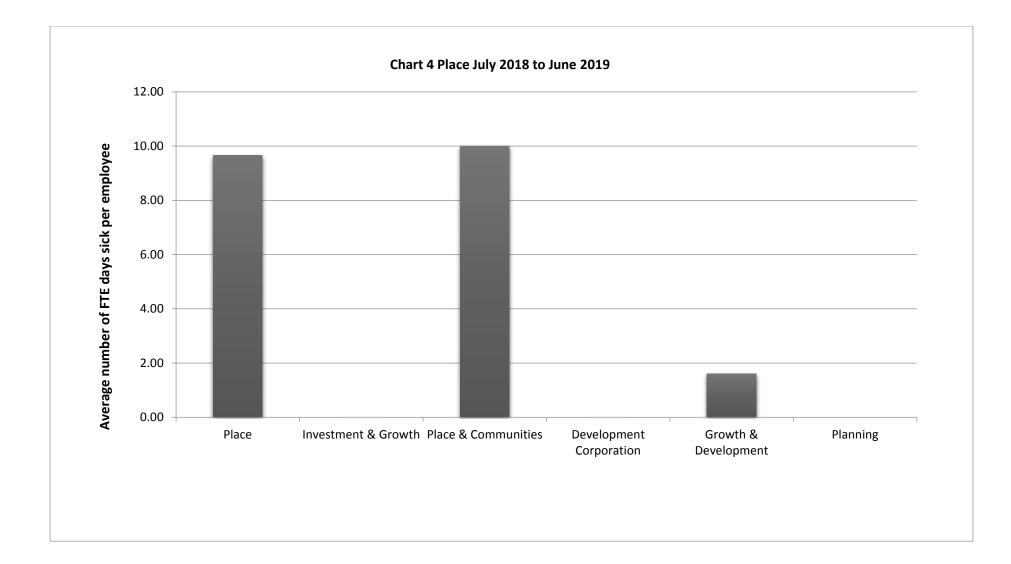
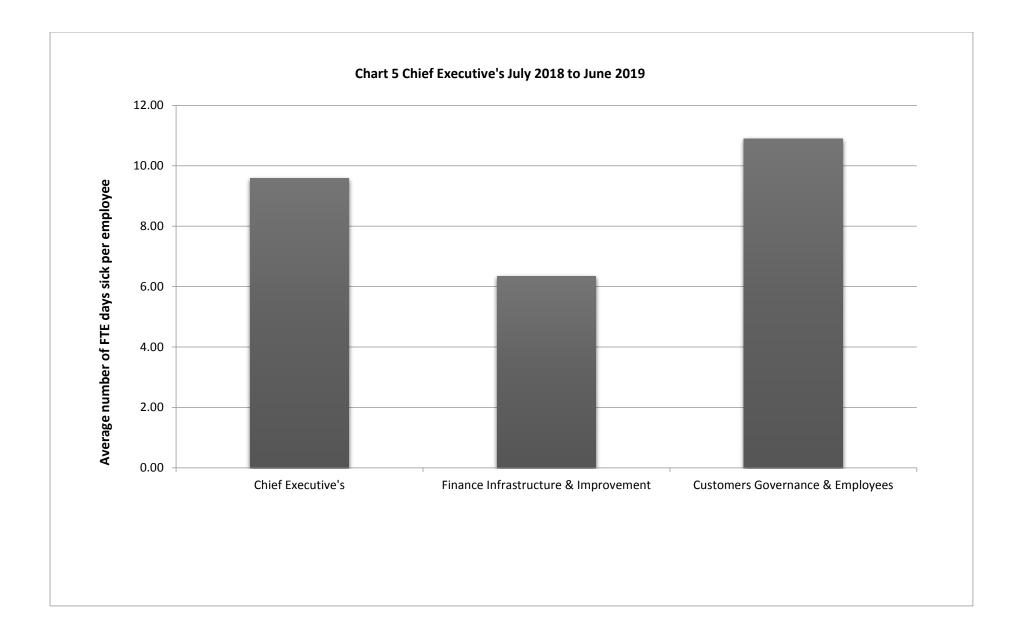
## Appendix A











	(A) January 2018 to December 2018	(B) April 2018 to March 2019	(C) July 2018 to June 2019	(D) October 2018 to September 2019
Adult Social Care, Health	11.96	11.70	12.11	12.46
Children and Families	10.51	10.28	10.88	10.80
Place	9.20	9.33	9.36	9.66
Chief Executive's	8.17	8.30	8.81	9.59
NCC Schools	6.79	6.86	6.85	6.88
Authority	8.50	8.52	8.72	8.91