

Health and Wellbeing Board

Wednesday, 02 September 2020 at 14:00

Virtual meeting, <https://www.youtube.com/user/nottsccl>

AGENDA

- | | | |
|---|--|---------|
| 1 | Minutes of the last meeting held on 24 July 2020 | 3 - 8 |
| 2 | Apologies for Absence | |
| 3 | Declarations of Interests by Members and Officers:- (see note below)
(a) Disclosable Pecuniary Interests
(b) Private Interests (pecuniary and non-pecuniary) | |
| 4 | Chair's Report | 9 - 20 |
| 5 | Local Outbreak Control, Learning and Next Steps | 21 - 34 |
| 6 | Work Programme | 35 - 46 |

Notes

- (1) Councillors are advised to contact their Research Officer for details of any Group Meetings which are planned for this meeting.
- (2) Members of the public wishing to inspect "Background Papers" referred to in the reports on the agenda or Schedule 12A of the Local Government Act should contact:-

Customer Services Centre 0300 500 80 80

- (3) Persons making a declaration of interest should have regard to the Code of Conduct and the Council's Procedure Rules. Those declaring must indicate the nature of their interest and the reasons for the declaration.

Councillors or Officers requiring clarification on whether to make a declaration of interest are invited to contact Martin Gately (Tel. 0115 977 2826) or a colleague in Democratic Services prior to the meeting.

- (4) Councillors are reminded that Committee and Sub-Committee papers, with the exception of those which contain Exempt or Confidential Information, may be recycled.
- (5) This agenda and its associated reports are available to view online via an online calendar - <http://www.nottinghamshire.gov.uk/dms/Meetings.aspx>

Meeting HEALTH AND WELLBEING BOARD

Date Friday, 24 July 2020 (commencing at 10:30 am)

Membership

Persons absent are marked with an 'A'

COUNTY COUNCILLORS

Tony Harper (Chair)
Joyce Bosnjak
Glynn Gilfoyle
Richard Butler
Kevin Rostance

SUBSTITUTE MEMBERS (COUNTY COUNCILLORS)

Richard Butler for Francis Purdue-Horan

DISTRICT COUNCILLORS

David Walters	-	Ashfield District Council
Susan Shaw	-	Bassetlaw District Council
Colin Tideswell	-	Broxtowe Borough Council
Henry Wheeler	-	Gedling Borough Council
Debbie Mason	-	Rushcliffe Borough Council
Neill Mison	-	Newark and Sherwood District Council
Amanda Fisher	-	Mansfield District Council

OFFICERS

Melanie Brooks	-	Corporate Director, Adult Social Care and Health
Colin Pettigrew	-	Corporate Director, Children and Families Services
Jonathan Gribbin	-	Director of Public Health

CLINICAL COMMISSIONING GROUPS

	David Ainsworth		NHS Nottingham and Nottinghamshire Clinical Commissioning Group
A	Idris Griffiths	-	NHS Bassetlaw Clinical Commissioning Group
A	Dr Thilan Bartolemeuz	-	NHS Nottingham and Nottinghamshire Clinical Commissioning Group
	Dr Jeremy Griffiths	-	NHS Nottingham and Nottinghamshire Clinical Commissioning Group (Vice-Chair)
	Dr Victoria McGregor-Riley	-	NHS Bassetlaw Clinical Commissioning Group

LOCAL HEALTHWATCH

Sarah Collis - Healthwatch Nottingham & Nottinghamshire

OFFICE OF THE NOTTINGHAMSHIRE POLICE AND CRIME COMMISSIONER

A Kevin Dennis - Office of the Nottinghamshire Police and Crime Commissioner

OFFICERS IN ATTENDANCE

Wendy Lippman	-	Programme Manager – Partnerships
Lucy Hawkin	-	Public Health and Commissioning Manager
Edward Shaw	-	Public Health and Commissioning Manager
Keith Ford	-	Team Manager, Democratic Services
Martin Gately	-	Democratic Services Officer

APPOINTMENT OF CHAIRMAN

To note the appointment by Full Council on 23 July 2020 of Councillor Tony Harper as Chairman for the 2020-21 municipal year.

ELECTION OF VICE-CHAIRMAN

Dr Jeremy Griffiths was duly elected as Vice-Chairman for the 2020-21 municipal year.

HEALTH AND WELLBEING BOARD MEMBERSHIP

To note the membership of the Health and Wellbeing Board for the municipal year 2020-21 as follows: Councillor Tony Harper, Councillor Joyce Bosnjak, Councillor Glynn Gilfoyle, Councillor Francis Purdue-Horan, Councillor Kevin Rostance, Melanie Brooks, Colin Pettigrew, Jonathan Gribbin, Councillor David Walters, Councillor Susan Shaw, Councillor Colin Tideswell, Councillor Henry Wheeler, Councillor Amanda Fisher, Councillor Neil Mison, David Ainsworth, Dr Thilan Bartolomeuz, Fiona Callaghan, Lucy Dadge, Idris Griffiths, Dr Jeremy Griffiths, Sarah Collis and Kevin Dennis.

MINUTES

The minutes of the last meeting held on 4 March 2020 having been previously circulated were confirmed and signed by the Chairman.

APOLOGIES FOR ABSENCE

Dr Thilan Bartolomeuz (NHS Nottingham and Nottinghamshire Clinical Commissioning Group) – due to clinical commitments.

Lucy Dadge (NHS Nottingham and Nottinghamshire Clinical Commissioning Group)

Dr Victoria McGregor-Riley substituted for Idris Griffiths (NHS Bassetlaw Clinical Commissioning Group).

DECLARATIONS OF INTEREST BY BOARD MEMBERS AND OFFICERS

None.

COVID-19 LOCAL OUTBREAK CONTROL PLAN

Jonathan Gribbin, Director of Public Health, introduced the report on the Local Outbreak Control Plan. Six hundred and fifty people have died of Covid-19 in Nottinghamshire. Currently, we are at Alert Level 3, with the virus in general circulation. Although there is not currently an overall national increase in transmission, significant outbreaks can occur in parts of the country, and a local lockdown is in effect in Leicester.

The incidence of new confirmed cases is relatively high across England at 1 per 100,000, whereas in Nottinghamshire it is only .6 per 100,000 and therefore lower than the national average. Ashfield and Bassetlaw both have cases that are not significantly different to the national average, and in the last couple of weeks cases have flattened out.

Mr Gribbin emphasised the importance of the role of the Local Resilience Forum and continued co-ordination with Nottingham City Council. In addition, he explained the role of the COVID-19 Outbreak Control Engagement Board, which is chaired by the Leader of the council and has Borough and District leaders comprising part of its membership. The Board provides oversight of the officer-led COVID-19 Health Protection Board and Outbreak Control Cell, and is a conduit to ministers in the event of an outbreak. An outbreak being just two or more cases with evidence of a link.

In response to questions from Members of the Board, Mr Gribbin indicated that 283 people had used the mobile testing unit in Worksop. Bassetlaw has close proximity to South Yorkshire, where there is a high incidence of coronavirus. It is crucial that people continue to observe social distancing, carry out frequent and rigorous hand-washing, and self-isolate immediately if they or someone in their household develops symptoms.

Want to ensure that everyone in the county has readily available access to testing. Regarding the pressures on school leaders, Colin Pettigrew, Corporate Director for Children and Families Services, explained that regular briefings had been done for head teachers. This had been found to have been very useful as some of the guidance produced by Central Government had been contradictory or published with little notice. Mr Pettigrew also stated his gratitude to youth workers for all they had done during lockdown, and indicated that a report on the return to school and associated health and wellbeing issues be added to the future work programme.

In terms of gathering soft intelligence at District and Borough level, Mr Gribbin indicated information had recently been sent to Environmental Health Officers in order to allow them to input to the Outbreak Control Cell.

Members also raised concerns regarding the deaf community, such as lack of information in British Sign Language (BSL) and mask wearing acting as a barrier to lip reading.

Mr Gribbin recommended that anyone on 'zero hours' contracts experiencing financial difficulties while self-isolating should be directed to the Nottinghamshire Coronavirus Community Support Hub. The hub will not be in a position to replace lost income, but they can provide access to food supply (e.g. food banks) for individuals able to confirm they are without financial means. Other support offered by the Hub includes access to food shopping / deliveries, collecting and delivering prescriptions, dog walking, befriending / social wellbeing, and physical wellbeing.

RESOLVED: 2020/014

That:

- 1) The Local Outbreak Control Plan be supported by Health and Wellbeing Board Members.

REVIEW OF THE BETTER CARE FUND PROGRAMME AND USE OF BCF RESERVE FOR SHORT-TERM TRANSFORMATION PROJECTS

Melanie Brooks, Corporate Director for Adult Social Care and Health, and Wendy Lippmann, Programme Manager – Partnerships, introduced the report and explained that the Better Care Fund (BCF) had been established seven years ago and was, at present, budgeted to continue for a further two years.

Further to comments from Health and Wellbeing Board Members, it was agreed to look at housing issues at a future meeting, and for a future workshop to focus on the BCF transformation projects.

Ms Lippman also confirmed that allocations for BCF funding are set nationally.

RESOLVED: 2020/015

That:

- 1) A vision for how residents who have a range of health, housing and care needs will be supported in future by services acting in more joined up ways be developed.
- 2) Developments to improve working arrangements across partners in three priority areas be agreed and implemented:
 - a. Housing responses to support hospital discharge
 - b. Assistive Technology
 - c. Digital integration across partners
- 3) The governance structure be reorganised and renewed by replacing the BCF Steering Group with two BCF officer groups to focus on:
 - a. Integration of Health and Adult Social Care
 - b. Housing Partnership
- 4) A BCF business group be established to manage the administrative aspects of the Plan and reporting requirements across the partners.
- 5) The list of BCF funded transformation projects, as set out in Appendix 3, be approved.
- 6) Any future underspend on Adult Social Care and Health expenditure from the BCF will continue to be held in a reserve to fund future transformation projects.

UPDATE TO THE NOTTINGHAMSHIRE PHARMACEUTICAL NEEDS ASSESSMENT 2018-21 AND COVID-19 UPDATE ON THE 2021-24 REFRESH

Lucy Hawkin, Public Health and Commissioning Manager, introduced the report, the purpose of which was to seek approval for the publication of a Supplementary Statement to update the Pharmaceutical Needs Assessment (PNA) and the requirement to produce a refreshed PNA being delayed due to COVID-19.

RESOLVED: 2020/016

That:

- 1) The Supplementary Statement to the Pharmaceutical Needs Assessment 2018-21, for the period October 2019 until March 2020 be approved.
- 2) The next Supplementary Statement for the period April 2020 to September 2020 be presented to the Health and Wellbeing Board for approval in January 2021.
- 3) The planned approach to the 2022-25 Pharmaceutical Needs Assessment refresh be approved with a more detailed paper outlining a project plan being presented to the Board in mid-2021.

WORK PROGRAMME

RESOLVED: 2020/017

That:

- 1) The Board note that its work programme is currently under review.

The meeting closed at 12:29

CHAIR



REPORT OF THE CHAIR OF THE HEALTH & WELLBEING BOARD

CHAIR'S REPORT

Purpose of the Report

1. An update by Councillor Tony Harper on local and national issues for consideration by Health & Wellbeing Board members to determine implications for Board matters.

Information

[2020 Flu Campaign](#)

2. Flu can be a serious illness, particularly for older people or those with other health conditions. With COVID-19 still in circulation the flu vaccination programme is more important than ever. Vaccination against flu will reduce the number of people who are ill and help to relieve pressure on NHS services at a time when we may be vulnerable to a second wave of Coronavirus. Nottinghamshire County Council is working with partners to increase the uptake of the flu vaccination amongst frontline staff and vulnerable residents. Health and social care workers care for some of the most vulnerable people in our communities, so it is important that they help protect themselves and those receiving care against flu.
3. The County Council will again be offering on-site vaccinations and pharmacy vouchers to make it as simple as possible for frontline employees to get a free flu vaccination. Arrangements are also in place with partner organisations to support the uptake of the NHS flu vaccination, particularly in key groups such as young children, people over 65, pregnant women and people with underlying health conditions such as heart disease and diabetes. More information about the NHS flu programme, including the extended groups for 2020-21, is available [online](#).

Mid Nottinghamshire Integrated Care Partnership: Social Prescribing Link Workers

4. The Social Prescribing team is a new national initiative linked to increasing the multi-disciplinary workforce approach to Primary Care Networks. Employing individuals who are trained in brief interventions and motivational interviewing, the Mid Nottinghamshire Integrated Care Partnership is starting to tackle the wider determinants of health by working with people, in the first phase, who may be considered to live chaotic lives, are vulnerable, frail, or at risk of loneliness.

5. Working across partners in health and social care, this team has been extremely active during the COVID-19 pandemic. Various forms of contact have been made with individuals, from video and telephone appointments to socially distanced appointments (either in the person's garden, at a local park, or a walk & talk appointment). 2,561 COVID-19 wellness checks have taken place with patients between March – June 2020.

All age substance misuse treatment and recovery service

6. Nottinghamshire County Council's public health division commissioned Change Grow Live (CGL) to deliver a new all age substance misuse (i.e. drug and alcohol) treatment and recovery service from April 2020. The service has responded flexibly and effectively to the challenge of mobilisation during the COVID-19 pandemic.
7. Examples of actions that CGL has taken to keep service users and the public safe include:
 - Reviewing the prescribing dispensing regime and moving towards less restrictive medication collection regimes whilst still ensuring safety. Nationally, CGL has reduced footfall by over 200,000 trips to the pharmacy, which has decreased the risk to service users and the burden that was being faced by pharmacies across the country.
 - Implementing finger print drug testing; this has allowed the service to take drug testing to people and reduce the need for people to travel, whilst ensuring social distancing measures are followed.
 - Continued outreach support through the lockdown period; over 700 people have been met and provided with services such as food vouchers, food parcels, naloxone kits and safe storage boxes. This also includes checking on the welfare of people who were at risk of domestic violence and any individuals the service were concerned about.
 - Expanding the online webchat offer which has been utilised by the community and professionals.
 - Launching home-based alcohol detoxes in July and supporting people whilst they complete their detox at home; this has led to over 20 people being alcohol free. Whilst someone is undergoing a home detox, CGL carries out three home visits and calls the person twice a day to check on their welfare. An aftercare plan is also implemented after the detox. Feedback is being received from individuals which can be accessed [online](#).
 - Providing CGL's workforce with upgraded laptops, and smart phones where required. This has allowed an increase in video conferencing and engagement through apps with both young people and adult service users.
 - Delivering online alcohol 'identification & brief advice' training to over 300 professionals and engaging with various agencies such as GP surgeries and Nottinghamshire Fire & Rescue Service.
 - Implementing a postal needle syringe service and a postal blood borne virus screening service.

[The Integrated Wellbeing Service: Your Health Your Way \(YHYW\)](#)

8. The Integrated Wellbeing Service went live in April 2020. Although the launch of Your Health, Your Way (YHYW) was disrupted by the outbreak of COVID-19, the service successfully prioritised its initial focus on smoking cessation (smoking puts people at increased risk of contracting respiratory infection and developing more severe symptoms if infected with COVID-19).

9. Since June, YHYW has provided a full remote service including smoking cessation, weight management, physical activity and alcohol reduction support. People can access support via telephone, online and video conference. Plans are in place to start delivery in person, following social distancing guidelines.
10. The service has seen over 1,000 referrals, with smoking cessation being the primary reason for referral. YHYW has been working closely with partner organisations to increase referrals and improve referral pathways. In recent months, YHYW and the Nottinghamshire Local Pharmaceutical Committee have worked together with over 40 Pharmacies to offer aspects of smoking cessation medication to residents.

World Suicide Prevention Day

11. World Suicide Prevention Day takes place on 10 September. It is an international annual campaign to promote worldwide action to prevent suicides. It is organised by the International Association for Suicide Prevention.
12. The purpose of this day is to raise awareness around the globe that suicide can be prevented. The Nottingham & Nottinghamshire Suicide Prevention Strategy Group are planning a system-wide and co-ordinated social media campaign that will promote the message that suicide is preventable and that each of us can play a part in suicide prevention. A range of short 'Chat Pod' videos will also be produced by local agencies to promote positive and hopeful messages about access to local services and that it is 'Safe to Talk' about suicide and self-harm. This approach aims to supplement the already-established 'Safe to Talk' leaflets.
13. World Suicide Prevention Day forms part of ongoing suicide awareness communications. This includes the development of suicide prevention guidance (see below), work underway to develop a partnership suicide prevention website, and plans to co-produce a suicide awareness campaign for men with people with lived experience.

Suicide prevention guidance

14. The Nottingham & Nottinghamshire Suicide Prevention Steering Group have produced suicide prevention guidance for frontline employees, volunteer workers and members of the public.
15. This aims to help people supporting others during the COVID-19 pandemic to feel more confident about talking with someone about suicide. The guidance provides details of key sources of support and information that can help them to support their own mental wellbeing.

Mental Health Support Teams (MHSTs) in schools

16. On 7 January 2019, HM Government published the NHS Long-Term Plan. This reconfirmed the commitments of the 2017 Children & Young People's Mental Health Green Paper which set out proposals to improve mental health support in schools and colleges. Over the next five years, the NHS will fund new Mental Health Support Teams (MHSTs) which will work in schools and colleges. This will be introduced to between one-fifth and a quarter of the country by the end of 2023.
17. The Children's Integrated Commissioning Hub have worked with partners across health, education and social care to successfully bid for, and be awarded with, NHS England & NHS

Improvement transformation monies to deliver MHSTs in each locality throughout the Nottingham & Nottinghamshire Integrated Care System. This will also include Bassetlaw.

18. Coverage in each locality across Nottinghamshire equates to approximately 120 schools and 48,000 pupils having access to MHSTs. This is a significant increase in the mental health workforce.
19. MHSTs will work with and within schools and colleges to provide evidence-based interventions for those with mild to moderate mental health issues. Links will be made with specialist NHS services for children and young people with more severe needs to help them access the right support.
20. MHSTs will build on and increase the support already available, not replace it. This will involve consulting with the school or college and working with the designated mental health leads to ensure delivery fits within the context of an effective whole school approach, and working as part of an integrated referral system with children & young people mental health services.
21. For modelling purposes, NHS England & NHS Improvement have estimated 500 children & young people will receive evidence-based interventions per 8,000 students / pupils per team, per year.
22. For further information, please contact Rachel Clark (Children & Young People's Mental Health Lead) on 0115 993 2747 or email: rachel.clark@nottscc.gov.uk

Response to food insecurity in Mansfield

23. Across Mansfield, food insecurity has been recognised as a need to be addressed through the Council's Homelessness Strategy 2018–23. Mansfield District Council has been working with stakeholders across Mansfield's Health Partnership to consider the various ways of tackling food insecurity. It was agreed that health and wellbeing activity will focus initially on the Council's priority neighbourhoods as detailed within the Health & Wellbeing Partnership's approach. This also reflects the approach of the Council's corporate plan ('Mansfield – Towards 2030') which recognises priority neighbourhoods. Consideration will be given to other areas in Mansfield if there is a demonstrable need and should additional funding become available.
24. Mansfield District Council has been examining creative and holistic ways to respond to food insecurity. This includes the development of food clubs, food shares and establishing further links to community gardening. Two food clubs managed by Family Action will be operational by the end of August, and a third will be running during September.
25. In addition to food insecurity, access to healthy food is crucial to tackling obesity. Mansfield District Council is working alongside public health and children's services colleagues in Nottinghamshire County Council in developing a food club as part of the Childhood Obesity Trailblazer program, and they continue to provide support and guidance in the aim to reduce food insecurity across the district.
26. Work is also taking place alongside Feeding Britain to eliminate 'food deserts' and develop access to quality food across Mansfield. Feeding Britain has a vision that no-one in the UK should go hungry and therefore supports areas to develop innovative solutions and projects

that improve emergency food aid, strengthen safety nets for those vulnerable to food poverty, and move beyond a crisis response. They support many different projects that the Council would like to develop across Mansfield, including Citizen Supermarkets, fuel banks and holiday fun clubs.

27. It is hoped the partnerships that have developed during the COVID-19 pandemic will help to enable a whole system approach to reduce food insecurity and meet a growing need within communities.

One-to-one fitness assessments at community centres in Gedling

28. During the closure of leisure centres due to COVID-19, the leisure team at Gedling Borough Council ran a number of one-to-one fitness assessments in partnership with Boditrax and A Better Life. These proved to be very popular, with 104 individual assessments completed over three days.
29. It was clear that residents valued the information they received from their assessment. The Boditrax team are keen to do more community engagement as their kiosks tend to be in leisure facilities where people have already made steps to improving their fitness and wellbeing. Community centres proved a good place to carry out the assessments as they are situated in convenient locations and residents seemed comfortable to attend, whereas leisure centres may prove a little intimidating for some.
30. A Better Life also believe this work has been a success as many people subsequently signed-up to their behaviour change approach to improving health.
31. The success of this work suggests there is a need for people to discuss their health outside of the doctors surgery. All partners agreed they wish to run further community engagement events in future.

COVID-19: data and statistics

[Weekly COVID-19 Surveillance Report](#)

32. A Weekly COVID-19 Surveillance Report is now published online every Thursday. This summarises the total number of COVID-19 cases in Nottinghamshire over the duration of the pandemic and includes:
- The number of confirmed COVID-19 cases in the county (including a breakdown by district / borough)
 - The rate of confirmed COVID-19 cases per 100,000 population by district / borough (this allows for comparisons to be made with other areas)
 - The 20 neighbourhoods in the county which have seen the highest number and rate of confirmed COVID-19 cases since February 2020.

COVID-19: legislation

[Coronavirus: the lockdown laws, House of Commons Library](#)

33. This Commons Library briefing paper describes the law enforcing the UK's coronavirus lockdown. This is a fast-moving area and the paper should be read as correct at the time of publication.

[Two monthly report on the status on the non-devolved provisions of the Coronavirus Act 2020, Department of Health & Social Care](#)

34. This report, laid in Parliament, outlines the status and changes to the Coronavirus Act 2020 for all provisions, including devolved provisions.

[Coronavirus: A ban on evictions and help for rough sleepers, House of Commons Library](#)

35. This briefing paper explains the measures HM Government implemented to assist households to retain their homes and enable local authorities to tackle the specific challenges faced by rough sleepers. It also covers subsequent measures taken in light of the courts starting to consider possession claims again from 23 August and to prevent rough sleepers from returning to the streets. The paper is being updated regularly to take account of new developments.

COVID-19: planning

[Third phase of the NHS response to COVID-19, NHS England & NHS Improvement](#)

36. On 31 July, NHS England & NHS Improvement wrote to NHS organisations to outline the third phase of the response to COVID-19 and the priorities of the NHS from 1 August. The focus of this phase is on restoring and recovering services, and preparing for winter pressure demands.

[The impact of COVID-19 on community health services, NHS Confederation](#)

37. This report highlights the NHS community sector's response to COVID-19, and the critical contribution they made together with hospitals and other local partners to prevent the service from becoming overwhelmed during the first peak of the pandemic. It also explores the challenges presented by COVID-19 and the support required from HM Government and NHS national bodies to invest in a sustainable level of community service provision.

[The NHS after COVID-19: the views of provider trust chief executives, NHS Confederation](#)

38. This report is based on interviews with 13 provider trust chief executives in which they discuss the changes they have made to respond to COVID-19, and how best to restart and deliver services. The interviews took place in late May and early June 2020. The cohort identified three key concerns in resetting services following the emergency response to the pandemic. These include staff wellbeing, restarting other NHS services safely, and the long-term impact on health inequalities.

[Preparing for COVID-19 surges and winter, Academy of Royal Medical Colleges](#)

39. This report has been written to assist organisations in taking the necessary actions to prepare the NHS, patients and staff for a potential further COVID-19 wave and the pressures of winter.

COVID-19: support for patients

[Your COVID Recovery: supporting your recovery after COVID-19, NHS England](#)

40. This new NHS website is intended to provide support for patients with long-term COVID-19 symptoms. It includes information from rehabilitation experts and signposts to sources of support.

COVID-19: infection prevention

[Staying alert and safe \(social distancing\), Cabinet Office](#)

41. A summary of the latest COVID-19 guidance from HM Government on staying alert and safe.

[Encouraging hand hygiene in the community, British Psychological Society](#)

42. The World Health Organization has been promoting hand hygiene globally since at least 2009, but high-income countries have not been a focus for this guidance until COVID-19. This document supplements other hand hygiene and behavioural science guidance, and focuses specifically on psychological considerations and the behavioural science to support effective action.

[Is risk compensation threatening public health in the COVID-19 pandemic?, The BMJ](#)

43. Increasing risky behaviour after adopting a protective measure (risk compensation) has been used to argue against public health interventions, such as face coverings. This article argues that evidence does not support concerns that use of face coverings adversely affects hand hygiene.

COVID-19: outbreak control / NHS Test & Trace

[Breaking chains of COVID-19 transmission to help people return to more normal lives: developing the NHS Test & Trace service, Department of Health & Social Care](#)

44. This briefing summarises the business plan for the NHS Test & Trace programme, and its aim for the next three to six months to help break chains of COVID-19 transmission and enable people to return towards a more normal way of life.

COVID-19: impacts and health inequalities

[Tackling obesity: government strategy, Department of Health & Social Care](#)

45. This publication outlines the actions the Government will take to tackle obesity and help adults and children to live healthier lives.

[Government obesity strategy misses key elements in supporting healthy weight management for all, says Centre for Mental Health](#)

46. This news release argues the Government's obesity strategy risks missing an important opportunity to acknowledge and address the psychological, social and economic stresses and struggles that make it difficult for people to manage a healthy weight.

[Coronavirus Act 2020: equality impact assessment, Department of Health & Social Care](#)

47. This document records the equality analysis undertaken for the Coronavirus Bill to enable ministers to fulfil the requirements placed on them by the Public Sector Equality Duty as set out in section 149 of the Equality Act 2010.

[COVID-19, racism and the roots of health inequality, The King's Fund](#)

48. This podcast investigates how COVID-19 may be repeating patterns of existing health inequalities, and the factors that can disproportionately impact the health of ethnic minority populations.

[Life on hold: Children's well-being and COVID-19, The Children's Society](#)

49. This report considers the impact of COVID-19 and the associated lockdown on young lives. The charity's annual survey of children's wellbeing was completed by just over 2,000 young people and their parents between April and June 2020. It found 18% of children were dissatisfied with their lives overall. That is a significant increase in a figure that has ranged from 10% to 13% over the past five years.

[Emerging evidence of COVID-19's unequal mental health impacts on health and social care staff, The Health Foundation](#)

50. Health and social care workers currently face a multitude of acute mental stressors due to their work and a spotlight has been placed on their wellbeing in the wake of the COVID-19 pandemic. Evidence suggests that health and social care workers have an increased risk of adverse mental health outcomes, including post-traumatic stress disorder and depression. Negative mental health impacts of this pandemic became apparent even in the early stages. 1,000 health care workers surveyed across the UK in April reported that their mental health had deteriorated since the start of the COVID-19 pandemic. The youngest workers (i.e. 18–34 years) were affected most, with 71% reporting a worsening in their mental health.

[Will COVID-19 be a watershed moment for health inequalities?, The Health Foundation](#)

51. This report summarises how measures to control the spread of the virus and save lives now (including the lockdown, social distancing and cancellations to routine care) are exacting a heavier social and economic price on those already experiencing inequality. The consequences of this action, and the economic recession that may follow, risk exacerbating health inequalities now and in years to come.

[The pandemic and the nation's health, The Health Foundation](#)

52. The measures taken to control the spread of COVID-19 have implications for people's health in direct and indirect ways. The impacts are felt by some groups of people more than others, with factors such as age, ethnicity, gender and socio-economic circumstance all contributing

to how people are affected. This report looks at the pandemic in its broadest context, including its socio-economic impacts and associated health inequalities.

[COVID-19 and the nation's mental health, Centre for Mental Health](#)

53. Levels of psychological distress and mental ill health are rising internationally in the wake of COVID-19. This second assessment reviews international evidence and explores the impact of COVID-19 on the mental health of children and young people, on the economy, and on those most affected by the pandemic. The first assessment estimated that approximately half a million more people will experience a mental health difficulty over the next year as a result of the pandemic.

[The experience of people approaching later life in lockdown: The impact of COVID-19 on 50-70-year-olds in England, Centre for Ageing Better](#)

54. The report explores how people in their fifties and sixties are being affected by the pandemic, with a focus on four key areas: homes, community, health, and work.

[Living in poverty was bad for your health before COVID-19, Health Foundation](#)

55. This report examines the link between health and income. It explores the nature of the economic shocks experienced in recent years, including those stemming from COVID-19, and the consequences these might have on people's health.

COVID-19: learning

[Technology and innovation for long-term health conditions, The King's Fund](#)

56. This paper, commissioned by the Academic Health Science Network, looks at four digital innovations in health services from the UK. The case studies illustrate the potential of digital technology to transform care, particularly through empowering patients, supporting stronger therapeutic relationships and effective teamworking across professional boundaries, and creating networks and communities to support patients. The paper also calls on health care providers to assess the impact on staff and patients of the rapid transition to online services driven by the COVID-19 pandemic.

[Five key insights on COVID-19 and adult social care, The Health Foundation](#)

57. This update includes five key insights from two briefings published by the Health Foundation (i.e. assessing the impact on social care users and staff in England; assessing the policy response in England).

[Recovering from COVID-19: the international picture, Nuffield Trust](#)

58. This blog compares how the health systems of other countries might recover from COVID-19, and how the UK compares.

[Readying the NHS and social care for the COVID-19 peak, House of Commons Committee of Public Accounts](#)

59. The House of Commons Committee of Public Accounts found there are many lessons the Government must learn, including giving adult social care equal support to the NHS and

considering them as two parts of a single system, adequately funded and with clear accountability arrangements.

[Coronavirus \(COVID-19\): the impact on prisons, House of Commons Justice Committee](#)

60. This report looks at the measures the Ministry of Justice and HM Prison & Probation Service have taken in response to COVID-19, focusing primarily on regime changes and strategies to manage the prison population.

[Coronavirus and the impact on caring, Office for National Statistics](#)

61. This summary finds that people across the UK have been pulling together during the COVID-19 pandemic in ways that are impacting across society but also changing responsibilities. 48% of people in the UK said they provided help or support (e.g. making an extra meal, buying essentials) to someone outside their household in the first month of lockdown in April. Although using a slightly different definition, this is a substantial increase since before the pandemic where just over 1 in 10 (11%) adults reported providing some regular service or help for a sick, disabled, or elderly person not living with them during 2017-18.

Papers to other local committees

62. [COVID-19 Update Report](#)
COVID 19 Resilience, Recovery and Renewal Committee
16 July 2020
63. [Approach to Resilience and Lessons Learned](#)
COVID 19 Resilience, Recovery and Renewal Committee
16 July 2020
64. [Nottinghamshire COVID-19 Economic Recovery Framework](#)
COVID 19 Resilience, Recovery and Renewal Committee
16 July 2020

Integrated Care Systems / Integrated Care Partnerships

65. [Bulletin](#)
Bassetlaw Integrated Care Partnership
February 2020
66. [Board papers](#)
Nottingham & Nottinghamshire Integrated Care System
13 August 2020

Other Options Considered

67. None

Reasons for Recommendation

68. To identify potential opportunities to improve health and wellbeing in Nottinghamshire.

Statutory and Policy Implications

69. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public-sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

70. There are no financial implications arising from this report.

RECOMMENDATION

- 1) To consider whether there are any actions required by the Health & Wellbeing Board in relation to the issues raised.

Councillor Tony Harper
Chairman of the Health & Wellbeing Board
Nottinghamshire County Council

For any enquiries about this report please contact:

Edward Shaw
Public Health & Commissioning Manager | Nottinghamshire County Council
Telephone: 0115 977 4095 | Email: edward.shaw@nottscc.gov.uk

Constitutional Comments (EP 13/08/2020)

71. The Health and Wellbeing Board is the appropriate body to consider the content of the report, if Committee resolve that actions are required it should ensure that such actions are within its terms of reference.

Financial Comments (DG 17/08/2020)

72. There are no direct financial implications within this report.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- None

Electoral Division(s) and Member(s) Affected

- All

2 September 2020**Agenda Item: 5**

REPORT OF THE DIRECTOR OF PUBLIC HEALTH

LOCAL OUTBREAK CONTROL: LEARNING AND NEXT STEPS

Purpose of the Report

1. To summarise learning from outbreaks in other areas that can be used to inform local outbreak control arrangements in Nottinghamshire.
2. To identify learning and next steps from a Local Resilience Forum outbreak control exercise on Wednesday 29 July 2020.

Information

Overview

3. A fundamental part of the current response to COVID-19 involves the early identification of clusters of new cases and quickly containing outbreaks as they arise. It is in this context that upper tier local authorities were notified by HM Government that they should prepare a Local Outbreak Control Plan, to complement the nationally delivered NHS Test & Trace arrangements.
4. The Nottinghamshire County Local Outbreak Control Plan is available [online](#). This describes how Nottinghamshire County Council will work with the NHS, district / borough councils, neighbouring local authorities and other partners to keep people safe and protected, and to ensure the rate of COVID-19 transmission in Nottinghamshire is kept under control.

Learning from outbreaks

5. As part of local outbreak control arrangements, an Outbreak Control Cell meets daily to review information about new COVID-19 cases and identify where further investigation or action is required. If necessary, a multi-agency Incident Management Team will be established to oversee the response.
6. The response to an outbreak can vary depending on the situation and the setting(s) involved, but examples include targeted local communications, provision of additional testing, and working closely with care homes, schools, and businesses to offer support and guidance.

7. Those involved in the Outbreak Control Cell and / or Incident Management Team(s) review the response to each outbreak to consider which arrangements worked particularly well, and those that did not work well. This includes identifying changes that could be made to improve the response to future incidents.
8. Directors of Public Health have access to a variety of learning through national, regional and local channels. As similar arrangements for outbreak control are in place across the country, this provides an opportunity to identify common themes and share good practice.
9. Appendix 1 provides a summary of observations and recommendations based on learning from outbreaks that have occurred elsewhere in England. These have been grouped into the themes of multi-agency co-ordination, co-ordination between local and central government, resources, communication, data and information, and humanitarian assistance.
10. Many of the recommendations build on work already undertaken by organisations, either internally or through multi-agency arrangements such as the Local Resilience Forum.

Learning from a Local Resilience Forum outbreak control exercise

11. A Local Resilience Forum exercise took place on Wednesday 29 July 2020 to test the response principles of the local outbreak control plans for Nottinghamshire County and Nottingham City.

12. Objectives of the exercise included:

- Raising awareness of the local outbreak control plans, and their links with incident management plans for specific settings
- Increasing understanding of the roles and responsibilities of organisations (in the context of outbreak management) and the Local Resilience Forum's COVID-19 groups / cells
- Testing the local outbreak control procedures as detailed in the local outbreak control plans, including the cycle of health protection actions, the local outbreak response structure, triggers and notification, information and data flows, communications management, and cross-boundary working
- Identifying lessons / gaps for informing future versions of the plans and to aid the drafting of incident management plans for specific settings.

13. Over 100 people participated in the exercise, with representation from:

- Nottinghamshire County Council
- Nottingham City Council
- Ashfield District Council
- Bassetlaw District Council
- Broxtowe Borough Council
- Gedling Borough Council
- Mansfield District Council
- Newark & Sherwood District Council
- Rushcliffe Borough Council
- Nottinghamshire Police

- NHS Nottingham & Nottinghamshire Clinical Commissioning Group
- NHS Bassetlaw Clinical Commissioning Group
- Nottingham University Hospitals NHS Trust
- Sherwood Forest Hospitals NHS Trust
- Nottingham CityCare Partnership
- Public Health England
- NHS England & NHS Improvement
- The Department of Health & Social Care
- The Cabinet Office
- The Ministry of Housing, Communities & Local Government
- The Ministry of Defence
- The University of Nottingham
- Nottingham Trent University.

14. Observers from the Thames Valley Local Resilience Forum and Buckinghamshire Fire & Rescue Service also attended.

15. An overview of the local outbreak control plans was provided by the Directors of Public Health for Nottinghamshire County and Nottingham City. Participants subsequently split into seven syndicate groups to discuss a three-part scenario.

16. Feedback from the exercise was recorded by the facilitator of each group during the scenario discussions, during a collective feedback session held after the scenario discussions, and through an online form sent to all participants after the exercise.

17. An exercise report will be submitted to a future meeting of the COVID-19 Health Protection Board. This will include a series of recommendations for organisations / services to undertake.

18. Many of these recommendations can be grouped into themes (e.g. multi-agency co-ordination, resources, training, legislation, learning). These themes, and example recommendations for each, are included in Appendix 2.

Other Options Considered

19. None.

Reason/s for Recommendations

20. Member organisations of the Health & Wellbeing Board have significant roles in local outbreak control planning. Learning from exercises and outbreaks should improve the efficacy of local outbreak control arrangements.

Statutory and Policy Implications

21. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and

the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

22. None.

RECOMMENDATIONS

- 1) To identify specific actions that Health & Wellbeing Board members can take to strengthen the implementation of local outbreak control arrangements.
- 2) To highlight any additional considerations for future versions of the local outbreak control plan, and how Health & Wellbeing Board partners can contribute to that.

Jonathan Gribbin
Director of Public Health
Nottinghamshire County Council

For any enquiries about this report please contact:

Edward Shaw
Public Health & Commissioning Manager | Nottinghamshire County Council
Telephone: 0115 977 4095 | Email: edward.shaw@nottscc.gov.uk

Constitutional Comments (AK 13/08/2020)

23. This report falls within the remit of Health and Wellbeing Board by virtue of its terms of reference.

Financial Comments (DG 17/08/2020)

24. There are no direct financial implications arising from this report.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- [Health & Wellbeing Board Report: COVID-19 Local Outbreak Control Plan](#) (24 July 2020)
- [Nottinghamshire County Local Outbreak Control Plan](#) (June 2020)
- [Nottinghamshire County COVID-19 Weekly Surveillance Reports](#) (July – September 2020)
- [COVID-19 contain framework](#) (17 July 2020)

Electoral Division(s) and Member(s) Affected

- All

Appendix 1: Learning from outbreaks

Ref'	Observation(s)	Current arrangements	Example recommendation(s)
Multi-agency co-ordination			
1.	The multi-agency structure(s) used in response and recovery should aim to reduce duplication and any burdens on key individuals. A 'battle rhythm' (i.e. an agreed schedule of meetings) should be used to enable timely decision-making at strategic, tactical and operational meetings.	The existing Local Resilience Forum response & recovery structure follows an agreed schedule of meetings.	The Local Resilience Forum response & recovery structure should continue to be reviewed on a regular basis. Any additional meetings convened in response to local outbreaks (e.g. Incident Management Team(s), COVID-19 Health Protection Board, COVID-19 Outbreak Control Engagement Board) should aim to follow an agreed pattern.
Co-ordination between local and central government			
2.	Failure to foster effective communication, co-ordination and co-operation between local and central government may result in little or no warning of national announcements that can have significant local impacts. This can require local plans / actions having to be modified at short notice and cause a lack of public confidence in the response. There is a need to brief HM Government personnel about local arrangements, including local democratic accountability.	<p>The Ministry of Housing, Communities & Local Government host teleconferences with the chair and secretariat of the Local Resilience Forum.</p> <p>Ministry of Defence employees have been involved in supporting the multi-agency response in Nottingham & Nottinghamshire. These staff have been assisted or hosted by specific organisations.</p>	Representatives of HM Government departments / organisations involved in local outbreak control arrangements should be fully briefed on the local multi-agency structure, and given access to the Local Resilience Forum COVID-19 pages on ResilienceDirect.

Ref'	Observation(s)	Current arrangements	Example recommendation(s)
3.	Offers of support from HM Government can be instrumental in facilitating accelerated access to resources such as Mobile Testing Units and other specialist assistance. However, this support can also require additional workload and potentially burdensome reporting to multiple regional and national channels. It is not always possible for the national offer to be modified for local purposes. The expectations / requirements of HM Government should therefore be clarified when considering an offer of support.	Not applicable.	References to support from HM Government should be included within the Nottinghamshire County Outbreak Control Plan.
4.	Upon receiving support from HM Government, there is a need to ensure its continued availability or provide alternative arrangements in advance of it being withdrawn.	Not applicable.	References to support from HM Government should be included within the Nottinghamshire County Outbreak Control Plan. In the event of significant intervention being received from the government, a sustainability plan would be required prior to its withdrawal.
Resources			
5.	Significant resources are required to respond effectively to widespread community transmission.	To date, existing local governance, partnership arrangements and resources have been utilised to develop and implement Local Outbreak Control Plans. Employees of Nottinghamshire County Council and partner organisations involved in the Outbreak Control Cell / Incident Management Teams have been redeployed from their normal roles without backfill.	A report will be submitted to Nottinghamshire County Council's Adult Social Care & Public Health Committee on Monday 14 September to seek approval for part of Nottinghamshire County Council's £3.8m allocation of the Government's Local Authority Test & Trace Grant to be used to fund a number of additional posts. This will aim to ensure a sustainable level of capacity and resource to respond swiftly and comprehensively to emerging concerns or outbreaks in the medium-term.

Ref'	Observation(s)	Current arrangements	Example recommendation(s)
Communications			
6.	It can be difficult to ensure people understand local guidance / restrictions as the long-term focus of the national media will be on national arrangements. The effectiveness of local arrangements will be dependent on the clarity of local communications.	The Local Resilience Forum's Communication Cell meets frequently to plan for the implementation of local outbreak control arrangements.	<p>Multi-agency co-ordination should continue through the Local Resilience Forum's Communication Cell.</p> <p>Incident Management Plans for various settings should include specific communication arrangements where required.</p> <p>Customer-facing services of public-sector organisations and other appropriate partners (e.g. voluntary organisations) should be kept informed of the latest guidance and be appropriately briefed in order to respond to queries from the public and businesses.</p>
7.	<p>Key messages need to be made available in a variety of languages and formats (e.g. British Sign Language, Easyread).</p> <p>Weekly engagement sessions with faith and community leaders are a useful means of communicating at a local level.</p>	A communication & engagement strategy has been approved by the COVID-19 Outbreak Control Engagement Board on Tuesday 28 July.	<p>Arrangements for translation and interpretation should be checked and reviewed if necessary.</p> <p>The communication & engagement strategy should be submitted to a future Health & Wellbeing Board meeting.</p>

Ref'	Observation(s)	Current arrangements	Example recommendation(s)
8.	Effective engagement with businesses will need to take place upon implementing additional local outbreak control measures.	<p>Engagement with businesses has taken place through the D2N2 Local Enterprise Partnership. The Economy Cell and the Public Realm Subgroup (within the Local Resilience Forum structure) are also related to this work.</p> <p>More recently, there has been direct engagement with businesses in the Newark area including Bakkavor Desserts, Newark Showground, and a range of smaller businesses. This has received strong support from Local Resilience Forum partners, including Newark & Sherwood District Council in particular.</p>	Multi-agency co-ordination should continue through the D2N2 Local Enterprise Partnership, and the Local Resilience Forum's Economy Cell and Public Realm Subgroup.
Data and information			
9.	Access to national data is required seven days per week to respond to an outbreak as effectively as possible.	On weekdays, Public Health England produce reports which provide analysis on recent numbers / rates and breakdown of cases for lower tier local authority areas. These are used by the Outbreak Control Cell and Incident Management Team(s) to inform decision-making. They also provide a consistent basis on which to brief local political leaders about the situation within Nottinghamshire.	A request has been made through the Ministry of Housing, Communities & Local Government for Public Health England reports to be received at the weekend.

Ref'	Observation(s)	Current arrangements	Example recommendation(s)
10.	Agreement should be sought on an appropriate flow of relevant data / Key Performance Indicators that can be used to support communications activity during a significant outbreak, especially media briefings. It should be determined what will be provided and how often. This may include data about activity (e.g. volume of testing) and outcomes (e.g. case numbers, positivity rates).	<p>A weekly COVID-19 surveillance report is published on Nottinghamshire County Council's website every Thursday.</p> <p>The Director of Public Health has commissioned a review of this reporting with a view to refocussing it more clearly on what is currently happening across Nottinghamshire.</p>	Consideration should be given to development of an online 'dashboard' which automatically shows the most recent data available.
Humanitarian assistance			
11.	An extension of restrictions will have significant implications for much of society, particularly for those who are more vulnerable (e.g. families with disabled children being put under significant pressure due to a lack of respite opportunities). A number of risks or unintended consequences could also arise (e.g. impacts on community cohesion in areas with higher rates of transmission).	<p>Support is available to people through the Nottinghamshire Coronavirus Community Support Hub (co-ordinated through the Local Resilience Forum's Humanitarian Assistance Group). This brings together the many local volunteer groups offering help.</p> <p>An Equality Impact Assessment will be considered prior to implementing any significant restrictions and Nottinghamshire County Council will have regard to its Public Sector Equality Duty during the decision-making process.</p>	<p>Multi-agency co-ordination should continue through the Local Resilience Forum's Humanitarian Assistance Group.</p> <p>An Equality Impact Assessment template should be created in advance of any restrictions being implemented.</p>

Appendix 2: Learning from a Local Resilience Forum outbreak control exercise (Wednesday 29 July 2020)

Ref'	Observation(s)	Current arrangements	Example recommendation(s)
Notification / triggers			
12.	Greater clarity is required as to which communication channels will be used to notify organisations of an outbreak, particularly outside normal working hours.	The Nottingham & Nottinghamshire Local Resilience Forum notification cascade is used to alert organisations (predominantly category 1 and category 2 responders under the Civil Contingencies Act) to an emergency.	<p>Include a section in the Local Outbreak Control Plan on notification and triggers to clarify the process, including:</p> <ul style="list-style-type: none"> a. What triggers lead to the activation of the plan and overarching local outbreak response, and who makes this decision b. Who needs to be notified of an outbreak / activation of the plan and how this will take place (e.g. via the Local Resilience Forum incident notification process), including arrangements for during and outside normal working hours). c. Linkage with Incident Management Plans for specific settings.

Ref'	Observation(s)	Current arrangements	Example recommendation(s)
Cross-boundary working			
13.	Local outbreaks will often require a cross-border response and liaison with neighbouring local authorities. Nottinghamshire County Council shares a border with Nottingham City Council, Derbyshire County Council, Leicestershire County Council, Lincolnshire County Council, North Lincolnshire Council, Doncaster Council, and Rotherham Metropolitan Borough Council.	<p>As Category 1 Responders under the Civil Contingencies Act, Nottinghamshire County Council and Nottingham City Council are fully involved in the Local Resilience Forum structure. Amongst other groups, this includes representation at the Outbreak Control Cell, COVID-19 Health Protection Board, Tactical Co-ordinating Group, and Strategic Co-ordinating Group. A Joint City & County Local Outbreak Control Planning Meeting also takes place weekly.</p> <p>The Director of Public Health maintains regular contact with counterparts in the East Midlands. Individual contact is made with the relevant Directors of Public Health in Yorkshire & The Humber as required.</p>	<p>Include further detail in the Local Outbreak Control Plan on working cross-boundary with neighbouring Local Resilience Forums.</p> <p>Links to neighbouring Local Outbreak Control Plans should be stored on ResilienceDirect (a Government extranet designed to enable the sharing of information for emergency planning and response purposes).</p> <p>The Director of Public Health should continue regular contact with neighbouring local authorities within the East Midlands and Yorkshire & The Humber.</p>
Resources			
14.	Widespread community transmission of COVID-19, or an unrelated major incident, have the potential to significantly disrupt services.	Under the Civil Contingencies Act 2004, Category 1 Responders are required to maintain plans to ensure the continuity of services during an emergency or business interruption.	Organisations should satisfy themselves that their business continuity plans and processes are robust, especially for services which may be involved in responding to local outbreaks.

Ref'	Observation(s)	Current arrangements	Example recommendation(s)
15.	The transmission of COVID-19 can vary significantly by area. Some organisations may be heavily involved in responding to a local outbreak, whilst others remain largely unaffected.	The Civil Contingencies Act 2004 presumes Category 1 Responders will use mutual aid as a means of addressing problems of insufficient capacity or resources in the event of a major emergency. The 'Nottingham and Nottinghamshire Local Authority Mutual Aid Statement of Intent' was agreed by Chief Executives in 2008 and an updated version was approved in September 2019. A regional mutual aid agreement also exists between county councils and unitary councils in the East Midlands.	Local authorities should ensure that relevant services are aware of the arrangements in place for making and receiving requests for mutual aid.
Training			
16.	A significant number of organisations / services are involved in outbreak control arrangements and the associated incident management plans for specific settings. Many other colleagues may also have some involvement in the wider work of the Local Resilience Forum or specific settings that could potentially be subject to an outbreak.	Many representatives involved in outbreak control have previously attended strategic / tactical / operational training held by the Local Resilience Forum. The Local Resilience Forum exercise (Wednesday 29 July 2020) provided an overview of the Local Outbreak Control Plan(s).	A further training / awareness raising session is required for Local Resilience Forum partners to provide an overview of local outbreak response arrangements, particularly the response structure, roles and responsibilities of organisations / cells / groups, and relevant legislation.
Legislation			
17.	Organisations noted that further distinction between the powers available to upper tier local authorities and lower tier local authorities would be beneficial.	Local authorities have a number of powers to impose restrictions on settings and members of the public. A summary of public health functions, general powers in relation to disease control, and specific COVID-19 powers is included in the Local Outbreak Control Plan.	A summary of the various legal powers of local authorities should be made available, categorised by upper tier local authorities, lower tier local authorities and unitary authorities.

Ref'	Observation(s)	Current arrangements	Example recommendation(s)
Learning			
18.	There is a need to define how lessons identified locally, regionally and nationally will be monitored, reviewed and incorporated into local planning.	The Outbreak Control Cell and / or Incident Management Team(s) review the response to each outbreak to consider which arrangements worked particularly well, did not work well, and what changes could be made to improve the response to future incidents.	<p>Lessons from incidents should continue to be monitored by the Outbreak Control Cell, Incident Management Team(s) and Health Protection Board, with learning incorporated into the local outbreak control plan and Incident Management Plans as appropriate.</p> <p>Future tests / exercise to include:</p> <ul style="list-style-type: none"> • A walkthrough of setting Incident Management Plans • A scenario featuring multiple concurrent outbreaks in different settings to ensure resources are sufficient.

**REPORT OF THE SERVICE DIRECTOR: CUSTOMERS, GOVERNANCE AND
EMPLOYEES****WORK PROGRAMME****Purpose of the Report**

1. To consider the Health & Wellbeing Board's work programme for 2020-21.

Information

2. The County Council requires each committee, including the Health & Wellbeing Board, to maintain a work programme. The work programme will assist the management of the Board's agenda, the scheduling of the Board's business, and forward planning. The work programme will be updated and reviewed at each pre-agenda meeting and Board meeting. Any member of the Board is able to suggest items for possible inclusion.
3. The attached work programme has been drafted in consultation with the Chair, and includes items which can be anticipated at the present time. Other items will be added to the programme as they are identified.

Other Options Considered

4. None.

Reason/s for Recommendation/s

5. To assist the Board in preparing its work programme.

Statutory and Policy Implications

6. This report has been compiled after consideration of implications in respect of finance, equal opportunities, human resources, crime and disorder, human rights, the safeguarding of children, sustainability and the environment and those using the service and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

RECOMMENDATION/S

- 1) That the Health & Wellbeing Board's work programme be noted, and consideration be given to any changes which the Board wishes to make.

Marjorie Toward

Service Director: Customers, Governance and Employees

For any enquiries about this report please contact:

Martin Gately
Democratic Services Officer
Nottinghamshire County Council
Telephone: 0115 977 2826

Constitutional Comments (HD)

7. The Board has authority to consider the matters set out in this report by virtue of its terms of reference.

Financial Comments (NS)

8. There are no direct financial implications arising from the contents of this report. Any future reports to the Board will contain relevant financial information and comments.

Background Papers

- None.

Electoral Division(s) and Member(s) Affected

- All

WORK PROGRAMME: 2020-21

Please see Nottinghamshire County Council's website for the [papers](#), [membership](#), [work programme](#) and [strategy](#) of the Health & Wellbeing Board. Joint Strategic Needs Assessment (JSNA) chapters are available on [Nottinghamshire Insight](#).

Report title	Purpose	Lead officer	Report author(s)	Notes
MEETING: Wednesday 6 November 2019 (2pm)				
Chair's report	An update by Councillor Steve Vickers on local and national issues for consideration by Health & Wellbeing Board members to determine implications for Board matters.	Councillor Steve Vickers	Edward Shaw	
Approval of Joint Strategic Needs Assessment chapter: Health & homelessness		Jonathan Gribbin	Nick Romilly	
Approval of Joint Strategic Needs Assessment chapter: Early years & school readiness		Colin Pettigrew	Irene Kakoullis	
Health protection: Anti Microbial Resistance	Setting out current issues around Anti Microbial Resistance and identification of support / actions for Health & Wellbeing Board members	Jonathan Gribbin	Geoff Hamilton	
Approval of the Better Care Fund planning template submission (2019-20)		Melanie Brooks	Paul Johnson / Paul Brandreth	
Outside Bodies		Marjorie Toward	Keith Ford	

Report title	Purpose	Lead officer	Report author(s)	Notes
MEETING: Wednesday 4 December 2019 (2pm)				
Chair's report	An update by Councillor Steve Vickers on local and national issues for consideration by Health & Wellbeing Board members to determine implications for Board matters. To include updates on: <ul style="list-style-type: none"> Integrated Wellbeing Service Substance misuse 	Councillor Steve Vickers	Edward Shaw	
Developing a health and work approach in Nottinghamshire	To agree actions from the <i>Employment and Health & Wellbeing: Improving Lives in Nottinghamshire</i> workshop on Friday 18 October 2019	Councillor Steve Vickers	Dawn Jenkin / Catherine O'Byrne / Nicola McCoy-Brown / Sonja Smith	
Joint Strategic Needs Assessment progress and development	Update on progress in delivering and developing the Joint Strategic Needs Assessment	Jonathan Gribbin	Amanda Fletcher / Lucy Hawkin	
MEETING: Wednesday 8 January 2020 (2pm)				
Chair's report	An update by Councillor Steve Vickers on local and national issues for consideration by Health & Wellbeing Board members to determine implications for Board matters.	Councillor Steve Vickers	Edward Shaw	
Health protection update: Screening	Update on the local screening programme and opportunities for the Health & Wellbeing Board to support, promote and improve uptake	Jonathan Gribbin	Geoff Hamilton	
Approval of Joint Strategic Needs Assessment chapter: Tobacco control		Jonathan Gribbin	Catherine Pritchard / Lindsay Price	

Report title	Purpose	Lead officer	Report author(s)	Notes
Approval of Joint Strategic Needs Assessment chapter: Oral health		Jonathan Gribbin	Louise Lester / Kay Massingham	
Approval of supplementary appendix (Bassetlaw) for Joint Strategic Needs Assessment chapter: cancer		Jonathan Gribbin	Geoff Hamilton / Kay Massingham	
Approval of Supplementary Statement for Pharmaceutical Needs Assessment (2018-22)	Supplementary statement to confirm amendments to the Pharmaceutical Needs Assessment for quarter 1 and quarter 2 of 2019-20 (for approval of publication by the Health & Wellbeing Board)	Jonathan Gribbin	Lucy Hawkin	
WORKSHOP: Wednesday 5 February 2020 (1.30pm)				
'Giving Children the Best Start'	To shape the development of a new multi-agency Best Start Strategy and Best Start Strategic Partnership. Related to the 'A good start in life' ambition of the Nottinghamshire Joint Health & Wellbeing Strategy.	Colin Pettigrew	Irene Kakoullis / Mandy Stratford / Kerrie Adams / Helena Cripps	
MEETING: Wednesday 4 March 2020 (2pm)				
Chair's report	An update by Councillor Steve Vickers on local and national issues for consideration by Health & Wellbeing Board members to determine implications for Board matters.	Councillor Steve Vickers	Edward Shaw	

Report title	Purpose	Lead officer	Report author(s)	Notes
Update from the Nottingham & Nottinghamshire Integrated Care System	To provide a presentation on the work of the Nottingham & Nottinghamshire Integrated Care System and for the Health & Wellbeing Board to comment on progress to date.	David Pearson CBE / Dr Andy Haynes	Joanna Cooper	
Nottingham & Nottinghamshire Integrated Care System's approach to population health management	To provide a presentation on Nottingham & Nottinghamshire Integrated Care System's approach to population health management and for the Health & Wellbeing Board to comment on progress to date.	Amanda Robinson	Sandra Pooley	
The Director of Public Health's Annual Report 2019: Health & Work	To inform the Health & Wellbeing Board of the publication of the 2019 Director of Public Health Annual Report and seek participation in implementing the recommendations from that report. To update the Health & Wellbeing Board on progress relating to the recommendations in the 2018 Director of Public Health Annual Report.	Jonathan Gribbin	William Brealy	
Better Care Fund performance and programme update (quarter 3, 2019-20)	To set out progress to the end of Quarter 3 against the Nottinghamshire Better Care Fund (BCF) budgets and performance targets.	Melanie Brooks	Paul Johnson / Paul Brandreth	

WORKSHOP: Wednesday 1 April 2020 (2pm)

Cancelled due to the COVID-19 pandemic.

MEETING: Wednesday 6 May 2020 (2pm)

Cancelled due to the COVID-19 pandemic.

WORKSHOP: Wednesday 3 June 2020 (2pm)

Cancelled due to the COVID-19 pandemic.

Report title	Purpose	Lead officer	Report author(s)	Notes
MEETING: Wednesday 1 July 2020 (2pm)				
Cancelled due to the COVID-19 pandemic.				
MEETING: Friday 24 July 2020 (10.30am)				
Local Outbreak Control Plans		Jonathan Gribbin	Jonathan Gribbin	
Review of the Better Care Fund programme and use of Better Care Fund reserve for short-term transformation projects		Melanie Brooks	Wendy Lippmann	
Update to the Nottinghamshire Pharmaceutical Needs Assessment 2018-21, COVID-19 update on the 2021-24 refresh		Jonathan Gribbin	Amanda Fletcher / Lucy Hawkin	
MEETING: Wednesday 2 September 2020 (2pm)				
Chair's report	An update by Councillor Tony Harper on local and national issues for consideration by Health & Wellbeing Board members to determine implications for Board matters.	Councillor Tony Harper	Edward Shaw	
Local outbreak control: learning and next steps	To summarise learning that can be used to inform local outbreak control arrangements in Nottinghamshire.	Jonathan Gribbin	Edward Shaw	

Report title	Purpose	Lead officer	Report author(s)	Notes
MEETING: Wednesday 7 October 2020 (2pm)				
Chair's report	An update by Councillor Tony Harper on local and national issues for consideration by Health & Wellbeing Board members to determine implications for Board matters.	Councillor Tony Harper	Edward Shaw	
Indirect impacts of COVID-19 on health outcomes and access to healthcare	A report from NHS Nottingham & Nottinghamshire Clinical Commissioning Group, and NHS Bassetlaw Clinical Commissioning Group, on their overall assessment of the impact of COVID-19 on the provision of healthcare and especially in terms of the impact on health inequalities.	David Ainsworth / Idris Griffiths	Simon Castle / Dr Victoria McGregor-Riley	
The Health Protection (Coronavirus, Restrictions) (England) (No. 3) Regulations 2020	To summarise the local arrangements in place should it become necessary for Nottinghamshire County Council to issue a Direction under The Health Protection (Coronavirus, Restrictions) (England) (No. 3) Regulations 2020.	Jonathan Gribbin	Edward Shaw	
MEETING: Wednesday 4 November 2020 (2pm)				
Chair's report	An update by Councillor Tony Harper on local and national issues for consideration by Health & Wellbeing Board members to determine implications for Board matters.	Councillor Tony Harper		
Approval of Joint Strategic Needs Assessment work programme (2020-21)		Jonathan Gribbin	Amanda Fletcher / Lucy Hawkin	Originally due to take place on Wednesday 6 May 2020 but suspended due to COVID-19.

Report title	Purpose	Lead officer	Report author(s)	Notes
Approval of Joint Strategic Needs Assessment chapter: Children & Young Peoples' Emotional and Mental Health		Jonathan Gribbin	Rachel Clark	
WORKSHOP: Wednesday 2 December 2020 (2pm)				
MEETING: Wednesday 6 January 2021 (2pm)				
Chair's report	An update by Councillor Tony Harper on local and national issues for consideration by Health & Wellbeing Board members to determine implications for Board matters.	Councillor Tony Harper		
Giving Children the Best Start	A summary of the workshop on Wednesday 5 February 2020.	Colin Pettigrew	Irene Kakoullis / Kerrie Adams	Originally due to take place on Wednesday 6 May 2020 but suspended due to COVID-19.
Breastfeeding	Review of progress in implementing breastfeeding friendly places and actions to increase availability in future. Related to the 'A good start in life' ambition.	Jonathan Gribbin	Kerrie Adams / Tina Bhundia	Originally due to take place on Wednesday 1 July 2020 but suspended due to COVID-19.
Pharmaceutical Needs Assessment Supplementary Statement (quarter 1 and quarter 2)		Jonathan Gribbin	Amanda Fletcher / Lucy Hawkin	
WORKSHOP: Wednesday 3 February 2021 (2pm)				

Report title	Purpose	Lead officer	Report author(s)	Notes
MEETING: Wednesday 3 March 2021 (2pm)				
Chair's report	An update by Councillor Tony Harper on local and national issues for consideration by Health & Wellbeing Board members to determine implications for Board matters.	Councillor Tony Harper		
WORKSHOP: Wednesday 31 March 2021 (2pm)				
MEETING: Wednesday 9 June 2021 (2pm)				
Chair's report		Chair		
Pharmaceutical Needs Assessment Project Plan				The report may be submitted in September 2021.
WORKSHOP: Wednesday 7 July 2021 (2pm)				

Please note that work is underway to confirm specific deadlines for the following items.

Report title	Purpose	Lead officer	Report author(s)	Notes
Future items (dates to be confirmed)				
The return of children to school and associated health and wellbeing issues		Colin Pettigrew		Requested at the Health & Wellbeing Board meeting on Friday 24 July.
COVID-19 engagement & communication strategy		Jonathan Gribbin		Requested at the Health & Wellbeing Board meeting on Friday 24 July.
COVID-19 housing update		Melanie Brooks		Requested at the Health & Wellbeing Board meeting on Friday 24 July.
Plans to deliver the NHS Long Term Plan in Nottinghamshire	To include the strategies of the Nottingham & Nottinghamshire Integrated Care System, and the South Yorkshire & Bassetlaw Integrated Care System.	Idris Griffiths / Alex Ball	Joanna Cooper / Helen Stevens	Originally due to take place on Wednesday 6 May 2020 but suspended due to COVID-19.
Nottinghamshire's Local Offer for Care Leavers		Colin Pettigrew		Originally due to take place in Autumn / Winter 2020 but suspended due to COVID-19.
Wellbeing at Work Scheme		Jonathan Gribbin	Catherine Pritchard / Lindsay Price	Originally due to take place on Wednesday 1 July 2020 but suspended due to COVID-19.
Nottinghamshire Tobacco Declaration	Update on implementation of the Nottinghamshire Tobacco Declaration across all Health & Wellbeing Board partner organisations.	Councillor Tony Harper	Catherine Pritchard / Lindsay Price	Originally due to take place on Wednesday 1 July 2020 but suspended due to COVID-19.

Report title	Purpose	Lead officer	Report author(s)	Notes
Annual report from the Healthy & Sustainable Places Coordination Group	An update on the priorities within the 'healthy & sustainable places' ambition of the Joint Health & Wellbeing Strategy, including progress in implementing the health in all policies approach.	Jonathan Gribbin	Dawn Jenkin / Edward Shaw	Originally due to take place on Wednesday 6 May 2020 but suspended due to COVID-19.
Better Care Fund update (a year-end report for 2019-20; establishing a plan for 2020-21 / 2021-22)		Melanie Brooks	Wendy Lippmann	Originally due to take place on Wednesday 1 July 2020 but suspended due to COVID-19.
Better Care Fund performance and programme updates		Melanie Brooks	Wendy Lippmann	
Future workshops (dates to be confirmed)				
'The review of the Better Care Fund programme'		Melanie Brooks	Wendy Lippman	Originally due to take place on Wednesday 1 April 2020 but suspended due to COVID-19.
'Health & Work'		Melanie Brooks	Dawn Jenkin	Originally due to take place on Wednesday 3 June 2020 but suspended due to COVID-19.
'Population Health Management'				Originally due to take place in Autumn / Winter 2020 but suspended due to COVID-19.
'Inequalities'				Originally due to take place in Autumn / Winter 2020 but suspended due to COVID-19.