

Key Indicators						
Outcome	Indicator	National	Target	Latest	Previous	Good is
1.1	Average time between a child entering care and moving in with its adoptive family, for those adopted children (days) (Q4)	558	Lower than National	445	573	Low
1.1	Percentage of those children remaining in long-term placements (Q4)	68%	Higher than national	78.1%	78.1%	High
1.1	Percentage of adult safeguarding service users who were asked what outcomes they wanted (Q4)	N/A	75%	71%	71%	High
1.1	Percentage of adult safeguarding service users who were satisfied that their outcomes were achieved (Q4)	N/A	95.0%	92%	92%	High
1.2	All recorded crime (Q4)	N/A	40,873	47,583	45,012	Low
1.3	People killed or seriously injured in road traffic collisions (Annual 2016/17)	N/A	393	323	320	Low
1.4	Number of tailored interventions to protect vulnerable residents based on the risk, threat and harm to the individual (Q4)	N/A	250	280	206	High

Key Actions and Milestones	
Outcome	Milestone
1.1	To embed fully the Child & Family Assessment process, and review it
Progress	Timescales for completion of the Child and Family Assessment have been consistently better than the national average. The Council has commenced a pilot to identify further improvements whereby one team takes the assessment through from start to finish. The aim is to deliver better outcomes for the family by completing child and family assessments in a more efficient manner and by providing a single point of contact for the family during the assessment. Work on the pilot has started in Ashfield and Mansfield and will shortly be extended to Broxtowe, Gedling and Rushcliffe, followed by Bassetlaw and Newark & Sherwood.
1.1	To implement the Looked After Children & Care Leavers Strategy's annual action plans
Progress	The multi-agency Looked After Children and Care Leavers Strategy Group have implemented the actions under the 2016/17 Annual Action Plan and continue to monitor and report on progress. The Children in Care Council recently undertook a review of the Looked After Children and Care Leavers Strategy, in order to inform the actions and priorities of the 2017/18 Annual Action Plan, which is currently in development.
1.1	To strengthen preventative and early identification strategies so that children & young people at risk of emerging threats are protected and supported
Progress	Progress via the 'Tackling Emerging Threats to Children' project has significantly strengthened preventative and early identification mechanisms. Key resources and guidance materials on emerging threats have been developed, and made available to schools via the Schools Portal. The Children's Society is now delivering the Child Sexual Exploitation (CSE) / Child Sexual Abuse (CSA) support service in Nottinghamshire. The service is delivering high quality child centred outcomes and focused therapeutic recovery support to children, young people and their families.
1.1	To implement the Children's Social Care Recruitment and Retention Plan (2016-18)
Progress	The Social Work Support Officer (SWSO) pilot commenced as part of the Plan has been extended for a further year and the first retention payment for Social Workers in hard-to-retain teams have been implemented during Q4. The Council's recruitment programme has resulted in a net increase of 33.5FTE social work staff joining the service since April 2016, and the vacancy rate has shown a sustained and significant decrease during this period. As a consequence of this, the number of agency staff has fallen to 57.3 fte at the end of Q3 - compared to 84.2 fte a year earlier.
1.2	Develop effective partnerships between Public Health, Trading Standards, Community Safety and Social Care to continue to develop new ways to address issues threatening the safety of vulnerable people.
Progress	<p>The Safer Nottinghamshire Board (SNB) and the Health and Wellbeing Board have agreed to work on shared agendas to improve the coordination of activity. This is in recognition of the correlation between health inequalities and community safety issues. In the first instance this will be taken forward through an SNB review of analytical needs and the development of the Nottinghamshire Community Safety Strategy.</p> <p>The Social Worker (Community Safety) continues to work across South Nottinghamshire with cases with a suspected mental health dimension, offering support and advice to the individual and also the professionals involved. Case studies are being routinely produced to share the learning from this work and to highlight areas requiring attention. These latter matters are to be referred to the Vulnerable Person Development Board to take forward. The South Nottinghamshire Community Safety Partnership recognises that this role gives the partnership a significant advantage in managing the cases that come to the Vulnerable Person Panels in Gedling, Broxtowe and Rushcliffe. This post is funded for twelve months, starting October 2016, by the three Borough Councils and the Police and Crime Commissioner.</p>
1.3	Implement and monitor the Annual Road Safety Plan for 2016/17.
Progress	<p>The actions contained in the Road Safety Plan continued to progress well in quarter 4 and include:</p> <ul style="list-style-type: none">- Major casualty reduction schemes such as new traffic lights at A6097 Oxtan Lane/Flatts Lane; and significant bend improvements at Hollygate Lane Cotgrave are nearing completion.- Zebra crossing upgrades on Victoria Road, Netherfield have been implemented, with over 50 local safety schemes funded during 2016/17.- A comprehensive cycle training programme continues to be delivered free of charge to Nottinghamshire children (numbers of pupils taking part will be available to be reported in September 2017).- To date in excesss of 13,500 pupils have received road safety education during the 2016/17 academic year, of which 10,250 were in secondary schools.- Working with local business', such as Wilkinsons and Uniper, occupational road risk education has been delivered to members of their workforce to develop a safer driving ethos across the company. Since September 2016 occupational road risk education has been delivered to over 500 employees of local companies; and preparatory work is taking place to roll this out to other organisations.- During 2016, 238 older road users attended 'Drive On' workshops with over 100 of them going on to have 'accompanied drives' with a driving instructor. Another 6 events are already planned.
1.4	Increase and improve work with agencies and organisations to protect residents from frauds, scams and other crimes by building on partnerships with police and social care.
Progress	In February and March 2017, an officer from the Customer Services Centre (CSC) was seconded to Trading Standards to help implement the national banking protocol by visiting 186 banks, building societies and post offices in the county. The protocol encourages banking staff to work with Trading Standards to intervene in any suspicious transactions involving vulnerable customers targeted by rogue traders and scammers. The first bank intervention in early March saved a vulnerable Bingham resident from being scammed £6k.

Summary
<p>The Council continues to protect and support vulnerable people and ensures that a high proportion of safeguarding service users are asked what outcomes they want and are satisfied that these are achieved. Work has taken place to improve this further including the provision of training for safeguarding managers focussed on making safeguarding personal and working with people to understand their desired outcomes.</p> <p>The Council has led the development of a new performance management framework for the Safer Nottinghamshire Board, incorporating the work of each of the Community Safety Partnerships. This will be used to join up and target activity supporting the priority. The approach includes the development of a new needs assessment to draw from a range of information and data sources, including the Joint Strategic Needs Assessment utilised by Public Health and the Health and Wellbeing Board.</p> <p>Work to promote safety initiatives in the community has been delivered during this period. The Council has delivered a comprehensive cycle training programme to Nottinghamshire children and road safety awareness to 13,500 pupils and has engaged with local businesses to develop a safer driving ethos.</p> <p>The Council is on course to meet the national casualty reduction target of 40% by 2020, demonstrated a reduction of 37.5% at the end of the quarter 4 period, on the road safety measure against the equivalent baseline average figure for 2005-2009.</p> <p>Future challenges for sustained delivery of this priority include the need to move trading standards services to a more commercial model of service delivery over the next 3 years. The approach involves shifting some staff resource away from core enforcement work to discretionary income generating activity and upskilling officers to gain any additional specialist knowledge and expertise needed. This change will be delivered in the context of a national shortage of qualified Trading Standards Officers.</p>

STRATEGIC PLAN Priority 2 - Protecting the environment

Key Indicators						
Outcome	Indicator	National	Target	Latest	Previous	Good is
2.1	Number of visitors to Country Parks (Rufford and Sherwood) (Q3)	N/A	765,000	572,708	421,268	High
2.2	Percentage of household waste reused, recycled or composted (Q3)	N/A	44.0%	44.70%	43.25%	High
2.2	Percentage of Local Authority Municipal Waste Land filled (Q3)	N/A	15.00%	8.8%	8.4%	Low
2.2	Number of volunteer hours for natural and historic environment projects (Annual 2016/17)	N/A	5,608	11,150	5,608	High
2.3	Change in weather corrected carbon emissions from energy use in Council buildings (Annual 2016/17)	N/A	67,457	Data available end of June	64,233	Low

Key Actions and Milestones	
Outcome	Milestone
2.1	Transition of Sherwood Forest Country Park to management by the RSPB
Progress	The County Council has contracted with the RSPB to build and manage the new Sherwood Forest Visitor Centre at Sherwood Forest Country Park. Planning permission for the new building has been submitted to Newark & Sherwood District Council. It is expected that the new centre will open for business in April 2018. At that point the current visitor centre will close, and all staff will TUPE transfer from the County Council's Country Parks services to the new operator.
2.1	Secure a partner for the commercial operation at Rufford Abbey Country Park so that the site can operate with reduced Council subsidy
Progress	The Council is working to secure the long -term, sustainable future for Rufford Abbey Country Park, to conserve (protect and enhance) the heritage of the buildings and the surrounding parkland and to develop a modern attractive visitor offer. Parkwood Leisure has been appointed by the County Council to manage the commercial operation at Rufford Abbey Country Park. A 15-year agreement commenced on the 1st of February 2017, with Parkwood Leisure now responsible for managing the day-to-day commercial operations at the Park including the cafe, restaurant and shops.
2.1	Develop a number of programmes at a landscape scale to benefit biodiversity, heritage, local people and the economy, working closely with the Local Nature Partnership (LNP) and other partnerships and partners.
Progress	The Council is working with Derbyshire County Council through the Lowland Derbyshire and Nottinghamshire LNP to develop the Trent Valley Vision (a 50 year integrated landscape approach to development and land use along the Trent) as part of the LNP's emerging green infrastructure strategy. Through its partnerships with Greenwood Community Forest, the Biodiversity Action Group and a wide range of community and voluntary sector organisations, the Council is supporting volunteers to manage green spaces, plant trees, tackle heritage at risk issues and take a co-ordinated approach to removing invasive non-native species. The Miner2Major Landscape Partnership, for which the County Council is the accountable body, has reformed its plan for delivery around a learning and engagement theme. This has been achieved with input from new partners, including Inspire. Discussions are ongoing with Heritage Lottery Fund with a view to submitting the Stage 2 application by February 2018.
2.2	Reduce reliance on landfill by utilising the Eastcroft Energy and Sheffield Energy Recovery Facility and moving waste up the waste hierarchy (minimise, reuse, recycle and energy recovery)
Progress	The Council has utilised available capacity at the Eastcroft Energy Facility to process waste from Broxtowe, Gedling and Rushcliffe. The Newark and Worksop Transfer Stations are ensuring full utilisation of available capacity at the Sheffield Energy Recovery facility for residual waste from Bassetlaw and Newark and Sherwood. Construction of the Welshcroft Close transfer station, which will handle waste from Ashfield and Mansfield districts was completed in March 2017 and this will provide a long term delivery point for ensuring that landfill diversions are maximised. The targets related to landfill diversion should be comfortably met in 2016/17 despite waste levels increasing. Improved garden waste collection schemes have been implemented in Ashfield, Newark and Sherwood and Bassetlaw.
2.5	Support bus quality partnerships including the Mansfield and Beeston Statutory Quality Bus Partnership, and introduce Voluntary Quality Bus Partnerships (VQBP) for Worksop.
Progress	£120k of accessibility improvements have been delivered during the year, targeting priority bus stops and key hotspots identified by local bus operators. The Greater Nottinghamshire Bus Integration Partnership (GNBIP) and North Nottinghamshire Bus Quality Partnership continue to meet on a six monthly basis as they seek to deliver public transport improvements across the County. The developed schemes (Mansfield and Beeston Statutory Quality Partnerships and Worksop Voluntary Quality Partnership) continue to be monitored and are performing very well. £130k of improvements have been programmed in 17/18 to improve public transport punctuality and access to bus stops.

Summary
<p>The Council has taken significant steps during 2016/17 to secure a long term sustainable future for key sites of environment and cultural importance across the County. Commercial operations at Rufford Abbey Country Park have successfully moved over to Parkwood Leisure and will be managed to a plan agreed with Historic England. As part of that plan work has started on the planned refurbishment and upgrade to facilities. The Council has identified a capital contribution of up to £1m towards the development of enhanced facilities for the 350,000 visitors to the site.</p> <p>The Council is also working with its new partner the Royal Society of Protection of Birds (RSPB) to develop the new visitor centre at Sherwood Country Park and National Nature Reserve. Initial ground work has begun and the new centre is expected to open for business in April 2018.</p> <p>The Council has led work with a range of partners and districts to reduce residual waste and to ensure that landfill waste disposal is minimised. Significant work has been undertaken to support residents to protect the environment, particularly through the creation of green waste collection schemes which now operate in all districts in the County.</p> <p>The Council continues to improve access to public transport in Nottinghamshire which contributes to reduced congestion on our roads.</p>
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Key Indicators						
Outcome	Indicator	National	Target	Latest	Previous	Good is
3.1	Number of development schemes brought forward by the County Council and partners that are prioritised in future Growth Plans (Annual 2016/17)	N/A	3	3	n/a	High
3.3	Total number of premises passed by a fibre-based broadband infrastructure (Q4)	N/A	7,856	10,514	8,830	High
3.5	Percentage of young people aged 16-17 not in education, employment or training (NEET) (Q4)	N/A	2.0%	1.5%	1.8%	Low
3.5	Number of young people taking up apprenticeships through the Council's investment in youth employment (Q4)	N/A	16	10	6	High

Key Actions and Milestones	
Outcome	Milestone
3.1	Support Nottinghamshire projects to access capital investment through the D2N2 Strategic Economic Plan, Growing Places Fund (GPF), Regional Growth Fund (RGF) and the Nottinghamshire Investment Fund
Progress	The D2N2 LEP's Growth Deal and the Local Growth Fund was announced in March by the Government with an allocation of £63m. It will support a range of capital investment projects across the D2N2 LEP area. Whilst the detail remains the subject of negotiation, the N2 Town Centres Programme is a priority for the N2 Economic Prosperity Committee, aimed at revitalising and boosting economic activity within centres across Nottinghamshire. A S106 Agreement at the Beeston Business Park Enterprise Zone (EZ) is close to being agreed with the Boots EZ site under continued discussion. The infrastructure investment at Harrier Park Hucknall with the County Council's access completed to time and budget.
3.3	Deliver phase 1 of the Better Broadband for Nottinghamshire programme Contract 2
Progress	The annual target of 7,856 additional premises in 2016/17 has now been exceeded by a total of 2,658 homes passed and the Council had reached a figure of 10,514 premises connected to broadband.
3.3	Deliver the Hucknall improvement scheme to regenerate the town centre
Progress	Work on the Hucknall scheme started in October 2015 with the demolition phase completed before Christmas 2015. The construction of the new road began in January 2016 and opened to traffic on Sunday 27th November 2016. Work on the pedestrianisation of the High Street was undertaken during this period and was scheduled for completion by the end of May 2017.
3.3	Work with Via East Midlands to ensure Service Level Agreement (SLAs) are met to ensure effective and efficient highway services are delivered
Progress	A Governance structure for the contract with Via East Midlands is now in place including a Term Operational Board which meets monthly. The Health and Safety subgroup has been formed and a number of key processes are in place including the risk register, insurance protocol and invoicing arrangements. Via are in the process of producing a series of Method Statements which will highlight how its services are to be delivered. A Contract Management Team has been established to ensure Via adheres to its contractual obligations. This team will review the quality and cost effectiveness of the Services and Works undertaken by Via on behalf of the County Council. An independent assessment recently undertaken by the British Standards Institution reported 'Transition from in house to external contract service has been well managed' and that 'Good communication through Board Meetings and Safety Sub Groups was evidenced'.
3.4	We continue to pay all central employed staff the Living Wage Foundation rate as a minimum which will also apply to new employees.
Progress	The Council introduced the Payment of the Living Wage Allowance from 1st April 2014, based on the Living Wage Foundation rate and promoted this as good practice to other employers in Nottinghamshire. The current Living Wage Foundation rate is £8.45p an hour, which was applied to the wages of the Council's 2,748 lowest paid employees inclusive of the annual increases in the rate from November 2016.
3.5	Work with employers as part of the Economic Development Strategy to promote the benefits of apprenticeships, to promote the take-up of apprenticeships and maximise the opportunities of the apprenticeship levy.
Progress	A further 37 apprenticeship grants are being promoted by Futures for SMEs taking on a new apprentice. The 10 creative apprenticeship places are also being promoted and employer interest is increasing with a further vacancy being advertised. Recruitment for both schemes will continue into the early Summer 2017, to capture this year's school leavers.

Summary
<p>The Council continues to support economic growth and employment in Nottinghamshire by actively engaging with partners locally, nationally and internationally. It is supporting the D2N2 Local Enterprise Partnership and in particular the Growth Hub in promoting high quality advice and finance to local businesses. It is working with the Midlands Engine promoting strategic employment sites and supporting trade missions with arrangements made to host a delegation of Senior Government Officials from the Zhejiang Province of China. A number of EU funded projects including the Digital Business Growth Programme are now being delivered over the period up to 2019.</p> <p>Work to improve countywide infrastructure has taken place during this period. Phase one of the Hucknall Town Centre Improvement scheme has been successfully completed, with a new road opened incorporating a new bus link with new shelters and real time information. Phase 2 of the Hucknall Town Centre Improvement scheme is progressing on schedule and will be completed for the end of May 2017. The works include the pedestrianisation of the Hucknall High Street. The flood alleviation scheme on Thoresby Dale which ties into the works that were constructed as part of phase one will be constructed later this year.</p> <p>During this period, the Council had accelerated its programme of rolling out broadband to Nottinghamshire residents with a target of 98% coverage during 2016/17 met. Coverage is planned for the remaining 2% of Nottinghamshire through a third contract, the procurement of which is scheduled to start in September 2017.</p> <p>Final details on the D2N2 LEP's Growth Deal and Local Growth Fund are awaited, loans from the D2N2 LEP's Growth Place Fund remain available and the Fund is being promoted across the County, potentially being the subject of a review. Investments from the Council's Nottinghamshire Economic Development Fund continue, offering grant finance for capital projects facilitating business growth; a fourth round was launched in January 2017.</p>

STRATEGIC PLAN Priority 4 - Providing care and promoting health

Key Indicators						
Outcome	Indicator	National	Target	Latest	Previous	Good is
4.2	The number of older adults currently in long term residential and nursing care (Q4)	not yet available	2,275	2,326	2,372	Low
4.2	The number of younger adults currently supported in long term residential and nursing care (Q4)	not yet available	650	635	648	Low
4.4	The rate of delayed transfers of care from hospital, and those which are attributable to adult social care and those which are attributable to social care and the NHS jointly (Q4)	4.7	2	1.25	1.33	Low
4.4	The proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into reablement / rehabilitation services (Q4)	82.7%	91.2%	79.8%	80.6%	High
4.5	Percentage of identified Health and Wellbeing Board partners that have tobacco declaration action plans agreed and in place (Q4)	N/A	100%	91%	73%	High

Key Actions and Milestones	
Outcome	Milestone
4.1	We will support the development of new Extra Care Housing and Supported Living Services for older and disabled adults
Progress	The County Council has allocated capital towards the development of three new Extra Care schemes, which will provide a total of 87 new units of purpose built accommodation for older adults. These developments at Townview in Mansfield and Gladstone House in Newark are set to open in Spring 2018. The scheme at Abbey Grove in Worksop is expected to open in Spring 2019.
4.4	We will develop and implement a Sustainability and Transformation Plan (STP) which will set out how we intend to secure delivery of the vision for health and social care services across Nottinghamshire including Nottingham City
Progress	<p>The Council and STP partners continue to work together to develop and deliver these plans to ensure health and care services are delivered around the local needs of communities rather than around individual organisations. The Council has published a draft Plan for Nottinghamshire which identifies five local 'high impact' areas for change to:</p> <ul style="list-style-type: none"> - Promote wellbeing, prevention, independence and self-care - Strengthen primary, community, social care and carer services - Simplify urgent and emergency care - Deliver technology enabled care - Ensure consistent and evidenced based pathways in planned care
4.4	We will ensure that all partners have signed the tobacco declaration for Nottinghamshire and have action plans to achieve their organisational and Health & Wellbeing Board aspirations with regards to Tobacco Control
Progress	<p>During the quarter 4 period, the Council delivered a workshop for Strategic Tobacco Action Group (STAG) members which explored solutions to some of the challenges around implementing Smokefree policies. Progress has been reported to the Health and Wellbeing Board on a number of key priorities including the Wellbeing @Work Scheme, Tobacco Declaration and Making Every Contact Count (MECC) programme to ensure a joined up and efficient prevention programme. The Robin Hood Festival will be Nottinghamshire County Council's first event to be badged as Smokefree under the Smokefree summer events tobacco control workstream.</p> <p>Two organisations have yet to formally agree action plans and these are expected to be completed in May 2017 which will bring the total to 100% of H&W Board Member Partners.</p>

Summary
<p>The provision of care has been of key importance to the Council during 2016/17. During the year the Council entered into an agreement with Bassetlaw District Council to create the new Abbey Grove Extra Care scheme in Worksop, as part of the Council's Strategy for the additional development of new Extra Care accommodation across Nottinghamshire. As part of its commitment to enable people to live independently in the community, the Council is seeking to create 160 new extra care places by March 2018 providing an alternative to residential care.</p>
<p>The Council has continued to work towards challenging targets to manage the number of older adults supported in long term residential or nursing care placements. Schemes such as Extra Care aim to divert people from long term care and help to reduce the number of new admissions. The overall number of people supported in long term care is also affected by the level of deaths and discharges, which the council is unable to influence.</p>
<p>The Council has worked to ensure a smooth transition for residents moving from hospital to social care. The Council's performance on Delayed Transfers of Care (DToc) from hospital has been excellent in 2016/17 and has attracted national recognition.</p>
<p>The Council continues to support the Strategic Tobacco Action Group (STAG) members around implementing the smokefree policy and encouraging partners to have their tobacco declaration plans in place at the end of the year. By the end of May, the remaining 2 organisations will have formally agreed action plans making 100% of Health and Wellbeing Board Members or Partners having signed up to the declaration in total.</p>

Key Indicators						
Outcome	Indicator	National	Target	Latest	Previous	Good is
5.1	Percentage of pupils achieving the expected standard in reading, writing and maths (KS2) (2016)	54.0%		53.8%	New Measure	High
5.1	Percentage of pupils achieving A*-C in English and Maths at GCSE (KS4) (2016)	63.3%	Higher than national average	65.9%	59.7%	High
5.1	Attainment 8 average score (KS4) (2016)	50.1		50.8	47.8	High
5.1	The average point score per entry (KS5 - including colleges) (2016)	32.41	Narrow the gap with National Average	30.37	New Measure	High
5.2	FSM6 Attainment gap at age 11 for pupils achieving the expected standard in reading, writing and maths (KS2)	21.0%	Gap narrowed compared to 2014/15	24.2%	New Measure	Low
5.2	FSM6 Gap for pupils achieving A*-C in English and maths at GCSE (KS4)	26.0%		30.2%	29.4%	Low
5.4	First time entrants to the Youth Justice System aged 10-17 per 100k (Q3 cumulative)	N/A	Lower than 2015-16	237	147	Low
5.5	Uptake of early education places for eligible 2 year olds (Spring Term 2017)	N/A	Higher than stat. n'bour average	75.0%	75.1%	High

* FSM6 - free school meals at any point in the past 6 years

Key Actions and Milestones	
Outcome	Milestone
5.2	To develop effective working relationships with key partners to further raise standards of attainment and improve progress of all children and young people in Nottinghamshire
Progress	The percentage of good or better schools in Nottinghamshire continues to improve. In Nottinghamshire 90% of schools are now good compared to 89% nationally. For secondary schools this is 81% of Nottinghamshire School compared to 79% nationally. Nottinghamshire primary schools are in line with national figures - both at 91%. Meetings have been held with several Multi Academy Trusts and Teaching School Alliances to develop a service package due for a launch in the Summer term 2017. This is a significant step towards ensuring schools continue to receive support while the governments' preference of a peer led system where schools support each other in driving improvement develops.
5.2	To implement the Closing the Gap Strategy with an enhanced focus on addressing the East Midlands Challenge to improve the attainment and progress for vulnerable learners
Progress	An extensive programme of the Closing the Gap focused activities and collaborations has been delivered in 2016/17. The Council has worked with schools and partners to build shared understanding and generate good practice case studies in order to develop effective practices aimed at securing readiness for learning, academic resilience, accelerated progress and good attainment for vulnerable groups as identified in the 'East Midlands Challenge'. A specific focus this year has been to generate refined datasets in order to interrogate which pupil groups could be identified as having 'multiple risks factors' leading to underachievement and thereby provide earlier intervention e.g. White British FSM, FSM who are more able, Looked After Children with SEN, GRT pupils, particularly those who are eligible for FSM or have SEN.
5.3	To use place planning analysis and early years' data, to secure funding (basic need and section 106) to ensure there are sufficient school and early year places across the county
Progress	During the year the Council secured £3,810,257 from the Department of Education to develop 6 early years capital projects in areas of low childcare sufficiency. The Council provided an additional 25% of the overall costs for each of these projects. Work has been started to establish projects to ensure sufficient childcare places are available in 2018. With the Council securing £20,467,135 in 2018/19 to fund the basic need expansion of primary and secondary places.
5.4	To improve the standards of assessment and planning for families across early help services
Progress	Regular case audits have taken place each quarter as part of the department's quality assurance arrangements. This has evidenced improvements in the quality of case work and the outcomes from that work across the year. The auditing process has been embedded within the Council's Quality Management Framework and now forms part of 'business-as-usual process.
5.4	To support the development of Family Support Workers in all publicly funded school settings
Progress	Termly workshops have been made available to family and pastoral workers from school settings to improve peer support networks and improve the knowledge and skill base of these workers. Participation has been variable but overall the initiative has been treated positively.
5.4	To deliver a sustainable model to reduce offending by young people
Progress	The new structure and operating model for the Youth Offending Teams is now in place.
5.5	To improve access to Child Adolescent Mental Health Services (CAMHS)
Progress	There continues to be a focus on embedding the newly commissioned services - including the Health for Teens website and kooth.com, the online counselling service - and on the timeliness of access to CAMHS
5.5	To reduce the number of children and young people with an Education Health and Care (EHC) Plan at risk of being without a school place
Progress	A specialist Education Other than at School (EOTAS) Officer has actively worked with young people to re-engage children and young people back into appropriate education .

Summary

The council continues to invest in the future for children and young people and strives to ensure that pupils in Nottinghamshire have the opportunity to achieve good educational outcomes. This year the targets for attainment overall have been met at Key Stage 2 and Key Stage 4, with Key Stage 4 improving over the previous year.

In Early Years there has been a narrowing of the Free School Meals (FSM) and Non Free School Meals attainment gap between 2015 and 2016. However, the gap is still wider than the national gap and further progress is needed.

Nottinghamshire also faces a challenge at Key Stage 4 where the Free School Meals for year 6 and Non Free School Meals gap has widened slightly. Although figures for Nottinghamshire show a widening of the gap, the performance of FSM6 pupils has increased at a faster rate than witnessed nationally in 2016.

During this quarter, the new structure and operating model for the Youth Offending Team (YOTs) has been created. This has led to the successful integration of early help case work into the department's quality assurance arrangements.