

Children's Improvement and Change Portfolio – October - December 2020 Update

Programme 1 – Remodelling Practice			
Key Milestones	Implementation Date	Status	Update, Exception Detail and Mitigations
Review of recruitment and retention initiatives.	Dec 2020	On Target	
Implementation of new audit and learning visit model.	April 2019	Complete	
Develop and embed new Framework for Practice	Ongoing	On Target	
Review of Staffing Model	Ongoing	On Target	
Business Intelligence	Timescale TBC	Complete	
Develop and implement Career Pathway	March 2021	On Target	

Programme 2 – Remodelling Children's Care			
Key Milestones	Implementation Date	Status	Update, Exception Detail and Mitigations
Social Impact Bond: Implement new services for children on the edge of care and provide additional services to stabilise or deescalate care placements where appropriate and safe to do so through the DN2 Social Impact Bond project. (DN2 is a partnership between Derby City Council, Nottingham City Council and Nottinghamshire County Council). Saving: £500k	September 2020	Completed	
Regional Commissioning:	January 2020	Completed/ Closed	

<p>Deliver a new sub-regional arrangement for procuring residential and foster care placements. (D2N2 is a partnership between Derby City Council, Derbyshire County Council, Nottingham City Council and Nottinghamshire County Council).</p> <p>Saving: £260k</p>			
<p>Children's Home Governance:</p> <p>Review the governance arrangement and independent scrutiny of the authority's own residential provision.</p>	March 2021	On Target	
<p>Fostering Development:</p> <p>Increase the number of foster placements available within the county by 50 over three years, from April 2019.</p> <p>Saving: £471k</p>	March 2022	On target	
<p>Development of new NCC Residential Home:</p> <p>Increase the residential provision available within the county.</p>	March 2021	Experiencing Obstacles	<p>Policy Committee approved the purchase of 3 pairs of 2-bed homes on March 18 2020. The approval also included the relocation of the Oakhurst children's home to an alternative property. Shortly after this the project was put on hold due to the restrictions of the pandemic and the priority of responses to it. This project remained on hold through Q1, Q2 and into much of Q3. It was re-opened towards the end of Q3, re-planning and evaluating its priorities in the light of what has been learned about the accommodation of children in the care of the authority during the work done to establish temporary facilities in response to the pandemic and determining its effects on the property market.</p>
<p>Maximising capacity of residential homes:</p> <p>Sale of excess disability beds</p> <p>Saving: £393k</p>	March 2020	On Target	

Programme 3 – Future of Education Support			
Key Milestones	Implementation Date	Status	Update, Exception Detail and Mitigations
Further strengthen partnership working to improve outcomes for all pupils (attainment and progress).	2021	On Target	
Ensure that basic need funding is allocated where it is most needed to increase secondary school places from 2019 and beyond. £20 million to be invested in primary and secondary place provision.	2021	Experiencing Obstacles	Basic Need funding continues to be allocated where it is most needed. Analysis suggests that a new secondary school in the West Bridgford planning area will be required as further expansion of existing West Bridgford schools may not be sufficient to meet local need. Funding is not currently available from either basic need or developer contributions. Further work needs to be done on the modelling/feasibility for the new school.
Open new schools and childcare provision as a result of housing developments.	September 2019 & September 2020	On Target	
Review the high needs budget in the context of Alternative Provision free schools, review of inclusion and area behaviour partnerships to ensure that high needs funding is targeted where it is needed most.	2018-2020	On Target	
Support schools to work in closer partnership with parents to raise standards for all.	2019-2021	On Target	
Refresh the Closing the Gap strategy in the light of the skills agenda, national curriculum changes and the further	2021	On Target	

Appendix A

development of schools working more closely with businesses and parents.			
Review of SEND school provision.	2021	Experiencing Obstacles	The demand arising for specialist school places continues to increase. The expansion and rebuild of Orchard Special School is underway and will be completed by May 2021. This will deliver much needed additional specialist places but will not be sufficient to meet the projected demand. This will result in more children and young people accessing costlier and out of county places and add further costs to the SEND transport budget. Options to further increase SEND school provision within Nottinghamshire continue to be considered including opportunities for the expansion of the pupil admission numbers at existing special school sites. Updates will be provided in future portfolio updates.
Vocational education pathways exploring opportunities linked with wider economic development projects.	November 2019	On Target	

Programme 4 – Remodelling Early Help

Key Milestones	Implementation Date	Status	Update, Exception Detail and Mitigations
Carry out an extensive review of our preparation for and transition to adulthood for children and young people with SEND. Actions resulting from the SEND Triennial Review to be included in the Nottinghamshire Strategic Action Plan for 2021-2023.	January 2021	Completed	

Appendix A

CYP Committee March 2019 approved the Children's Centre Service be brought back under the management of the Council at contract end on the 1st June 2020. The Children's Centre Service targeted offer will remain unchanged and through better integration with other Early Years Services in house will improve outcomes. 20/21 830k savings achieved. 21/22 170k ring fenced for saving.	1 June 2020	Completed £1m savings achieved	
Review how we provide early help in line with any changes to the governments Troubled Families programme.	July 2020	Completed	
Review how we respond to contextual safeguarding issues including extremism.	2021	On Target	

Programme 5 - Leaving Care

Key Milestones	Implementation Date	Status	Update, Exception Detail and Mitigations
Care Leaver's Local Offer Ensure that LAC and Care Leavers have access to training and support which enables them to progress into employment, education and training at an equal level to the wider population.	July 2020	Closed/ completed	