

17 April 2024**Agenda Item: 6****REPORT OF THE MEDICAL DIRECTOR OF THE INTEGRATED CARE BOARD****NOTTINGHAM AND NOTTINGHAMSHIRE NHS JOINT FORWARD PLAN –
2024/25 REFRESH****Purpose of the Report**

1. The purpose of this report is to update Nottinghamshire Health and Wellbeing Board members on progress in refreshing the Nottingham and Nottinghamshire NHS Joint Forward Plan and for members to approve the Health and Wellbeing Board's statement of opinion, which will be appended to the plan presented for approval at the ICB Board on 9 May 2024 .

Information

2. This report sets out the context of the Nottingham and Nottinghamshire NHS Joint Forward Plan, which has been informed by:
 - a) The system Integrated Care Strategy¹ approved by the Integrated Care Partnership (ICP) in March 2023, which incorporates the Joint Health and Wellbeing Strategy priorities for Nottingham City and Nottinghamshire County. The ICP considered a refresh of the Integrated Care Strategy at their meeting on the 22 March 2024.
 - b) Legislative requirements.
 - c) Statutory guidance and policy.
 - d) Discussions with system partners; and
 - e) Engagement with citizens and wider partners.
3. Before the start of each financial year, each Integrated Care Board (ICB), together with partner NHS Trusts and NHS Foundation Trusts must prepare a plan detailing how they propose to exercise their functions in the next five years. There is an expectation that this plan will be refreshed annually, in line with emerging national guidance. As well as delivering the NHS Mandate, the production of the Nottingham and Nottinghamshire NHS Joint Forward Plan is strongly influenced by the Integrated Care Strategy.

¹ [Integrated Care Strategy 2023_27 \(healthandcarenotts.co.uk\)](https://www.healthandcarenotts.co.uk/integrated-care-strategy-2023-27)

4. As outlined in the paper considered by Nottinghamshire Health and Wellbeing Board in [February 2024](#), NHS England published planning guidance on the NHS Joint Forward Plan on 22 December 2023². Key points of note from the guidance are:
- a) The three principles for the development of Joint Forward Plans remain:
 - i. **Principle 1:** Fully aligned with the wider system partnership's ambitions.
 - ii. **Principle 2:** Supporting subsidiarity by building on existing local strategies and plans as well as reflecting the universal NHS commitments.
 - iii. **Principle 3:** Delivery focused, including specific objectives, trajectories and milestones as appropriate.
 - b) Systems continue to have flexibility to determine the scope and structure of the Joint Forward Plan. It is anticipated that plans continue to reflect the priorities set out in 2023/24.
 - c) Health and Wellbeing Boards must be involved in revising the Joint Forward Plan and confirm that it continues to take proper account of Joint Health and Wellbeing Strategies (JHWBS).
 - d) The guidance again reiterates that the ICB and partner trusts are responsible for the development of the Joint Forward Plan. Systems are encouraged to use it as a shared delivery plan for the Integrated Care Strategy and JHWBS.
 - e) Should there be any significant revisions to the Joint Forward Plan, there is a statutory duty for the ICB and partner trusts to consult with partners, including the Integrated Care Partnership and NHS England.
 - f) Previous local patient and public engagement exercises and subsequent action should inform the Joint Forward Plan. ICBs and their partner trusts must include a summary of the views expressed by anyone they have a duty to consult and explain how they have taken them into account.

Refresh of the Joint Forward Plan

5. The Nottingham and Nottinghamshire Joint Forward Plan has been reviewed and refreshed throughout February and March 2024 as part of an integrated approach to planning, incorporating the five-year Joint Forward Plan, three-year financial opportunities and 2024/25 operational planning.
6. At its January meeting, the ICB Board endorsed that the refresh of the plan should continue to prioritise the four aims and three principles of the Integrated Care Strategy; as well as the four clinical priorities identified in the plan:
- a) Prevention.
 - b) Proactive management of long-term conditions and frailty.
 - c) Improving navigation and flow to reduce emergency pressures.
 - d) Ensuring timely access and early diagnosis for cancer and planned care.

² <https://www.england.nhs.uk/long-read/guidance-on-updating-the-joint-forward-plan-for-2024-25/>.

7. In addition to the proactive management of frailty, it was also supported that there will be a focus on the care model for frailty / older people as part of the refresh. The refresh is being informed by the service user and citizens insights report received by the Integrated Care Partnership at their 6 October 2023 meeting.
8. At its meeting on 07 February 2024, Health and Wellbeing Board members agreed to delegate ongoing input from the Health and Wellbeing Board regarding the refresh of the NHS Joint Forward Plan to the Chair of the Board and Director of Public Health and to schedule an item at the April 2024 Health and Wellbeing Board to formally approve a statement of opinion for the revised Joint Forward Plan.
9. In addition, the Board agreed to consider draft revisions to the NHS Joint Forward Plan at a workshop discussion on 13 March 2024. This ensured the Board had the opportunity to input into the plan refresh directly. The draft plan and an indicative statement of opinion were discussed and comments from Board members have been taken in to account within the refresh.
10. The plan and its supporting documents have been developed with system partners and citizens to ensure there is system support for the Joint Forward Plan as the collective plan for the next 5 years.
11. On 20 March 2024, NHS England issued updated guidance to advise that the timescales for publishing the Joint Forward Plan have been moved to end of June 2024. The final version will therefore be agreed at the ICB Board meeting on 9 May 2024 and published shortly thereafter to meet national expectations. The final version of the plan will be circulated to members of the Health and Wellbeing Board at this stage for information.
12. In consultation with the Chair of the Health and Wellbeing Board and Interim Director of Public Health, and subject to the comment and approval of members of the Health and Wellbeing Board on 17 April 2024, the Board's draft statement of opinion on the Nottingham and Nottinghamshire Joint Forward Plan is as follows:

The Nottinghamshire Health and Wellbeing Board is satisfied that the NHS Joint Forward Plan for Nottingham and Nottinghamshire has taken account of its feedback, and the plan clearly articulates the ICBs commitment and contribution to the delivery of the Nottinghamshire Joint Health and Wellbeing Strategy.

Other Options Considered

13. There is an option to not consult the Health and Wellbeing Board on the refresh of the NHS Joint Forward Plan. However, this option was discounted because guidance requires the Health and Wellbeing Board to be involved in revising the NHS Joint Forward Plan and to confirm that it continues to take proper account of the Nottinghamshire Joint Health and Wellbeing Strategy.

Reason for Recommendations

14. To ensure the Nottinghamshire Health and Wellbeing Board has the opportunity to provide its statement of opinion as required by national guidance.

Statutory and Policy Implications

15. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

16. There are no direct financial implications arising from this report.

Consultation

17. The Nottingham and Nottinghamshire Joint Forward Plan acts as the NHS delivery commitment for all NHS organisations within the Nottingham and Nottinghamshire ICS. In developing the plan, engagement took place with public, patients and stakeholders. The engagement programme built on engagement for the Integrated Care Strategy and included stakeholder meetings, presentations at existing forums, public events and a survey. In total, just under 800 individuals were involved in a range of activities, between May and June 2023. An [engagement report](#) has been produced.

Implications in relation to the NHS Constitution

18. The Joint Forward Plan has been developed in line with the NHS Constitution.

Implications for Residents

19. The vision of the Integrated Care Strategy is that 'every person will enjoy their best possible health and wellbeing.' This is delivered through the four aims of the strategy (improved outcomes in population health and healthcare, tackle inequalities in outcomes, experience and access, enhance productivity and value for money and support the broader social and economic development). The strategy aims to improve the overall health and wellbeing of our local communities, reduce health inequalities, deliver a more preventative approach to health and care and deliver more integrated effective and efficient services.

20. The Joint Forward Plan acts as the NHS delivery commitment for all NHS organisations within the Nottingham and Nottinghamshire ICS.

Implications for Sustainability and the Environment

21. One of the aims of the Integrated Care Strategy is to support broader social and economic development. This includes developing the role of major anchor institutions across the ICS which will have a strong role in supporting local sustainability and the environment through their Green Plans. The Nottingham and Nottinghamshire Joint Forward Plan includes a section on how sustainability will be delivered within the NHS.

RECOMMENDATIONS

The Nottinghamshire Health and Wellbeing Board is asked to:

- 1) Note the progress in refreshing the Nottingham and Nottinghamshire NHS Joint Forward Plan.
- 2) Approve the Board's statement of opinion for the Nottingham and Nottinghamshire NHS Joint Forward Plan (included in paragraph 12), which will be appended to the plan presented for approval at the ICB Board on 9 May 2024.

Dave Briggs
Medical Director
NHS Nottingham and Nottinghamshire Integrated Care Board

For any enquiries about this report please contact:

Joanna Cooper
Assistant Director of Strategy
NHS Nottingham and Nottinghamshire Integrated Care Board
E: joanna.cooper1@nhs.net

Constitutional Comments (SSR 05/04/24)

22. The recommendations fall within the scope of matters which may be approved by the Nottinghamshire Health and Wellbeing Board.

Financial Comments (MM 02/04/24)

23. There are no direct financial implications arising from this report.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- 'Department of Health and Social Care (2022) Guidance on the preparation of integrated care strategies, DHSC. [Available at [Guidance on the preparation of integrated care strategies - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/publications/guidance-on-the-preparation-of-integrated-care-strategies)]
- Nottinghamshire Health and Wellbeing Board (2022) Nottinghamshire Joint Health and Wellbeing Strategy 2022-2026. [Available at [Nottinghamshire Joint Health and Wellbeing Strategy 2022-2026 \(healthynottinghamshire.org.uk\)](https://healthynottinghamshire.org.uk)]

Electoral Division(s) and Member(s) Affected

- All