

# Finance and Major Contracts Management Committee

# Monday, 15 January 2018 at 14:00

County Hall, West Bridgford, Nottingham, NG2 7QP

# **AGENDA**

| 1 | Minutes of the last meeting held on 18 December 2017   | 3 - 4   |
|---|--|---------|
| 2 | Apologies for Absence  |         |
| 3 | Declarations of Interests by Members and Officers:- (see note below) (a) Disclosable Pecuniary Interests (b) Private Interests (pecuniary and non-pecuniary) |         |
| 4 | Financial Monitoring Report Period 8 2017-18   | 5 - 16  |
| 5 | Update on the Spend Analysis Report In (Local Spend) and Out of County   | 17 - 18 |
| 6 | Home Based Care and Support Services Project   | 19 - 20 |
| 7 | Work Programme   | 21 - 26 |
|   |  |         |
|   | None   |         |

### **Notes**

(1) Councillors are advised to contact their Research Officer for details of any Group Meetings which are planned for this meeting.

(2) Members of the public wishing to inspect "Background Papers" referred to in the reports on the agenda or Schedule 12A of the Local Government Act should contact:-

### Customer Services Centre 0300 500 80 80

- (3) Persons making a declaration of interest should have regard to the Code of Conduct and the Council's Procedure Rules. Those declaring must indicate the nature of their interest and the reasons for the declaration.
  - Councillors or Officers requiring clarification on whether to make a declaration of interest are invited to contact Peter Barker (Tel. 0115 977 4416) or a colleague in Democratic Services prior to the meeting.
- (4) Councillors are reminded that Committee and Sub-Committee papers, with the exception of those which contain Exempt or Confidential Information, may be recycled.
- (5) This agenda and its associated reports are available to view online via an online calendar <a href="http://www.nottinghamshire.gov.uk/dms/Meetings.aspx">http://www.nottinghamshire.gov.uk/dms/Meetings.aspx</a>



Meeting FINANCE AND MAJOR CONTRACTS MANAGEMENT COMMITTEE

Date 18 December 2017 (commencing at 2pm)

#### Membership

Persons absent are marked with an 'A'

#### **COUNCILLORS**

Richard Jackson (Chair) Roger Jackson (Vice Chair) John Ogle (Vice Chair)

Richard Butler Tom Hollis
John Clarke Eric Kerry
Jim Creamer Diana Meale
Keith Girling Mike Pringle

### **OFFICERS IN ATTENDANCE**

Pete Barker Democratic Services Officer

Martin Done Service Director – Communications and Marketing

Jayne Francis-Ward Corporate Director - Resources
Mark Knight Commercial Development Unit

Neil Robinson Group Manager, Finance Clare Winter Corporate Procurement

### MINUTES OF THE LAST MEETING

The minutes of the last meeting, held on 20 November 2017, having been circulated to all Members, were taken as read and were confirmed, and were signed by the Chair.

### **APOLOGIES FOR ABSENCE**

Councillor Butler replaced Councillor Quigley and Councillor Creamer replaced Councillor Wetton, both for this meeting only.

### **DECLARATIONS OF INTEREST**

No declarations of interest were made. Page 3 of 26

### FINANCIAL MONITORING REPORT: PERIOD 7 2017/2018

**RESOLVED: 2017/025** 

That the variations to the Capital Programme be approved.

### RESTRUCTURE OF THE PROCUREMENT SERVICE

**RESOLVED: 2017/026** 

The revised structure for the procurement function as illustrated in Appendix A of the report be approved.

### COMMERCIAL DEVELOPMENT UNIT: SERVICE OUTCOMES AND APPROVAL

**RESOLVED: 2017/027** 

That:

- 1) The commercial plans for Hybrid Mail, Brooke Farm, County Supplies and Energy Services be approved with regular updates brought back to Committee.
- 2) A 12-month monitoring period be undertaken by the CDU, with Committee deciding if the services should continue trading at the end of that period.
- 3) In the next cohort (cohort 4) of the CDU, the inclusion of the Registrations Service, the Early Years' Service and County Enterprise Foods be approved.

### **WORK PROGRAMME**

**RESOLVED: 2017/028** 

That an update on the Home Based Care project be brought to a future meeting of the Committee.

The meeting closed at 2.11 pm

**CHAIR** 



# Report to Finance and Major Contracts Management Committee

15 January 2018

Agenda Item: 4

# REPORT OF THE SERVICE DIRECTOR - FINANCE, PROCUREMENT AND IMPROVEMENT

### **FINANCIAL MONITORING REPORT: PERIOD 8 2017/18**

## **Purpose of the Report**

- 1. To provide a summary of the Committee revenue budgets for 2017/18.
- 2. To provide a summary of capital programme expenditure to date, year-end forecasts and approve the variations to the capital programme.
- 3. To inform Members of the Council's Balance Sheet transactions.

### Information and Advice

### **Background**

4. The Council approved the 2017/18 budget at its meeting on 23 February 2017. As with previous financial years, progress updates will be closely monitored and reported to management and Committee each month.

### **Summary Revenue Position**

5. The table below summarises the revenue budgets for each Committee for the current financial year. A £8.1m net underspend is currently predicted. In light of the Council's continuing financial challenges, the key message to effectively manage budgets and, wherever possible, deliver in-year savings is being reinforced.

<u>Table 1 – Summary Revenue Position</u>

| Forecast<br>Variance<br>as at<br>Period 7<br>£'000 | Committee  | Annual<br>Budget<br>£'000 | Actual to<br>Period 8<br>£'000 | Year-End<br>Forecast<br>£'000 | Latest<br>Forecast<br>Variance<br>£'000 |
|--|--|---------------------------|--------------------------------|-------------------------------|---|
| 342  | Children & Young People                                    | 119,742                   | 80,206                         | 120,144                       | 402                                     |
| (1,803)  | Adult Social Care & Public Health                          | 209,619                   | 122,057                        | 208,230                       | (1,389)                                 |
| 13   | Community & Place  | 126,485                   | 89,223                         | 125,943                       | (542)                                   |
| (72)   | Policy   | 33,980                    | 28,913                         | 33,729                        | (251)                                   |
| (257)  | Finance & Major Contracts Management                       | 3,229                     | 2,291                          | 3,022                         | (207)                                   |
| (53)   | Governance & Ethics  | 7,209                     | 4,937                          | 7,128                         | (81)                                    |
| (560)  | Personnel  | 16,262                    | 12,677                         | 15,686                        | (576)                                   |
| (2,390)  | Net Committee (under)/overspend                            | 516,526                   | 340,304                        | 513,882                       | (2,644)                                 |
| (6,180)  | Central items  | (10,478)                  | (33,061)                       | (17,017)                      | (6,539)                                 |
| -  | Schools Expenditure  | 48                        | -                              | 48                            | -                                       |
| -  | Contribution to/(from) Traders                             | 505                       | 1,959                          | 605                           | 100                                     |
| (8,570)  | Forecast prior to use of reserves                          | 506,601                   | 309,202                        | 497,518                       | (9,083)                                 |
| 313  | Transfer to / (from) Corporate Reserves                    | (15,066)                  | 94                             | (14,753)                      | 313                                     |
| 241  | Transfer to / <mark>(from)</mark> Departmental<br>Reserves | (10,756)                  | (984)                          | (10,047)                      | 709                                     |
| -  | Transfer to / (from) General Fund                          | (5,500)                   | -                              | (5,500)                       | -                                       |
| (8,016)  | Net County Council Budget Requirement                      | 475,279                   | 308,312                        | 467,218                       | (8,061)                                 |

### **Committee and Central Items**

The main variations that have been identified are explained in the following section.

### Adult Social Care & Public Health (forecast £1.4m underspend, 0.7% of annual budget)

- 6. The major variances on care packages are as follows:
  - Older Adults across the County are forecasting an increased overspend of £2.9m. This is
    primarily due to increased Long Term Residential/Nursing placements. Though demand
    and average package costs are increasing for all services and while this can be contained
    in year, it is likely to present a pressure in future years.
  - Younger Adults across the County are forecast to underspend by £1.3m, due primarily to increased Continuing Health Care income.
  - Expenditure on Section 256 commitments is forecasting an overspend of £0.5m. This is offset by an increased use of reserves.
  - Direct Services are forecast to underspend by £0.8m on staffing.
- 7. The Strategic Commissioning, Accessing and Safeguarding Division is reporting an underspend of £1.5m due mainly to overachievement of client contribution income and an underspend on the advocacy contract.
- 8. The Transformation Division is forecasting an underspend of £0.5m on the Improved Better Care Fund (IBCF) and Care Act, through slippage on various schemes.

- 9. Public Health is currently forecasting an underspend of £0.7m, due to underspends on the staffing budget, less activity from Payment by Results on Health Check Programmes, Obesity and Smoking and Tobacco. The overall County Council forecast assumes that this net underspend will be transferred to the Public Health reserve.
- 10. The continued increase in care package commitments will have an even greater impact on next year's budget when the likelihood of receiving additional continuing healthcare income is reduced.

### Communities & Place (forecast £0.5m underspend, 0.4% of annual budget)

11. This underspending relates to the anticipated levels of Section 38 and Section 278 income from building works of £0.3m, along with an expected saving of £0.3m in Electricity, Signals and Carbon commitment credits.

### Personnel (forecast £0.6m underspend, 3.5% of annual budget)

12. This underspending relates mainly to savings associated with holding vacancies in Business Support and in the Business Support Centre in anticipation of future years' budget reductions, together with additional income from the sale of services to schools.

### Central Items (forecast £6.5m underspend)

- 13. Central Items primarily consists of interest on cash balances and borrowing, together with various grants, contingency and capital charges.
- 14.At the time of setting the 2017/18 budget, several funding allocations had not been announced, specifically with regard to the impact of business rates revaluations and, therefore, assumptions about certain grants were made based on the best information available at the time. Throughout the year confirmations are received and current forecasts suggest a net additional grant of £1.9m will be received in 2017/18.
- 15.At the Finance and Major Contracts Management Committee in September 2017, it was approved that the contingency budget would be increased by £3.9m to reflect the in-year savings identified in the Adult Social Care and Public Health Committee. Table 1 assumes that this additional contingency budget will not be spent thereby resulting in a £3.9m underspend.
- 16. The Council's budget includes a permanent contingency of £5.1m to cover redundancy costs, slippage of savings, the November increase of the Living Wage Foundation rates paid to Authority employees, Business Rates Revaluations, the Apprenticeship Levy and unforeseen events. There is currently £2.9m of the permanent contingency budget that remains uncommitted.
- 17. There is also a net underspend of £0.7m on Pension enhancements, trading organisations, National Non-Domestic Rates and interest charges.

### Progress with savings and risks to the forecast

18. Council on 23 February 2017 approved savings proposals of £1.6m for delivery over the four year period 2017-21. These proposals are in addition to those approved previously by County Council. Officers will continue to monitor the deliverability of individual schemes and targets as part of the budget monitoring process and reflect achievability in the forecast outturn. The progress of the Council's current savings programme is reported to the Improvement and Change Sub-Committee on a regular basis. This report highlights all projects that are either experiencing obstacles or are at risk, the latest being 11 December 2017.

### Balance Sheet General Fund Balance

- 19. Members were asked to approve the 2016/17 closing General Fund Balance of £27.7m at Council on 13 July 2017. The 2017/18 budget approves utilisation of £4.5m of balances which will result in a closing balance of £23.2m at the end of the current financial year. This is 4.9% of the budget requirement.
- 20. Following approval at Finance and Major Contracts Management Committee in June 2017, a further £1.0m of General Fund balance is now earmarked for use to repair potholes across the County.

### **Capital Programme**

21. Table 2 summarises changes in the gross Capital Programme for 2017/18 since approval of the original Programme in the Budget Report (Council 23/02/17):

Table 2 - Revised Capital Programme for 2017/18

|  | 2017/18 |         |
|--|---------|---------|
|  | £'000   | £'000   |
| Approved per Council (Budget Report 2017/18)   |         | 102,520 |
| Variations funded from County Council Allocations :<br>Net slippage from 2016/17 and financing adjustments | 16,214  |         |
| Variations funded from other sources :<br>Net variation from 2016/17 and financing adjustments             | 331     | 16,214  |
|  |         | 331     |
| Revised Gross Capital Programme  |         | 119,065 |

22. Table 3 shows actual capital expenditure to date against the forecast outturn at Period 8.

<u>Table 3 – Capital Expenditure and Forecasts as at Period 8</u>

| Committee                         | Revised<br>Capital<br>Programme<br>£'000 | Actual Expenditure to Period 8 £'000 | Forecast<br>Outturn<br>£'000 | Expected<br>Variance<br>£'000 |
|-----------------------------------|--|--------------------------------------|------------------------------|-------------------------------|
| Children & Young People           | 39,813                                   | 15,659                               | 33,423                       | (6,390)                       |
| Adult Social Care & Public Health | 5,912                                    | 643                                  | 5,975                        | 63                            |
| Community & Place                 | 48,320                                   | 15,655                               | 46,122                       | (2,198)                       |
| Policy                            | 24,005                                   | 11,331                               | 23,839                       | (166)                         |
| Finance & Major Contracts Mngt    | 220                                      | (141)                                | 220                          | -                             |
| Personnel                         | 295                                      | 7                                    | 219                          | (76)                          |
| Contingency                       | 500                                      | -                                    | 500                          | -                             |
| Total                             | 119,065                                  | 43,154                               | 110,298                      | (8,767)                       |

### **Children & Young People**

- 23. In the Children and Young People's capital programme, a forecast underspend of £6.4m has been identified. This is mainly due to a £4.0m forecast underspend against the Schools Capital Refurbishment Programme. Following scrutiny and challenge of final accounts by the commissioning and delivery property teams, the cost of completed projects is lower than previously forecast. It is also anticipated that an element of the 2017/18 programme will slip into the next financial year as a result of the late notification of grant. A further £0.6m underspend is forecast against the Beardall Street Phase 2 project.
- 24. In addition, £1.8m of the Clayfields House budget has been re-profiled into future years to reflect the current cash flow forecast following procurement issues encountered on this project.

It is proposed that the Children and Young People's capital programme is varied to reflect the re-profiled Clayfields House forecast.

#### **Adult Social Care & Public Health**

- 25. In the Adult Social Care and Public Health Committee capital programme, the Authority has received a £0.5m Disabled Facilities Grant which funds the purchase of equipment that can enable adults with special needs to remain in their homes.
  - It is proposed that the Adult Social Care and Public Health Committee capital programme is varied to reflect the £0.5m Disabled Facilities Grant received by the Authority.

### **Community & Place**

26. In the Community and Place Committee capital programme an underspend of £2.2m has been identified. This is mainly as a result of budgets associated with the Energy Saving Project (£0.8m), the Sherwood Forest Visitor Centre (£0.4m) and the Transport and Travel Services (£0.4m) being re-profiled into the next financial year.

It is proposed that the Community and Place Committee capital programme is varied to reflect the re-profiled budgets identified above.

### **Financing the Approved Capital Programme**

27. Table 4 summarises the financing of the overall approved Capital Programme for 2017/18.

Table 4 – Financing of the Approved Capital Programme for 2017/18

| Committee                         | Capital<br>Allocations<br>£'000 | Grants &<br>Contributions<br>£'000 | Revenue<br>£'000 | Reserves<br>£'000 | Gross<br>Programme<br>£'000 |
|-----------------------------------|---------------------------------|------------------------------------|------------------|-------------------|-----------------------------|
| Children & Young People           | 29,606                          | 10,068                             | -                | 139               | 39,813                      |
| Adult Social Care & Public Health | 5,605                           | 244                                | -                | 63                | 5,912                       |
| Community & Place                 | 14,139                          | 33,558                             | 188              | 435               | 48,320                      |
| Policy                            | 22,919                          | 817                                | -                | 269               | 24,005                      |
| Finance & Major Contracts Mngt    | -                               | -                                  | -                | 220               | 220                         |
| Personnel                         | 295                             | -                                  | -                | -                 | 295                         |
| Contingency                       | 500                             | -                                  | -                | -                 | 500                         |
| Total                             | 73,064                          | 44,687                             | 188              | 1,126             | 119,065                     |

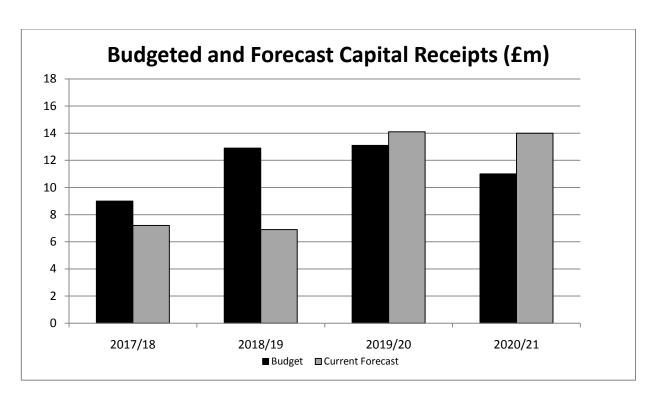
- 28. It is anticipated that borrowing in 2017/18 will increase by £9.4m from the forecast in the Budget Report 2017/18 (Council 23/02/2017). This increase is primarily a consequence of:
  - £16.2m of net slippage from 2016/17 to 2017/18 and financing adjustments funded by capital allocations.
  - Net slippage in 2017/18 of £6.8m of capital expenditure funded by capital allocation identified as part of the departmental capital monitoring exercise.

### **Prudential Indicator Monitoring**

29. Performance against the Council's Prudential Indicators is regularly monitored to ensure that external debt remains within both the operational boundary and the authorised limit.

### **Capital Receipts Monitoring**

- 30. Anticipated capital receipts are regularly reviewed. Forecasts are currently based on estimated sales values of identified properties and prudently assume a slippage factor based upon a review of risk associated with each property.
- 31. The chart below shows the budgeted and forecast capital receipts for the four years to 2020/21.

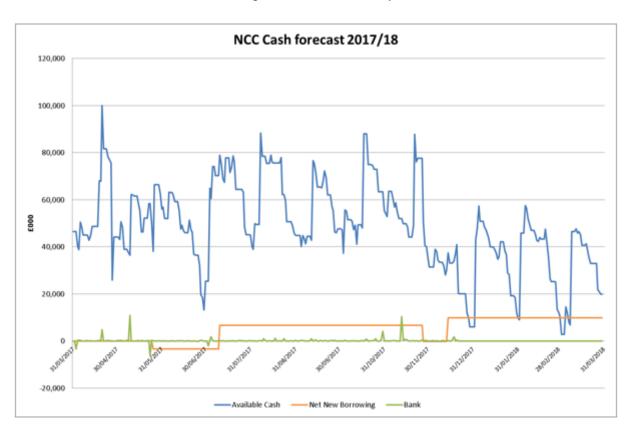


- 32. The dark bars in the chart show the budgeted capital receipts included in the Budget Report 2017/18 (Council 23/02/2017). These capital receipts budgets prudently incorporated slippage, giving a degree of "protection" from the risk of non-delivery.
- 33. The capital receipt forecast for 2017/18 is £7.2m. To date in 2017/18, capital receipts totalling £1.4m have been received.
- 34. The number and size of large anticipated receipts increase the risk that income from property sales will be below the revised forecasts over the next three years. Although the forecasts incorporate an element of slippage, a delay in receiving just two or three large receipts could result in sales being lower than the forecast.
- 35. A full review of capital receipts has recently been undertaken. The outcome of this review has resulted in £1.8m slippage from 2017/18 and a further £6.0m slippage from 2018/19. There is also further slippage into 2021/22 but overall the total capital receipts forecast remains relatively stable over the longer term.
- 36. Current Council policy (Budget Report 2017/18) is to use the first £2.6m of capital receipts to fund in-year transformation costs. Any capital receipts in excess of this will set against the principal of previous years' borrowing. This reduces the amount of Minimum Revenue Provision (MRP) to be set aside each year. It is important to regularly monitor capital receipt forecasts and their effect on the overall revenue impact of the Capital Programme.

### **Treasury Management**

37. Daily cash management aims for a closing nil balance across the Council's pooled bank accounts with any surplus cash invested in accordance with the approved Treasury Management Policy. Cash flow is monitored by the Senior Accountant (Pensions & Treasury Management) with the overall position reviewed quarterly by the Treasury Management Group.

38. The Cash forecast chart below shows the actual cash flow position for the financial year 2017/18. Cash inflows are typically higher at the start of the year due to the front loading receipt of Central Government grants, and the payment profile of precepts. Cash outflows, in particular capital expenditure, tend to increase later in the year, and the chart shows a clear need for the Council to borrow during the course of the year.

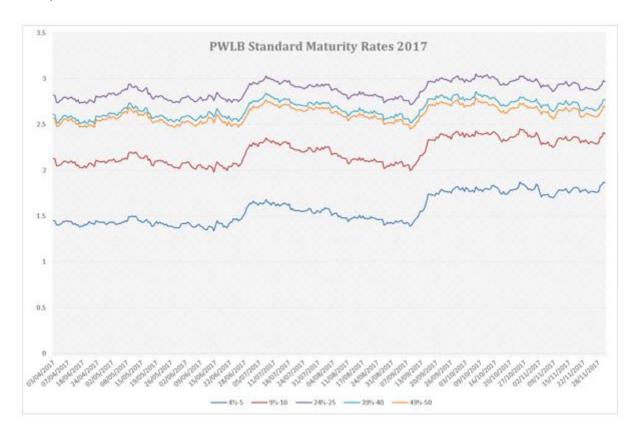


39. The chart above gives the following information:

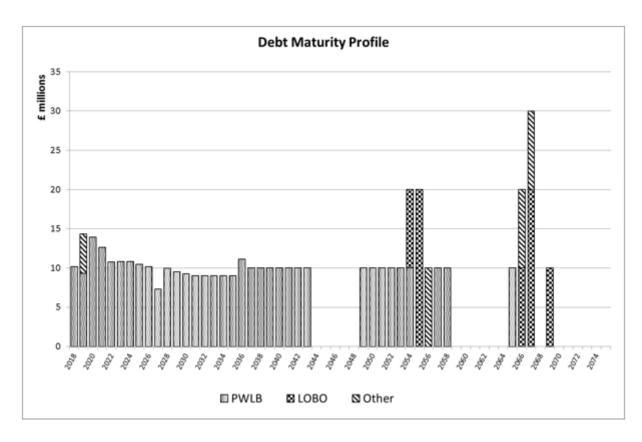
| Available cash    | Surplus cash (invested in call accounts or money marketfunds) or a shortfall of cash indicating a need to borrow. |
|-------------------|---|
| Net new borrowing | New loans taken during the year net of principal repayments on existing borrowing.                                |
| Bank              | That element of surplus cash held in the Council's Barclays Bank account.   |

40. The Treasury Management Strategy for 2017/18 identified a need to borrow approximately £30m over the course of the year to (a) fund the capital programme, (b) replenish internal balances and to (c) replace maturing debt. The first £10m tranche of this was taken from PWLB on 10 July, and a second £10m tranche on 14 December. Both these tranches are reflected in the cash forecast chart above. PWLB interest rates continue to be monitored closely to allow changes - or potential changes - in rates to feed into decisions on new borrowing. The Council remains able to take advantage of the PWLB "certainty rate" which is

0.2% below the standard rates. The chart below shows the movement in standard PWLB maturity rates over the course of 2017 so far.

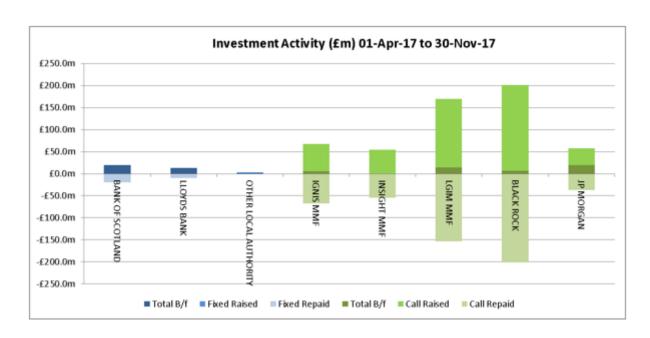


- 41. Borrowing decisions will take account of a number of factors including:
  - expected movements in interest rates
  - current maturity profile
  - the impact on revenue budgets and the medium term financial strategy
  - the treasury management prudential indicators.
- 42. The maturity profile of the Council's debt portfolio is shown in the chart below. The PWLB loans are reasonably well distributed and have a maximum duration of 47 years. When deciding on the lengths of future loans the Council will factor in any gaps in its maturity profile, with a view to minimising interest rate risk, but will consider this alongside other financial factors.
- 43. Longer-term borrowing (maturities up to 52 years) was obtained from the market some years ago in the form of 'Lender's Options, Borrower's Options' loans (LOBOs). These loans are treated as fixed rate loans (on the basis that, if the lender ever opts to increase the rate, the Council will repay the loan) and were all taken at rates lower than the prevailing PWLB rate at the time. However, LOBOs could actually mature at various points before then, exposing the Council to some refinancing risk.
- 44. The 'other' loans denote borrowing from the money markets where the main objective was to minimise interest costs, and also includes loans from Barclays Bank that were converted from LOBOs to fixed-term loans in 2016.



45. The investment activity for 2017/18 to the end of November 2017 is summarised in the chart and table below. Outstanding investment balances totalled £81m at the start of the year and £41m at the end of the period. This reduction includes the effect of making a £39m contribution to the Nottinghamshire Pension Fund in order to reduce the contributions deficit.

|                       | Total B/F | Raised  | Repaid    | Outstanding |
|-----------------------|-----------|---------|-----------|-------------|
|                       | £ 000's   | £ 000's | £ 000's   | £ 000's     |
| Bank of Scotland      | 20,000    | 1       | (20,000)  | -           |
| Lloyds Bank           | 13,000    | -       | (10,000)  | 3,000       |
| Other Local Authority | 1,500     | 1,450   | (1,450)   | 1,500       |
| IGNIS MMF             | 6,000     | 61,450  | (67,450)  | -           |
| Insight MMF           | -         | 54,450  | (54,450)  | -           |
| LGIM MMF              | 13,950    | 155,700 | (153,350) | 16,300      |
| Black Rock            | 6,500     | 194,900 | (201,400) | -           |
| JP Morgan             | 20,000    | 37,250  | (37,250)  | 20,000      |
| Total                 | 80,950    | 505,200 | (545,350) | 40,800      |



46. As part of the Council's risk management processes all counterparty ratings are regularly monitored and lending restrictions changed accordingly.

# **Statutory and Policy Implications**

47. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance, finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

### RECOMMENDATIONS

- 1) To comment on the revenue budget expenditure to date and year-end forecasts.
- 2) To comment on the capital programme expenditure to date, year-end forecasts and approve the variations to the Capital Programme.
- 3) To comment on the Council's Balance Sheet transactions.

### Nigel Stevenson Service Director – Finance, Procurement and Improvement

For any enquiries about this report please contact: Keith Palframan - Group Manager, Financial Strategy and Compliance Tamsin Rabbitts - Senior Accountant, Pensions and Treasury Management

### **Constitutional Comments (GR 02/01/2018)**

48. Pursuant to the County Council's Constitution the proposals as set out within this report are within the remit of the Finance and Major Contracts Management Committee.

### Financial Comments (GB 20/12/2017)

49. The financial implications are stated within the report.

### **Background Papers and Published Documents**

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

None

### Electoral Division(s) and Member(s) Affected

ΑII



# Report to Finance and Major Contracts Management Committee

15 January 2018

Agenda Item: 5

# REPORT OF THE SERVICE DIRECTOR - FINANCE, PROCUREMENT AND IMPROVEMENT

# UPDATE ON THE SPEND ANALYSIS REPORT IN (LOCAL SPEND) AND OUT OF COUNTY

### **Purpose of the Report**

 To provide an update on how we compare with other Local Authorities with regard to local supplier spend in Nottinghamshire. The report will be accompanied by a more detailed oral presentation at committee.

### Information and Advice

- 2. A local supplier spend analysis report was presented to committee in September 2017, the report provided analysis on where the Local Authority spends its monies when purchasing goods and services. Data was presented to cover the two year period, 2015/2016, 2016/2017, and year to date from April to August 2017.
- 3. The spend information presented at the time was divided into four categories, Nottinghamshire (inc Nottingham City), East Midlands, Midlands, and Out of Area.
- 4. The analysis of this data showed that on average 50-60% of the Council's spend on goods and services is within Nottinghamshire.
- 5. At the time the report had a focus on Nottinghamshire County Council spend, members requested further information on how this compared with other Local Authorities.
- 6. Exploration of how we perform against other Local Authorities indicate that within the East Midlands region the average spend within the local supplier market is 50-60%, and this appears to be reflected wider across the country.

# **Statutory and Policy Implications**

7. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below.

Appropriate consultation has been undertaken and advice sought on these issues as required.

### **RECOMMENDATION/S**

1) Members are invited to comment on the information presented and to advise if they would like to see a regular update on this information and at what frequency.

### Nigel Stevenson Service Director - Finance, Procurement and Improvement

### For any enquiries about this report please contact:

Clare Winter - Group Manager Procurement

### **Constitutional Comments (SLB 03/01/2018)**

8. Finance and Major Contracts Committee is the appropriate body to consider the content of this report

### Financial Comments (NDR 03/01/18)

9. There are no financial implications arising directly from this report.

### **Background Papers and Published Documents**

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

None

### **Electoral Division(s) and Member(s) Affected**

ΑII



# Report to Finance and Major Contracts Management Committee

15 January 2018

Agenda Item: 6

# REPORT OF THE SERVICE DIRECTOR - FINANCE, PROCUREMENT AND IMPROVEMENT

### HOME BASED CARE AND SUPPORT SERVICES PROJECT

## **Purpose of the Report**

1. To accompany a presentation to Members on the history, the current postion, and the agreed proposals going forward for the Home Based Care and Support Project.

### Information and Advice

### **Background**

- 2. Members have requested updates on this project and the progress being made with the contract management and re-procurement of the service
- 3. The Home Based Care and Support Service is one of the Local Authorities largest areas of commissioning activity with an annual spend of approx. £18m. The current contractural arrangements are due to be re-tendered in 2018.
- 4. A number of reports have already been presented to the Adult Social Care and Public Health Committee over the past year (the most recent being 13<sup>th</sup> November 2017) in preparation for the launch of the new tender for Home Based Care and Support Services. Over this time, considerable work has been undertaken to understand the complexities and challenges of the home care market and to prepare a model which supports the principles of the Adult Social Care Strategy.

# **Statutory and Policy Implications**

5. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

### **RECOMMENDATION/S**

1) Members consider whether they require any further updates at this committee relating to the project, and if so at what frequency.

### Nigel Stevenson Service Director – Finance, Procurement and Improvement

### For any enquiries about this report please contact:

Clare Winter – Group Manager Procurement Jane Cashmore - Commissioning Manager, Adult Social Care, Health and Public Protection Michael Fowler – Category Manager, Adult Social Care, Health and Public Protection

### **Constitutional Comments (SLB 03/01/2018)**

6. Finance and Major Contracts Committee is the appropriate body to consider the content of this report.

### Financial Comments (NDR 03/01/18)

7. There are no financial implications arising directly from this report.

### **Background Papers and Published Documents**

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

None

**Electoral Division(s) and Member(s) Affected** 

ΑII



# Report to Finance and Major Contracts Management Committee

15 January 2018

Agenda Item: 7

### REPORT OF CORPORATE DIRECTOR, RESOURCES

### **WORK PROGRAMME**

## **Purpose of the Report**

1. To consider the Committee's work programme for 2018.

### Information and Advice

- 2. The County Council requires each committee to maintain a work programme. The work programme will assist the management of the committee's agenda, the scheduling of the committee's business and forward planning. The work programme will be updated and reviewed at each pre-agenda meeting and committee meeting. Any member of the committee is able to suggest items for possible inclusion.
- 3. The attached work programme has been drafted in consultation with the Chair and Vice-Chairs, and includes items which can be anticipated at the present time. Other items will be added to the programme as they are identified.
- 4. As part of the transparency introduced by the revised committee arrangements from 2012, committees are expected to review day to day operational decisions made by officers using their delegated powers. It is anticipated that the committee will wish to commission periodic reports on such decisions. The committee is therefore requested to identify activities on which it would like to receive reports for inclusion in the work programme.

### **Other Options Considered**

5. None.

#### Reason/s for Recommendation/s

6. To assist the committee in preparing its work programme.

# **Statutory and Policy Implications**

7. This report has been compiled after consideration of implications in respect of crime and disorder, finance, human resources, human rights, the NHS Constitution (Public Health only), the public sector equality duty, safeguarding of children and vulnerable adults, service users, sustainability and the environment and ways of working and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required

### **RECOMMENDATION/S**

1) That the Committee considers whether any amendments are required to the Work Programme.

Jayne Francis-Ward Corporate Director, Resources

For any enquiries about this report please contact: Pete Barker, x 74416

### **Constitutional Comments (HD)**

8. The Committee has authority to consider the matters set out in this report by virtue of its terms of reference.

### **Financial Comments (NS)**

9. There are no direct financial implications arising from the contents of this report. Any future reports to Committee on operational activities and officer working groups, will contain relevant financial information and comments.

### **Background Papers**

None.

Electoral Division(s) and Member(s) Affected

ΑII

# FINANCE & MAJOR CONTRACTS MANAGEMENT COMMITTEE - WORK PROGRAMME

| Report Title  | Brief summary of agenda item   | Lead Officer    | Report Author |
|---|--|-----------------|---------------|
| 26 February 2018                                      |  |                 |               |
| Monthly Budget & Capital<br>Monitoring Report 2017/18 | Budget Capital Monitoring, Capital Receipts, Capital Variations                | Nigel Stevenson | Glen Bicknell |
| BCF Q3 Reconciliation                                 |  | Joanna Cooper   | Joanna Cooper |
| Veolia PFI Contract                                   | Details of contract including details of the rolling programme on benchmarking | Mick Allen      | Mick Allen    |
| 19 March 2018   |  |                 |               |
| Monthly Budget & Capital<br>Monitoring Report 2017/18 | Budget Capital Monitoring, Capital Receipts, Capital Variations                | Nigel Stevenson | Glen Bicknell |
| Contract Update(>£10m)                                | Standard item  | Various         | Various       |
| PFI Schools Management<br>Contracts                   | Update report  | Derek Higton    | Mick Allen    |
| 23 April 2018   |  |                 |               |
| Monthly Budget & Capital<br>Monitoring Report 2017/18 | Budget Capital Monitoring, Capital Receipts, Capital Variations                | Nigel Stevenson | Glen Bicknell |
|   | Page 23 of 26  |                 |               |

### FINANCE & MAJOR CONTRACTS MANAGEMENT COMMITTEE - WORK PROGRAMME

| Contract Update(>£10m)                                | Standard item   | Various            | Various                             |
|---|---|--------------------|-------------------------------------|
| Risk and Insurance                                    | Update report   | Nigel Stevenson    | Keith Palframan                     |
| General Data Protection<br>Regulation (GDPR)          | Implications for contracts                                      | Jayne Francis-Ward | Clare Winter / Heather<br>Dickinson |
| 21 May 2018   | Dudget Conite! Manitoring Conite! Descints Conite!              | Nigal Ctayonaan    | Clan Biologall                      |
| Monthly Budget & Capital<br>Monitoring Report 2017/18 | Budget Capital Monitoring, Capital Receipts, Capital Variations | Nigel Stevenson    | Glen Bicknell                       |
| BCF Q4 Reconciliation                                 |   | Joanna Cooper      | Janna Copper                        |
| BCF Q4 Reconciliation                                 |   | зоаппа Соорег      | Joanna Cooper                       |
| Contract Update(>£10m)                                | Standard item   | Various            | Various                             |
| Contract Opuate(>£10111)                              | Standard Item   | various            | various                             |
| 18 June 2018  |   |                    |                                     |
| Monthly Budget & Capital<br>Monitoring Report 2017/18 | Budget Capital Monitoring, Capital Receipts, Capital Variations | Nigel Stevenson    | Glen Bicknell                       |
|   | Page 24 of 26   |                    |                                     |

# FINANCE & MAJOR CONTRACTS MANAGEMENT COMMITTEE - WORK PROGRAMME

|   |   | T               |                 |
|---|---|-----------------|-----------------|
|   |   |                 |                 |
| Contract Update(>£10m)                                | Standard item   | Various         | Various         |
|   |   |                 |                 |
| 16 July 2018  |   |                 |                 |
| Monthly Budget & Capital<br>Monitoring Report 2017/18 | Budget Capital Monitoring, Capital Receipts, Capital Variations | Nigel Stevenson | Glen Bicknell   |
| Contract Update(>£10m)                                | Standard item   | Various         | Various         |
| TO BE PLACED  |   |                 |                 |
| Local Government Finance                              | Overview report   | Nigel Stevenson | Nigel Stevenson |
| Trading Organisations                                 | Update report   | Ian Hardy       | Ian Hardy       |