

Appendix A:

NCC Sickness Absence - days per person per year at year end (all available data):

Department (previous NCC structure)	Year(as at 31 st March)								Department (current NCC structure)	Year (as at 31 st March)		
	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11		2011-12	2012-13	2013-14
Communities					10.34	10.03	10.91	10.56	E&R	8.85	9.56	
Corporate Services					9.94	9.08	9.06	7.89	PPCS	7.47	5.32	
Chief Executives					9.59	9.88	8.51	6.55				
CYP- Schools					7.64	8.27	7.85	7.71	Schools	6.77	6.59	
CYP - Except schools					12.23	12.66	11.78	10.38	CFCS	9.94	9.36	
ASCH					14.90	14.83	15.56	13.84	ASCH&PP	13.86	11.96	
Authority Total	12.00	11.57	11.06	10.90	9.75	9.73	9.80	9.19	Authority Total	8.43	8.25	
Target								8.75		8.50	8.25	8.17