

**REPORT OF THE DEPUTY LEADER AND CABINET MEMBER FOR
TRANSFORMATION****NOTTINGHAMSHIRE PLAN – ANNUAL DELIVERY PLAN 2023/24****Purpose of the Report**

1. The purpose of this report is to seek Cabinet approval for the Council's Annual Delivery Plan for 2023/24.
2. This is a Key Decision due to the fact that it will have a significant effect on two or more electoral divisions.

Information

3. Approved by Full Council in November 2021, [The Nottinghamshire Plan](#) established an ambitious, strategic vision for the future of Nottinghamshire and the local authority, built on the premise of achieving a 'healthy, prosperous and greener future for everyone'.
4. This bold 10-year vision is supported by nine ambitions and commitments to 2025. These act as a framework for all County Council activity and range from helping our people to live healthier, more independent lives, to improving transport and digital connections.
5. A tenth ambition - 'A forward-looking and resilient Council' - outlines the Council's plans to strengthen the processes, systems and ways of working that enable the whole organisation to deliver efficient and effective services for Nottinghamshire's people and communities.
6. We continue to make progress in delivering against the Nottinghamshire Plan. The following are just a few of the tangible outcomes from last year (2022/23), which are furthering the Council's ability to meet the needs of residents:
 - a. Opened new primary schools in Bingham and East Leake and continued a broader expansion of school places across the County, to ensure a school place for every child.
 - b. Delivered a successful Tour of Britain Stage for a crowd of 200,000, generating £4m of economic benefit for Nottinghamshire.
 - c. Secured £18m additional investment in our Bus Service Improvement Programme to deliver enhanced bus services across the county.
 - d. Delivered a range of activities in the Highways Improvement Programme to ensure a "right first time" approach to our road repairs, and to maximise the impact of the £15m additional investment being made into highways maintenance over the current Medium Term Financial Strategy (MTFS).

- e. In partnership with other Councils, we secured a ground breaking devolution deal for the East Midlands that will generate £1bn investment into the East Midlands region over the next 30 years.
 - f. The Joint Health and Wellbeing Strategy is starting to drive a focus on tackling health inequality across the Integrated Care System in Nottinghamshire.
 - g. Established a joint Care Quality Team with the Integrated Care Board. This will support social care market quality and be central to delivering market sustainability.
 - h. Rolled out an innovative approach in all our adult social care assessments called '3 conversations'. These conversations strengthen the focus on how an individual can use the support around them and access resources in their community.
 - i. Published the Carers Strategy which sets out what we will do, together with Nottingham City and the Integrated Care Board, to improve the health and wellbeing of carers.
 - j. As part of our Whole family Safeguarding transformation programme we have:
 - i. Launched a Stronger Families Team to support young people on the edge of care
 - ii. Established a multi-disciplinary approach dedicated to the needs of the whole family to support families to help themselves
 - iii. Launched a Kinship Support Service that will provide support to people looking after children within their family and friends network
 - iv. Increased the fees that we pay to foster carers to support them with the increased cost of living, supporting them to continue to provide family homes for children who need care
 - v. Secured funding to increase the number of residential places in Nottinghamshire so that young people who need a residential place can live closer to their family home.
7. Further details of actions that have been completed and benefits delivered as part of the 2022/23 Annual Delivery Plan, will be provided as part of the upcoming Annual Report that details our achievements and reports our progress against these key measures of success.
8. This year's Annual Delivery Plan sets out the actions we will take during 2023/24 to achieve our ambitions. The high-level actions in the Annual Delivery plan sit above the specific team, service or project delivery plans. These include more operational detail and link directly to individual action plans via the EDPR system. The Plan also describes how the Council will monitor progress towards achieving these ambitions, through the use of performance indicators.
9. Cabinet Members ensure that the Annual Delivery Plan reflects the priorities of the 10-year Nottinghamshire Plan.
10. Key themes include working to transform the way we deliver services over the long term, so that we can offer more support within communities, and simultaneously increase the impact of services to keep everyone healthy, safe and independent. Whilst we will also ensure that we operate under a balanced and stable budget, spending money wisely and where it is needed most, to see that our resources reach those who need them.
11. To ensure the Annual Delivery Plan is visible to residents, [The Nottinghamshire Plan website](#) will be updated with the new actions and deliverables for the forthcoming year. Members are encouraged to share the Plan with their communities.

12. It is to be noted that the Plan includes the most recent data at the time of writing. Further data may become available during Quarter 1 of 2023/24, to represent our end of year position for 2022/23. This will be reflected in the monitoring of the plan.

Other Options Considered

13. Not to have an annual delivery plan. This would result in a risk to the delivery of the Nottinghamshire Plan, impact on the ability to monitor progress against ambitions and the Council's ability to demonstrate value for money.
14. To set a plan with actions over the medium term linked to the MTFS. The areas of focus were developed for the initial four year of the Nottinghamshire Plan. However, the detailed actions and progress against these are reviewed more regularly given some of the uncertainty the Council faces in the ongoing recovery from COVID and the impact of inflation and reform. Therefore, this would not be a practicable option.
15. Future options for the Delivery Plan will be reviewed as part of the annual planning cycle.

Reason/s for Recommendation/s

16. The Nottinghamshire Plan articulates the authority's strategic vision and acts as the framework for all Council activity and decision making. The Annual Delivery Plan sets out the actions to be taken in 2023/24 to continue work towards achieving this vision in the current optimum planning cycle.

Statutory and Policy Implications

17. This report has been compiled after consideration of implications in respect of crime and disorder, data protection and information governance finance, human resources, human rights, the NHS Constitution (public health services), the public sector equality duty, safeguarding of children and adults at risk, service users, smarter working, sustainability and the environment and where such implications are material they are described below. Appropriate consultation has been undertaken and advice sought on these issues as required.

Financial Implications

18. The Council's Budget for 2023/24, approved in February 2023, reflects the delivery plan for 2023/24. [NS 23.02.2023].

Crime and Disorder Implications

19. The Annual Delivery Plan includes actions which will help to protect people and communities from crime and disorder. In particular, through our Trading Standards service, which prevents and supports the victims of doorstep crime, scams, fraud and the sale of illegal or potentially harmful products, through our continued involvement with the Safer Nottinghamshire Board and through our ongoing partnership work to prevent youth offending and reoffending and protect young people and vulnerable adults from exploitation and abuse.

Public Sector Equality Duty implications

20. A high-level Equality Impact Assessment has been produced.

Smarter Working Implications

21. As part of the Council's considerations for smarter working, actions within this year's Plan that will further embed a hybrid working approach are within ambition 9.

Safeguarding of Children and Adults at Risk Implications

22. Ambition Three (Keeping children, vulnerable adults and communities safe) within the Annual Delivery Plan includes a number of actions which will continue to improve how we support and safeguard children, families and adults at risk.

Implications for Residents

23. The Annual Delivery Plan for 2023/24 outlines the steps we will take to ensure a 'healthy, prosperous and greener future for everyone'. Residents will be able to see the progress we are making against these actions throughout the year, as part of our reporting against the Plan.

Implications for Sustainability and the Environment

24. One of the primary ambitions from The Nottinghamshire Plan is to protect the environment and reduce our carbon footprint (ambition 9). Detail can be found in the Annual Delivery Plan for 2023-24 as to how the Council will continue to work towards this aim during this year.

RECOMMENDATIONS

- 1) That Cabinet approves the Annual Delivery Plan 2023/24.
- 2) That Cabinet agrees to receive regular progress updates against the Annual Delivery Plan and an Annual Report at the end of 2023/24, which may be reviewed by scrutiny committees where appropriate.

Councillor Bruce Laughton

Deputy Leader and Cabinet Member for Transformation

For any enquiries about this report please contact:

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Constitutional Comments [CEH 16.03.2023]

25. Cabinet has the authority to consider the report and recommendations.

Financial Comments [NS 23.02.2023]

26. The Council's Budget for 2023/24, approved in February 2023, reflects the delivery plan for 2023/24.

Background Papers and Published Documents

Except for previously published documents, which will be available elsewhere, the documents listed here will be available for inspection in accordance with Section 100D of the Local Government Act 1972.

- [The Nottinghamshire Plan 2021-2031](#)
- Equality Impact Assessment

Electoral Division(s) and Member(s) Affected

- All