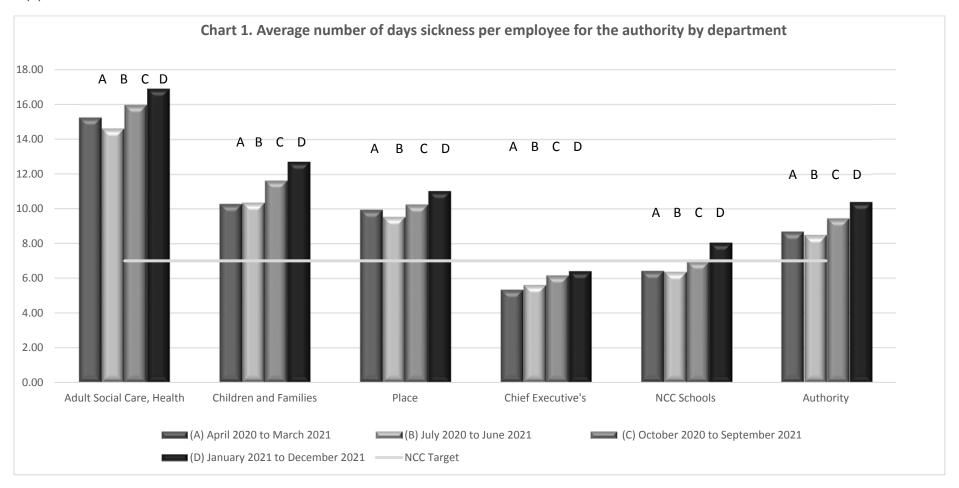
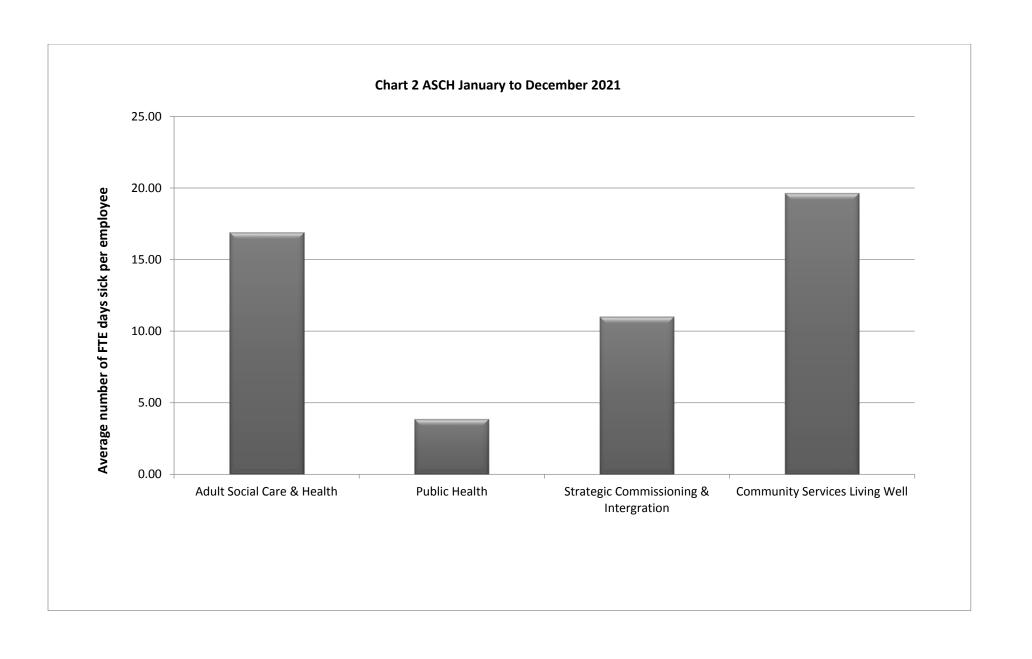
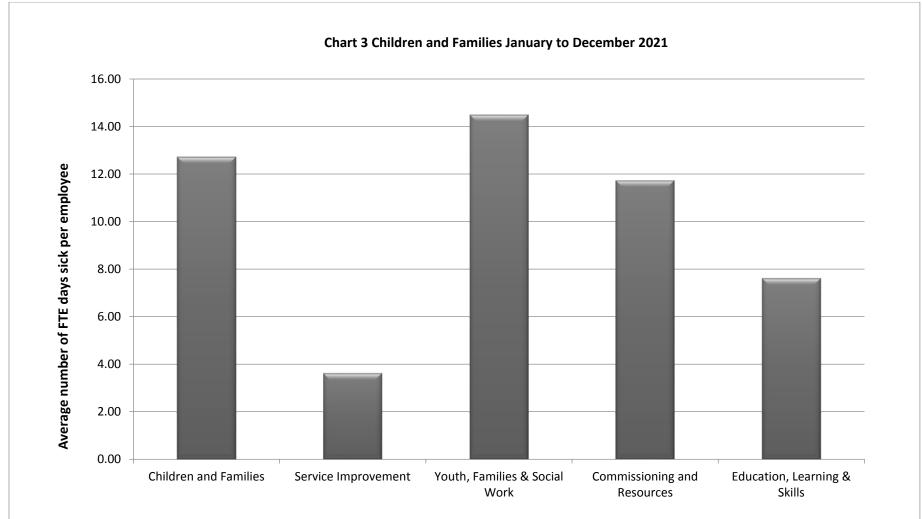
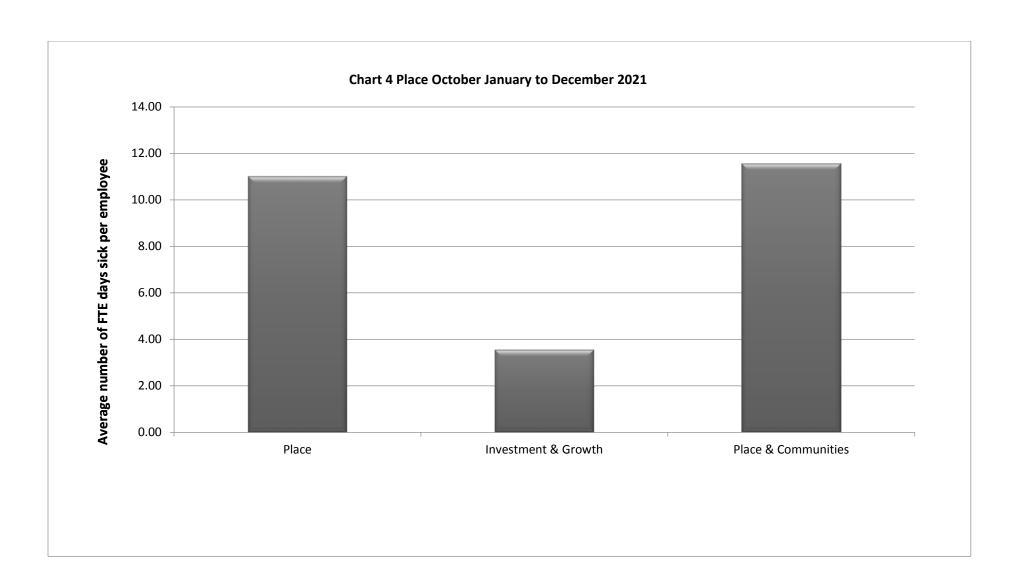
Appendix A









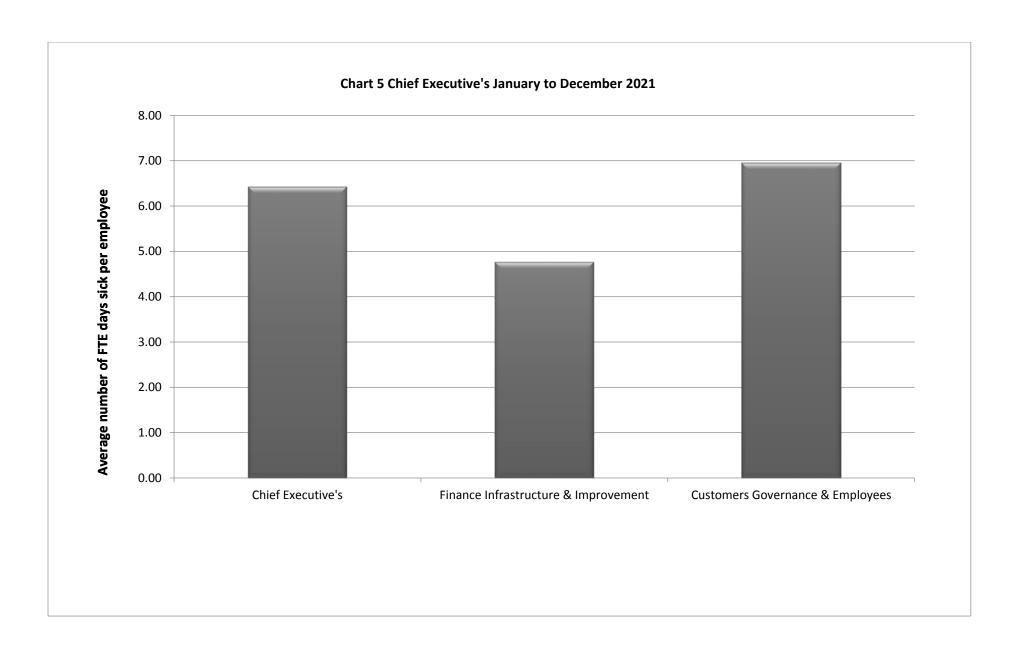


Table 1. Sickness Levels over rolling 12 month basis by Department

	(A) April 2020 to March 2021	(B) July 2020 to June 2021	(C) October 2020 to September 2021	(D) January 2021 to December 2021
Adult Social Care, Health	15.24	14.61	15.96	16.89
Children and Families	10.27	10.35	11.65	12.72
Place	9.93	9.53	10.25	11.02
Chief Executive's	5.32	5.60	6.19	6.43
NCC Schools	6.43	6.39	6.99	8.06
Authority	8.68	8.49	9.45	10.38