STP

The Nottingham and Nottinghamshire
Sustainability and Transformation Plan

Health and Wellbeing Board progress update October 2016

Nottingham City Council

Nottinghamshire County Council

NHS

July conversation with NHS England

Progress:
- Sized the gaps
- Identified some ways of filling the gaps that are laudable
- Identified some interesting solutions technology, Healthy Life Expectancy
- Agreed sufficient initiatives to cover the NHS financial and efficiency gap
- Identified our High impact changes
- Identified the enabling/ supporting workstreams and identified leaders
- Made the connections between the existing areas of change and the STP requirements eg vanguards and NUHT/ SFHT merger

Agreed next steps with NHS England

- The underpinning plans are at different levels of granularity, we need to finalise the cases for change and the implementation plans with the resources to deliver.
- Respond to the specific recommendations in the feedback re
- Detailed plans for projects to address the quality gap
- Review Governance structure
- Firm up the prevention plan
- A fully costed workforce plan
- Describe the benefits of the service and financial benefits of the SFH and NUH merger
- Respond to some of the comments on presentational issues in the plan
- Upscale the level of resources and prioritisation of the STP significantly to deliver the necessary further development. I think it will require an increased level of activity and engagement from leaders and others to get to a successful conclusion. This will include the investment of some specific resources.

Progress since September HWB

Identified key interventions from the STP and allocated to specific high impact/supporting themes
Strengthening the PMO infrastructure

Workshops:
- Elected Members, Lay Members and Non-Executive Directors 21 September
- Communication and Engagement Leads 27 September

Priorities in June

Prevention and promoting independence

Primary and community care

Urgent and emergency care

Technology enabled care, practice and prevention

Enablers and supporting themes in June

Clear, consistent and evidence-based care pathways

Improved outcomes for individuals with mental health needs or learning disabilities

Self-care and carers support

Workforce and organisational development

Estates

Innovation

Housing and environment

Communication and engagement

Priorities in October

Promote wellbeing, prevention, independence and self-care Support people to stay healthy and independent, and prevent avoidable illness

Develop technology enabled care Use technology to help citizens stay healthy and manage own care, and to help providers deliver care more productively

Strengthen primary, community, social care, and carer services Improve access to GPs, help people with long-term conditions stay well and avoid acute care, and support frail elderly to live (and die) in line with their wishes

Simplify urgent and emergency care Help people to quickly and simply access the most appropriate provider for their urgent care needs

Ensure consistent and evidence based pathways in planned care Provide planned care with minimum avoidable variations in quality and cost

Drive system efficiency and effectiveness Maximise provide productivity and efficiency

Deliver the acute service reconfiguration Deliver quality and cost benefits from Nottingham University Hospitals and Sherwood Forest Hospitals merger

Improving housing and environment Address the wider factors in society that impact on health and wellbeing

Enablers in October

Future proof workforce and organisational development Improve the sustainability and affordability of the local health and care system

Maximise estates utilisation more care in the community rather than in hospital should reduce the amount of estates. Benefits to be gained through reduced costs, reduced maintenance, making better use of existing buildings, and improved patient experience.

Robust commissioning and system governance Support how we work together to deliver the STP

Proactive communications and engagement Critical in engaging citizens as we move forward and essential to success of the STP

Next steps

Further work required to develop detailed implementation plans

Ongoing review of direction and pace

Developing our governance and building our resources

Ensuring continued alignment with Bassetlaw and other adjacent planning footprints

Next steps

		Workstream	PMO
16th Sept	Submit draft cases for change to PMO	x	
22nd Sept	Provide named finance lead to theme		x
23rd Sept	Set of questions for themes to consider and self-assessment against draft cases for change		x
26th Sept	PMO feedback on draft cases for change		x
26-30th Sept	Theme SRO and team meet PMO to discuss case for change	x	x
30th Sept	Submit final cases for change to PMO	x	
3-5th Oct	Final iteration of cases for change as needed	x	x
6th Oct	Programme Executive workshop to review all cases for change		
7th Oct – 19th Oct	Further detailed work and iterations	x	x
21st Oct	Deadline for submission to NHSE		x

Key Areas of focus

Developing the business cases for the various interventions required to close the "3 gaps" – some already have very detailed plans, and some describe efficiency "opportunities"

Building up the detail in our financial plans – including impact of the acute merger

Building on the detailed work already undertaken in our Vanguard sites

Supporting acceleration of primary care strategies

Developing our enabling strategies – workforce and estates

Local Digital Roadmap endorsed and feedback is very positive